

Oregon State
UNIVERSITY

OSU

Education & General Fund Budget

Fiscal Year 2016

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Prepared by

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INTRODUCTION

Introduction

Strategic Plan

Oregon State University's (OSU) Strategic Plan 3.0, updated in 2014, provides a clear focus for setting budgetary priorities. Phase III of the Strategic Plan continues the University's ambitious drive to rank among the best land grant universities in the nation. Strategic Plan 3.0 builds on OSU's long tradition of excellence in education, research, and outreach, and on the significant progress arising from the first two Strategic Plans and the success of the University's first university-wide capital campaign. In the third phase of OSU's Strategic Plan, the university is focused on three strategic goals:

- Provide a transformative educational experience for all learners;
- Demonstrate leadership in research, scholarship and creativity while enhancing preeminence in the three signature areas of distinction: Advancing the Science of Sustainable Earth Ecosystems, Improving Human Health and Wellness, and Promoting Economic Growth and Social Progress; and
- Strengthen impact and reach throughout Oregon and beyond.

As the budget is one of the keys to implementing any plan, the Office of Budget and Fiscal Planning publishes the 'Orange Book' annually. The book provides the campus community an accessible summary of the budget for all major organizations at OSU and details of the Education and General Funds Budget.

Summary

OSU's Budget Operations across all units for FY2016 are projected at \$1.1B, excluding Plant Funds. This is an increase of \$119.3M over FY2015; most of this increase is in the Educational & General Funds area, as well as in the Auxiliary Funds.

The FY2016 Education and General Funds Budget (E&G) is up by \$44.7 million or 9.9% over the FY2015 initial budget. This change represents a \$12.7M increase in the State appropriation and \$25.4M increase in gross tuitions revenues, as well as an increase of \$1.9M in student tuition waivers.

Indirect Cost Recovery is budgeted at \$37.5M, a \$2.5M increase over the FY2015 initial budget. This reflects projections from FY15 actuals and the impact of new faculty hires and increased research activity by the current faculty.

The E&G budget includes support for new faculty and staff positions, an additional investment in graduate tuition and fee remissions, support for the operations and maintenance of new

facilities, continued development of OSU's governance functions, and investments in the library, graduate school, research office and other areas.

Outlook

2015-16 will be the first year with per credit hour tuition for all of our undergraduate programs. Enrollment grew modestly, up about 2.4% overall but only up 0.3% in Corvallis. OSU-Cascades' student headcount grew by 3.7%.

The 2015 session of the Oregon Legislature made substantial new investments in higher education for the first time since the beginning of the recession. The state funds were distributed to the seven universities through a new budget model developed by the Higher Education Coordinating Commission (HECC). The Student Success and Completion Model (SSCM) replaces the old Resource Allocation Model (RAM) and has a much greater emphasis on degrees awarded than on credit hours delivered. The SSCM outcome was an increase of over \$12M in state support for OSU's Education and General FY16 operations and \$14M more for the Statewide Public Services for the 15-17 biennium.

The Legislature also provided capital funding to match gift funding for the Wood Innovation Center in Corvallis and the Marine Studies building in Newport. Additionally, they greatly increased allocation (\$72M in total for the seven universities) to address deferred maintenance issues on the public university campuses.

Significant financial challenges remain for OSU in the current and next biennium. The costs of providing health and retirement benefits will continue to grow. Federal research budgets are unlikely to experience much growth, and the support for formula-funded programs is under increased scrutiny. Additionally, there is a continuing need to address the compensation structure for all employees, ensuring OSU remains competitive to hire the best faculty and staff possible. Enrollments in Corvallis are slowing as the university plans for a maximum capacity of about 28,000 students for this campus. This means the strategies that provided revenue growth to support new faculty and new investments through enrollment growth (particularly of non-resident students), will not be the strategies to grow OSU's revenues in the next five years. New approaches focusing on transfer students, international students, adults seeking degree completion, or expanding online education offerings provides opportunities to increase the number of participants in higher education and the necessary revenue for OSU to continue delivery of quality programs.

OSU's Board of Trustees has completed its first full year of responsibility for the institution. The Board has spent a great deal of time reviewing and understanding OSU's budget as financial oversight is one of the Board's most important functions.

The Budget Office continues work with the University Budget Committee to finalize a new approach to the allocation of the Education and General Budget. A final version of that allocation model will be ready for campus discussion shortly, with implementation phased in over two to three years beginning in the 2016-17 fiscal year.

Acknowledgements

The FY2016 Budget Book reflects the dedicated work of numerous individuals at OSU. While it is difficult to acknowledge all the contributions made for this document, I particularly wish to thank several dedicated faculty and staff, in addition to the staff of the Office of Budget and Fiscal Planning (Terri Cook, Karen Meador, Cindy Alexis, Michael Hansen, and Karren Cholewinski), whose efforts were indispensable in the development of this budget plan:

Sabah Randhawa, Provost

Glenn Ford, Vice President for Finance and Administration

2014-15 University Budget Committee: Becky Warner (co-chair), Jim Lundy (co-chair), Anita Azarenko, Bob Cowen, Kevin Gable, John Killefer, Dave King, Ilene Kleinsorge, Denise Lach, Virginia Lesser, Thomas Maness, Luke McIlvenny, Kate Peterson, Kelly Sparks, Eric Weber and Bryan Williamson.

Linda Powell, Director – OSU Shared Services

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Tom Fenske, Manager – Health Sciences Business Center (HSBC)

Luke McIlvenny, Manager – Business & Engineering Business Center (BEBC)

Mark Johnson, Manager – Arts and Sciences Business Center (ASBC)

Roger Admiral, Manager – Forestry, Oceanic & Atmospheric Sciences Business Center (FOBC)

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Nicole Real, Director – Capital Budgeting

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Respectfully submitted,



Sherman Bloomer, Director

Office of Budget & Fiscal Planning

The Resource Allocation Model (RAM)¹, through 2014-15, was used to distribute state funding to the seven public universities. The RAM allocated the Public University Support Fund (PUSF) to the seven public universities using two primary funding items: line item and enrollment funding.

- The majority of funds flowed through a cost-weighted enrollment driven formula (70%)
- A set of line items, including Regional Support, Research and Public Service were supported (29%)
- A small incentive fund for student success allocated resources based on degrees completed and emphasized underrepresented minority or rural students (1.5%)

The RAM relied on single year data and was volatile, which was particularly dangerous for institutions that rely more on state funding and student enrollment.

The Legislature directed the Higher Education Coordinating Commission (HECC) to "...adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate." In response to that charge, the HECC convened a workgroup to develop the Student Success and Completion Model in June 2014, including senior financial, academic and student affairs representatives from each public university as well as student and faculty leadership from Oregon Student Association and International Faculty Senate.

The Student Success and Completion Model (SSCM) developed by the workgroup, and adopted by the HECC, replaces the RAM for FY16 and is an outcomes-based funding formula. It is linked to state educational attainment goals, directs state investment to completions (including course completions, degree and certificate completions), rewards and reinforces institutional investments in student success and support services, and is focused on achieving equity goals.

The Student Success and Completion Model has three primary components:

- **Mission Differentiation Funding** supporting regional, research and public service mission of each university
- **Activity-Based Funding** which invests in credit hour enrollment of Oregon resident students
- **Completion Funding** which focuses investment in degree and certificate completion of Oregon resident students with particular emphasis on underrepresented student populations and priority degree areas.

¹ This summary is taken from a presentation by the HECC director and staff to the Oregon House Committee on Higher Education, Innovation, and Workforce Development on May 6, 2015

The mission differentiation funding includes

- Regional Support allocations provide resources for the higher cost mission of the four Technical and Regional Universities (TRU) and OSU Cascades, which serve a unique and critical public purpose.
- Research Support allocations provide resources for key economic development and innovation needs of the state.
- Mission Support allocations provide funding for non-instructional activities, as diverse as the Veterinary Diagnostic Laboratory (OSU) and NEW Leadership Oregon (PSU).

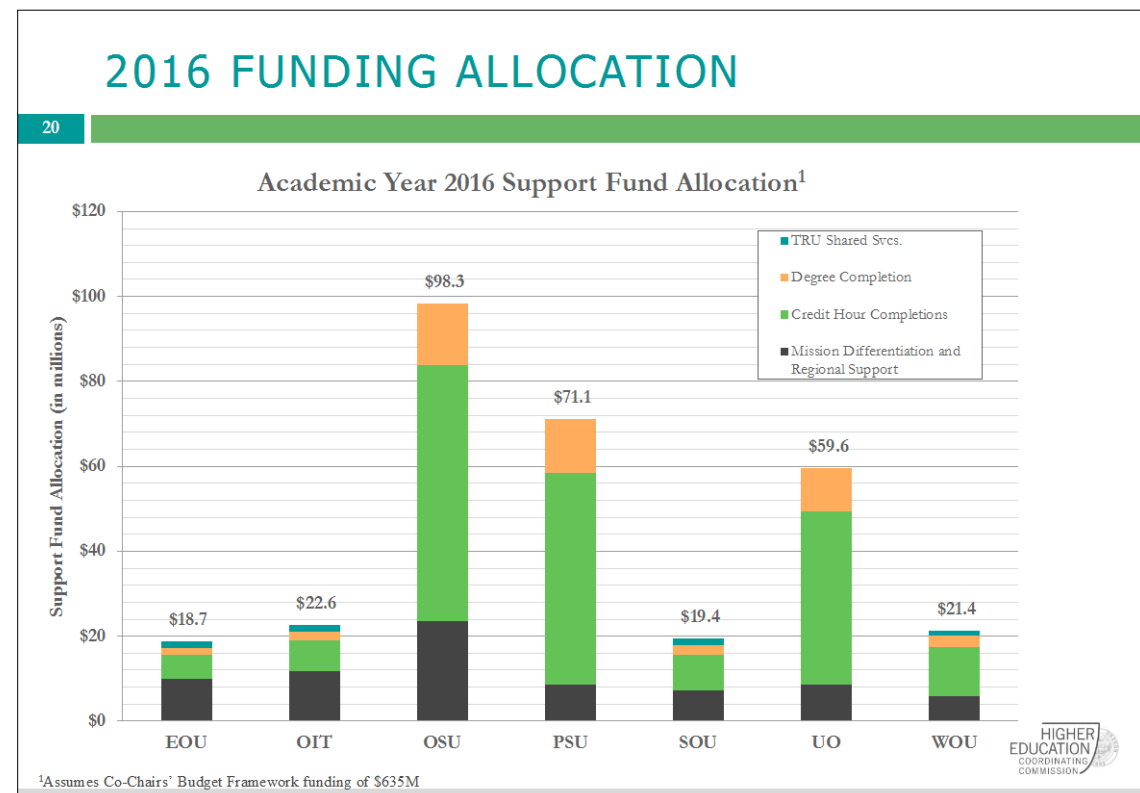
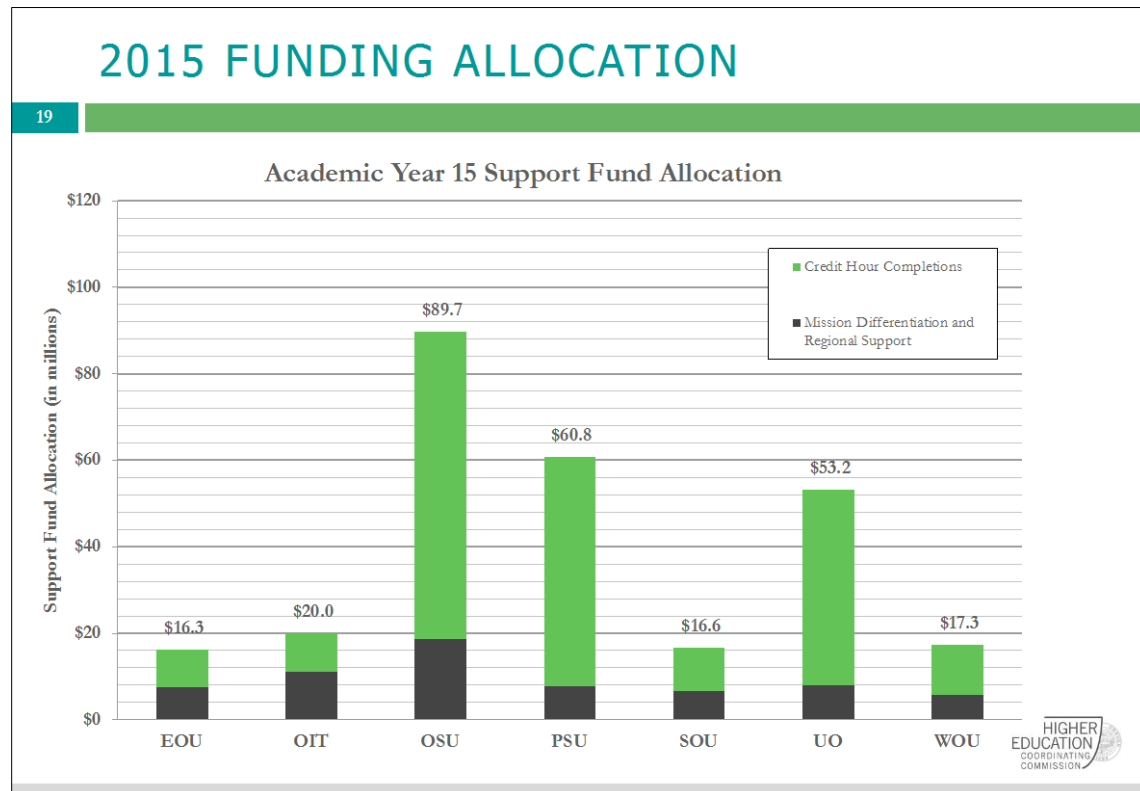
The activity-based allocation is based on credit hours and replicates the cost-based weighting approach used in the RAM. It supports enrollments and funds participation in courses in addition to the completions used in the outcomes-based distribution. The HECC will convene a work group to update the cost weighting.

The outcomes funding is based on degrees awarded at all levels to Oregon resident students, as well as graduate certificates. The model counts all Ph.D. students as residents to continue the incentive for Ph.D. students that was included in the RAM. Cost adjustments are made to reflect program duration, program type, and for transfer students. Additional weighting is provided for students who complete degrees from traditionally underserved student populations, including low-income, underrepresented minority, rural, and veteran students. There is also weighting provided for students who complete in areas of critical need for the state, including STEM fields, healthcare professions, and bilingual education.

The transition to the SSCM will be phased in over three years (AY2015-16 – AY2018-19), eventually allocating 60% of the Public University Support Fund based on outcomes measures. The model includes a stop-loss and stop-gain mechanism to buffer any large increases or decreases in state funding. In the first year (AY2015-16) of the model, all institutions saw at least a 4.5% increase in funding.

The graphs on the following page illustrate the funding allocation changes from FY15 to FY16. The actual allocations for FY16 were higher, as the final Legislative allocation was larger than the \$635M assumed in the second graph.

Graphs are included for illustrative purposes only



SECTION 1: BUDGET SUMMARY

FY2015 Revenue Detail (Final)	Initial Budget	Actual	% VAR
<u>Cell Funding</u>			
Undergraduate	\$ 38,439,070	\$ 38,439,070	0.0%
Graduate	26,762,541	26,762,541	0.0%
Tuition Buydown	9,954,235	9,954,235	0.0%
Enrollment Settle-up	-	541,641	-
Student Success Incentive	-	858,724	-
Engineering Graduate	2,267,071	2,267,071	0.0%
Subtotal - Cell Funding	77,422,917	78,823,282	1.8%
<u>Targeted Programs</u>			
Facilities Services: SWPS Buildings/Maintenance	1,784,820	1,784,820	0.0%
Sponsored Research Support	2,119,115	2,119,115	0.0%
Research Faculty Salary Support	592,283	592,283	0.0%
Systemwide Expenses/Programs	780,126	780,126	0.0%
Engineering - ETIC	7,498,885	7,498,885	0.0%
Signature Research Centers	244,016	244,016	0.0%
Natural Resource Funding	197,040	197,040	0.0%
Climate Center	154,450	154,450	0.0%
Veterinary Program	1,226,077	1,226,077	0.0%
Fermentation Science	612,000	612,000	0.0%
Canola Research (one-time)	346,290	346,290	0.0%
Shellfish/Mollusca (one-time)	127,500	127,500	0.0%
Ocean Vessels Research	153,000	153,000	0.0%
Total Targeted Programs	15,835,602	15,835,602	0.0%
Subtotal - State Appropriation	93,258,519	94,658,884	1.5%
<u>Tuition</u>			
OSU - Corvallis	268,999,374	262,195,875	-2.5%
Extended Campus	51,430,068	55,536,932	8.0%
Summer Term	10,400,000	10,268,819	-1.3%
Subtotal - Tuition	330,829,442	328,001,626	-0.9%
<u>Tuition Waivers</u>	(33,128,432)	(30,471,977)	-8.0%
<u>Student Fees</u>			
Resource Fees	2,636,050	3,268,179	24.0%
Other Student Fees	9,068,461	9,257,234	2.1%
Subtotal - Student Fees	11,704,511	12,525,413	7.0%
<u>Other Resources</u>			
Indirect Cost Recovery / Returned Overhead	35,000,000	37,624,685	7.5%
Building Use Credits & Audit Disallowed Portion of Indirect Cost Recovery	(1,400,000)	(376,863)	-73.1%
Sales & Services / Misc Income	12,770,969	21,059,220	64.9%
Debt Service Support on SELP Loans	550,000	1,099,756	100.0%
Subtotal - Other Resources	46,920,969	59,406,798	26.6%
Total Revenue	\$ 449,585,009	\$ 464,120,744	3.2%

FY2016 Revenue Budget Detail

	Distributed Resources	Departmental Resources	Total
<u>Public University Support Fund</u>			
Outcomes Funding Allocation	\$ 14,643,558	-	\$ 14,643,558
SCH Funding Allocation	60,561,657	-	60,561,657
Tuition Buydown Phase #2	6,572,645	-	6,572,645
Stop Loss/Stop Gain	596,292	-	596,292
<u>Mission Differentiation Funds</u>			
Research Support	2,773,760	-	2,773,760
<u>Mission Support</u>			
Pharmacy Differential	-	1,058,884	1,058,884
Vet Med Differential	-	3,533,941	3,533,941
Vet Diagnostic Lab	-	1,254,277	1,254,277
SWPS Building Maintenance	1,825,871	-	1,825,871
Engineering Graduate Support	2,319,214	-	2,319,214
<u>Systemwide Expenses/Programs</u>			
Endowment Match	(1,275,350)	1,902,363	627,013
Orbis	-	45,768	45,768
Faculty Diversity	57,372	-	57,372
Services to Students with Disabilities	-	67,916	67,916
Subtotal - Public University Support Fund	88,075,019	7,863,149	95,938,168
<u>State Programs Funding</u>			
Engineering - ETIC	-	7,041,394	7,041,394
Fermentation Science	-	607,404	607,404
Signature Research Centers	-	242,194	242,194
Ocean Vessels Research	-	303,702	303,702
Natural Resource Institute	-	195,560	195,560
Oregon Climate Change Research Institute	-	153,290	153,290
OSU-UO Center for Advanced Wood Products	-	1,225,000	1,225,000
OSU Shellfish Research (one-time)	-	245,000	245,000
OSU INR Task Force Support (one-time)	-	53,364	53,364
Total - State Programs Funding	-	10,066,908	10,066,908
Subtotal State Appropriation	88,075,019	17,930,057	106,005,076
<u>Tuition</u>			
OSU - Corvallis	280,135,700	-	280,135,700
Extended Campus	65,736,785	-	65,736,785
Summer Term	10,367,855	-	10,367,855
Subtotal - Tuition	356,240,340	-	356,240,340
<u>Tuition Waivers</u>	(35,013,938)	-	(35,013,938)
<u>Student Fees</u>			
Resource Fees	-	2,731,391	2,731,391
Other Student Fees	-	9,339,978	9,339,978
Subtotal - Student Fees	-	12,071,369	12,071,369
<u>Other Resources</u>			
Indirect Cost Recovery / Returned Overhead	-	37,500,000	37,500,000
Bldg Use Crdts & Audit Disallowed Portion of Indirect	-	(1,000,000)	(1,000,000)
Cost Recovery	-	15,395,805	15,395,805
Sales & Services / Misc Income	-	-	-
Interest Revenue	2,000,000	-	2,000,000
Debt Service Support on SELP Loans	1,084,000	-	1,084,000
Subtotal - Other Resources	3,084,000	51,895,805	54,979,805
Total Revenue	\$ 412,385,421	\$ 81,897,231	\$ 494,282,652

FY2016 Budget Allocation Comparison

(thousands of dollars)

	FY2016 Initial Budget				
	FY15 Initial Budget	Base Budget	Targeted & Departmental	FY16 Initial Budget	Pct Chg
<u>Centrally Administered Funds</u>					
Pools and Reserves	\$ 9,371	\$ (3,794)	\$ 24,560	\$ 20,765	121.6%
Agencies Outside OSU E&G Budget	24,321	-	30,008	30,008	23.4%
Distributions to Academic Units	13,243	-	20,000	20,000	51.0%
Distributions to Administrative Units	(2,353)	-	(4,789)	(4,789)	103.5%
Institutional Operations	-	-	2,000	2,000	-
Centrally Administered Funds Total	44,583	(3,794)	69,779	67,985	52.5%
<u>Direct Instruction and Research Delivery</u>					
Agricultural Sciences	18,963	8,280	11,532	19,812	4.5%
Business	18,352	12,776	6,917	19,694	7.3%
Engineering	46,175	24,797	26,636	51,433	11.4%
Forestry	6,149	3,358	4,670	8,028	30.6%
Public Health & Human Sciences	17,820	11,362	7,121	18,483	3.7%
Education	4,792	2,865	1,854	4,719	-1.5%
Liberal Arts	37,874	23,531	15,906	39,437	4.1%
Earth, Ocean & Atmospheric Sciences	13,416	8,028	5,654	13,682	2.0%
Pharmacy	11,306	9,502	2,144	11,646	3.0%
Science	35,239	24,202	13,814	38,016	7.9%
Veterinary Medicine	21,367	10,522	12,638	23,160	8.4%
Summer Session	1,602	-	500	500	-68.8%
University Honors College	2,068	2,077	80	2,157	4.3%
Extended Campus	18,121	-	15,772	15,772	-13.0%
Building Use and Research Equipment	2,800	-	2,300	2,300	-17.9%
International Programs	6,080	1,179	4,785	5,964	-1.9%
Library	12,747	10,252	2,955	13,207	3.6%
Research Programs (Centers/Institutes)	10,428	5,176	5,784	10,960	5.1%
Direct Instr and Research Delivery Total	285,299	157,907	141,064	298,971	4.8%
<u>Service, Support, and Management:</u>					
Office of the President	7,256	7,655	322	7,977	9.9%
University Relations & Marketing	2,787	2,886	-	2,886	3.6%
Provost	1,021	384	637	1,021	0.1%
Provost Pass-through	5,989	1,689	4,375	6,064	1.3%
Enrollment Management	8,531	5,345	3,441	8,786	3.0%
Undergraduate Studies	-	2,674	169	2,843	-
Academic Affairs	5,743	2,777	147	2,924	-49.1%
Information Services	11,200	9,621	2,165	11,786	5.2%
Graduate School	4,230	2,010	2,803	4,813	13.8%
Outreach & Engagement	741	41	700	741	-
Research Administration	5,053	4,210	2,954	7,164	41.8%
Student Affairs	6,894	5,652	1,345	6,997	1.5%
University Business Centers	10,606	11,092	-	11,092	4.6%
Finance and Administration	22,014	18,834	2,878	21,712	-1.4%
Facilities Services O&M	11,718	9,174	4,603	13,777	17.6%
Risk Management	2,676	2,894	-	2,894	8.1%
Capital Planning & Development	2,552	1,589	600	2,189	-14.2%
Energy Operations	10,692	7,787	3,875	11,662	9.1%
Service, Support, and Management Total	119,703	96,313	31,015	127,327	6.4%
Distributable Budget & Targeted Programs	405,002	254,219	172,078	426,298	5.3%
Total Budget	\$ 449,585	\$ 250,425	\$ 241,858	\$ 494,283	9.9%

Distribution of Centrally Administered Funds

	FY2015	FY2016	Change	
	Initial	Initial	Over (Under)	
	Budget	Budget	\$	%
Settle-up Reserves	\$ 9,812,556	\$ 16,482,642	\$ 6,670,086	68.0%
Technology Resource Funding	6,497,021	6,497,021	-	-
Faculty & Staff Hiring	1,726,875	2,241,962	515,087	29.8%
Staff, Grad, Salary Raises/Costs	2,970,000	6,100,000	3,130,000	105.4%
Debt Service	7,073,489	8,883,589	1,810,100	25.6%
Foundation Obligation/Capital Campaign	5,035,000	5,035,000	-	-
Access Funding	3,300,000	3,300,000	-	-
Assessments, Leases, City Transit	4,550,000	5,074,089	524,089	11.5%
INTO Obligation	5,453,864	6,278,864	825,000	15.1%
Facilities & Rental Operations	1,250,000	3,250,000	2,000,000	160.0%
Tuition Models Central Reserves	1,392,832	6,470,999	5,078,167	364.6%
Other	2,797,149	3,617,858	820,709	29.3%
IT Investments	296,425	580,425	284,000	95.8%
Due from Other Funds	(8,122,506)	(6,627,649)	1,494,857	-18.4%
Governance Changes	550,000	800,000	250,000	45.5%
Total	\$ 44,582,705	\$ 67,984,800	\$ 23,402,095	52.5%

FY16 Targeted Funding to Units

	Endowment	Legislative	OSU Targets		
	Match	Targets	Differential	Provost	Other
			Tuition	Fac Match	
Agricultural Sciences	\$ 279,237	\$ 761,754	\$ -	\$ 195,000	\$ 1,000,000 ¹
Business	152,097	-	-	45,000	-
Engineering	77,012	7,283,588	229,300	332,500	664,500
Forestry	435,081	1,225,000	-	135,000	300,000 ¹
Public Health & Human Sciences	112,879	-	-	327,500	-
Liberal Arts	332,709	-	-	135,000	-
Earth, Ocean & Atmospheric Sciences	19,657	547,642	-	-	10,875
Pharmacy	-	1,058,884	200,000	-	212,740
Science	226,197	-	-	70,000	-
Veterinary Medicine	-	4,788,218	300,000	57,500	(48,085)
Honors College	-	-	30,000	-	-
University Libraries	110,727	45,768	-	-	-
Research Centers & Institutes	156,767	248,924	-	125,000	650,000
Office of the President	-	-	-	-	320,000
Provost Pass-Thru	-	-	-	-	4,375,000
Enrollment Management	-	-	-	-	50,000
Information Services	-	-	-	-	150,249
Graduate School	-	-	-	-	1,115,000
Outreach & Engagement	-	-	-	-	700,000 ¹
Research Administration	-	-	-	-	427,000
Student Affairs	-	67,916	-	-	-
Finance & Administration	-	-	-	-	683,905
Total	\$ 1,902,363	\$ 16,027,694	\$ 759,300	\$ 1,422,500	\$ 10,611,184

¹ Statewide Public Services support

2015-2016 Initial Budget

	Base Budget	Legislatively Targeted Prog & Contractual Obligations	Extended Campus	Summer Session	INTO	Student Fees Sales & Service	Graduate Tuition & Fee Remissions	F&A Recovery Allocation	FY16 Initial Budget
Centrally Administered Funds									
Pools and Reserves	\$ (3,794,269)	\$ 14,581,315	\$ 17,968,156	\$ 3,315,087	\$ 553,056	2,000,000	\$ 2,454,630	\$ 4,326,675	\$ 41,404,650
Transfers to Agencies Outside OSU E&G Budget	-	26,580,150	-	-	-	-	-	-	26,580,150
Direct Instruction & Research Delivery									
Agricultural Sciences	8,280,070	2,235,991	4,800,000	460,000	200,137	483,000	1,223,069	2,130,000	19,812,267
Business	12,776,457	197,097	2,000,000	484,282	3,057,138	865,000	307,615	6,300	19,693,889
Engineering	24,796,816	8,586,900	7,000,000	590,450	2,682,197	1,417,000	4,159,922	2,200,000	51,433,285
Forestry	3,358,257	2,095,081	950,000	164,714	24,123	482,000	533,703	420,000	8,027,878
Public Health & Human Sciences	11,361,700	440,379	2,000,000	707,627	404,598	1,221,000	1,547,738	800,000	18,483,042
Education	2,864,899	-	1,461,718	201,182	12,708	66,200	97,161	15,200	4,719,068
Liberal Arts	23,530,863	467,709	8,584,563	1,096,340	1,340,127	1,315,878	3,074,517	26,920	39,436,917
Earth, Ocean & Atmospheric Sciences	8,028,452	578,174	1,100,000	220,000	145,086	145,000	665,634	2,800,000	13,682,346
Pharmacy	9,501,633	1,471,624	-	62,700	1,544	165,000	293,537	150,000	11,646,038
Science	24,202,430	296,197	3,600,000	2,300,000	1,387,379	1,367,000	4,112,936	750,000	38,015,942
Veterinary Medicine	10,521,923	5,097,633	-	-	694	7,279,238	160,110	100,000	23,159,598
Summer Session	-	-	-	500,000	-	-	-	-	500,000
University Honors College	2,076,603	30,000	-	1,235	9,502	13,000	26,255	-	2,156,595
Extended Campus	-	-	15,772,348	-	-	-	-	-	15,772,348
Research Equipment Reserve	-	-	-	-	-	-	-	2,300,000	2,300,000
International Programs - OSU	1,178,966	-	-	-	796,347	611,222	-	-	2,586,535
International Programs - IE3 Global	-	-	-	-	-	3,377,545	-	-	3,377,545
University Libraries	10,251,994	156,495	-	-	666,777	72,000	-	2,060,000	13,207,266
Research (Centers / Institutes / Programs)	5,175,560	1,180,691	-	21,121	-	555,700	-	4,026,905	10,959,977
Direct Instruction & Research Delivery Total	157,906,623	22,833,971	47,268,629	6,809,651	10,728,357	19,435,783	16,202,197	17,785,325	298,970,536
Service, Support, and Management									
Office of the President	7,655,295	320,000	-	-	-	1,500	-	-	7,976,795
University Relations & Marketing	2,886,029	-	-	-	-	-	-	-	2,886,029
Provost	384,322	-	-	-	-	-	-	637,000	1,021,322
Provost Pass-through	1,688,957	4,375,000	-	-	-	-	-	-	6,063,957
Enrollment Management	5,345,151	50,000	-	-	432,958	2,958,100	-	-	8,786,209
Undergraduate Studies	2,674,302	-	-	65,957	90,000	13,000	-	-	2,843,259
Academic Affairs	2,776,719	-	-	-	147,391	-	-	-	2,924,110
Information Services	9,620,625	150,249	-	-	222,977	42,000	-	1,750,000	11,785,851
Graduate School	2,010,094	1,115,000	-	77,160	249,826	1,046,500	314,638	-	4,813,218
Outreach & Engagement	40,618	700,000	-	-	-	-	-	-	740,618
Research Administration	4,209,992	427,000	-	-	-	-	-	2,527,000	7,163,992
Student Affairs	5,651,847	67,916	-	-	223,039	1,054,291	-	-	6,997,093
University Business Centers	11,091,506	-	-	-	-	-	-	-	11,091,506
Finance and Administration	18,833,891	683,905	-	-	404,339	866,000	-	924,000	21,712,135
Facilities Services - O&M	9,174,177	-	-	-	477,808	-	-	4,125,000	13,776,985
Risk Management	2,893,594	-	-	-	-	-	-	-	2,893,594
Capital Planning & Development	1,588,896	-	-	-	-	-	-	600,000	2,188,896
Energy Operations	7,786,747	-	-	-	-	50,000	-	3,825,000	11,661,747
Service, Support, and Management Total	96,312,762	7,889,070	-	143,117	2,248,338	6,031,391	314,638	14,388,000	127,327,316
TOTAL	\$ 250,425,116	\$ 71,884,506	\$ 65,236,785	\$ 10,267,855	\$ 13,529,751	\$ 27,467,174	\$ 18,971,465	\$ 36,500,000	\$ 494,282,652

Base Budget Final - Fiscal Year 2016

	FY2015 Ending	Fiscal Year 2016					
		New Faculty FY15 Commitment	New Faculty FY16 Commitment	Staff/Advisor Hires	Reorganizations	Adjustments	Total Base
Institutional Management	\$ (3,794,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,794,269)
Instruction & Research							
Agricultural Sciences	7,794,570	-	484,546	-	-	954	8,280,070
Business	12,476,887	-	343,240	-	-	(43,670)	12,776,457
Engineering	23,717,326	-	644,003	400,000	-	35,487	24,796,816
Forestry	3,196,194	-	187,808	-	-	(25,745)	3,358,257
Public Health & Human Sciences	10,871,964	-	413,178	-	-	76,558	11,361,700
Education	2,752,463	-	102,436	-	-	10,000	2,864,899
Liberal Arts	22,993,070	-	252,631	-	-	285,162	23,530,863
Earth, Ocean & Atmospheric Sciences	7,915,766	-	112,686	-	-	-	8,028,452
Pharmacy	10,400,599	-	-	-	-	(898,966)	9,501,633
Science	22,801,368	600,000	525,762	-	-	275,300	24,202,430
Veterinary Medicine	13,568,481	-	-	-	-	(3,046,558)	10,521,923
University Honors College	1,999,340	-	-	-	-	77,263	2,076,603
International Programs - OSU	1,178,966	-	-	-	-	-	1,178,966
University Libraries	10,215,188	-	-	-	-	36,806	10,251,994
Research (Centers/Institutes/Pgms)	5,175,560	-	-	-	-	-	5,175,560
Instruction & Research Total	157,057,742	600,000	3,066,290	400,000	-	(3,217,409)	157,906,623
Service, Support, and Management							
Office of the President	6,942,786	-	-	479,609	-	232,900	7,655,295
University Relations & Marketing	2,787,029	-	-	75,000	-	24,000	2,886,029
Provost	384,322	-	-	-	-	-	384,322
Provost Pass-through	1,613,957	-	-	-	-	75,000	1,688,957
Enrollment Management	5,340,315	-	-	-	-	4,836	5,345,151
Undergraduate Studies	-	-	-	-	2,674,302	-	2,674,302
Academic Affairs	5,434,251	-	-	-	(2,674,302)	16,770	2,776,719
Information Services	9,181,491	-	-	120,200	-	318,934	9,620,625
Graduate School	2,010,094	-	-	-	-	-	2,010,094
Outreach & Engagement	40,618	-	-	-	-	-	40,618
Research Administration	3,616,356	-	-	-	373,636	220,000	4,209,992
Student Affairs	5,527,197	-	-	119,650	-	5,000	5,651,847
University Business Centers	10,583,289	-	-	212,405	-	295,812	11,091,506
Finance and Administration	17,863,210	-	-	367,000	(10,317)	613,998	18,833,891
Facilities Services O&M	10,411,139	-	-	-	(2,675,594)	1,438,632	9,174,177
Risk Management	-	-	-	-	2,675,594	218,000	2,893,594
Capital Planning & Development	1,952,215	-	-	-	(363,319)	-	1,588,896
Energy Operations	7,047,006	-	-	-	-	739,741	7,786,747
Service, Support, and Manage Total	90,735,275	-	-	1,373,864	-	4,203,623	96,312,762
TOTAL	\$ 243,998,748	\$ 600,000	\$ 3,066,290	\$ 1,773,864	\$ -	\$ 986,214	\$ 250,425,116

Budgeted Operations by Unit*

Fiscal Year 2016 Initial Expenditure Budget

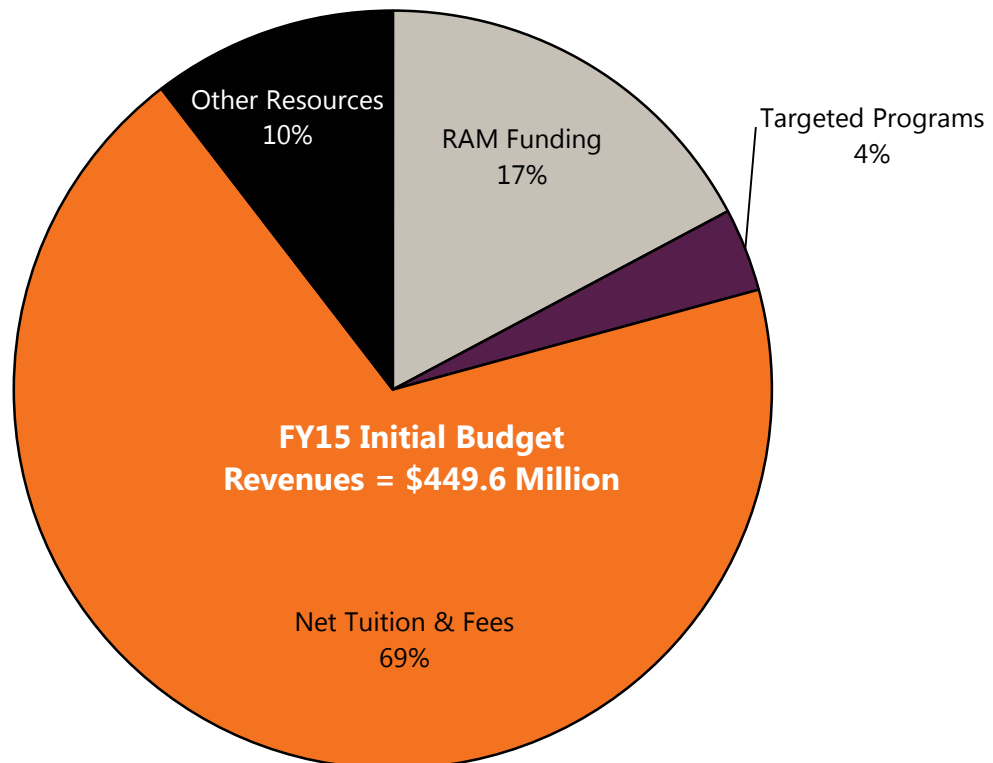
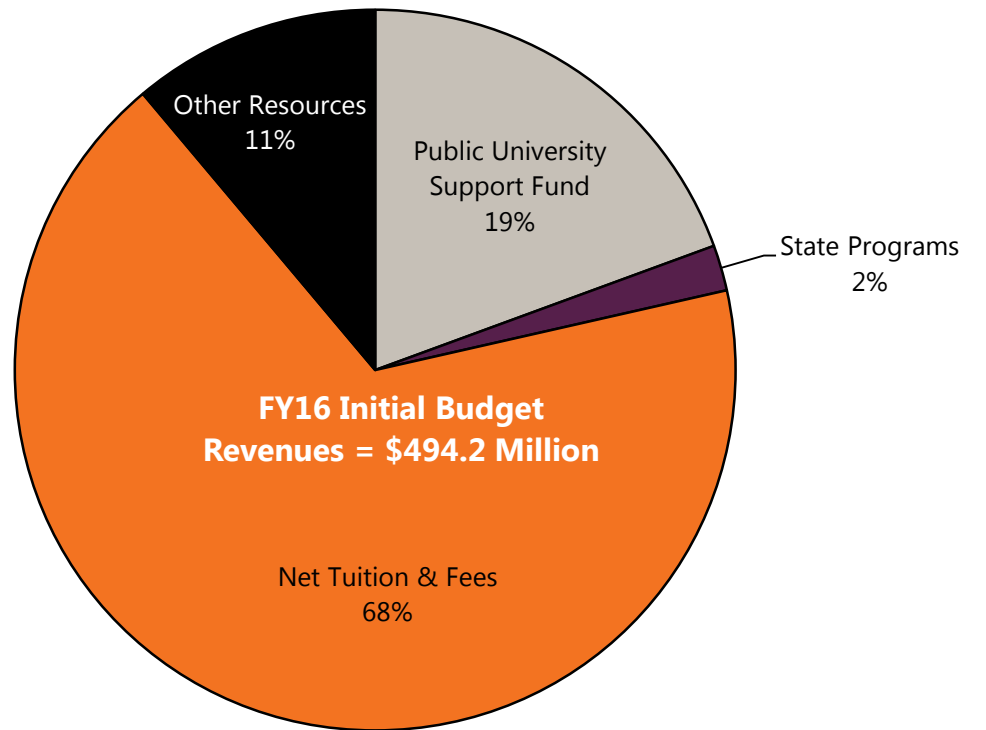
	OSU Corvallis Ed & General	OSU Cascades Ed & General	Agricultural Experiment Station	OSU Extension Service	Forest Research Laboratory	Auxiliary Enterprise	Service Departments	Designated Operations	Royalties	Restricted Funds	Total
Executive Office	\$ 7,976,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 779,607	\$ 8,756,402
University Relations & Marketing	2,886,029	-	-	-	-	-	-	-	904,623	324,896	4,115,548
Provost	1,021,322	-	-	-	-	-	-	-	-	103,015	1,124,337
Provost Pass Through	2,063,957	-	-	-	-	-	-	-	-	-	2,063,957
Enrollment Management	8,786,209	-	-	-	-	-	-	213,751	-	1,533,323	10,533,283
Undergraduate Studies	2,843,259	-	-	-	-	-	-	-	-	-	2,843,259
Academic Affairs	2,924,110	-	-	-	-	9,100	-	-	-	1,011,244	3,944,454
University Libraries	13,207,266	-	-	-	-	50,000	-	451,127	-	843,633	14,552,026
Information Services	11,785,851	-	-	-	-	237,829	9,250,664	-	28,500	22,546	21,325,390
Graduate School	4,813,218	-	-	-	-	(8,000)	-	-	-	1,099,333	5,904,551
Extended Campus	15,772,348	-	-	-	-	-	-	570,000	-	19	16,342,367
Summer Session	500,000	-	-	-	-	-	-	-	-	-	500,000
Outreach & Engagement	740,618	-	-	-	-	-	-	-	-	93,828	834,446
OSU Extension Service	-	-	-	23,812,120	-	9,661	-	707,965	-	1,598,405	26,128,151
Research Admin & Research Ctrs	18,123,969	-	30,000	732,547	-	89,997	894,760	300,627	7,208,257	24,197,741	51,577,898
Student Affairs	6,997,093	-	-	-	-	109,829,206	-	404,128	-	42,895,603	160,126,030
International Programs	5,964,080	-	-	-	-	-	-	1,656,618	-	67,561	7,688,259
University Honors College	2,156,595	-	-	-	-	-	-	-	-	359,922	2,516,517
Cascades Campus	-	12,166,922	-	-	-	11,500	-	8,282	-	1,618,043	13,804,747
Agricultural Sciences	19,812,267	-	36,489,724	10,445,638	-	896,541	-	6,951,198	919,308	56,628,728	132,143,404
Veterinary Medicine	23,159,598	-	666,354	-	-	-	5,000	23,576	-	3,622,574	27,477,102
Forestry	8,027,878	-	-	2,132,265	7,097,671	25,700	968,000	475,956	165,000	20,507,933	39,400,403
Liberal Arts	39,436,917	-	-	-	-	185	-	143,514	-	2,375,057	41,955,673
Science	38,015,942	-	-	-	-	-	441,500	15,816	632,500	18,024,124	57,129,882
Earth, Ocean & Atmospheric Sci.	13,682,346	-	-	-	-	2,000	-	847,800	5,200	39,347,292	53,884,638
Business	19,693,889	-	-	-	-	-	-	89,580	-	2,687,811	22,471,280
Engineering	51,433,285	-	-	-	-	-	-	552,146	165,458	46,372,337	98,523,226
Education	4,719,068	-	-	-	-	-	-	9,623	-	1,787,545	6,516,236
Public Health and Human Sciences	18,483,042	-	269,109	6,519,526	-	119,200	-	2,835,513	2,000	17,858,781	46,087,171
Pharmacy	11,646,038	-	-	-	-	1,002,000	-	24,840	92,000	3,660,716	16,425,594
University Business Centers	11,091,506	-	-	-	-	-	-	-	-	-	11,091,506
Finance and Administration	21,712,135	-	-	-	-	5,310,093	9,367,301	234,808	-	11,289,823	47,914,160
Facilities & Energy Operations	13,776,985	-	-	-	-	113,420	-	-	-	12,455	13,902,860
Risk Management	2,893,594	-	-	-	-	-	-	-	-	-	2,893,594
Capital Planning & Development	2,188,896	-	-	-	-	-	-	-	-	-	2,188,896
Energy Operations	11,661,747	-	-	-	-	-	-	-	-	-	11,661,747
Athletics	4,000,000	-	-	-	-	61,339,965	-	-	-	9,760,254	75,100,219
University Shared Services Enter.	-	-	-	-	-	-	-	4,911,871	-	3,500	4,915,371
Institutional Management	70,284,800	165,022	205,000	(4,966,354)	2,253,542	-	(600,000)	-	150,000	1,657,240	69,149,250
TOTAL	\$ 494,282,652	\$ 12,331,944	\$ 37,660,187	\$ 38,675,742	\$ 9,351,213	\$ 179,038,397	\$ 20,327,225	\$ 21,428,739	\$ 10,272,846	\$ 312,144,889	\$ 1,135,513,834

*Capital Budget - see p. 47

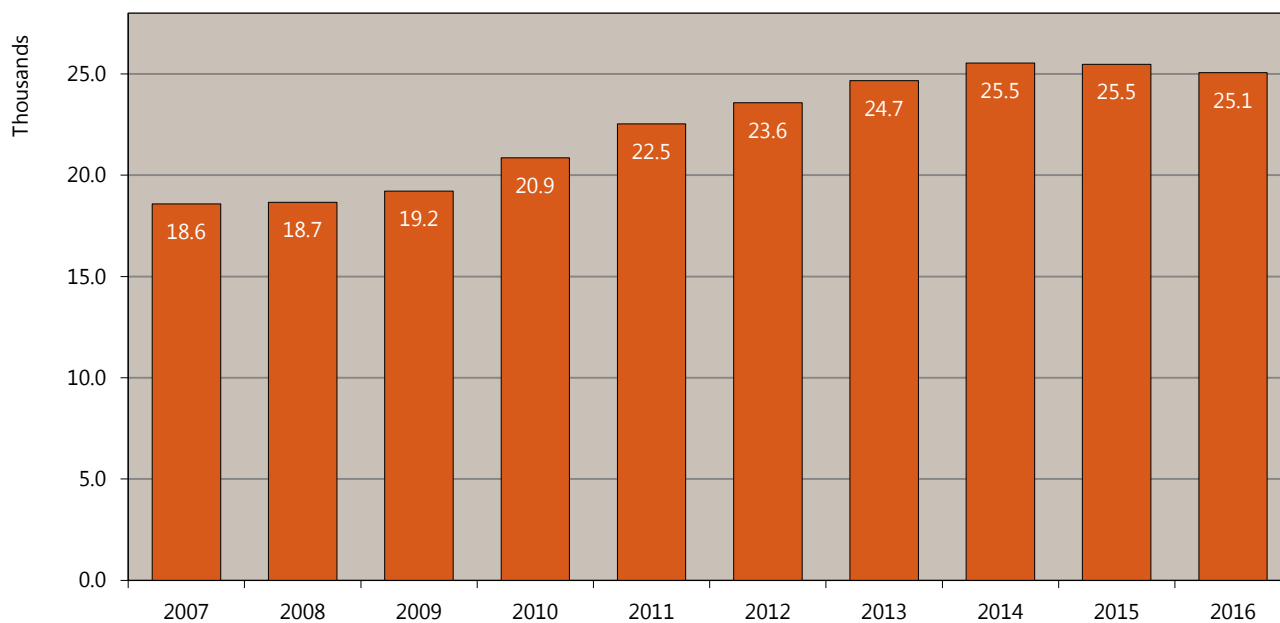
SECTION 2: TRENDS & ANALYSIS

Education & General Funds Revenue Sources

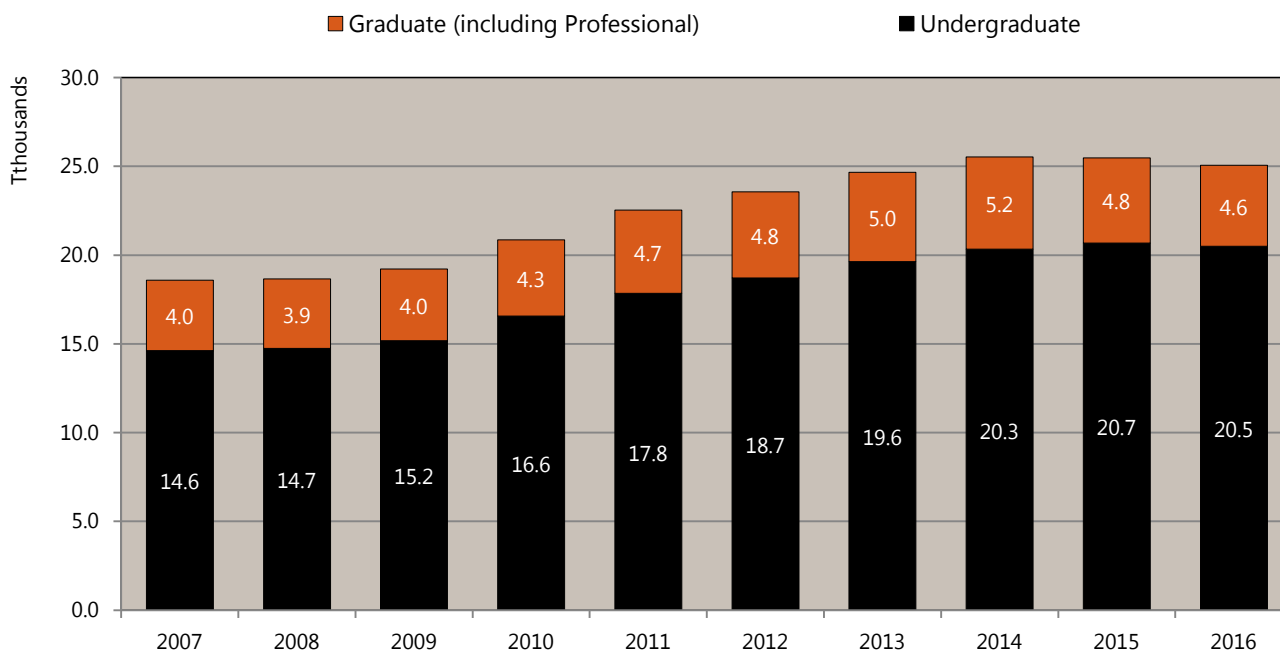
Fiscal Years 2015 & 2016



Total Student FTE Enrollment
Fiscal Years 2007 to 2015 Actual, 2016 Budget



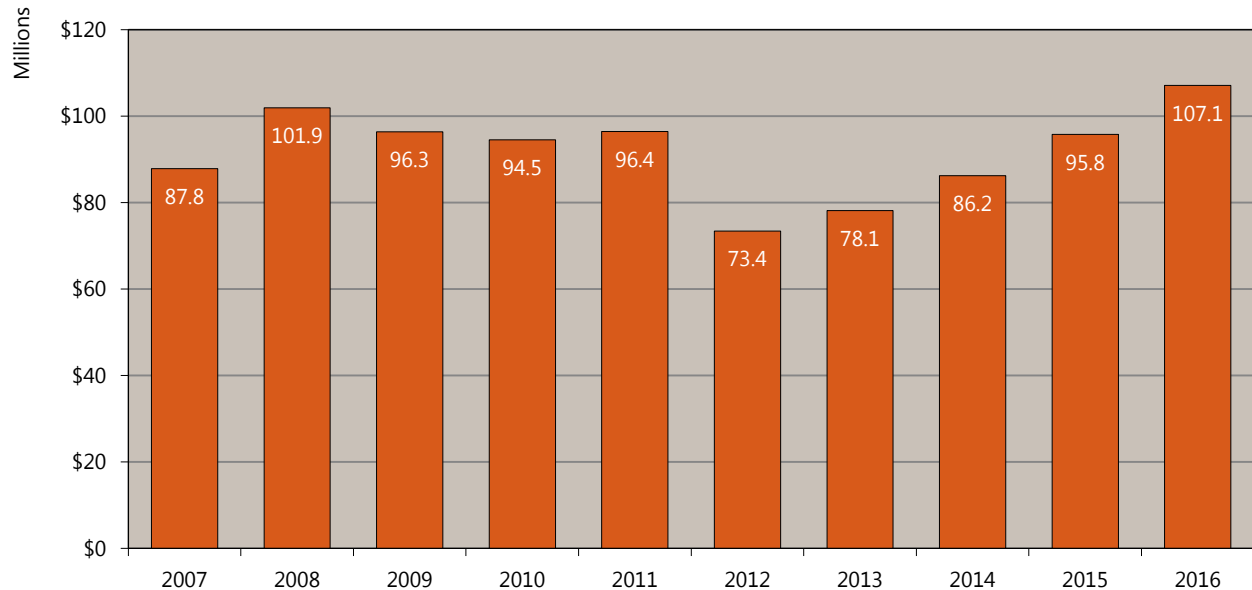
Student FTE by Student Level
Fiscal Years 2007 to 2015 Actual, 2016 Budget



Source: Oregon University System Institutional Research, CORE. Excludes Cascades.

Education and General State Appropriation

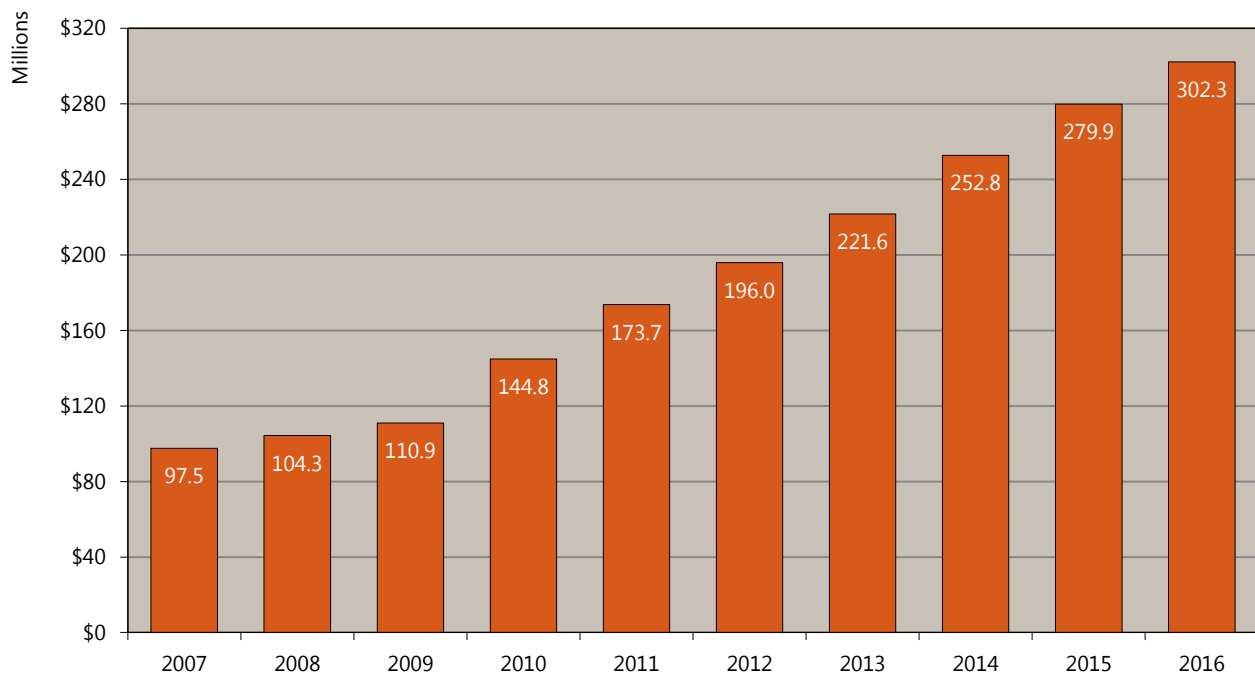
Fiscal Years: 2007 to 2015 Actual, 2016 Budget



Source: OSU Data Warehouse, FY16 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

Net Tuition Revenue

Fiscal Years: 2007 to 2015 Actual, 2016 Budget

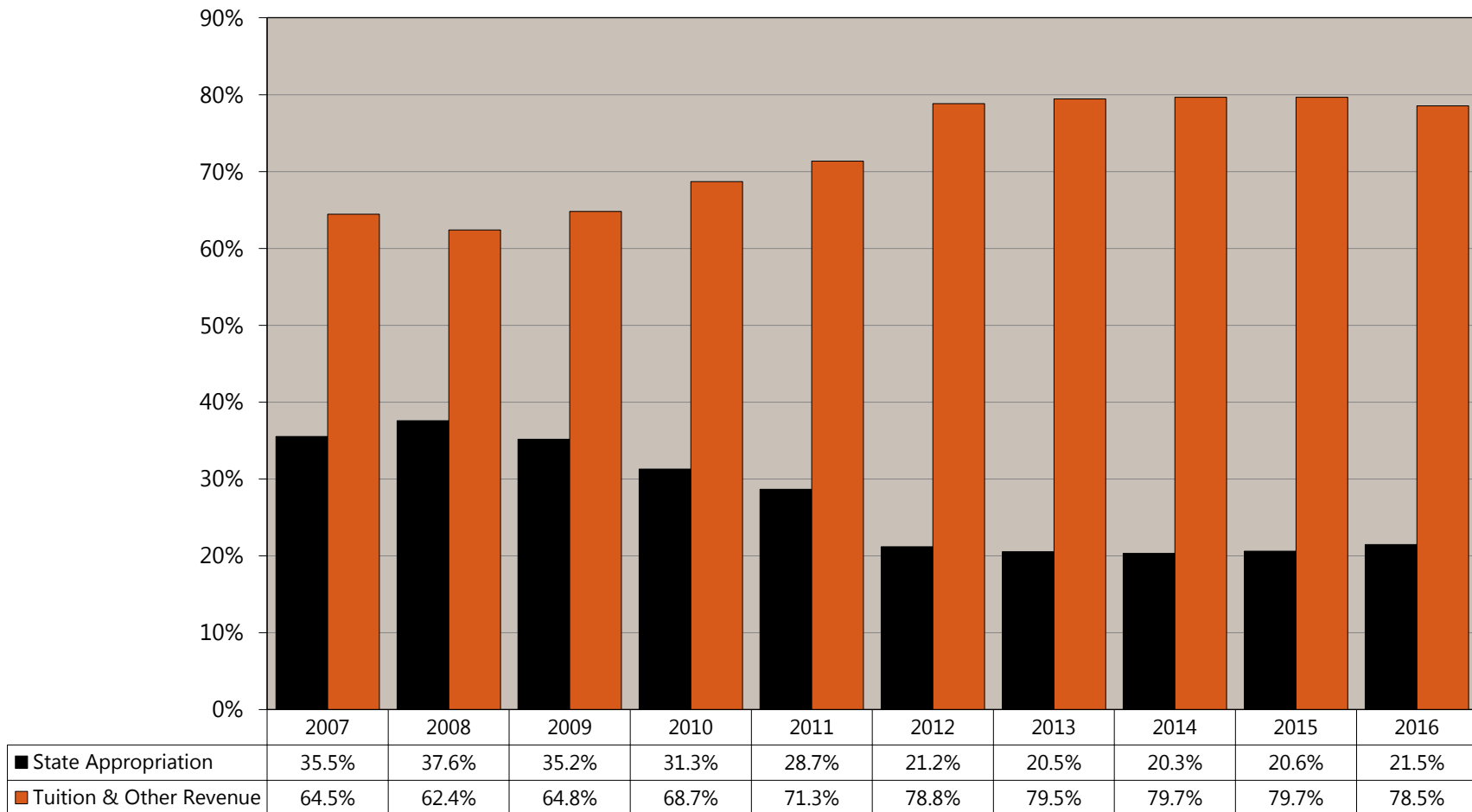


Source: OSU Data Warehouse, FY16 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

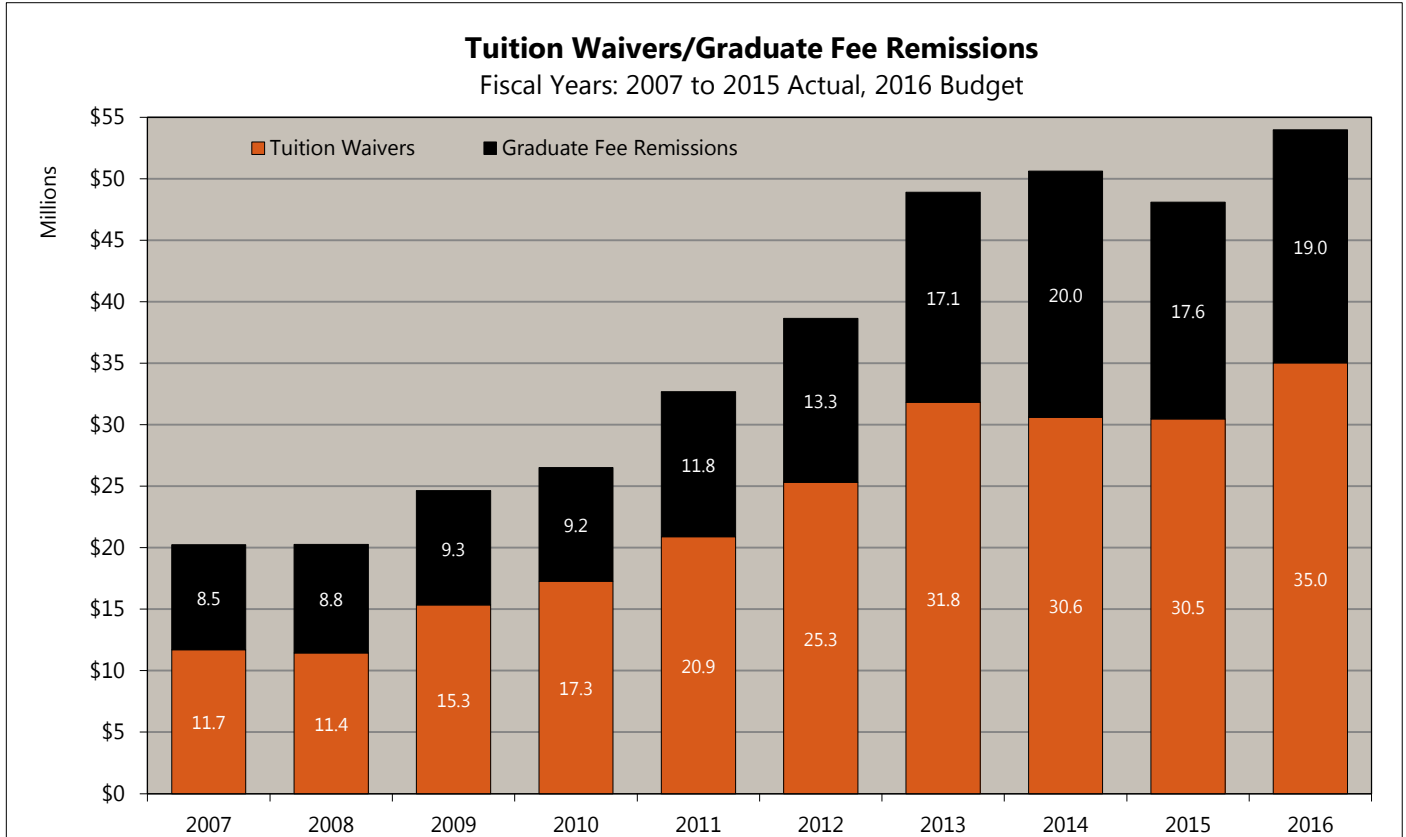
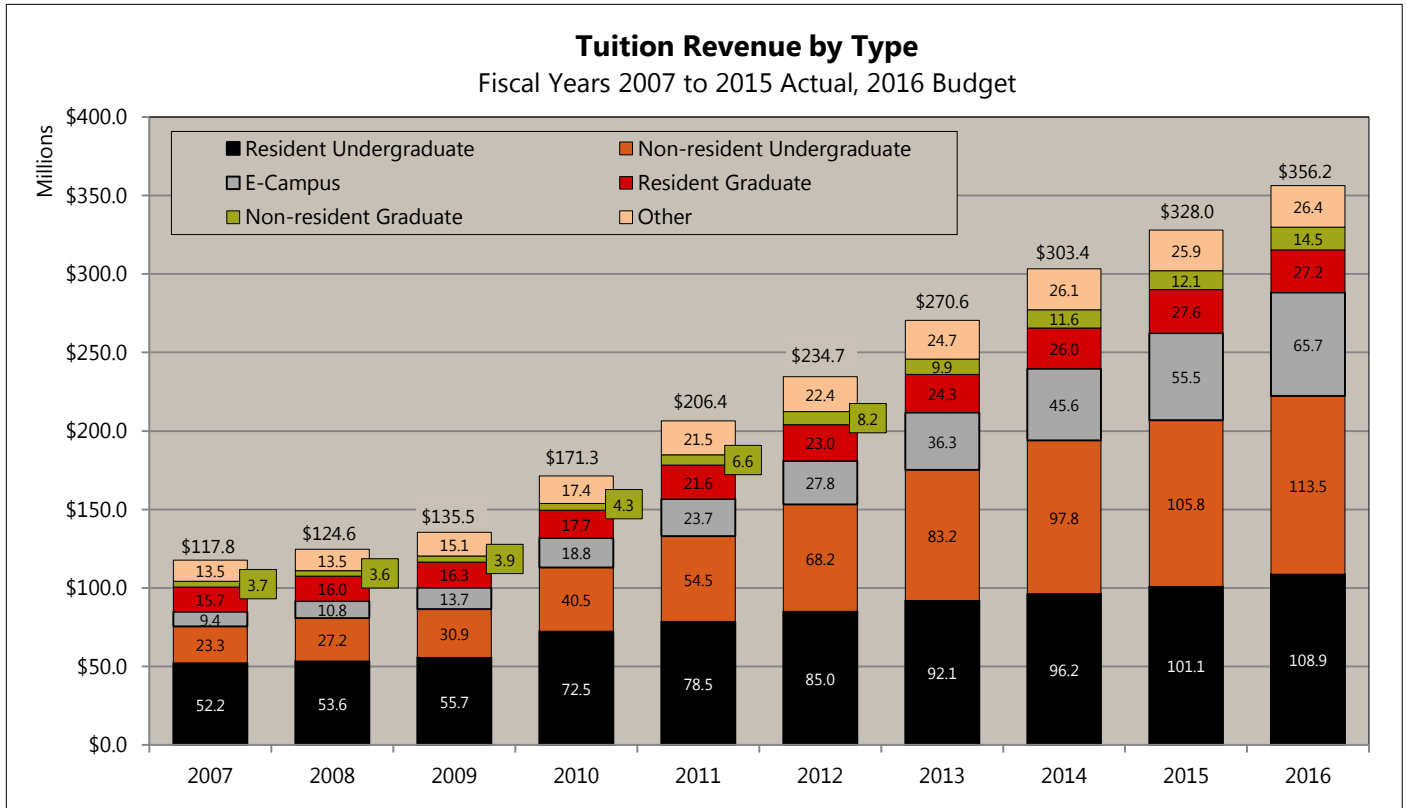
Net Tuition Revenue is gross tuition net of tuition waivers and graduate fee remissions.

Contribution Ratios for State Appropriation and Tuition & Other Revenue

Fiscal Years: 2007-2015 Actual, 2016 Initial Budget

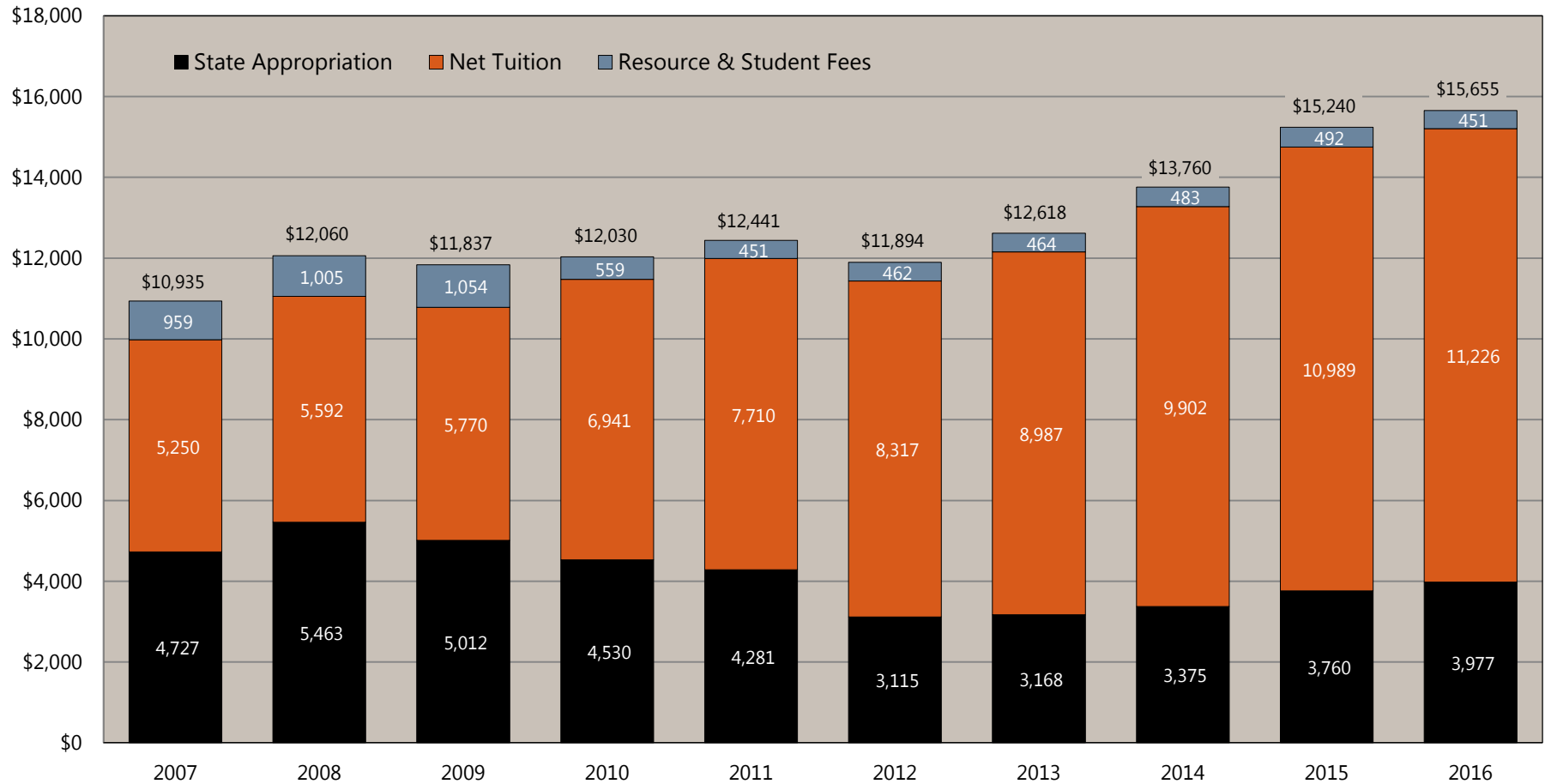


Source: OSU Data Warehouse, FY16 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.



Source: OSU Data Warehouse, FY16 Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

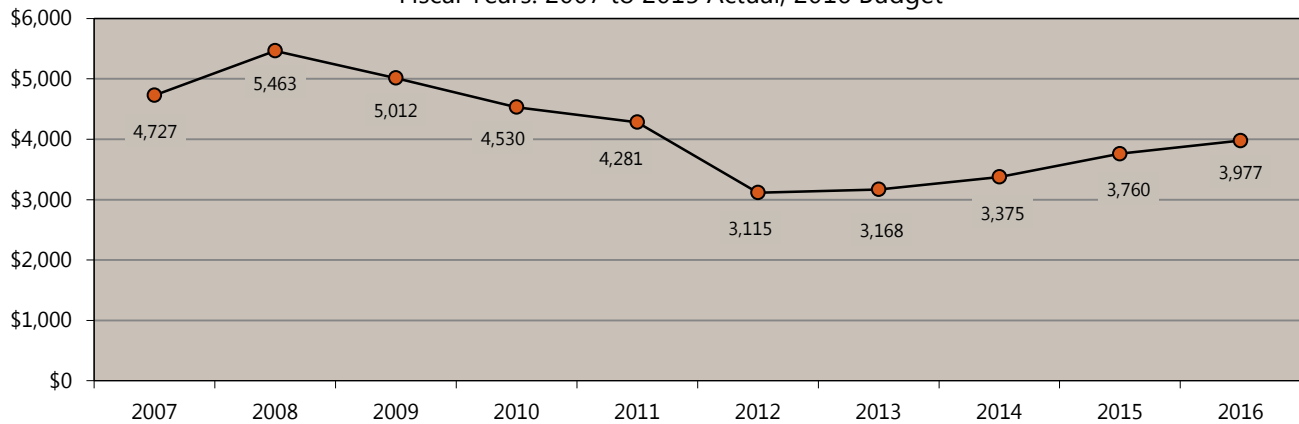
Revenue Sources per Student FTE
Education & General Fund
Fiscal Years: 2007 to 2015 Actual, 2016 Initial Budget



Source: OSU Data Warehouse, FY16 E&G Initial Budget. Excludes Statewide Public Service & OSU-Cascades.

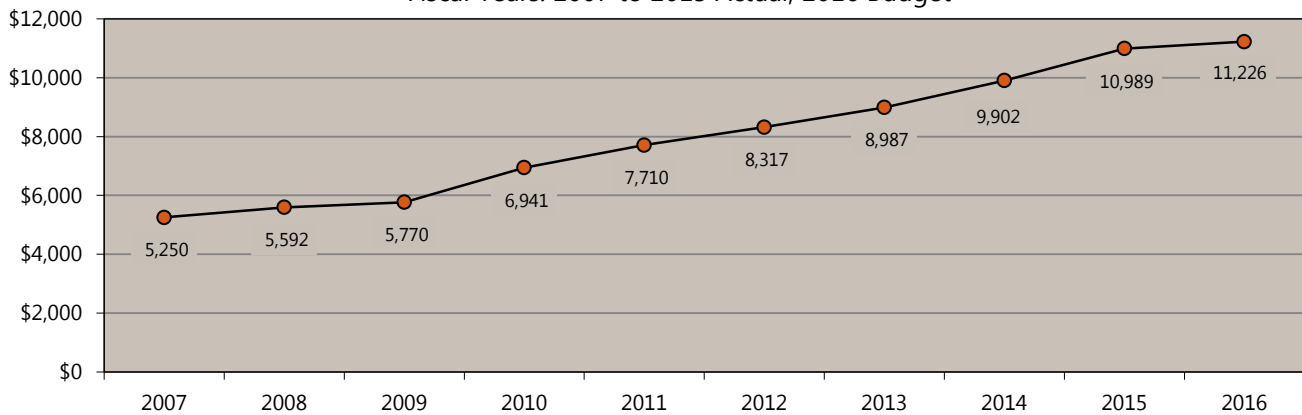
State Appropriation per Student FTE

Fiscal Years: 2007 to 2015 Actual, 2016 Budget



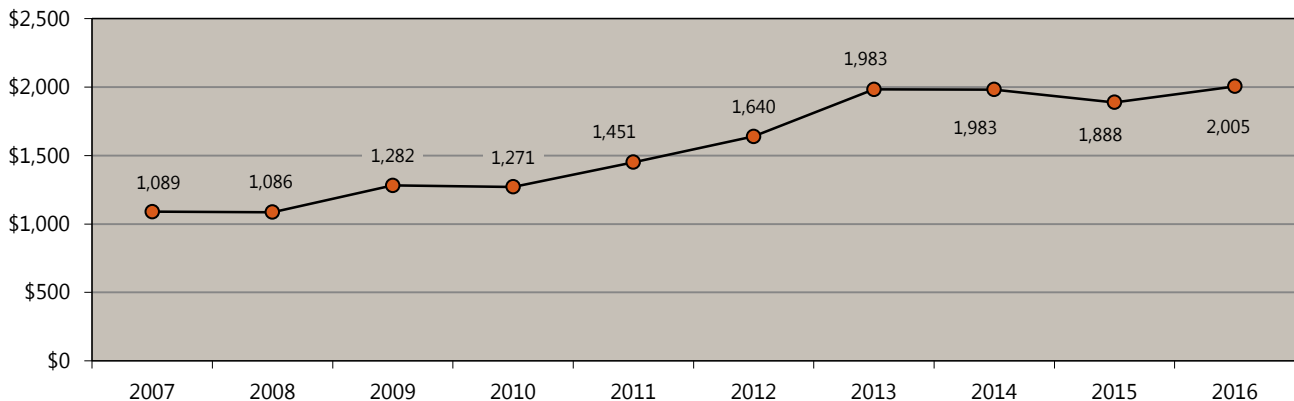
Net Tuition per Student FTE

Fiscal Years: 2007 to 2015 Actual, 2016 Budget



Tuition Waivers/Graduate Fee Remissions per Student FTE

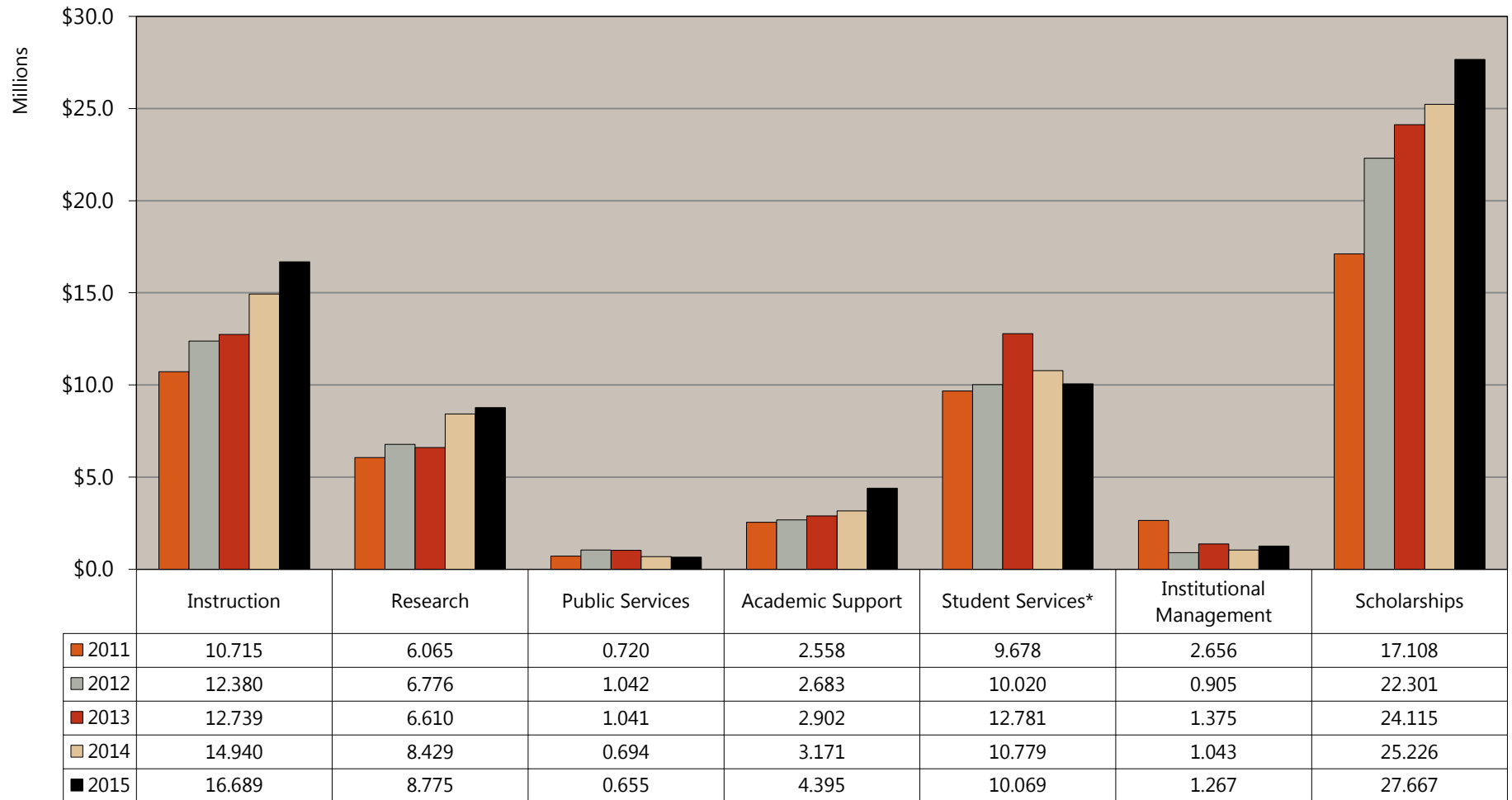
Fiscal Years: 2007 to 2015 Actual, 2016 Budget



Source: OSU Data Warehouse, OSU CORE, FY16 E&G Initial Budget. Excludes Statewide Public Services and OSU-Cascades.

Select Gift Fund Expenditures

Fiscal Years 2011 - 2015

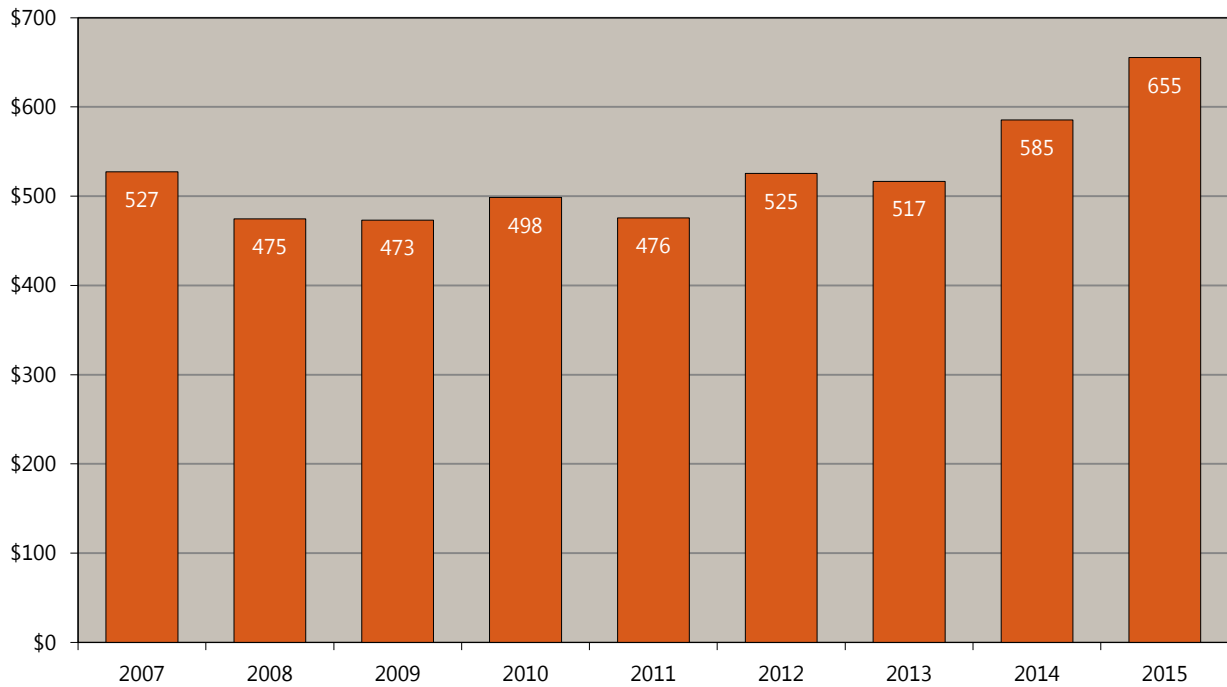


*2005 through 2010 - Approximately \$5 million was transferred each year for debt service on Reser Stadium.

SOURCE: OSU Data Warehouse, OSU; excludes physical plant.

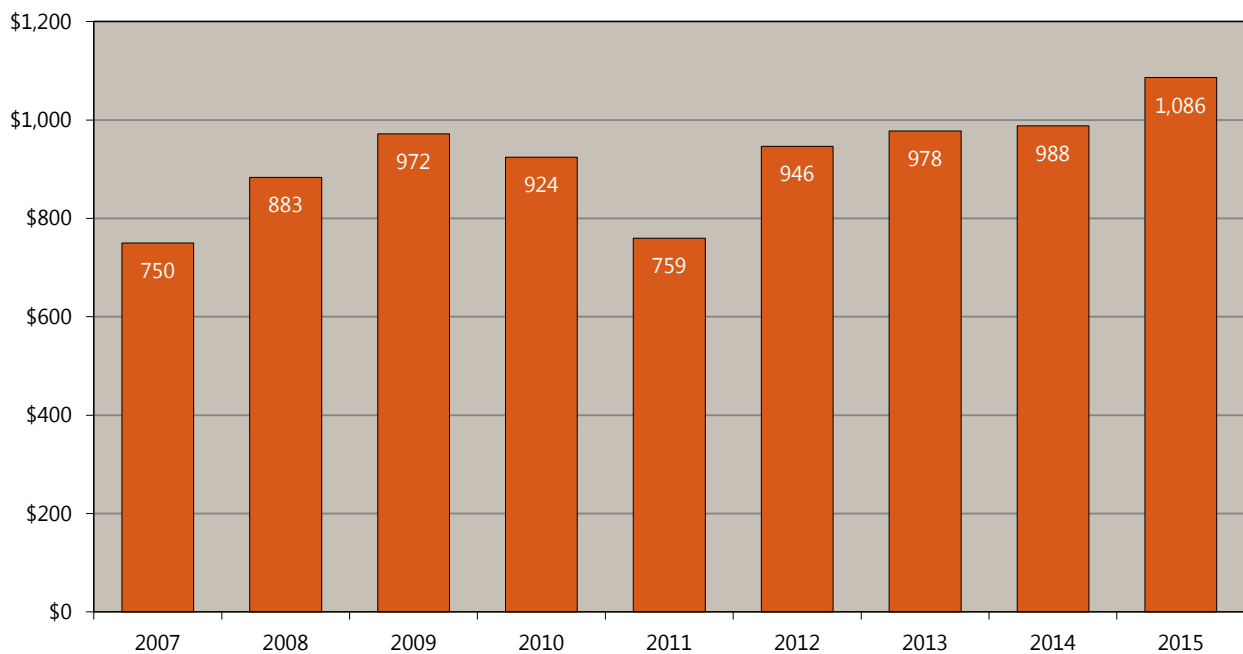
Gift Expenditures per Student FTE - Instruction

Fiscal Years 2007 to 2015



Gift Expenditures per Student FTE - Scholarships

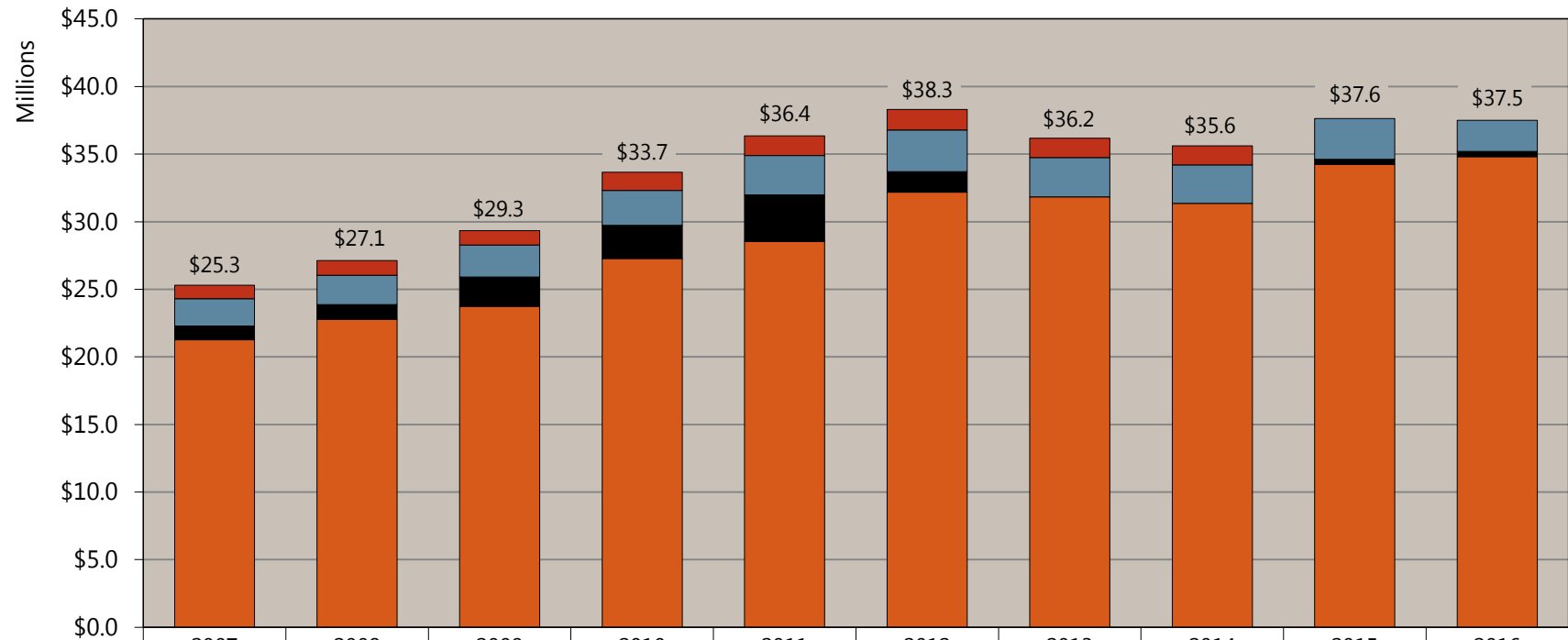
Fiscal Years 2007 to 2015



Source: OSU Data Warehouse, OSU CORE. All scholarship expenditures in FS, FA and M funds.

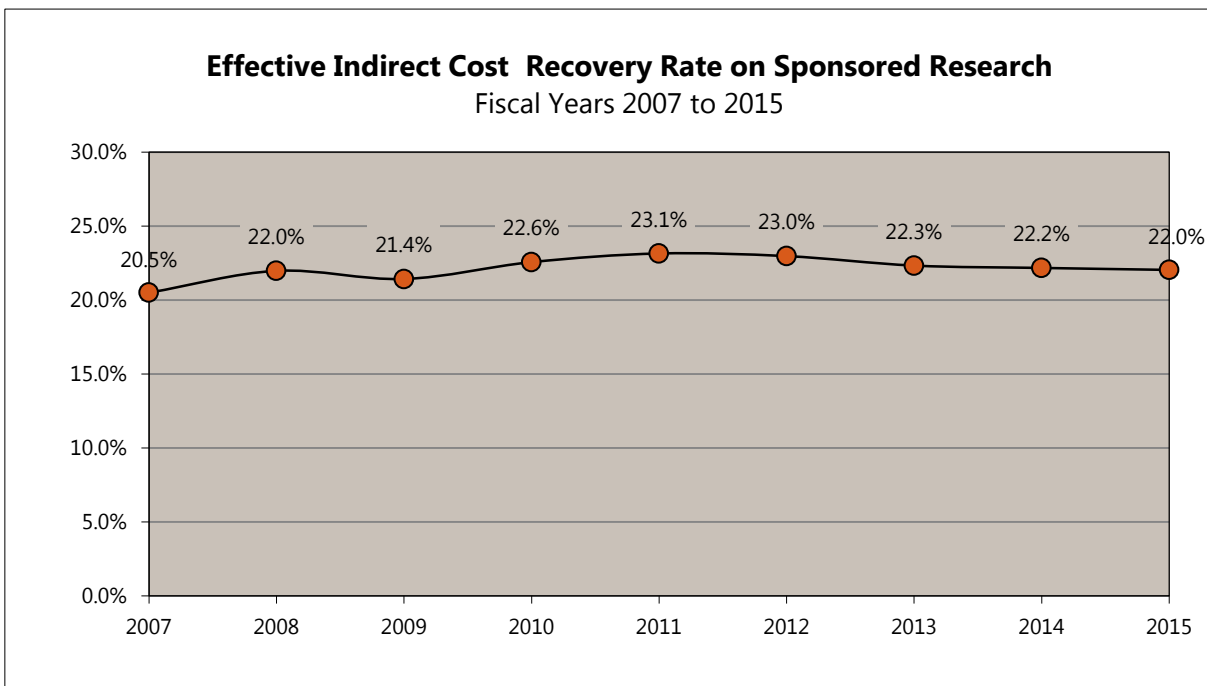
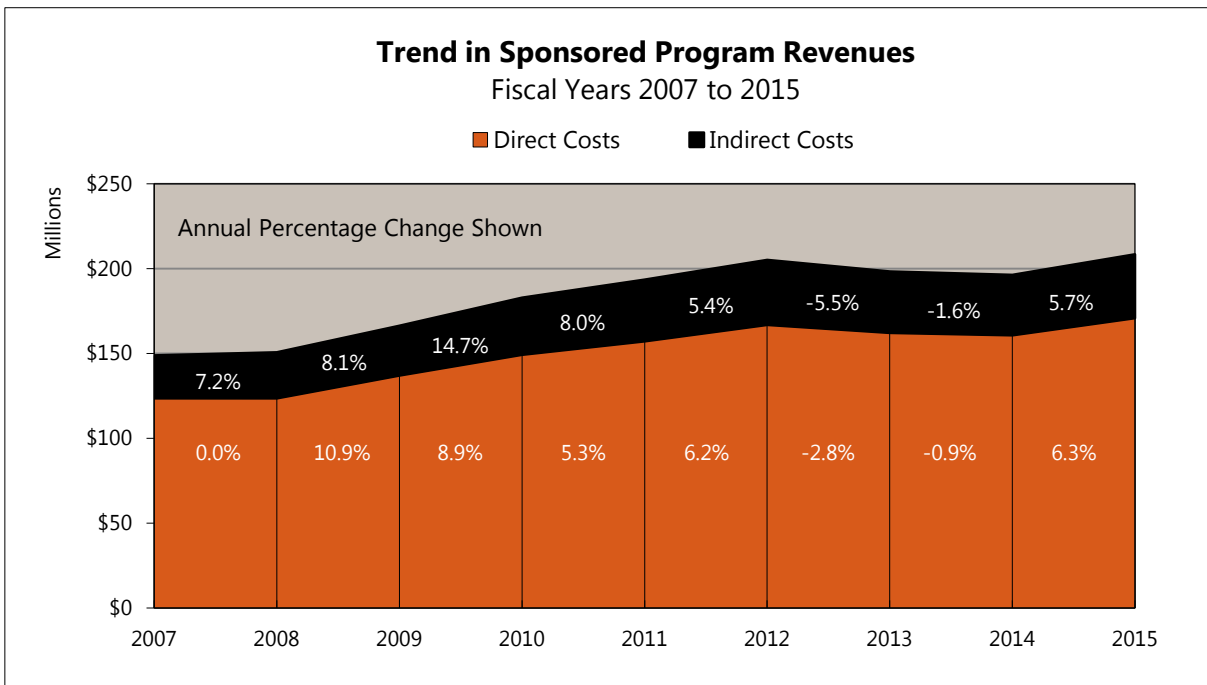
Education & General F&A Rate Recovery

Fiscal Years: 2007 to 2015 Actual, 2016 Initial Budget



OUS	1,012	1,085	1,069	1,345	1,453	1,532	1,447	1,417	-	-
Research Equip	2,025	2,171	2,347	2,578	2,909	3,064	2,895	2,849	3,010	2,300
Bldg Use Credit	1,012	1,085	2,173	2,460	3,454	1,532	-	-	377	400
Gen Fund	21,262	22,792	23,744	27,269	28,542	32,176	31,843	31,347	34,238	34,800
Total	\$25,312	\$27,133	\$29,334	\$33,653	\$36,358	\$38,304	\$36,185	\$35,612	\$37,625	\$37,500

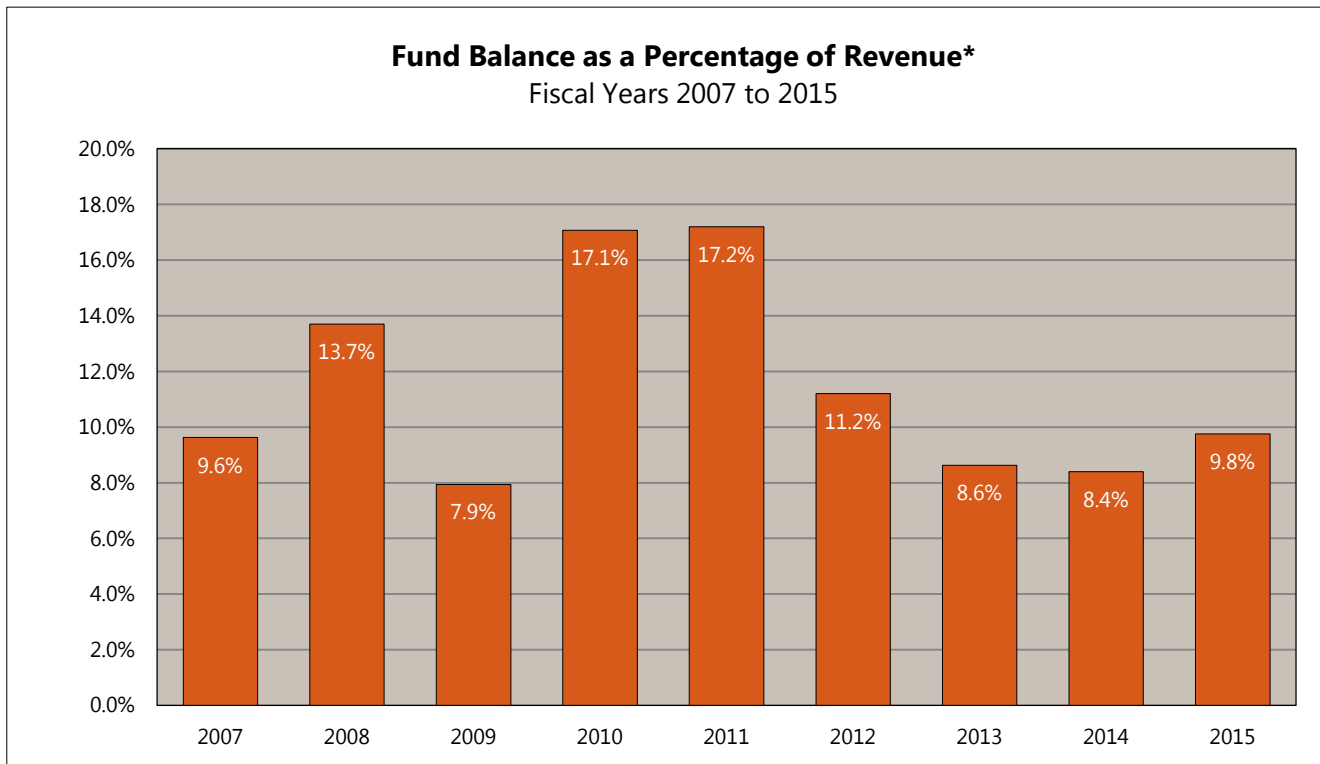
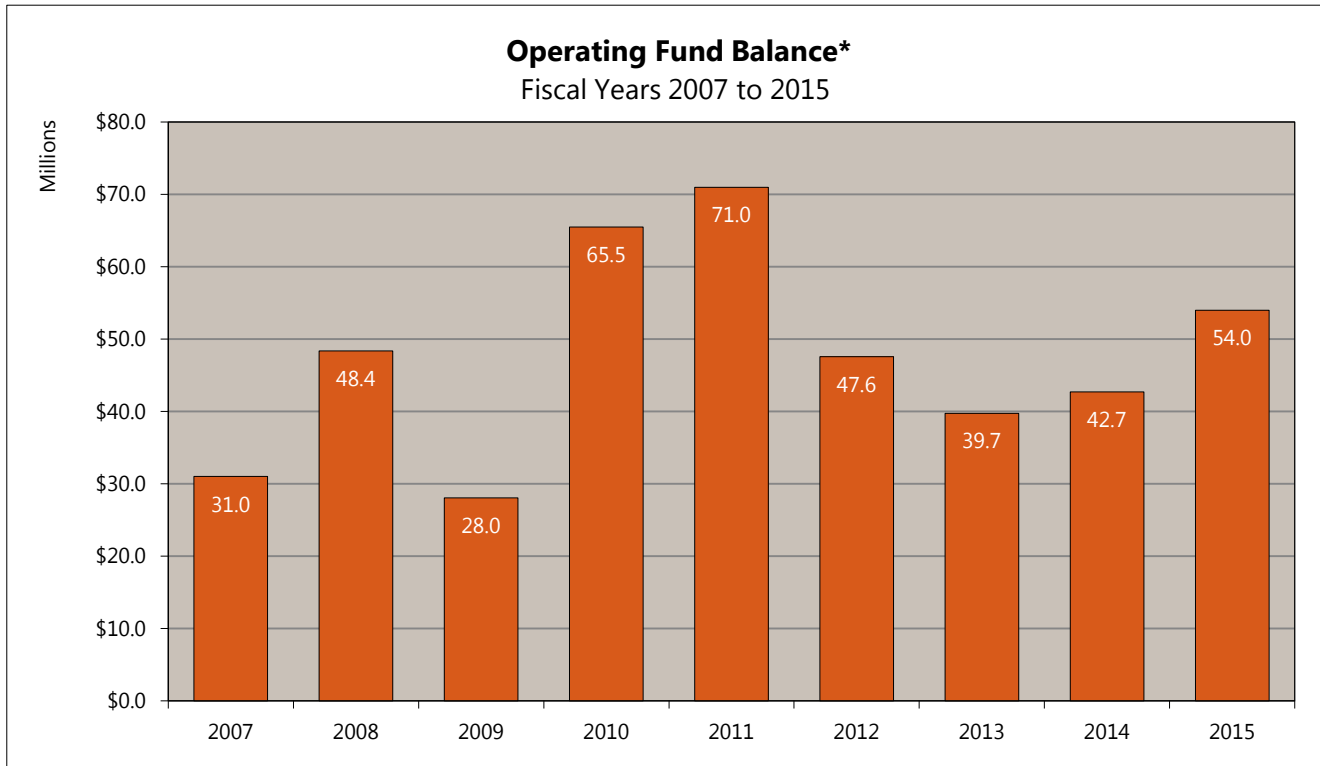
In FY09, 10 & 11, \$4 million was advanced to Building Use Credit funds from central reserves. This funding was fully recovered in FY15.
Source: OSU Data Warehouse, FY16 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.



Source: OSU Data Warehouse

Research Awards Received							
(dollars in millions)							
<u>FY2007-08</u>	<u>FY2008-09</u>	<u>FY2009-10</u>	<u>FY2010-11</u>	<u>FY2011-12</u>	<u>FY2012-13</u>	<u>FY2013-14</u>	<u>FY2014-15</u>
\$164.2	\$188.9	\$213.1	\$208.0	\$206.9	\$182.2	\$202.2	\$219.3

Source: OSU Research Office



* Education and General Funds, Statewide Public Service and OSU-Cascades

Education & General Fund Balances by Unit

Fiscal Years 2014 & 2015

Education & General Fund	FY14 Fund Balance	FY15 Fund Balance	FY15 Revenue	Carryover as a % of Revenue
Executive Office	\$ 400,472	\$ 840,760	\$ 8,193,294	10.3%
University Relations & Marketing	49,481	(87,511)	3,015,236	-2.9%
Provost	1,532,262	1,248,887	1,963,603	63.6%
Enrollment Management	766,144	1,255,190	9,185,465	13.7%
Academic Affairs	933,387	1,022,640	6,137,628	16.7%
Information Services	(1,798,035)	(621,919)	16,928,699	-3.7%
Library	727,432	1,106,156	12,977,328	8.5%
Graduate School	1,649,986	1,718,337	4,537,942	37.9%
Outreach & Engagement	125,597	73,235	1,839,435	4.0%
E-Campus (incl O&E & InterSess)	504,909	2,163,305	55,060,272	3.9%
Summer	1,230,401	1,235,987	10,029,258	12.3%
Extension (ROH)	65,817	67,008	21,448	312.4%
Research	4,933,622	3,551,697	15,803,100	22.5%
Student Affairs	2,184,715	2,062,006	7,018,636	29.4%
International Programs - OSU	1,052,187	975,799	2,613,774	37.3%
International Programs - OUS	1,020,831	1,315,175	3,005,076	43.8%
Honors	1,109,104	1,189,215	1,382,282	86.0%
Cascades	1,830,317	3,261	10,952,722	0.0%
Agricultural Sciences	6,542,122	6,424,416	20,769,866	30.9%
Veterinary Medicine	2,964,565	3,548,381	22,546,767	15.7%
Forestry	2,126,807	2,331,874	7,638,123	30.5%
Liberal Arts	7,184,848	5,859,424	42,882,497	13.7%
Science	5,929,813	5,869,583	42,045,470	14.0%
Earth, Oceanic & Atmospheric Sciences	1,805,486	2,741,629	15,194,929	18.0%
Business	3,753,347	3,727,699	19,457,746	19.2%
Engineering	7,469,352	8,152,984	54,440,084	15.0%
Education	389,731	605,725	5,204,050	11.6%
Public Health & Human Sciences	4,895,687	4,020,891	18,596,410	21.6%
Pharmacy	3,253,706	2,657,367	12,023,113	22.1%
University Business Centers	616,760	878,066	10,712,999	8.2%
Finance & Administration	1,618,314	3,743,951	23,434,160	16.0%
Facilities	40,348	(476,094)	27,921,059	-1.7%
Institutional Management	(33,658,132)	(24,044,971) ¹	(22,458,708)	107.1%
Subtotal Education & General	33,251,383	45,160,153	471,073,763	9.6%
Statewides				
Agricultural Experiment Station	4,424,062	3,892,084	34,474,963	11.3%
Extension Service	2,907,794	2,537,598	35,012,830	7.2%
Forest Research Laboratory	2,110,020	2,364,282	8,485,627	27.9%
Subtotal Statewides	9,441,876	8,793,964	77,973,420	11.3%
TOTAL	\$ 42,693,259	\$ 53,954,117	\$ 549,047,183	9.8%
	FY14 Balance	FY15 Balance	Change	
AES (Hatch & Multistate)	1,904,329	6,499	(1,897,830)	
Extension (Smith Lever)	1,959,477	1,969,532	10,055	
FRL (McIntyre Stennis)	-	-	-	

¹ The (\$24M) fund balance in Institutional Management reflects central investments made in faculty, staff and infrastructure over previous years, as hiring and building opportunities were very good. The negative balance will be reduced over the next three to four years through increases in operating revenues.

Other Fund Balances

Fiscal Year 2015

	Auxiliaries	Royalties	Service Centers	Designated Operations	OSU Gift Funds ¹		Total
					Gifts	Scholarships	
Executive Office	\$ -	\$ 101,530	\$ -	\$ -	\$ 116,425	\$ -	\$ 217,955
University Relations & Marketing	-	-	-	-	11,739	-	11,739
Provost	-	6,223	-	-	75,939	11,536	93,698
Enrollment Management	-	-	-	254,597	-	-	254,597
Academic Affairs	9,144	-	-	-	51,360	-	60,504
Information Services	388,381	122,847	821,444	-	-	-	1,332,672
Library	157,750	18,626	-	93,238	37,333	-	306,947
Graduate School	8,201	-	-	1,354	175,087	539,754	724,396
Outreach & Engagement	-	-	-	-	10,188	-	10,188
E-Campus (incl O&E & InterSess)	-	7,854	-	21,676	3,146	-	32,676
Extension	18,754	-	-	485,874	95,573	-	600,201
Research	203,367	10,848,486	614,354	105,587	588,447	-	12,360,241
Student Affairs	80,235,231	3,807	-	98,530	154,868	971,353	81,463,789
International Programs	-	-	-	135,781	100,976	-	236,757
Honors	-	-	-	-	470	-	470
Cascades	860,674	3	-	10,037	2,498	-	873,211
Agricultural Sciences/AES	684,433	3,206,253	-	711,329	1,743,678	105,188	6,450,880
Veterinary Medicine	-	-	-	13,867	127,353	290,335	431,555
Forestry/FRL	77,432	438,729	51,048	155,025	8,119,326	78,569	8,920,129
Liberal Arts	-	-	-	116,792	30,955	10,862	158,609
Science	-	549,325	6,086	131,628	192,574	45,458	925,071
Earth, Ocean & Atmosph Sciences	803	57,530	-	131,412	625,142	-	814,887
Business	-	-	-	19,909	31,796	-	51,705
Engineering	-	490,524	-	157,001	1,307,039	48,496	2,003,059
Education	-	-	-	1,883	718	1,400	4,002
Public Health & Human Sciences	11,428	3,813	-	160,766	58,583	10,848	245,437
Pharmacy	216,127	358,290	-	25,286	152,741	40,532	792,976
Finance & Administration	3,660,445	-	6,786,843	-	46,595	636,832	11,130,716
Facilities	8,986,651	-	-	-	274	-	8,986,925
Athletics	22,858,546	-	-	648	303	-	22,859,497
Institutional Management	-	(899,109)	911,117	9,988	-	712,491	734,486
Univ. Shared Services Enterprise	-	-	-	1,505,196	-	-	1,505,196
Total	\$ 118,377,367	\$ 15,314,731	\$ 9,190,892	\$ 4,347,404	\$ 13,861,124	\$ 3,503,653	\$ 163,089,976

¹ Gifts made directly to OSU, rather than to the Foundation

SECTION 3: TUITION & FEE SCHEDULES

Oregon's Public Universities - Cost of Attendance

FY2015 to FY2016 - Tuition & Fees/Room & Board

Resident Undergraduates - Based on 15 Credit Hours

The following table summarizes the cost of attendance for 2015-16 at Oregon's public universities. Cost of attendance consists of tuition, student fees, and room and board. For 2015-2016, the number of credit hours used for calculating Tuition and Fees was increased from 12 credits to 15 credits. This was in part due to the elimination of the tuition plateau at Oregon State University. The calculated difference for Tuition and Fees has been omitted from the FY2016 report.

Insitution	2014-2015			2015-2016			Difference	
	Tuition & Fees (12 Credits)	Room & Board	Total FY2015	Tuition & Fees (15 Credits)	Room & Board	Total FY2016	Room & Board	Percentage
UO	\$ 8,280	\$ 11,097	\$ 19,377	\$ 10,289	\$ 11,992	\$ 22,281	\$ 895	7.5%
OSU	8,277	9,759	18,036	10,107	9,985	20,092	226	2.3%
SOU	6,459	11,544	18,003	7,263	11,979	19,242	435	3.6%
WOU	6,945	9,277	16,222	8,814	9,724	18,538	447	4.6%
OIT	7,065	8,500	15,673	8,839	8,530	17,369	30	0.4%
PSU	6,489	9,393	15,882	7,934	9,351	17,285	(42)	-0.4%
EOU	6,243	9,205	15,448	7,755	9,205	16,960	-	0.0%
Averages	\$ 7,108	\$ 9,825	\$ 16,949	\$ 8,714	\$ 10,109	\$ 18,824	\$ 284	2.8%

NOTE: FY2015 Tuition & Fees based on 12 credit hours, FY2016 Tuition & Fees based on 15 credit hours - Tuition change data omitted from table for FY2016 report

Oregon State University

Cost of Attendance - Tuition & Fees (15 credit hours)/Room & Board

Comparison: FY 2015 - FY 2016

The table below represents the cost of attendance for undergraduate resident and non-resident students. Tuition and fees reflect annual totals for students enrolled in 15 credit hours per term and living on the Corvallis campus. For resident undergraduate students, the increase in cost of attendance between FY15 to FY16 is \$1,210 (6.4% increase), for non-resident undergraduate students, the increase is \$2,698 (7.5% increase).

	Resident Undergraduate				Non-Resident Undergraduate			
	Total 2014-15*	Total 2015-16	\$ Change FY15-FY16	% Change FY15-FY16	Total 2014-15*	Total 2015-16	\$ Change FY15-FY16	% Change FY15-FY16
Tuition	7,650	8,535	885	11.6%	24,822	27,195	2,373	9.6%
Fees	1,473	1,572	99	6.7%	1,473	1,572	99	6.7%
Room & Board	9,759	9,985	226	2.3%	9,759	9,985	226	2.3%
Total	\$ 18,882	\$ 20,092	\$ 1,210	6.4%	\$ 36,054	\$ 38,752	\$ 2,698	7.5%

*2014-15 Adjusted to reflect costs for 15 credit hours in the FY2016 report

Sources: Oregon University System, 2014-15 Academic Year & 2015 Summer Session Fee Book and 2015-16 Academic Year Fee Books from Oregon's Public Universities.

Corvallis Campus

Academic Year 2015-2016 - Tuition Base Rates and Mandatory Fees

	Base Tuition Rates					Mandatory Fees							
Credits	Resident		Non-Resident		Credits	Building		Incidental		Health Service		Total Fees	
	Undergraduate	Graduate	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate
1	283.00	450.00	917.00	776.00	1	23.00	23.00	289.32	272.25	134.79	125.32	447.11	420.57
2	466.00	900.00	1,499.00	1,552.00	2	25.00	26.00	294.32	278.25	134.79	125.32	454.11	429.57
3	649.00	1,350.00	2,081.00	2,328.00	3	27.00	29.00	299.32	284.25	134.79	125.32	461.11	438.57
4	832.00	1,800.00	2,663.00	3,104.00	4	29.00	32.00	304.32	290.25	134.79	125.32	468.11	447.57
5	1,015.00	2,250.00	3,245.00	3,880.00	5	31.00	35.00	309.32	296.25	134.79	125.32	475.11	456.57
6	1,198.00	2,700.00	3,827.00	4,656.00	6	33.00	38.00	314.32	302.25	134.79	125.32	482.11	465.57
7	1,381.00	3,150.00	4,409.00	5,432.00	7	35.00	41.00	319.32	308.25	134.79	125.32	489.11	474.57
8	1,564.00	3,600.00	4,991.00	6,208.00	8	37.00	43.00	324.32	314.25	134.79	125.32	496.11	482.57
9	1,747.00	4,050.00	5,573.00	6,984.00	9	39.00	45.00	329.32	320.25	134.79	125.32	503.11	490.57
10	1,930.00	4,050.00	6,155.00	6,984.00	10	41.00	45.00	334.32	320.25	134.79	125.32	510.11	490.57
11	2,113.00	4,050.00	6,737.00	6,984.00	11	43.00	45.00	339.32	320.25	134.79	125.32	517.11	490.57
12	2,296.00	4,050.00	7,319.00	6,984.00	12 or more	45.00	45.00	344.32	320.25	134.79	125.32	524.11	490.57
13	2,479.00	4,050.00	7,901.00	6,984.00									
14	2,662.00	4,050.00	8,483.00	6,984.00									
15	2,845.00	4,050.00	9,065.00	6,984.00									
16	3,028.00	4,050.00	9,647.00	6,984.00									
17	3,211.00	4,500.00	10,229.00	7,760.00									
18	3,394.00	4,950.00	10,811.00	8,536.00									
Each Add'l Credit Hour	183.00	450.00	582.00	776.00									

NOTES:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.
Honors College Students are assessed an additional Honors College tuition of \$341 per term.

Corvallis Campus

Academic Year 2015-2016 - Undergraduate Differential Programs Tuition Rates

	College of Business ¹		Pre-Engineering ¹		Prof-Engineering ¹		School of Design & Human Enviroment ²		College of Forestry ³		Honors College	
Credits	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	303.00	937.00	317.00	951.00	334.00	968.00	303.00	937.00	298.00	932.00	624.00	1,258.00
2	506.00	1,539.00	534.00	1,567.00	568.00	1,601.00	506.00	1,539.00	496.00	1,529.00	807.00	1,840.00
3	709.00	2,141.00	751.00	2,183.00	802.00	2,234.00	709.00	2,141.00	694.00	2,126.00	990.00	2,422.00
4	912.00	2,743.00	968.00	2,799.00	1,036.00	2,867.00	912.00	2,743.00	892.00	2,723.00	1,173.00	3,004.00
5	1,115.00	3,345.00	1,185.00	3,415.00	1,270.00	3,500.00	1,115.00	3,345.00	1,090.00	3,320.00	1,356.00	3,586.00
6	1,318.00	3,947.00	1,402.00	4,031.00	1,504.00	4,133.00	1,318.00	3,947.00	1,288.00	3,917.00	1,539.00	4,168.00
7	1,521.00	4,549.00	1,619.00	4,647.00	1,738.00	4,766.00	1,521.00	4,549.00	1,486.00	4,514.00	1,722.00	4,750.00
8	1,724.00	5,151.00	1,836.00	5,263.00	1,972.00	5,399.00	1,724.00	5,151.00	1,684.00	5,111.00	1,905.00	5,332.00
9	1,927.00	5,753.00	2,053.00	5,879.00	2,206.00	6,032.00	1,927.00	5,753.00	1,882.00	5,708.00	2,088.00	5,914.00
10	2,130.00	6,355.00	2,270.00	6,495.00	2,440.00	6,665.00	2,130.00	6,355.00	2,080.00	6,305.00	2,271.00	6,496.00
11	2,333.00	6,957.00	2,487.00	7,111.00	2,674.00	7,298.00	2,333.00	6,957.00	2,278.00	6,902.00	2,454.00	7,078.00
12	2,536.00	7,559.00	2,704.00	7,727.00	2,908.00	7,931.00	2,536.00	7,559.00	2,476.00	7,499.00	2,637.00	7,660.00
13	2,739.00	8,161.00	2,921.00	8,343.00	3,142.00	8,564.00	2,739.00	8,161.00	2,674.00	8,096.00	2,820.00	8,242.00
14	2,942.00	8,763.00	3,138.00	8,959.00	3,376.00	9,197.00	2,942.00	8,763.00	2,872.00	8,693.00	3,003.00	8,824.00
15	3,145.00	9,365.00	3,355.00	9,575.00	3,610.00	9,830.00	3,145.00	9,365.00	3,070.00	9,290.00	3,186.00	9,406.00
16	3,348.00	9,967.00	3,572.00	10,191.00	3,844.00	10,463.00	3,348.00	9,967.00	3,268.00	9,887.00	3,369.00	9,988.00
17	3,551.00	10,569.00	3,789.00	10,807.00	4,078.00	11,096.00	3,551.00	10,569.00	3,466.00	10,484.00	3,552.00	10,570.00
18	3,754.00	11,171.00	4,006.00	11,423.00	4,312.00	11,729.00	3,754.00	11,171.00	3,664.00	11,081.00	3,735.00	11,152.00
Each Add'l Credit Hour	203.00	602.00	217.00	616.00	234.00	633.00	203.00	602.00	198.00	597.00	183.00	582.00

NOTES:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

Honors College Students are assessed an additional Honors College tuition of \$341 per term.

¹ Students taking classes at both the Corvallis and Cascades Campus are assessed the Corvallis campus differential rate.

² Includes the Following Majors: Pre-Apparel Design, Apparel Design, Pre-Interior Design, Interior Design, Merchandising.

³ Includes the following Majors: Forest Engineering, Pre-Forest Engineering/Civil Engineering, Professional Forest Engineering/Civil Engineering, Forest Management, Forest Operations Management, Renewable Materials, Wood Science and Technology. All Other College of Forestry majors charged regular undergraduate base tuition and fees.

Corvallis Campus

Academic Year 2015-2016 - Graduate Differential Programs Tuition Rates

	Business - MBA		Engineering		Master of Public Health		OSU/OSHU Oregon Medical Physics		Pharm D	
Credits	<u>Graduate</u>		<u>Graduate</u>		<u>Graduate</u>		<u>Graduate</u>		<u>Graduate</u>	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	699.00	1,167.00	505.00	831.00	513.00	877.00	600.00	926.00	594.00	1,023.00
2	1,398.00	2,334.00	1,010.00	1,662.00	1,026.00	1,754.00	1,200.00	1,852.00	1,188.00	2,046.00
3	2,097.00	3,501.00	1,515.00	2,493.00	1,539.00	2,631.00	1,800.00	2,778.00	1,782.00	3,069.00
4	2,796.00	4,668.00	2,020.00	3,324.00	2,052.00	3,508.00	2,400.00	3,704.00	2,376.00	4,092.00
5	3,495.00	5,835.00	2,525.00	4,155.00	2,565.00	4,385.00	3,000.00	4,630.00	2,970.00	5,115.00
6	4,194.00	7,002.00	3,030.00	4,986.00	3,078.00	5,262.00	3,600.00	5,556.00	3,564.00	6,138.00
7	4,893.00	8,169.00	3,535.00	5,817.00	3,591.00	6,139.00	4,200.00	6,482.00	4,158.00	7,161.00
8	5,592.00	9,336.00	4,040.00	6,648.00	4,104.00	7,016.00	4,800.00	7,408.00	4,752.00	8,184.00
9	6,291.00	10,503.00	4,545.00	7,479.00	4,617.00	7,893.00	5,400.00	8,334.00	5,346.00	9,207.00
10	6,321.00	10,533.00	4,600.00	7,534.00	4,617.00	7,893.00	6,000.00	9,260.00	5,940.00	10,230.00
11	6,351.00	10,563.00	4,655.00	7,589.00	4,617.00	7,893.00	6,600.00	10,186.00	6,534.00	11,253.00
12	6,381.00	10,593.00	4,710.00	7,644.00	4,617.00	7,893.00	7,200.00	11,112.00	7,128.00	12,276.00
13	6,411.00	10,623.00	4,765.00	7,699.00	4,617.00	7,893.00	7,800.00	12,038.00	7,128.00	12,276.00
14	6,441.00	10,653.00	4,820.00	7,754.00	4,617.00	7,893.00	8,400.00	12,964.00	7,128.00	12,276.00
15	6,471.00	10,683.00	4,875.00	7,809.00	4,617.00	7,893.00	9,000.00	13,890.00	7,128.00	12,276.00
16	6,501.00	10,713.00	4,930.00	7,864.00	4,617.00	7,893.00	9,600.00	14,816.00	7,128.00	12,276.00
17	7,200.00	11,880.00	5,435.00	8,695.00	5,130.00	8,770.00	10,200.00	15,742.00	7,128.00	12,276.00
18	7,899.00	13,047.00	5,940.00	9,526.00	5,643.00	9,647.00	10,800.00	16,668.00	7,128.00	12,276.00
Each Add'l Credit Hour	699.00	1,167.00	505.00	831.00	513.00	877.00	600.00	926.00	-	-

NOTE: A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

Corvallis Campus

Academic Year 2015-2016 - Graduate Differential Programs Tuition Rates

Veterinary Medicine ^{1, 2, 2a, 3, 4}				
Credits	<u>Graduate 1st-3rd Year</u>		<u>Graduate 4th Year</u>	
	Resident	Non-Resident	Resident	Non-Resident
1	n/a	n/a	n/a	n/a
2	n/a	n/a	n/a	n/a
3	n/a	n/a	n/a	n/a
4	n/a	n/a	n/a	n/a
5	n/a	n/a	n/a	n/a
6	n/a	n/a	n/a	n/a
7	n/a	n/a	n/a	n/a
8	n/a	n/a	n/a	n/a
9	n/a	n/a	n/a	n/a
10	n/a	n/a	n/a	n/a
11	n/a	n/a	n/a	n/a
12	7,028.00	14,058.00	5,305.00	10,577.00
13	7,028.00	14,058.00	5,305.00	10,577.00
14	7,028.00	14,058.00	5,305.00	10,577.00
15	7,028.00	14,058.00	5,305.00	10,577.00
16	7,028.00	14,058.00	5,305.00	10,577.00
17	7,028.00	14,058.00	5,305.00	10,577.00
18	7,028.00	14,058.00	5,305.00	10,577.00
Each Add'l Credit Hour	-	-	-	-

¹Vet Med is full-time program only .

²Veterinary Medicine students are not assessed the over-time fee.

^{2a}This exception to the general policy for other graduate programs, results from the Veterinary Medicine curricular design which requires carrying larger SCH loads in certain terms for normal progress toward a degree.

³Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed four term fees during that period of time.

⁴Fee payment dates will correspond to normal Fall, Winter, Spring and Summer term schedules.

NOTE:

A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

Corvallis Campus

Summer Session 2016 - Tuition Base Rates and Mandatory Fees

	Base Tuition Rates					Mandatory Fees							
Credits	Resident		Non-Resident		Credits	Building		Incidental		Health Service		Total Fees	
	Undergraduate	Graduate	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate
1	193.00	450.00	193.00	450.00	1	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
2	386.00	900.00	386.00	900.00	2	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
3	579.00	1,350.00	579.00	1,350.00	3	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
4	772.00	1,800.00	772.00	1,800.00	4	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
5	965.00	2,250.00	965.00	2,250.00	5	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
6	1,158.00	2,700.00	1,158.00	2,700.00	6	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
7	1,351.00	3,150.00	1,351.00	3,150.00	7	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
8	1,544.00	3,600.00	1,544.00	3,600.00	8	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
9	1,737.00	4,050.00	1,737.00	4,050.00	9	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
10	1,930.00	4,500.00	1,930.00	4,500.00	10	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
11	2,123.00	4,950.00	2,123.00	4,950.00	11	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
12	2,316.00	5,400.00	2,316.00	5,400.00	12 or more	34.00	34.00	214.46	214.46	134.79	134.79	383.25	383.25
13	2,509.00	5,850.00	2,509.00	5,850.00									
14	2,702.00	6,300.00	2,702.00	6,300.00									
15	2,895.00	6,750.00	2,895.00	6,750.00									
16	3,088.00	7,200.00	3,088.00	7,200.00									
17	3,281.00	7,650.00	3,281.00	7,650.00									
18	3,474.00	8,100.00	3,474.00	8,100.00									
Each Add'l Credit Hour	193.00	450.00	193.00	450.00									

NOTE:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

Corvallis Campus

Summer Session 2016 - Undergraduate Differential Programs Tuition Rates

	College of Business ¹		Pre-Engineering ¹		Prof-Engineering ¹		School of Design & Human Environment ²		College of Forestry ³	
Credits	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	213.00	213.00	227.00	227.00	244.00	244.00	213.00	213.00	208.00	208.00
2	426.00	426.00	454.00	454.00	488.00	488.00	426.00	426.00	416.00	416.00
3	639.00	639.00	681.00	681.00	732.00	732.00	639.00	639.00	624.00	624.00
4	852.00	852.00	908.00	908.00	976.00	976.00	852.00	852.00	832.00	832.00
5	1,065.00	1,065.00	1,135.00	1,135.00	1,220.00	1,220.00	1,065.00	1,065.00	1,040.00	1,040.00
6	1,278.00	1,278.00	1,362.00	1,362.00	1,464.00	1,464.00	1,278.00	1,278.00	1,248.00	1,248.00
7	1,491.00	1,491.00	1,589.00	1,589.00	1,708.00	1,708.00	1,491.00	1,491.00	1,456.00	1,456.00
8	1,704.00	1,704.00	1,816.00	1,816.00	1,952.00	1,952.00	1,704.00	1,704.00	1,664.00	1,664.00
9	1,917.00	1,917.00	2,043.00	2,043.00	2,196.00	2,196.00	1,917.00	1,917.00	1,872.00	1,872.00
10	2,130.00	2,130.00	2,270.00	2,270.00	2,440.00	2,440.00	2,130.00	2,130.00	2,080.00	2,080.00
11	2,343.00	2,343.00	2,497.00	2,497.00	2,684.00	2,684.00	2,343.00	2,343.00	2,288.00	2,288.00
12	2,556.00	2,556.00	2,724.00	2,724.00	2,928.00	2,928.00	2,556.00	2,556.00	2,496.00	2,496.00
13	2,769.00	2,769.00	2,951.00	2,951.00	3,172.00	3,172.00	2,769.00	2,769.00	2,704.00	2,704.00
14	2,982.00	2,982.00	3,178.00	3,178.00	3,416.00	3,416.00	2,982.00	2,982.00	2,912.00	2,912.00
15	3,195.00	3,195.00	3,405.00	3,405.00	3,660.00	3,660.00	3,195.00	3,195.00	3,120.00	3,120.00
16	3,408.00	3,408.00	3,632.00	3,632.00	3,904.00	3,904.00	3,408.00	3,408.00	3,328.00	3,328.00
17	3,621.00	3,621.00	3,859.00	3,859.00	4,148.00	4,148.00	3,621.00	3,621.00	3,536.00	3,536.00
18	3,834.00	3,834.00	4,086.00	4,086.00	4,392.00	4,392.00	3,834.00	3,834.00	3,744.00	3,744.00
Each Add'l Credit Hour	213.00	213.00	227.00	227.00	244.00	244.00	213.00	213.00	208.00	208.00

NOTES:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

¹ Students taking classes at both the Corvallis and Cascades Campus are assessed the Corvallis campus differential rate.

² Includes the Following Majors: Pre-Apparel Design, Apparel Design, Pre-Interior Design, Interior Design, Merchandising.

³ Includes the following Majors: Forest Engineering, Pre-Forest Engineering/Civil Engineering, Professional Forest Engineering/Civil Engineering, Forest Management, Forest Operations Management, Renewable Materials, Wood Science and Technology. All Other College of Forestry majors charged regular undergraduate base tuition and fees.

Corvallis Campus

Summer Session 2016 - Graduate Differential Programs Tuition Rates

	Business - MBA		Engineering		Master of Public Health		OSU/OSHU Oregon Medical Physics		Pharm D	
Credits	Graduate		Graduate		Graduate		Graduate		Graduate	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	581.00	581.00	505.00	505.00	513.00	513.00	591.00	889.00	594.00	1,023.00
2	1,162.00	1,162.00	1,010.00	1,010.00	1,026.00	1,026.00	1,182.00	1,778.00	1,188.00	2,046.00
3	1,743.00	1,743.00	1,515.00	1,515.00	1,539.00	1,539.00	1,773.00	2,667.00	1,782.00	3,069.00
4	2,324.00	2,324.00	2,020.00	2,020.00	2,052.00	2,052.00	2,364.00	3,556.00	2,376.00	4,092.00
5	2,905.00	2,905.00	2,525.00	2,525.00	2,565.00	2,565.00	2,955.00	4,445.00	2,970.00	5,115.00
6	3,486.00	3,486.00	3,030.00	3,030.00	3,078.00	3,078.00	3,546.00	5,334.00	3,564.00	6,138.00
7	4,067.00	4,067.00	3,535.00	3,535.00	3,591.00	3,591.00	4,137.00	6,223.00	4,158.00	7,161.00
8	4,648.00	4,648.00	4,040.00	4,040.00	4,104.00	4,104.00	4,728.00	7,112.00	4,752.00	8,184.00
9	5,229.00	5,229.00	4,545.00	4,545.00	4,617.00	4,617.00	5,319.00	8,001.00	5,346.00	9,207.00
10	5,810.00	5,810.00	5,050.00	5,050.00	4,617.00	4,617.00	5,910.00	8,890.00	5,940.00	10,230.00
11	6,391.00	6,391.00	5,555.00	5,555.00	4,617.00	4,617.00	6,501.00	9,779.00	6,534.00	11,253.00
12	6,972.00	6,972.00	6,060.00	6,060.00	4,617.00	4,617.00	7,092.00	10,668.00	7,128.00	12,276.00
13	7,553.00	7,553.00	6,565.00	6,565.00	4,617.00	4,617.00	7,683.00	11,557.00	7,128.00	12,276.00
14	8,134.00	8,134.00	7,070.00	7,070.00	4,617.00	4,617.00	8,274.00	12,446.00	7,128.00	12,276.00
15	8,715.00	8,715.00	7,575.00	7,575.00	4,617.00	4,617.00	8,865.00	13,335.00	7,128.00	12,276.00
16	9,296.00	9,296.00	8,080.00	8,080.00	4,617.00	4,617.00	9,456.00	14,224.00	7,128.00	12,276.00
17	9,877.00	9,877.00	8,585.00	8,585.00	5,130.00	5,130.00	10,047.00	15,113.00	7,128.00	12,276.00
18	10,458.00	10,458.00	9,090.00	9,090.00	5,643.00	5,643.00	10,638.00	16,002.00	7,128.00	12,276.00
Each Add'l Credit Hour	581.00	581.00	505.00	505.00	513.00	513.00	591.00	889.00	0.00	0.00

A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

Corvallis Campus

Summer Session 2016 - Graduate Differential Programs Tuition Rates

Veterinary Medicine ^{1, 2, 2a, 3, 4}				
Credits	<u>Graduate 1st-3rd Year</u>		<u>Graduate - 4th Year</u>	
	Resident	Non-Resident	Resident	Non-Resident
1	n/a	n/a	n/a	n/a
2	n/a	n/a	n/a	n/a
3	n/a	n/a	n/a	n/a
4	n/a	n/a	n/a	n/a
5	n/a	n/a	n/a	n/a
6	n/a	n/a	n/a	n/a
7	n/a	n/a	n/a	n/a
8	n/a	n/a	n/a	n/a
9	n/a	n/a	n/a	n/a
10	n/a	n/a	n/a	n/a
11	n/a	n/a	n/a	n/a
12	7,239.00	14,480.00	5,464.00	10,894.00
13	7,239.00	14,480.00	5,464.00	10,894.00
14	7,239.00	14,480.00	5,464.00	10,894.00
15	7,239.00	14,480.00	5,464.00	10,894.00
16	7,239.00	14,480.00	5,464.00	10,894.00
17	7,239.00	14,480.00	5,464.00	10,894.00
18	7,239.00	14,480.00	5,464.00	10,894.00
Each Add'l Credit Hour	-	-	-	-

¹Vet Med is full-time program only.

²Veterinary Medicine students are not assessed the over-time fee.

^{2a}This exception to the general policy for other graduate programs, results from the Veterinary

Medicine curricular design which requires carrying larger SCH loads in certain terms for

³Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed four term fees during that period of time.

⁴Fee payment dates will correspond to normal Fall, Winter, Spring and Summer term schedules.

NOTE: A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

SECTION 4: OTHER OPERATIONS

Oregon State University – Cascades

Oregon State University - Cascades is OSU's campus in beautiful Bend, Oregon. Students live in a mountain town, just minutes from national forest lands, winding rivers and a world-class ski resort—all while earning a four-year degree.

About us

OSU-Cascades offers an OSU degree in a smaller, more personal setting. The average class size is 17 and students experience one-on-one mentoring from world-class faculty. Cascades offers 18 undergraduate programs, including exclusive majors and options, in addition to graduate programs. Cascades' students learning extends beyond the classroom into the surrounding community and a vast natural laboratory for field studies, research projects and internships.



Focused Academics

OSU-Cascades' academic programs meet Central Oregon's diverse economic needs and draw from OSU's nationally recognized strengths in engineering, science, business and the humanities. Students graduate ready to meet the global demand for skills in fields like computer science, energy systems engineering, education, kinesiology, natural resources, business, hospitality management, and recreation and tourism.

Undergraduate Research

At OSU-Cascades, faculty view research as an important part of the undergraduate experience. Research takes students outside the classroom, bringing relevant concepts to life and an opportunity to put them to work. At the Bend campus, students who are passionate about research or who want to delve deeper into their fields of study, work side-by-side with remarkable faculty, making real contributions to research.

Becoming a Four-Year University

These are exciting times at OSU-Cascades. Student enrollment is continuing to grow and with community support, the campus expanded to a full four-year university in fall 2015. Construction is underway on the new campus, located near downtown Bend, and officials anticipate opening in fall 2016. The expansion:

- Fulfills Central Oregon's long held vision for a four-year university
- Supports Oregon's 40-40-20 educational achievement goals
- Furthers the region's economic development, supporting the continuing transition from a timber-dependent economy to a diversified-education economy

Oregon State University - Cascades

Revenue Detail - Fiscal Years 2015 & 2016

FISCAL YEAR 2016		
Public University Support Fund		
Outcomes Allocation	\$	574,126
SCH Allocation		1,560,126
Tuition buydown continuation		187,470
Stop Loss/Stop Gain Adjustment		16,922
Mission Differentiation (Regional Support)		3,158,891
Total Public University Support		5,497,535
Tuition & Fees		
Tuition		7,240,986
Student Fees		236,745
Less Tuition Remissions		(724,099)
Total Tuition & Fees		6,753,632
Other Revenue		80,777
TOTAL EDUCATION AND GENERAL REVENUES	\$	12,331,944

FISCAL YEAR 2015		
State Appropriation		
Undergraduate funding	\$	1,084,589
Graduate funding		401,867
Tuition Buydown		281,723
Regional University Support Adjustment		2,490,212
Total Enrollment Funding		4,258,391
Targeted Programs		
Regional Support		
Retrenchment		129,904
Retention & Graduation		227,331
Underpinning		227,331
Regional Solutions		13,092
Total Targeted Programs		597,658
Total State Appropriation		4,856,049
Tuition & Fees		
Tuition		5,997,108
Student Fees		226,458
Less Tuition Remissions		(486,449)
Total Tuition & Fees		5,737,117
Other Revenue		31,200
TOTAL EDUCATION AND GENERAL REVENUES	\$	10,624,366

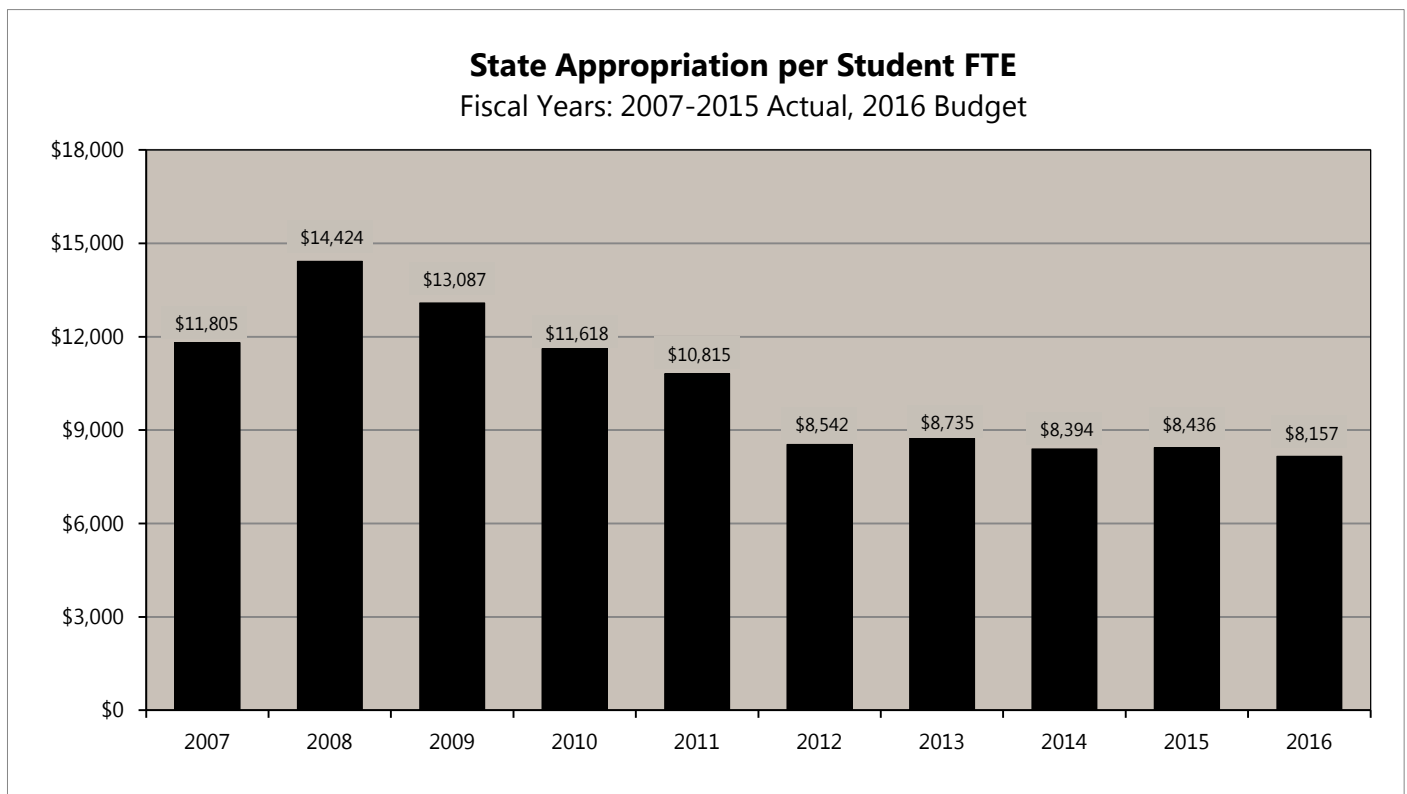
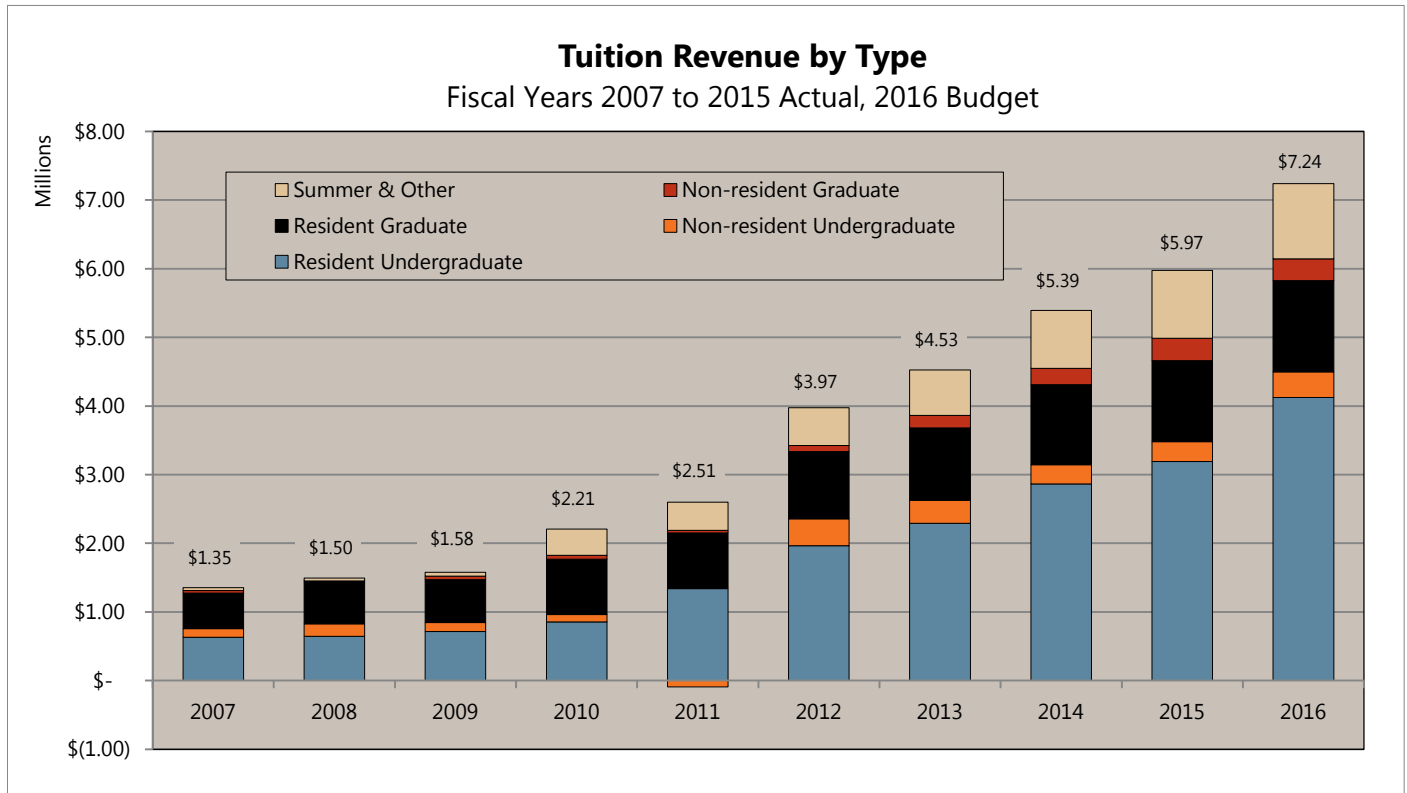
Oregon State University - Cascades

FY16 Budget Allocation Summary Comparison to FY15

	FY15 Initial Budget	FY16 Initial Budget	% Chg
Centrally Administered Funds	\$ 165,022	\$ 165,022	0.0%
Direct Instruction and Research Delivery			
Social Sciences	163,855	166,468	1.6%
Education	731,098	691,072	-5.5%
Counseling	615,888	683,111	10.9%
Psychology	254,742	196,480	-22.9%
Humanities	265,874	348,685	31.1%
Fine Arts	477,087	276,083	-42.1%
Business	852,880	566,625	-33.6%
General Science and Biology	362,253	581,220	60.4%
Health and Human Sciences	768,139	736,037	-4.2%
Natural Resources Instruction	361,679	360,306	-0.4%
Outdoor Recreation Leadership/Tourism	263,428	224,477	-14.8%
Engineering	358,523	417,836	16.5%
Computer Science	138,011	239,517	73.5%
Library	175,363	177,293	1.1%
Direct Instr and Research Delivery Total	5,788,820	5,665,210	-2.1%
Service, Support, and Management:			
Executive Office ¹	557,967	2,568,087	360.3%
Advising and Student Affairs	1,167,315	1,778,747	52.4%
Enrollment Services	735,825	865,764	17.7%
Finance and Administration	698,589	711,404	1.8%
Marketing and Communications	502,014	522,384	4.1%
Facilities	753,336	(367,615)	-148.8%
Information Technology	255,478	422,941	65.5%
Service, Support, and Management Total	4,670,524	6,501,712	39.2%
Distributable Budget and Targeted Programs	10,459,344	12,166,922	16.3%
Total Budget	\$ 10,624,366	\$ 12,331,944	16.1%

¹ Reserve to be distributed to departments throughout the year.

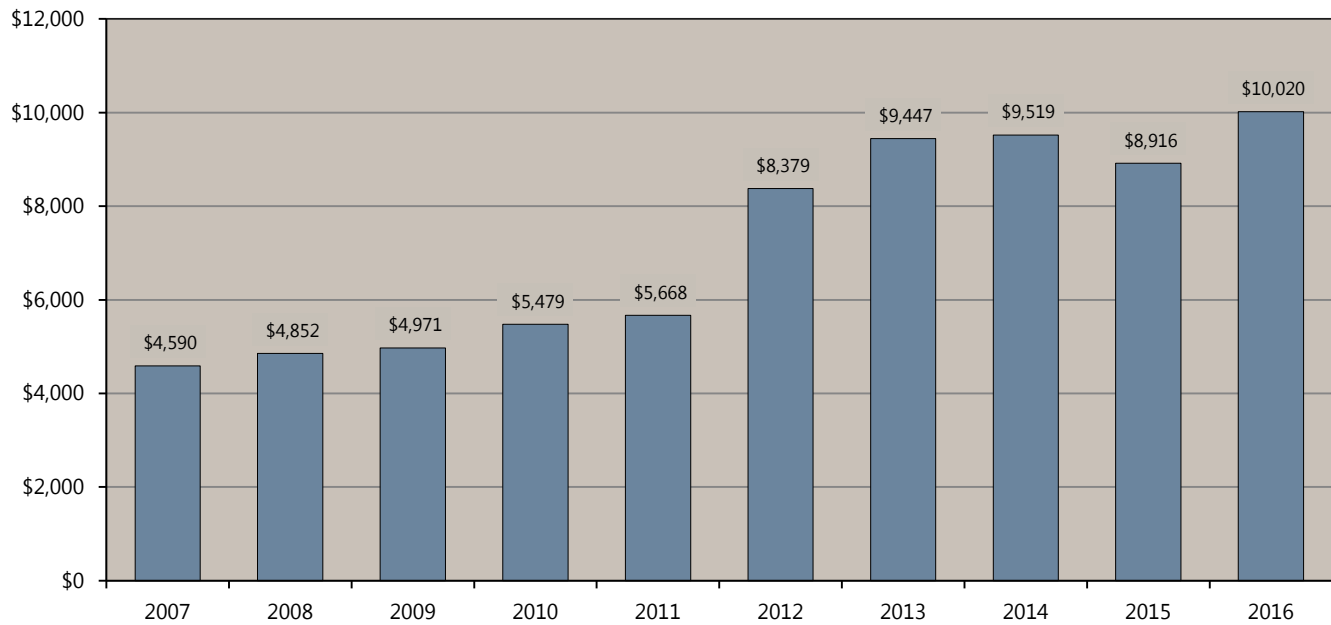
Oregon State University - Cascades



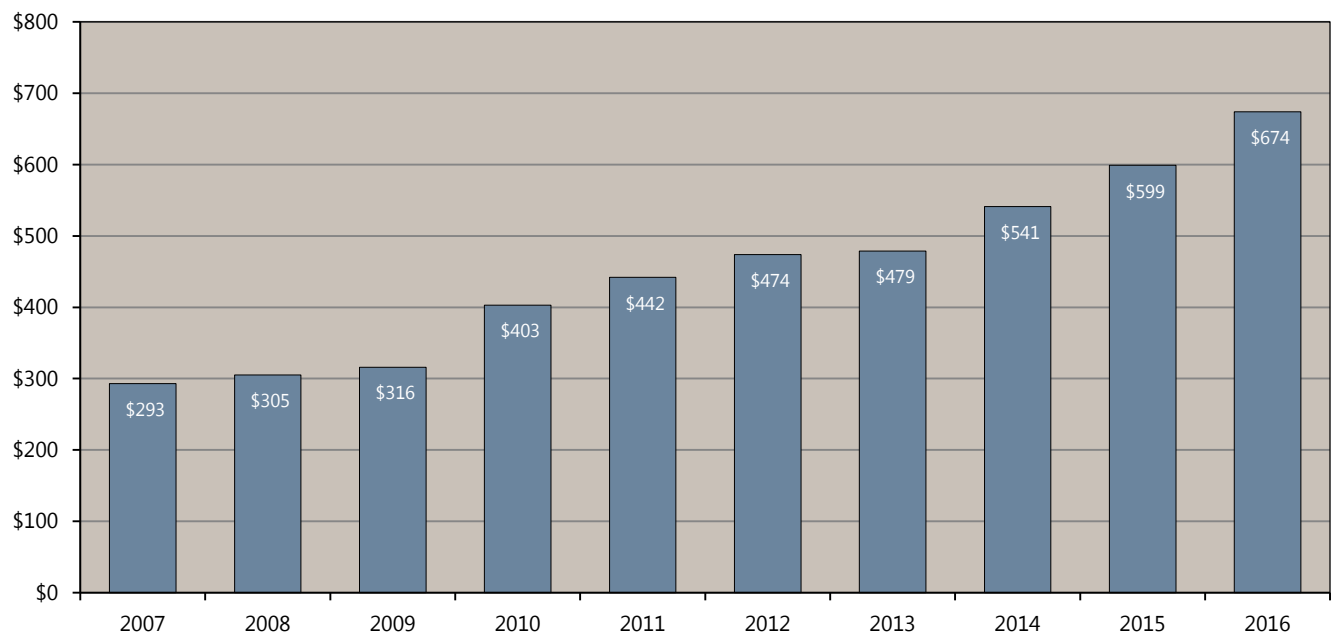
Source: OUS Institutional Research, CORE, FY16 Cascades Initial Budget.

Oregon State University - Cascades

Net Tuition per Student FTE
Fiscal Years: 2007-2015 Actual, 2016 Budget



Total Student FTE Enrollment
Fiscal Years: 2007-2015 Actual, 2016 Budget



Source: Oregon University System, CORE, FY16 Initial Budget

Cascades Campus

Academic Year 2015-16 - Tuition Base Rates and Mandatory Fees

	Tuition Base Rates					Mandatory Fees					
Credits	Resident		Non-Resident		Credits	Building		Incidental		Total Fees	
	Undergraduate	Graduate	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate
1	274.00	450.00	917.00	776.00	1	23.00	23.00	128.00	135.00	151.00	158.00
2	448.00	900.00	1,499.00	1,552.00	2	25.00	26.00	132.00	140.00	157.00	166.00
3	622.00	1,350.00	2,081.00	2,328.00	3	27.00	29.00	136.00	145.00	163.00	174.00
4	796.00	1,800.00	2,663.00	3,104.00	4	29.00	32.00	140.00	150.00	169.00	182.00
5	970.00	2,250.00	3,245.00	3,880.00	5	31.00	35.00	144.00	155.00	175.00	190.00
6	1,144.00	2,700.00	3,827.00	4,656.00	6	33.00	38.00	148.00	160.00	181.00	198.00
7	1,318.00	3,150.00	4,409.00	5,432.00	7	35.00	41.00	152.00	165.00	187.00	206.00
8	1,492.00	3,600.00	4,991.00	6,208.00	8	37.00	43.00	156.00	170.00	193.00	213.00
9	1,666.00	4,050.00	5,573.00	6,984.00	9	39.00	45.00	160.00	175.00	199.00	220.00
10	1,840.00	4,050.00	6,155.00	6,984.00	10	41.00	45.00	165.00	175.00	206.00	220.00
11	2,014.00	4,050.00	6,737.00	6,984.00	11	43.00	45.00	170.00	175.00	213.00	220.00
12	2,188.00	4,050.00	7,319.00	6,984.00	12 or more	45.00	45.00	175.00	175.00	220.00	220.00
13	2,362.00	4,050.00	7,901.00	6,984.00							
14	2,536.00	4,050.00	8,483.00	6,984.00							
15	2,710.00	4,050.00	9,065.00	6,984.00							
16	2,884.00	4,050.00	9,647.00	6,984.00							
17	3,058.00	4,500.00	10,229.00	7,760.00							
18	3,232.00	4,950.00	10,811.00	8,536.00							
Each Add'l Credit Hour	174.00	450.00	582.00	776.00							

NOTE:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

Cascades Campus

Academic Year 2015-16 - Undergraduate Differential Programs Tuition Rates

Credits	Business ¹		Pre-Engineering ²		Prof-Engineering ³	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	303.00	937.00	317.00	951.00	334.00	968.00
2	506.00	1,539.00	534.00	1,567.00	568.00	1,601.00
3	709.00	2,141.00	751.00	2,183.00	802.00	2,234.00
4	912.00	2,743.00	968.00	2,799.00	1,036.00	2,867.00
5	1,115.00	3,345.00	1,185.00	3,415.00	1,270.00	3,500.00
6	1,318.00	3,947.00	1,402.00	4,031.00	1,504.00	4,133.00
7	1,521.00	4,549.00	1,619.00	4,647.00	1,738.00	4,766.00
8	1,724.00	5,151.00	1,836.00	5,263.00	1,972.00	5,399.00
9	1,927.00	5,753.00	2,053.00	5,879.00	2,206.00	6,032.00
10	2,130.00	6,355.00	2,270.00	6,495.00	2,440.00	6,665.00
11	2,333.00	6,957.00	2,487.00	7,111.00	2,674.00	7,298.00
12	2,536.00	7,559.00	2,704.00	7,727.00	2,908.00	7,931.00
13	2,739.00	8,161.00	2,921.00	8,343.00	3,142.00	8,564.00
14	2,942.00	8,763.00	3,138.00	8,959.00	3,376.00	9,197.00
15	3,145.00	9,365.00	3,355.00	9,575.00	3,610.00	9,830.00
16	3,348.00	9,967.00	3,572.00	10,191.00	3,844.00	10,463.00
17	3,551.00	10,569.00	3,789.00	10,807.00	4,078.00	11,096.00
18	3,754.00	11,171.00	4,006.00	11,423.00	4,312.00	11,729.00
Each Add'l Credit Hour	203.00	602.00	217.00	616.00	234.00	633.00

NOTES:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

¹Students taking classes at both the Corvallis and Cascades Campus' are assessed the Corvallis Campus differential rate.

²Includes Pre-Forest Engineering/Civil Engineering majors.

³Includes Professional Forest Engineering/Civil Engineering majors.

Cascades Campus

Summer Session 2016 - Tuition Base Rates and Mandatory Fees

40 of 50

	Tuition Base Rates					Mandatory Fees					
Credits	Resident		Non-Resident		Credits	Building		Incidental		Total Fees	
	Undergraduate	Graduate	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate
1	183.00	450.00	183.00	450.00	1	34.00	34.00	-	-	34.00	34.00
2	366.00	900.00	366.00	900.00	2	34.00	34.00	-	-	34.00	34.00
3	549.00	1,350.00	549.00	1,350.00	3	34.00	34.00	87.50	87.50	121.50	121.50
4	732.00	1,800.00	732.00	1,800.00	4	34.00	34.00	87.50	87.50	121.50	121.50
5	915.00	2,250.00	915.00	2,250.00	5	34.00	34.00	87.50	87.50	121.50	121.50
6	1,098.00	2,700.00	1,098.00	2,700.00	6	34.00	34.00	87.50	87.50	121.50	121.50
7	1,281.00	3,150.00	1,281.00	3,150.00	7	34.00	34.00	87.50	87.50	121.50	121.50
8	1,464.00	3,600.00	1,464.00	3,600.00	8	34.00	34.00	87.50	87.50	121.50	121.50
9	1,647.00	4,050.00	1,647.00	4,050.00	9	34.00	34.00	87.50	87.50	121.50	121.50
10	1,830.00	4,500.00	1,830.00	4,500.00	10	34.00	34.00	87.50	87.50	121.50	121.50
11	2,013.00	4,950.00	2,013.00	4,950.00	11	34.00	34.00	87.50	87.50	121.50	121.50
12	2,196.00	5,400.00	2,196.00	5,400.00	12 or More	34.00	34.00	87.50	87.50	121.50	121.50
13	2,379.00	5,850.00	2,379.00	5,850.00							
14	2,562.00	6,300.00	2,562.00	6,300.00							
15	2,745.00	6,750.00	2,745.00	6,750.00							
16	2,928.00	7,200.00	2,928.00	7,200.00							
17	3,111.00	7,650.00	3,111.00	7,650.00							
18	3,294.00	8,100.00	3,294.00	8,100.00							
Each Add'l Credit Hour	183.00	450.00	183.00	450.00							

NOTE: A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

Cascades Campus

Summer Session 2016 - Undergraduate Differential Programs Tuition Rates

Credits	Business ¹		Pre-Engineering ²		Prof-Engineering ³	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	203.00	203.00	217.00	217.00	234.00	234.00
2	406.00	406.00	434.00	434.00	468.00	468.00
3	609.00	609.00	651.00	651.00	702.00	702.00
4	812.00	812.00	868.00	868.00	936.00	936.00
5	1,015.00	1,015.00	1,085.00	1,085.00	1,170.00	1,170.00
6	1,218.00	1,218.00	1,302.00	1,302.00	1,404.00	1,404.00
7	1,421.00	1,421.00	1,519.00	1,519.00	1,638.00	1,638.00
8	1,624.00	1,624.00	1,736.00	1,736.00	1,872.00	1,872.00
9	1,827.00	1,827.00	1,953.00	1,953.00	2,106.00	2,106.00
10	2,030.00	2,030.00	2,170.00	2,170.00	2,340.00	2,340.00
11	2,233.00	2,233.00	2,387.00	2,387.00	2,574.00	2,574.00
12	2,436.00	2,436.00	2,604.00	2,604.00	2,808.00	2,808.00
13	2,639.00	2,639.00	2,821.00	2,821.00	3,042.00	3,042.00
14	2,842.00	2,842.00	3,038.00	3,038.00	3,276.00	3,276.00
15	3,045.00	3,045.00	3,255.00	3,255.00	3,510.00	3,510.00
16	3,248.00	3,248.00	3,472.00	3,472.00	3,744.00	3,744.00
17	3,451.00	3,451.00	3,689.00	3,689.00	3,978.00	3,978.00
18	3,654.00	3,654.00	3,906.00	3,906.00	4,212.00	4,212.00
Each Add'l Credit Hour	203.00	203.00	217.00	217.00	234.00	234.00

NOTES:

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

¹Students taking classes at both the Corvallis and Cascades Campus' are assessed the Corvallis Campus differential rate.

²Includes Pre-Forest Engineering/Civil Engineering majors.

³Includes Professional Forest Engineering/Civil Engineering majors.

Statewide Public Service Programs

Mission

Oregon State University Statewide Public Service Programs improve the lives of Oregonians through discovery, outreach, and learning focused on critical issues of importance to communities throughout the state and the world.

The Oregon Agricultural Experiment Station is Oregon's principal research engine related to food, agriculture, and natural resources. Reflecting diverse issues in environmental quality, life sciences, and rural economics, AES engages more than 400 scientists in five OSU colleges, on campus and at branch stations across the state. With partners in industries, agencies, and communities across Oregon and worldwide, the strengths of many disciplines are put to work to solve problems of productivity and profitability, environmental quality, and human health.



Oregon State University faculty share their research and knowledge beyond the classroom (left to right):
Mark Schulze, Asst. Professor – Andrews Experimental Forest – Ramesh Sagili, Asst. Professor-Oregon Master Beekeeper Program – Lisbeth Goddik, Professor & Extension Specialist in Dairy Processing

The OSU Extension Service connects Oregonians to research-based knowledge for economic development, healthy and productive life choices, and sustainable ecosystems. Community-based Extension education programs include agriculture, forestry, coastal resources, economic development, family health, and well-known community enrichment programs such as 4-H Youth Development, Master Gardeners, and Oregon Open Campus. In addition to faculty specialists working throughout the state, OSU Extension oversees a corps of 14,000-trained Extension volunteers who represent the equivalent of 800 full-time employees in service to Oregon.

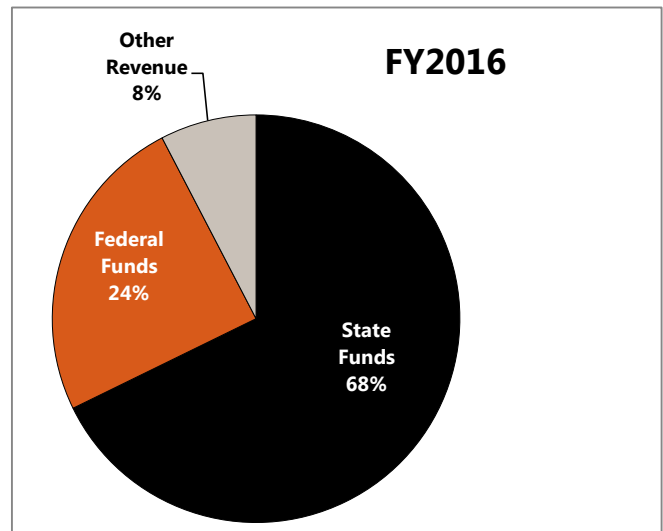
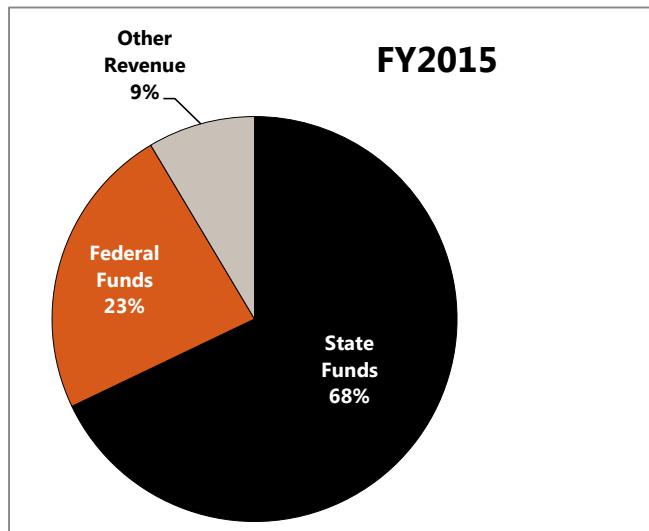
The Forest Research Laboratory (FRL) is a dynamic source of knowledge about the science and management of forests, the connections of people to forests, and the use of renewable materials to benefit businesses, communities, and quality of life in Oregon. In conjunction with OSU's College of Forestry, FRL scientists work with cooperators throughout Oregon to address challenges and opportunities for one of Oregon's primary sustainable resources – forests and the communities and industries that depend upon them.

Statewide Public Services

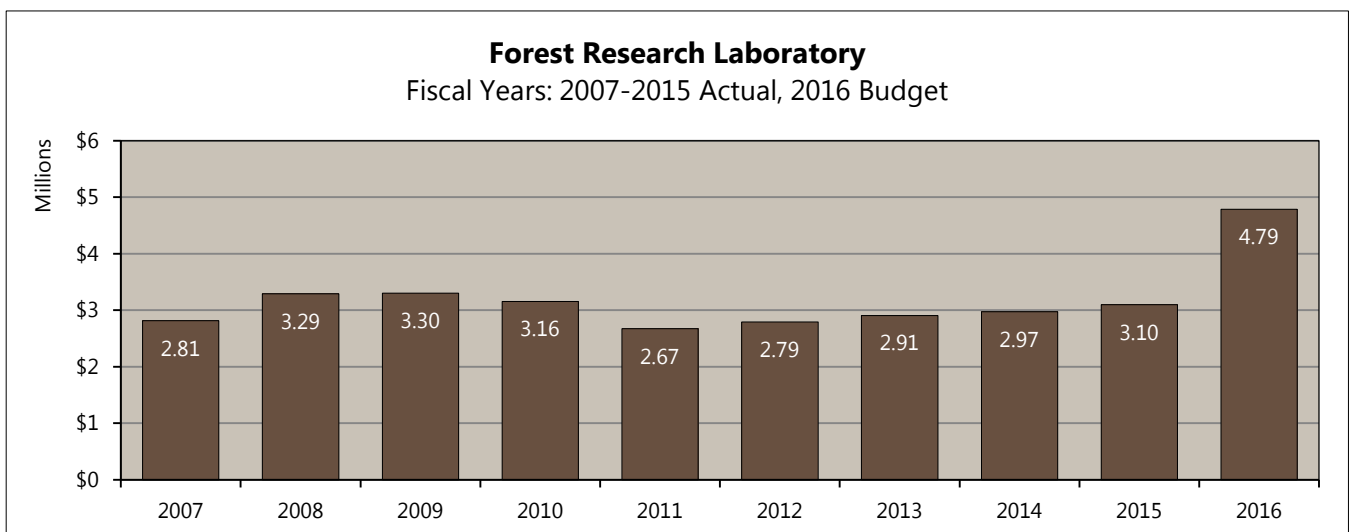
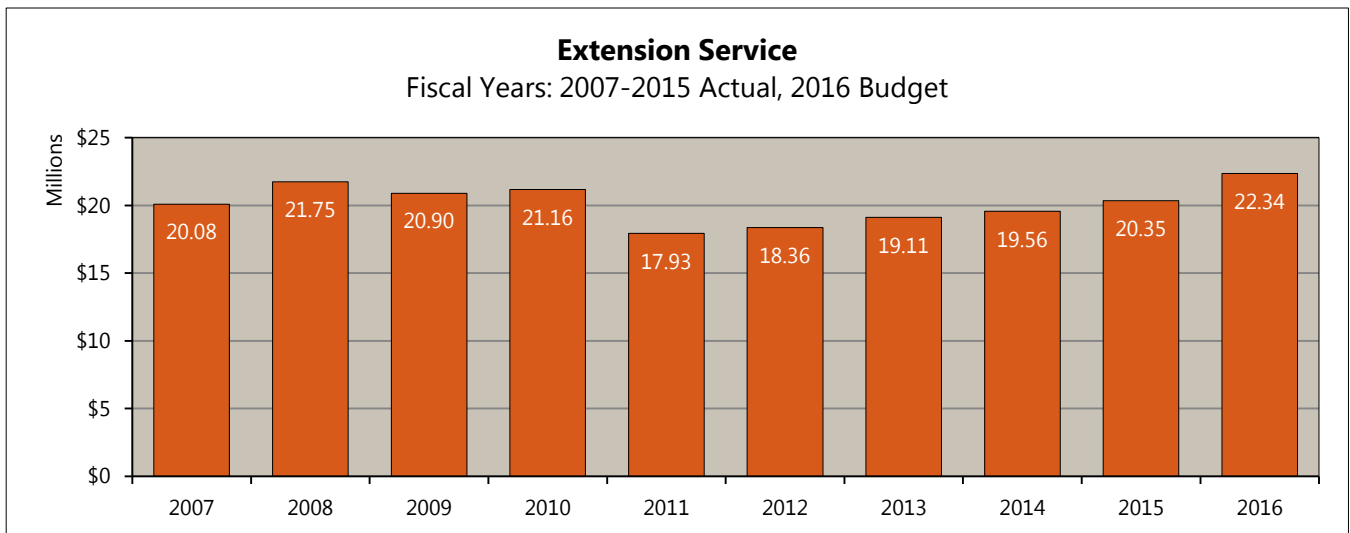
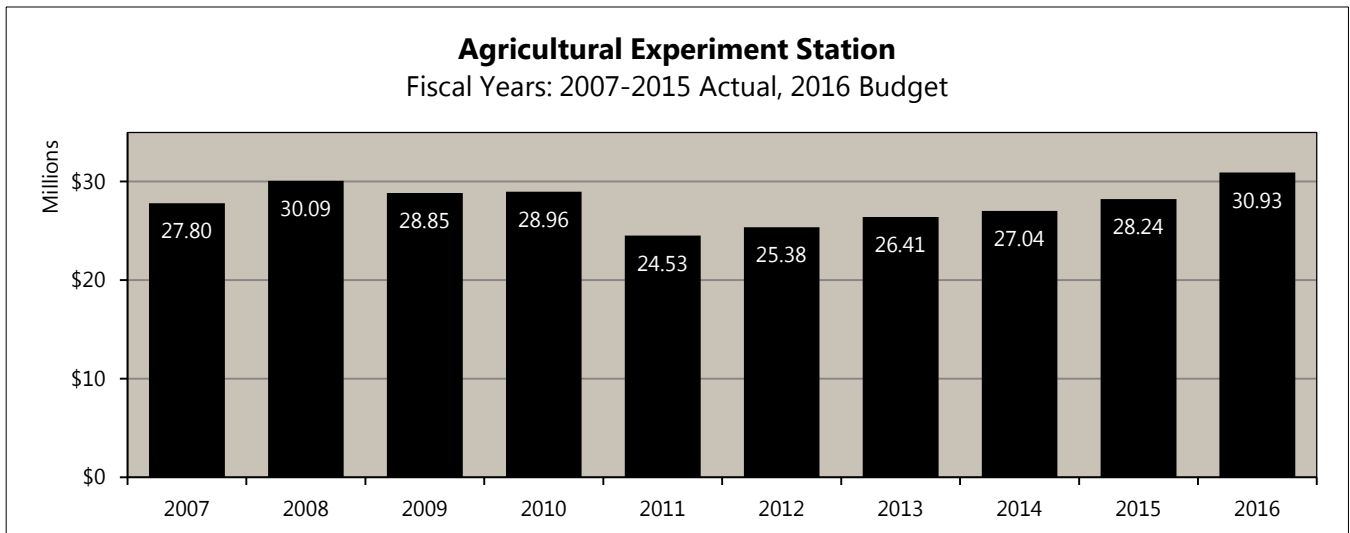
Initial Budget Revenue Detail - Fiscal Years 2015 & 2016

	Agricultural Experiment Stations		Extension		Forest Research Laboratory	
	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
State Appropriation	\$ 28,239,394	\$ 30,929,322	\$ 20,353,858	\$ 22,344,755	\$ 3,096,094	\$ 4,787,842
Other Gov't Appropriations	4,000,000	5,021,412	12,871,354	14,935,162	1,040,000	1,131,671
Transfer from State Agency	-	-	-	-	3,064,670	3,431,700
Sales & Services	1,800,000	1,709,453	1,200,000	1,217,251	156,670	-
Other Revenue	150,000	-	150,000	178,574	1,000	-
Total Revenue	\$ 34,189,394	\$ 37,660,187	\$ 34,575,212	\$ 38,675,742	\$ 7,358,434	\$ 9,351,213

Statewide Public Services - Combined Revenues



Statewide Public Services - State Funding



Statewide Public Services

Ratio of State Resource Expenditures to All Other

Fiscal Years: 2007-2015 Actual

Fiscal Year	SUMMARY			Agricultural Experiment Station		
	State Resource Expenditures	All Other Expenditures	Other/State Ratio	State Resource Expenditures	All Other Expenditures	Other/State Ratio
FY2007	50,693,131	72,171,656	1.42	27,802,337	40,277,936	1.45
FY2008	55,127,463	71,268,304	1.29	30,090,130	39,119,929	1.30
FY2009	53,042,840	82,229,731	1.55	28,847,079	44,294,775	1.54
FY2010	53,281,295	82,172,577	1.54	28,963,666	47,070,130	1.63
FY2011	45,133,878	97,319,423	2.16	24,534,737	61,397,254	2.50
FY2012	46,528,234	99,489,087	2.14	25,378,812	63,418,488	2.50
FY2013	48,427,346	95,116,023	1.96	26,414,682	60,641,161	2.30
FY2014	49,566,234	91,880,122	1.85	27,035,888	56,796,318	2.10
FY2015	51,689,346	98,357,931	1.90	28,239,394	60,922,052	2.16

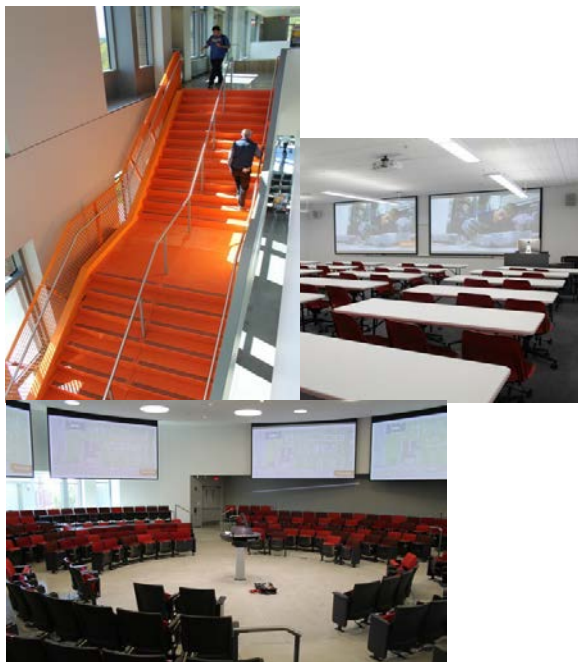
Fiscal Year	Extension Service			Forest Research Lab		
	State Resource Expenditures	All Other Expenditures	Other/State Ratio	State Resource Expenditures	All Other Expenditures	Other/State Ratio
FY2007	20,076,088	14,936,915	0.74	2,814,706	16,956,805	6.02
FY2008	21,746,832	14,662,333	0.67	3,290,501	17,486,042	5.31
FY2009	20,895,548	19,489,256	0.93	3,300,213	18,445,700	5.59
FY2010	21,161,731	16,231,030	0.77	3,155,898	18,871,417	5.98
FY2011	17,925,823	18,635,181	1.04	2,673,319	17,286,988	6.47
FY2012	18,357,067	17,109,615	0.93	2,792,355	18,960,984	6.79
FY2013	19,106,335	17,036,464	0.89	2,906,329	17,438,398	6.00
FY2014	19,555,668	17,176,894	0.88	2,974,678	17,906,910	6.02
FY2015	20,353,858	19,584,965	0.96	3,096,094	17,850,914	5.77

SECTION 5: SPECIAL TOPICS

Capital Budget - Major Projects, >\$5 million

Fiscal Year 2016

	Total Authorization	Spent as of FY2015	FY2016 Budget
Engineering Bldg. (Johnson Hall)	\$ 40,000,000	\$ 6,484,158	\$ 32,000,000
Learning Innovation Center	65,000,000	59,805,518	5,194,482
Forestry Science Complex	60,000,000	440,007	8,601,659
Marine Studies Initiative	50,000,000	-	2,500,000
OSU-C Academic Building	21,654,000	2,294,532	15,505,468
OSU-C Residential and Dining/Academic	42,000,000	-	29,149,554
Strand Ag Hall Remodel	24,870,000	21,086,083	3,783,917
Valley Football Center	42,000,000	617,945	22,448,200
Nypro & Cascade Remodel	6,150,000	1,763,307	4,386,693
Student Comm. Center-Azalea & Avery	5,400,000	793,992	4,200,000
Total	\$ 357,074,000	\$ 93,285,542	\$ 127,769,973



Learning Innovation Center (LiNC)
Fall 2015



Strand Agriculture Hall - Fall 2015

Athletics

Education & General Funds Budget

Fiscal Years: 2003-2015 Actual, 2016 Estimate

*Athletic Department Revenue Provided to the Education & General Fund and
Support Given to the Athletic Department from the Education & General Fund*



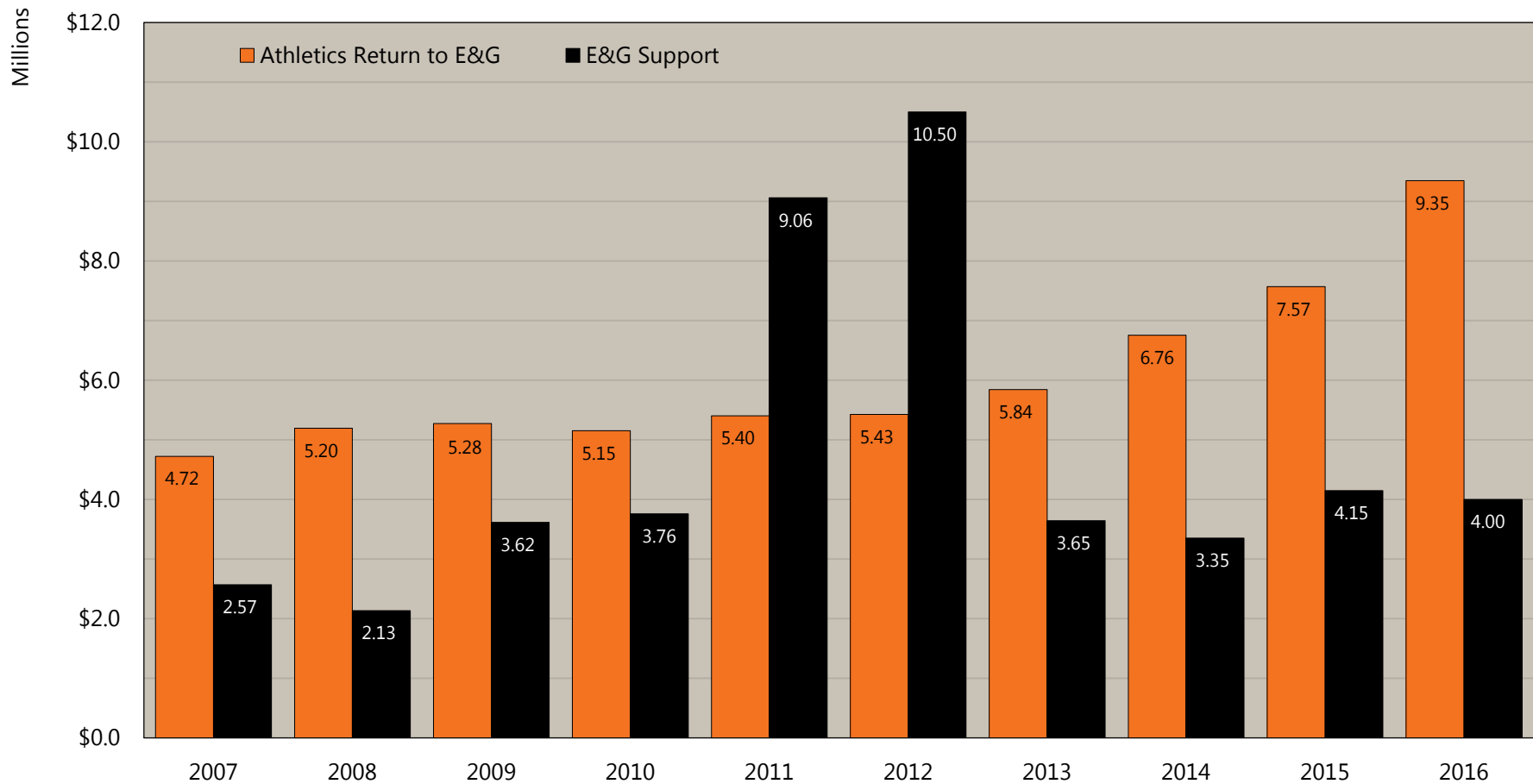
The Oregon State University Athletic Department receives funding from the Education & General Funds Budget (E&G) annually. These funds pay for non-revenue producing athletic program coaching salaries and Other Payroll Expenses (OPE), excluding Football and Men's Basketball programs. The initial E&G funding amount was \$4 million but was reduced beginning in FY2006 when the renovated East Side of the football stadium opened, garnering the Athletic Department additional funding through ticket sales and associated fundraising. In fiscal years 2011 and 2012, a budgetary shortfall resulted due to the economic downturn and other economic factors. Additional E&G funding requested and subsequently approved, helped to balance the Athletic Department budget, while keeping in mind a new revenue source becoming available in FY2013 in the form of the new Pac-12 Television package. The new revenue was realized and E&G funding was reduced to the \$4 million historic level, and over time further reductions will be made as increasing revenues allow, including the new BCS Football agreement starting in FY2015.

The graph conservatively shows the measurable funding effect the Athletic Department has on the University. Except for fiscal years 2011 and 2012, the Athletic Department has annually supported the University in excess of the E&G funding received through payment of student-athlete tuition and fees, as well as the 3% F&A Assessment. For FY2004 through FY2010, Athletic Department support exceeded the E&G Funding by an average of over \$1.3 million annually. Projections through FY2017, including the revenue shortfalls in FY2011 and FY2012, anticipate the average will increase to over \$1.5 million. Over the term of this report, the estimated financial return to the University will be in excess of \$20.1 million.

The graph does not reflect other economic factors in FY2015 such as the 235 student-athletes who participate in athletics programs but received no athletic financial aid (walk-on) or the additional student-athletes who receive only partial scholarships. When taken into account, these resources provide additional economic return to the university, of approximately \$4 million annually. Additionally, there are another 500 student support personnel who do not receive athletic financial aid (Band, Cheer, Dance, Student Managers, Student Trainers, etc.) but provide economic support for Oregon State University.

Athletics

Revenue Provided to/Support Given from Education & General Funds Budget
Fiscal Years: 2007-2015 Actual, 2016 Budget



Source: OSU Data Warehouse, FY16 Initial Education and General Budget, OSU Athletics Department

Revenue from Athletics includes scholarships (received by OSU as tuition revenue), student fees and assessments paid to E&G.