

### Third Quarter Management Reports

Fiscal Year 2013

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# Oregon State University Third Quarter Management Reports Fiscal Year 2013

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## OREGON STATE UNIVERSITY QUARTERLY MANAGEMENT REPORT as of March 31, 2013

The following interim financial reports have been prepared for internal management purposes. A summary of all operating funds and detailed information on revenues, expenses, transfers, and fund balances for the Education and General Program, Statewide Public Services, Auxiliary Enterprises, and Service Departments is provided.

The reports include the FY 2013 budget, projected revenues and expenses, comparisons with FY 2012 actual, and third quarter results.

The FY 2013 budget has been adjusted as of September 2012, and will be used for internal reporting throughout the remainder of the fiscal year as well as in external reporting to the State Board of Higher Education.

Adjusted revenue budgets include the initial budget, which is based on the Legislatively Adopted Budget from the end of the 2012 session and updated departmental revenue projections.

The adjusted budget reflects the current operating plan as of the date of these reports. Departmental estimates were prepared with a combination of trend analysis, current year encumbrances, and adjustments for anticipated changes in revenue and expenditures.

#### **Oregon State University**

#### All Operating Funds Summary<sup>1</sup>

#### Fiscal Year 2013 Budget & Fiscal Year 2012 Actual

(in thousands)

FY2013 Budget	Education & General <sup>2</sup>	Statewide Public Services <sup>2</sup>	Auxiliary Enterprises <sup>2</sup>	Service Center Departments <sup>2</sup>	Gift & Royalty Funds <sup>3</sup>	Designated Operations <sup>4</sup>	Research Funds <sup>5</sup>	Total <sup>6</sup>
Revenue	\$ 385,408	\$ 70,155	\$ 130,385	\$ 23,064	\$ 63,459	\$ 13,506	\$ 216,170	\$ 902,147
Expenditures	394,275	70,118	135,557	23,623	64,979	14,284	216,757	919,593
Net Increase (Decrease in Fund Balance)	( 8,866)	) 38	( 5,172)	( 559)	( 1,520)	( 778)	( 588)	( 17,446)
Beginning Fund Balance	41,095	6,460	106,512	6,008	18,798	3,080	( 451)	181,502
Fund Additions (Deductions)			( 4,000)	( 500)				
Ending Fund Balance	\$ 32,229	\$ 6,497	\$ 97,340	\$ 4,948	\$ 17,277	\$ 2,303	(\$ 1,038)	\$ 164,056
FY2012 Actual								
Revenue	\$ 354,817	\$ 68,576	\$ 122,891	\$ 22,467	\$ 63,149	\$ 14,190	\$ 204,513	\$ 850,604
Expenditures	377,447	69,352	126,001	23,071	62,387	14,414	205,068	877,740
Net Increase (Decrease in Fund Balance)	( 22,631)	( 775)	( 3,110)	( 604)	763	( 223)	( 556)	( 27,136)
Beginning Fund Balance	63,726	7,235	85,160	6,479	18,035	3,303	105	184,044
Fund Additions (Deductions)			24,462	133				24,595
Ending Fund Balance	\$ 41,095	\$ 6,460	\$ 106,512	\$ 6,008	\$ 18,798	\$ 3,080	(\$ 451)	\$ 181,502

<sup>&</sup>lt;sup>1</sup> Plant Funds not included.

<sup>&</sup>lt;sup>2</sup> Adjusted budget as reported in the OUS Management Report

 $<sup>^{\</sup>rm 3}$  Gift Funds Budget trended based on previous years actual revenue and expenditures.

<sup>&</sup>lt;sup>4</sup> FY13 Initial Budget

<sup>&</sup>lt;sup>5</sup> Research Budget trended amount based on previous years actual expenditures.

<sup>&</sup>lt;sup>6</sup> Memorandum only - Interfund eliminations have not been made for certain transactions which are accounted for in more than one fund, such as internal sales.

#### Oregon State University

#### **Selected Operating Funds**

### Fiscal Year 2013 Budget & Projections As of March 31, 2013

(thousands of dollars)

Projection to FY 2013 Actual Initial **Adjusted** Year End FY 2012 **Favorable Budget Budget Projection Actual** (Unfavorable) **Education & General Program** Revenues 381,130 385,408 385,717 354,817 30,900 Expenditures 381,130 392,155 390,401 375,084 15,316) Net Change from Operations 6,746) 4,684) 20,267) 15,584 Net Transfers In (Out) 2,120) 3,479)2,363)1,116) Net Increase (Decrease) in Fund Balance 8,866) 8,163) 22,631) 14,468 41,095 41,095 41,095 Beginning Fund Balance 63,726 22,631) Fund Additions/(Deductions) to Other Funds **Ending Fund Balance** 41,095 32,229 32,932 41,095 8,163) Statewide Public Service Programs 70,676 Revenues 70,155 70,199 68,576 1,623 Expenditures 70,676 70,203 2,353) 70,118 72,556 Net Change from Operations 38 2,357) 1,627) 730) Net Transfers In (Out) 852) 852 Net Increase (Decrease) in Fund Balance 38 2,357) 775) 1,582) 6,460 Beginning Fund Balance 6,460 6,460 7,235 775) Fund Additions/(Deductions) to Other Funds 1,468,000.00 **Ending Fund Balance** 6,460 6,497 6,460 889) 5,571 **Auxiliary Enterprises** Revenues 128,605 130,385 133,448 122,891 10,557 Expenditures 132,796 135,268 135,870 121,182 14,687) Net Change from Operations 4,191) 4,883) 2,422) 1.709 4,131) Fixed asset Disposal Gain/(Loss) (3)3 Net Transfers In (Out) 6.140) 289) 2.196)4,816) 2,620 Net Increase (Decrease) in Fund Balance 3.110) 10,331) 5,172) 4.618) 1.508)Beginning Fund Balance 106,512 106,512 106,512 85,160 21,352 Fund Additions/(Deductions) to Other Funds 4,000) 16,311) 24,462 40,773) **Ending Fund Balance** 96,181 97,340 85,583 106,512 20,929) **Service Center Departments** Revenues 23,064 23,064 22,940 22,467 472 **Expenditures** 23,365 23,478 23,675 22,925 750) Net Change from Operations 301) 414) 735) 458) 278) Fixed Asset Disposal Gain (Loss) (13) (1) 12) Net Transfers In (Out) 145) 146) 146) 145) Net Increase (Decrease) in Fund Balance 290) 446) 559) 894) 604) Beginning Fund Balance 6,008 6,008 6,008 6,479 471) Fund Additions/(Deductions) to Other Funds 500) 133 133) **Ending Fund Balance** 5,561 4,948 5,114 6,008 893)

#### OREGON STATE UNIVERSITY EDUCATION & GENERAL FUNDS as of March 31, 2013

Education & General funds support the general operations of the university and its primary missions of instruction, research, and public service. The major sources of revenue are tuition, state appropriations, and indirect cost recovery from grants and contracts.

Overall revenue is expected to be up \$30.9 million or 8.7% higher than fiscal year 2012. Revenues from enrollment fees are anticipated to exceed last year's actual by \$37.3 million or 14.9% due to tuition rate increases and expected enrollment growth. Fee remissions, accounted for as negative revenue, are anticipated to increase by 24.5% or \$6.2 million over last year.

State appropriations are projected to be \$3.5 million or 4.5% above the actual amount received last year. This projection increased over first quarter due to the mid-year receipt of incentive funding of \$807 thousand.

Expenditures and net transfers are anticipated to be \$16.4 or 4.4% higher than fiscal year 2012. Salaries and Other Payroll Expense account for \$20.0 million of the increase primarily due to filling previously unfilled positions, new hires resulting from an increase in enrollment, and increased benefit costs. Services & Supplies are anticipated to increase by \$2.7 million. Capital Outlay expense will be less this year by an anticipated amount of \$8.1 million. Planned classroom renovations, research equipment purchases, business center remodels and upgrades to the campus wireless infrastructure are among the projects completed at the end of fiscal year 2012.

Fund Balance is expected to decrease by \$8.2 million resulting in a balance which is 8.5% of total projected revenue, well within OUS guidelines of 5% to 15%.

### Oregon State University Education & General and Statewide Public Service Programs

#### Fiscal Year 2013

As of March 31, 2012 (thousands of dollars)

	FY20	13		Projection to Actual	
Education & General	Adjusted Budget	Year End Projection	FY2012 Actual	Favorable (Unfavorable)	% Variance
Revenue					
Enrollment Fees	\$ 286,785	\$ 286,937	\$ 249,650	\$ 37,286	14.9%
Fee Remissions	( 32,647)	( 31,518)	( 25,323)	( 6,195)	-24.5%
State Appropriations	80,171	80,978	77,458	3,520	4.5%
F&A Rate Recovery	36,300	34,040	35,282	( 1,242)	-3.5%
Other Revenue	14,800	15,281	17,750	( 2,469)	-13.9%
Total Revenue	385,408	385,717	354,817	30,900	8.7%
Expense					
Total Salaries and OPE	301,103	301,856	281,863	( 19,993)	-7.1%
Service and Supplies	81,745	78,145	75,442	( 2,703)	-3.6%
Capital Outlay	8,706	9,077	17,211	8,134	47.3%
Student Aid	600	1,322	568	( 754)	-132.7%
Total Expense	392,155	390,401	375,084	( 15,316)	-4.1%
Net Change From Operations	( 6,746)	( 4,684)	( 20,267)	15,584	-76.9%
Net Transfers In/(Out)	( 2,120)	( 3,479)	( 2,363)	( 1,116)	-47.2%
Net Increase (Decrease) in Fund Balance	( 8,866)	( 8,163)	( 22,631)	14,468	63.9%
Beginning Fund Balance	41,095	41,095	63,726	( 22,631)	-35.5%
Ending Fund Balance	\$ 32,229	\$ 32,932	\$ 41,095	(\$ 8,163)	-19.9%
Statewide Public Service					
Revenue					
State Appropriation	\$ 48,427	\$ 48,427	\$ 46,528	\$ 1,899	4.1%
Government Appropriations	16,017	15,488	15,056	432	2.9%
Other Revenue	6,011	6,284	6,992	( 709)	-10.1%
Total Revenue	70,455	70,199	68,576	1,623	2.4%
Expense					
Total Salaries and OPE	57,005	57,991	55,350	( 2,641)	-4.8%
Service and Supplies	14,017	14,226	14,229	4	0.0%
Capital Outlay	638	339	624	285	45.7%
Total Expense	71,661	72,556	70,203	( 2,352)	-3.4%
Net Change From Operations	( 1,206)	( 2,356)	( 1,627)	( 729)	-44.8%
Net Transfers In/(Out)	1,543	1,468	852	616	-72.3%
Net Increase (Decrease) in Fund Balance	338	( 889)	( 775)	( 113)	-14.6%
Beginning Fund Balance	6,460	6,460	7,235	( 775)	-10.7%
Ending Fund Balance	\$ 6,797	\$ 5,571	\$ 6,460	(\$ 889)	-13.8%

### Oregon State University Education and General Funds

	Acti	ual	FY2012	Fiscal Year 2013						
	For the Nine M		Year End		Adjusted	Year End	Favorable	%		
	31-Mar-12	31-Mar-13	Final		Budget	Projection	(Unfavorable)	Change		
Revenue										
Enrollment Fees	+ -:-,,	\$ 279,660,048	\$ 249,650,190	\$	286,785,057	\$ 286,936,500		0.1%		
Fee Remissions	(23,801,232)	(30,340,757)	(25,322,665)		(32,647,344)	(31,518,057)		-3.5%		
Government Appropriations	68,146,842	64,607,643	77,458,150		80,170,501	80,977,945	807,444	1.0%		
F&A Rate Recovery	23,286,754	22,553,677	35,281,686		36,300,000	34,040,000	(2,260,000)	-6.2%		
Interest Income	1,008,164	1,638,958	1,892,919		2,000,000	2,300,000	300,000	15.0%		
Sales & Services	7,078,628	7,762,816	10,276,986		10,800,000	10,646,819	(153,181)	-1.4%		
Other Revenue	3,534,935	1,645,534	5,579,640		2,000,000	2,333,697	333,697	16.7%		
Total Revenue	324,558,018	347,527,920	354,816,906		385,408,214	385,716,904	308,690	0.1%		
Expense										
Total Salaries and OPE	203,969,078	222,681,469	281,862,743	;	301,103,138	301,856,142	(753,004)	-0.3%		
Service and Supplies	54,552,053	53,025,671	75,442,053		81,745,034	78,145,379	3,599,655	4.4%		
Capital Outlay	14,922,250	5,535,732	17,211,486		8,706,394	9,077,286	(370,892)	-4.3%		
Student Aid	486,849	1,252,211	567,897		600,000	1,321,751	(721,751)	-120.3%		
Total Expense	273,930,229	282,495,082	375,084,179	,	392,154,566	390,400,558	1,754,008	0.4%		
Net Change From Operations	50,627,789	65,032,838	(20,267,273)		(6,746,352)	(4,683,654)	2,062,698	30.6%		
Net Transfers In/(Out)	(492,594)	(4,189,946)	(2,363,290)		(2,120,000)	(3,479,022)	(1,359,022)	-64.1%		
Net Increase (Decrease) in Fund Balance	50,135,194	60,842,892	(22,630,563)		(8,866,352)	(8,162,676)	703,676	7.9%		
Beginning Fund Balance	63,725,735	41,095,172	63,725,735		41,095,172	41,095,172	<u> </u>			
Projected Ending Fund Balance	\$ 113,860,929	\$ 101,938,064	\$ 41,095,172	\$	32,228,820	\$ 32,932,496	\$ 703,676	2.2%		

## OREGON STATE UNIVERSITY STATEWIDE PUBLIC SERVICE PROGRAMS as of March 31, 2013

**Agricultural Experiment Stations – AES**: The Agricultural Experiment Station is the principal agricultural research agency of the State of Oregon. It conducts research in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians.

Revenues for AES are projected to be relatively flat as compared with the previous year. The state appropriation is expected to increase by \$1.0 million or 4.1%. Other revenue is anticipated to decrease by \$1.4 million due to less federal funding available. Expenses are anticipated to be at the same level as the prior year, while transfers in are expected to be \$200 thousand more than the previous year. Fund balance is projected to be \$2.5 million or 7.9% of total revenue.

**Extension Service – EXT:** Oregon State University's Extension Service provides education and information based on research to help Oregonians solve problems and develop skills related to youth, family, community, farm, forest, energy, and marine resources. The OSU Extension Service arm reaches across several colleges and 37 county offices throughout the State of Oregon. Extension funding sources include state appropriations, federal formula funds, county appropriations, and federal grants.

Extension revenues are projected to be \$31.8 million, higher by \$2.0 million, or 6.7% than fiscal year 2012 due partly to an increase in State Appropriation of \$749 thousand and an increase in Other Government Appropriations of \$1.3 million. Expenses are anticipated to increase by \$1.7 million mostly due to Salaries and Other Payroll Expense increases, resulting in a projected fund balance of \$608 thousand or 1.9% of total revenue.

**Forest Research Lab – FRL:** The Forest Research Laboratory (FRL) conducts research leading to sustainable forest yields, innovative and efficient use of forest products, and responsible stewardship of Oregon's resources. The primary source of revenues for FRL is state and federal appropriations and Oregon Harvest Tax. The 2007 Oregon Legislature (HB 2122) renewed the taxation rate of \$0.92 per thousand board feet of commercial timber harvested in Oregon.

Revenues for FRL are projected to be at the same level as the previous year. Expenses are expected to increase by \$736 thousand or 11.6% resulting in a projected fund balance of \$2.5 million or 34.9% of total revenue.

# Oregon State University Statewide Operations - Agricultural Experiment Stations Fiscal Year 2013

As of March, 2013

	Actual				FY2012	Fiscal Year 2013						
		For the Nine I	Mon	ths Ended	 Year End		Adjusted	Year End	Favorable	%		
		31-Mar-12		31-Mar-13	Final		Budget	Projection	(Unfavorable)	Change		
Revenue												
State Appropriation	\$	22,374,790	\$	21,263,819	\$ 25,378,812		26,414,682	26,414,682	-	-		
Other Government Appropriations		1,217,542		925,225	3,993,218		3,700,901	2,700,901	(1,000,000)	-27.0%		
Sales & Services		1,446,080		1,395,307	2,172,758		1,828,013	2,094,311	266,298	14.6%		
Other Revenue		83,399		32,272	 123,613		150,160	100,160	(50,000)	-33.3%		
Total Revenue		25,121,811		23,616,623	31,668,401		32,093,756	31,310,054	(783,702)	-2.4%		
Expense												
Total Salaries and OPE		18,775,059		19,154,808	24,897,571		24,782,892	25,630,000	(847,108)	-3.4%		
Service and Supplies		4,287,312		4,788,130	7,300,265		7,139,858	6,743,000	396,858	5.6%		
Capital Outlay		392,518		247,761	547,934		600,000	300,000	300,000	50.0%		
Total Expense		23,454,889		24,190,699	32,745,770		32,522,750	32,673,000	(150,250)	-0.5%		
Net Change From Operations		1,666,922		(574,076)	(1,077,369)		(428,994)	(1,362,946)	(933,952)	-217.7%		
Net Transfers In/(Out)		435,784		634,276	 439,829		723,000	635,000	(88,000)	-12.2%		
Net Increase (Decrease) in Fund Balance	'	2,102,706		60,200	 (637,540)		294,006	(727,946)	(1,021,952)	-347.6%		
Beginning Fund Balance		3,852,571		3,215,031	 3,852,571		3,215,031	3,215,031	<u>-</u>	-		
Projected Ending Fund Balance	\$	5,955,277	\$	3,275,231	\$ 3,215,031	\$	3,509,037 \$	2,487,085	\$ (1,021,952)	-29.1%		

## Oregon State University Statewide Operations - Extension Service

	Actual					FY2012	Fiscal Year 2013						
		For the Nine I	Mor	nths Ended		Year End	Adjusted		Year End		Favorable	%	
		31-Mar-12		31-Mar-13		Final	Budget		Projection	(L	Jnfavorable)	Change	
Revenue													
State Appropriation	\$	16,184,187	\$	15,380,600	\$	18,357,067	\$ 19,106,335	\$	19,106,335	\$	-	-	
Other Government Appropriations		5,088,044		6,832,163		10,388,128	11,318,474		11,726,268		407,794	3.6%	
Sales & Services		679,156		647,969		949,652	616,131		796,273		180,142	29.2%	
Other Revenue		75,672		111,566		112,386	 114,294		173,566		59,272	51.9%	
Total Revenue		22,027,059		22,972,298		29,807,234	31,155,234		31,802,442		647,208	2.1%	
Expense													
Total Salaries and OPE		19,585,531		19,562,384		25,294,789	25,872,478		26,711,343		(838,865)	-3.2%	
Service and Supplies		4,103,169		3,860,962		5,734,844	5,977,378		6,029,601		(52,223)	-0.9%	
Capital Outlay		31,789		32,105		56,981	31,378		34,574		(3,196)	-10.2%	
Total Expense		23,720,489		23,455,451		31,086,615	31,881,234		32,775,518		(894,284)	-2.8%	
Net Change From Operations		(1,693,430)		(483,153)		(1,279,381)	(726,000)		(973,076)		(247,076)	34.0%	
Net Transfers In/(Out)		341,414		710,734		345,928	716,284		726,800		10,516	1.5%	
Net Increase (Decrease) in Fund Balance		(1,352,016)		227,581		(933,454)	(9,716)		(246,276)		(236,560)	2434.7%	
Beginning Fund Balance		1,787,436		853,982		1,787,436	 853,982		853,982		-	-	
Projected Ending Fund Balance	\$	435,420	\$	1,081,563	\$	853,982	\$ 844,266	\$	607,706	\$	(236,560)	-28.0%	

## Oregon State University Statewide Operations - Forestry Research Laboratory

	Actual				FY2012	Fiscal Year 2013							
	F	or the Nine I	Mon	ths Ended	Year End		Adjusted		Year End	F	avorable	%	
	- ;	31-Mar-12	;	31-Mar-13	Final		Budget		Projection	(U	nfavorable)	Change	
Revenue													
State Appropriation	\$	2,461,832	\$	2,339,595	\$ 2,792,355	\$	2,906,329	\$	2,906,329	\$	-	-	
Other Government Appropriations		674,396		1,061,001	674,396		998,000		1,061,001		63,001	-	
Transfer from State Agency		2,832,888		2,528,593	3,486,313		3,157,000		3,019,000		(138,000)	-4.4%	
Sales & Services		93,119		99,942	142,947		145,000		100,000		(45,000)	-31.0%	
Other Revenue		3,724		196	4,685		-		200		200	-	
Total Revenue		6,065,959		6,029,327	7,100,696		7,206,329		7,086,530		(119,799)	-1.7%	
Expense													
Total Salaries and OPE		3,949,475		4,308,189	5,158,061		6,350,000		5,650,000		700,000	11.0%	
Service and Supplies		1,082,405		1,111,820	1,194,166		900,000		1,453,000		(553,000)	-61.4%	
Capital Outlay		12,300		7,202	18,812		7,000		4,000		3,000	42.9%	
Total Expense		5,044,180		5,427,211	6,371,040		7,257,000		7,107,000		147,000	2.0%	
Net Change From Operations		1,021,779		602,116	729,656		(50,671)		(20,470)		30,201	59.6%	
Net Transfers In/(Out)		53,901		106,772	 66,077		104,000		106,000		2,000	1.9%	
Net Increase (Decrease) in Fund Balance		1,075,680		708,888	795,733		53,329		85,530		32,201	60.4%	
Beginning Fund Balance		1,595,087		2,390,820	 1,595,087		2,390,820		2,390,820			-	
Projected Ending Fund Balance	\$	2,670,767	\$	3,099,708	\$ 2,390,820	\$	2,444,149	\$	2,476,350	\$	32,201	1.3%	

#### OREGON STATE UNIVERSITY AUXILIARY ENTERPRISES as of March 31, 2013

The Auxiliary Enterprises are considered self-sustaining operations and primarily serve OSU students, faculty and staff. Budgets reported in the following pages were compiled in August 2012 and reflect the operating plans of the units at that time.

Overall the auxiliaries are anticipating a \$2.4 million loss from operations in fiscal year 2013. Included in projected operating expenditures are non-cash estimates for depreciation totaling \$13.2 million. The statements for Student Centers & Activities, Athletics and Health Services have been restated to show incidental fees as a transfer-in to follow actual accounting. All clearing funds for incidental fees are now reported in Miscellaneous & Fee Clearing Funds statement.

**Housing:** Due to rate increases and higher enrollment, total revenue is expected to be \$0.5 or 1.3% higher than fiscal year 2012. Expenses are anticipated to be about 1.8% or \$0.8 million higher than the previous year.

Athletics: Total revenue is anticipated to be \$9.9 million or 31.9% higher when compared with the previous year because of revenue from the new PAC-12 Television contract, increases in home football games and participation in the Alamo Bowl. Expenses are anticipated to be \$11.5 million or 31.4% greater than the previous year due mainly to moving Salaries and Other Payroll Expense from the Education and General funds back to the Auxiliary fund, as well as benefit increases. Services and Supplies estimate has increased as well, due to participation in the Alamo Bowl.

<u>Health Services</u>: Total revenues are expected to increase \$621 thousand over last year. Salaries and Other Payroll Expense are projected to increase over fiscal year 2012 by \$760 thousand due to new hires and wage and benefit increases. Incidental fees, now reported as transfers-in, are anticipated to be \$616 thousand less than the previous year due to a reduction of the student health fee.

**Parking:** Revenue is projected to be relatively flat compared with fiscal year 2012. Expenses are anticipated to be slightly less than fiscal year 2012, mainly due to decreased spending in the Services and Supplies category.

## Oregon State University Auxiliary Operations - Housing

	Actu	al	FY2012	Fiscal Year 2013						
	For the Nine M	onths Ended	Year End	Adjusted	Year End	Favorable	%			
	31-Mar-12	31-Mar-13	Final	Budget	Projection	(Unfavorable)	Change			
Revenue										
Sales & Services	28,244,812	29,069,537	\$ 40,235,677	42,927,962	40,724,942	(2,203,020)	-5.1%			
Other Revenue	34,083	37,186	58,667	65,415	41,154	(24,261)	-37.1%			
Internal Sales	993,853	1,163,538	1,511,907	1,511,905	1,600,246	88,341	5.8%			
Total Revenue	29,272,748	30,270,261	41,806,251	44,505,282	42,366,342	(2,138,940)	-4.8%			
Expense										
Total Salaries and OPE	10,526,561	10,717,804	14,379,733	14,837,262	14,668,446	168,816	1.1%			
Service and Supplies	14,175,834	14,459,268	24,601,532	26,804,451	24,819,466	1,984,985	7.4%			
Depreciation	2,580,850	3,958,154	5,005,674	5,278,224	5,279,539	(1,315)	0.0%			
Total Expense	27,283,245	29,135,226	43,986,939	46,919,937	44,767,451	2,152,486	4.6%			
Net Change From Operations	1,989,503	1,135,035	(2,180,688)	(2,414,655)	(2,401,109)	13,546	-0.6%			
Fixed Asset Disposal Gain/(Loss)	-	-	(973)	-	-	-	-			
Net Transfers In/(Out)		-			-	-	<u>-</u>			
Net Increase (Decrease) in Fund Balance	1,989,503	1,135,035	(2,181,661)	(2,414,655)	(2,401,109)	13,546	-0.6%			
NIP Change in Fixed Assets		20,463	10,161,184	-	20,463	20,463	-			
Fund Additions/Deductions	(21,653)	(6,422,708)	343,221	-	(6,422,708)	(6,422,708)	-			
Beginning Fund Balance	(3,926,091)	4,396,653	(3,926,091)	4,396,653	4,396,653	-	-			
Projected Ending Fund Balance	\$ (1,958,241)	\$ (870,557)	\$ 4,396,653	\$ 1,981,998	(4,406,701)	\$ (6,388,699)	-322.3%			

## Oregon State University STUDENT CENTERS & ACTIVITIES March 31, 2013

Beginning in Fiscal Year 2014, student fee revenue and student fee clearing funds are located in the new report, *Student Centers and Activities*. During fiscal year 2013, these funds were included in the *Miscellaneous Auxiliaries* report. This change results in a significant difference in the Revenue and Transfers In/Out accounts between the Student Centers and Activities unit and the Miscellaneous units, therefore, the quarterly reports during the year are meaningless and have been omitted from this report. The Fiscal Year 2013 annual report reflects this change and can be referenced for historical information purposes.

### Oregon State University Auxiliary Operations - Athletics

	Actu	ıal	FY2012		Fiscal Year 2013						
	For the Nine M	onths Ended	Year End	Adjusted	Year End	Favorable	%				
	31-Mar-12	31-Mar-13	Final	Budget	Projection	(Unfavorable)	Change				
Revenue											
Gifts, Grants, and Contracts			\$ 5,000	\$ -	\$ -	-	-				
Interest Income	475,513	251,744	1,080,557	500,000	600,000	100,000	20.0%				
Lottery Proceeds	703,768	622,917	917,635	900,000	800,000	(100,000)	-11.1%				
Sales & Services	24,326,114	15,068,094	27,117,061	36,025,841	38,156,660	2,130,819	5.9%				
Other Revenue	1,397,359	930,463	1,825,191	1,000	1,325,889	1,324,889	132488.9%				
Internal Sales	34,700	27,688	79,444	10,000	30,000	20,000	200.0%				
Total Revenue	26,937,454	16,900,906	31,024,888	37,436,841	40,912,549	3,475,708	9.3%				
Expense											
Total Salaries and OPE	5,849,499	10,750,858	7,638,770	15,380,648	15,315,714	64,934	0.4%				
Service and Supplies	16,601,081	14,678,302	15,849,813	15,653,821	18,935,371	(3,281,550)	-21.0%				
Capital Outlay	18,491	58,785	-	-	58,785	(58,785)	-				
Student Aid	6,164,811	6,718,824	8,341,990	8,744,956	8,851,088	(106,132)	-1.2%				
Depreciation	3,597,182	3,673,115	4,833,879	5,000,000	5,000,000	-	-				
Total Expense	32,231,064	35,879,884	36,664,452	44,779,425	48,160,958	(3,381,533)	-7.6%				
Net Change From Operations	(5,293,610)	(18,978,978)	(5,639,564)	(7,342,584)	(7,248,409)	94,175	-1.3%				
Fixed Asset Disposal Gain/(Loss)	-	-	(2,182)	-	-	-	-				
Transfers In <sup>1</sup>	1,628,148	1,760,844	2,442,222	2,615,960	2,615,960	-	-				
Transfers Out	(350,000)	(250,000)	(350,000)	(199,388)	(250,000)	50,612	-25.4%				
Net Increase (Decrease) in Fund Balance	(4,015,462)	(17,468,134)	(3,549,524)	(4,926,012)	(4,882,449)	43,563	-0.9%				
NIP Change in Fixed Assets		47,052	8,133,505	-	47,052	47,052	-				
Fund Additions/Deductions	342,441	(9,937,080)	3,445,347		(9,937,080)	(9,937,080)	-				
Beginning Fund Balance	29,006,680	37,036,008	29,006,680	37,036,008	37,036,008		-				
Projected Ending Fund Balance	\$ 25,333,659	\$ 9,677,846	\$ 37,036,008	\$ 32,109,996	\$ 22,263,531	\$ (9,846,465)	-30.7%				

<sup>&</sup>lt;sup>1</sup> Restated to show incidental fees as a transfer in rather than revenue so as to follow the actual accounting.

### Oregon State University Auxiliary Operations - Health Services

	Actu	al	FY2012		Fiscal Year 2013				
	For the Nine Mo	onths Ended	Year End	Adjusted	Year End	Favorable	%		
	31-Mar-12	31-Mar-13	Final	Budget	Projection	(Unfavorable)	Change		
Revenue									
Interest Income	46,489	\$ 74,685	\$ 115,247	\$ 150,489	\$ 149,369	(1,120)	-0.7%		
Sales & Services	2,798,879	3,832,145	3,983,041	3,761,040	4,462,615	701,575	18.7%		
Other Revenue	4,888	53,618	88,421	164,923	165,177	254	0.2%		
Internal Sales	3,894	4,825	3,894	46,840	34,798	(12,042)	-25.7%		
Total Revenue	2,854,150	3,965,273	4,190,603	4,123,292	4,811,959	688,667	16.7%		
Expense									
Total Salaries and OPE	5,339,383	6,046,129	7,571,918	8,828,899	8,331,544	497,355	5.6%		
Service and Supplies	2,970,868	3,580,580	4,464,006	4,966,307	5,550,949	(584,642)	-11.8%		
Depreciation	77,401	80,410	105,500	106,601	107,214	(613)	_		
Total Expense	8,387,652	9,707,119	12,141,424	13,901,807	13,989,707	(87,900)	-0.6%		
Net Change From Operations	(5,533,502)	(5,741,846)	(7,950,821)	(9,778,515)	(9,177,748)	600,767	-6.1%		
Transfers In <sup>1</sup>	9,125,480	6,128,592	9,487,000	8,805,455	8,870,724	65,269	0.7%		
Transfers Out	(1,000,626)	220	(1,000,626)	-	-	-	-		
Net Increase (Decrease) in Fund Balance	2,591,352	386,966	535,553	(973,060)	(307,024)	666,036	-68.4%		
NIP Change in Fixed Assets	-	-	1,019,012	-	-	-			
Fund Additions/Deductions	-	-	-	-	-	-			
Beginning Fund Balance	10,883,403	12,437,968	10,883,403	12,437,968	12,437,968	-			
Projected Ending Fund Balance	\$ 13,474,755	\$ 12,824,934	\$ 12,437,968	\$ 11,464,908	\$ 12,130,944	\$ 666,036	5.8%		

<sup>&</sup>lt;sup>1</sup> Restated to show incidental fees as a transfer in rather than revenue so as to follow the actual accounting.

#### Oregon State University

### **Auxiliary Operations - Transportation & Parking Services**

	Actual					FY2012		Fiscal Year	r 2013			
	F	or the Nine I	/lont	hs Ended	Y	ear End	Adjusted	Year End		Favorable	%	
	3	1-Mar-12	;	31-Mar-13		Final	 Budget	Projection	(l	Jnfavorable)	Change	
Revenue												
Sales & Services	\$	1,841,815	\$	1,903,202		2,198,032	\$ 2,051,348	\$ 2,232,102	\$	180,754	8.8%	
Other Revenue		599		952		1,156	-	952	\$	952	-	
Internal Sales		145,269		167,800		173,679	166,090	190,200		24,110	14.5%	
Total Revenue		1,987,683		2,071,954		2,372,867	2,217,438	2,423,254		205,816	9.3%	
Expense												
Total Salaries and OPE		567,695		591,429		767,953	840,354	771,924		68,430	8.1%	
Service and Supplies		551,682		548,282		1,137,051	1,245,551	1,094,195		151,356	12.2%	
Depreciation		633,972		617,078		843,446	821,154	822,621		(1,467)	-0.2%	
Total Expense		1,753,349		1,756,789		2,748,450	2,907,059	2,688,740		218,319	7.5%	
Net Change From Operations		234,334		315,165		(375,583)	(689,621)	(265,486)		424,135	61.5%	
Net Transfers In/(Out)		-				-	 -	-		-	-	
Net Increase (Decrease) in Fund Balance		234,334		315,165		(375,583)	(689,621)	(265,486)		424,135	61.5%	
NIP Change in Fixed Assets		-		-		624	-	-		-		
Fund Additions/Deductions		(4,410)		1,187		111,482	 -	1,187		1,187	-	
Beginning Fund Balance		7,459,038		7,195,561		7,459,038	 7,195,561	7,195,561		-	-	
Projected Ending Fund Balance	\$	7,688,962	\$	7,511,913	\$	7,195,561	\$ 6,505,940	\$ 6,931,262	\$	425,322	6.5%	

## Oregon State University MISCELLANEOUS AUXILIARIES March 31, 2013

Beginning in Fiscal Year 2014, student fee revenue and student fee clearing funds are located in the new report, *Student Centers and Activities*. During fiscal year 2013, these funds were included in the *Miscellaneous Auxiliaries* report. This change results in a significant difference in the Revenue and Transfers In/Out accounts between the Student Centers and Activities unit and the Miscellaneous units, therefore, the quarterly reports during the year are meaningless and have been omitted from this report. The Fiscal Year 2013 annual report reflects this change and can be referenced for historical information purposes.

#### OREGON STATE UNIVERSITY SERVICE CENTER DEPARTMENTS as of March 31, 2013

Service Centers are financially self-sustaining internal operations that primarily provide services to others within the university. They are expected to generate revenue from the services provided and to cover the expenses incurred to deliver the services. Rates are adjusted periodically to minimize differences between revenues and expenses. Any negative fund balances are subsidized by Education & General funds. In total, Service Center revenues are expected to increase by \$472 thousand over fiscal year 2012. Expenses are also projected to be higher than last year by \$750 thousand and the Fund Balance is anticipated to decrease by \$893 thousand.

**Telecom:** This fund records the transactions related to telecommunications expenses incurred by OSU operations as well as telecommunication services provided to other OUS entities. Telecom provides and maintains a host of local and long distance phone services and equipment including cellular phones, pagers, voicemail, data network connections, wireless network, maintenance of the physical wire plant on campus, and audio and video conference capabilities.

**Enterprise Services:** This fund records the transactions related to off campus network support services provided to the OUS 5th site schools and the Chancellor's Office. Services provided include network support and enterprise system support.

**Network Services:** These funds record transactions related to off campus network support services provided to the Capital Center and OUS central phone system. Services provided include network support and enterprise system support.

**Printing & Mailing:** This fund records financial transactions related to printing and mailing services provided primarily to OSU departments. Printing and Mailing also provide services to customers outside of OSU.

**Motor Pool:** This fund records financial transactions related to vehicle rental and repair services provided primarily to OSU department personnel.

**Surplus Property:** This fund records the financial transactions related to the collection and sale of OSU and other state agency property deemed ready for salvage. Surplus Property's customers are both internal and external to OSU. Sales are accomplished via auction, the "OSUsed" Store, as well as Public Surplus, Labtronix and E-Bay sales.

**Miscellaneous Service Centers:** These funds include the following operations: Campus ID System, Desktop Services, Animal Isolation Lab, Lab Animal Services, Chemistry Stores, Forestry Photogrammetry and Quantitative Science LAN, Statistical Services, ATLAS (Articulation Transfer Linked Audit System), Advanced Media Presentation Services, Mass Spectrometer, electron Microscopy.

## Oregon State University Statement of Revenues, Expenses, and Other Changes Service Center Departments For the Nine Months Ending March 31, 2013 and 2012

For nine months ended

								Marc	:h 31		
		Enterprises	Network	Printing &	Motor	Surplus	Miscellaneous	Total	Total	Increase	%
	Telecom	Services	Services	Mailing	Pool	Property	Srvc Centers	FY2013	FY2012	(Decrease)	Change
Revenue											
Revenue from Outside of OUS	\$ 431,484	\$ -	\$102,905	\$ 558,757	\$ 175,614	\$ 64,797	\$ 412,768	\$1,746,325	\$2,295,791	\$ (549,466)	-23.9%
Revenue From OUS Depts	3,774,820	3,392,609	257,985	3,213,078	1,543,268	214,210	3,682,554	16,078,524	14,218,139	1,860,385	13.1%
Total Revenue	4,206,304	3,392,609	360,890	3,771,835	1,718,882	279,007	4,095,322	17,824,849	16,513,930	1,310,919	7.9%
Expense											
Total Salaries and OPE	1,673,893	1,169,194	357,118	894,604	406,192	279,670	2,828,016	7,608,687	7,708,046	(99,359)	-1.3%
Service and Supplies	2,656,335	937,024	21,039	2,665,763	960,306	51,757	1,323,482	8,615,706	8,390,978	224,728	2.7%
Depreciation	509,583	39,535	28,441	42,360	298,757	4,840	44,734	968,250	736,119	232,131	31.5%
Total Expense	4,839,811	2,145,753	406,598	3,602,727	1,665,255	336,267	4,196,232	17,192,643	16,835,143	357,500	2.1%
Net Change From Operations	(633,507)	1,246,856	(45,708)	169,108	53,627	(57,260)	(100,910)	632,206	(321,213)	953,419	-296.8%
Loss on Disposal of Fixed Asset	-	-	(1,536)	(7,410)	-	-	(2,972)	(11,918)	(808)	(11,110)	1375.0%
Net Transfers	(145,565)							(145,565)	(145,262)	(303)	0.2%
Net Increase (Decrease) in Fund Balance	(779,072)	1,246,856	(47,244)	161,698	53,627	(57,260)	(103,882)	474,723	(467,283)	942,006	-201.6%
Beginning Operations Fund Balance	1,357,875	-	370,856	896,524	2,567,741	138,329	676,528	6,007,853	6,478,743	(470,890)	-7.3%
Fund Additions/Deductions	-	-	-	-	-	-	(5,165)	(5,165)	11,923	(17,088)	143.3%
<b>Ending Fund Balance from Operations</b>	\$ 578,803	\$ 1,246,856	\$323,612	\$1,058,222	\$2,621,368	\$ 81,069	\$ 567,481	\$6,477,411	\$6,023,383	\$ 454,028	7.5%

## Oregon State University Service Center Operations - Telecom

	Actual					FY2012	Fiscal Year 2013							
		or the Nine N				Year End		Adjusted		Year End		vorable	%	
_	31-Mar-12			31-Mar-13		Final		Budget	Projection		(Unfavorable)		Change	
Revenue														
Revenue from Outside of OUS	\$	396,603	\$	431,484	\$	499,933	\$	499,933	\$	466,000	\$	(33,933)	-6.8%	
Revenue From OUS Depts		3,723,989		3,774,820		4,942,183		4,942,183		4,965,432		23,249	0.5%	
Total Revenue		4,120,592		4,206,304		5,442,116		5,442,116		5,431,432		(10,684)	-0.2%	
Expense														
Total Salaries and OPE		1,581,226		1,673,893		2,081,359		2,181,046		2,202,589		(21,543)	-1.0%	
Service and Supplies		2,392,478		2,656,335		3,290,287		3,291,095		3,834,044		(542,949)	-16.5%	
Depreciation		225,959		509,583		310,632		310,632		621,732		(311,100)	-100.2%	
Total Expense		4,199,663		4,839,811		5,682,278		5,782,773		6,658,365		(875,592)	-	
Net Change From Operations		(79,071)		(633,507)		(240,162)		(340,657)		(1,226,933)		(886,276)	260.2%	
Fixed Asset Disposal Gain/(Loss)		(808)		-		(808)		-		(808)		(808)	-	
Net Transfers In/(Out)		(145,262)		(145,565)		(145,262)		(145,565)		(145,565)			-	
Net Increase (Decrease) in Fund Balance		(225,141)		(779,072)		(386,232)		(486,222)		(1,373,306)		(887,084)	-182.4%	
NIP Change in Fixed Assets		134,509		-		381,833		-		-		-	-	
Fund Additions/Deductions		(200,000)		-		(200,000)		-		-		-	-	
Beginning Fund Balance		1,562,274		1,357,875		1,562,274		1,357,875		1,357,875		<u>-</u>	<u>-</u>	
Projected Ending Fund Balance	\$	1,271,642	\$	578,803	\$	1,357,875	\$	871,653	\$	(15,431)	\$	(887,084)	-101.8%	

## Oregon State University Service Center Operations - Enterprise Services

	Actual					FY2012	Fiscal Year 2013								
	F	or the Nine I	Mont	hs Ended		Year End		Adjusted	Year End	Favorable		%			
		31-Mar-12		31-Mar-13	Final		Budget		Projection	(Unfavorable)		Change			
Revenue				_											
Revenue from Outside of OUS	\$	36			\$	-	\$	- :	\$ -	\$	-	-			
Revenue From OUS Depts		2,901,247		3,392,609		2,935,941		3,403,471	3,392,609		(10,862)	-0.3%			
Total Revenue		2,901,283		3,392,609		2,935,941		3,403,471	3,392,609		(10,862)	-0.3%			
Expense															
Total Salaries and OPE		1,389,367		1,169,194		1,808,068		2,183,290	1,587,356		595,934	27.3%			
Service and Supplies		1,137,153		937,024		1,241,096		1,106,002	1,468,985		(362,983)	-32.8%			
Depreciation		86,014		39,535		114,179		114,179	49,008		65,171	57.1%			
Total Expense		2,612,534		2,145,753		3,163,343		3,403,471	3,105,349		298,122	-			
Net Change From Operations Net Transfers In/(Out)		288,749		1,246,856		(227,402)		-	287,260		287,260	-			
Net Increase (Decrease) in Fund Balance		288,749		1,246,856		(227,402)		-	287,260		287,260	-			
Fund Additions (Deductions)															
Beginning Fund Balance		227,402				227,402		-	-			-			
Projected Ending Fund Balance	\$	516,151	\$	1,246,856	\$		\$	- :	\$ 287,260	\$	287,260	-			

## Oregon State University Service Center Operations - Network Services

		Act	tual		FY2012	Fiscal Year 2013								
		or the Nine I			Year End		Adjusted	Year End		Favorable		%		
	3	1-Mar-12	3	1-Mar-13	Final		Budget		Projection	(Ur	nfavorable)	Change		
Revenue														
Revenue from Outside of OUS	\$	175,587	\$	102,905	\$ 220,794	\$	220,794	\$	130,000	\$	(90,794)	-41.1%		
Revenue From OUS Depts		342,180		257,985	 456,240		456,247		349,677		(106,570)	-23.4%		
Total Revenue		517,767		360,890	677,034		677,041		479,677		(197,364)	-29.2%		
Expense														
Total Salaries and OPE		413,011		357,118	544,816		560,496		490,678		69,818	12.5%		
Service and Supplies		26,543		21,039	40,664		40,664		67,495		(26,831)	-66.0%		
Depreciation		30,276		28,441	 40,368		40,368		37,716		2,652	6.6%		
Total Expense		469,830		406,598	625,848		641,528		595,889		45,639	7.1%		
Net Change From Operations		47,937		(45,708)	51,186		35,513		(116,212)		(151,725)	-427.2%		
Loss on Disposal of Fixed Asset		-		(1,536)	-		-		(1,536)		(1,536)			
Net Transfers In/(Out)					 							-		
Net Increase (Decrease) in Fund Balance		47,937		(47,244)	51,186		35,513		(117,748)		(153,261)	-431.6%		
Fund Additions/(Deductions)							-				-	-		
Beginning Fund Balance		319,670		370,856	 319,670		370,856		370,856			-		
Projected Ending Fund Balance	\$	367,607	\$	323,612	\$ 370,856	\$	406,369	\$	253,108	\$	(153,261)	-37.7%		

## Oregon State University Service Center Operations - Printing & Mailing

	Actual					FY2012	Fiscal Year 2013							
	F	or the Nine I	Mont	hs Ended	•	Year End		Adjusted	Year End		Favorable		%	
	31-Mar-12			31-Mar-13		Final	Budget			Projection	(Unfavorable)		Change	
Revenue				_		_								
Revenue from Outside of OUS	\$	736,194	\$	558,757	\$	954,978	\$	980,000	\$	828,157	\$	(151,843)	-15.5%	
Revenue From OUS Depts		2,659,873		3,213,078		3,828,290		3,926,500		4,285,279		358,779	9.1%	
Total Revenue		3,396,067		3,771,835		4,783,268		4,906,500		5,113,436		206,936	4.2%	
Expense														
Total Salaries and OPE		849,960		894,604		1,145,543		1,224,200		1,209,327		14,873	1.2%	
Service and Supplies		2,500,697		2,665,763		3,519,809		3,534,096		3,657,091		(122,995)	-3.5%	
Depreciation		47,717		42,360		62,808		63,000		55,830		7,170	-	
Total Expense		3,398,374		3,602,727		4,728,160		4,821,296		4,922,248		(100,952)	-2.1% -	
Net Change From Operations		(2,307)		169,108		55,108		85,204		191,188		105,984	124.4%	
Loss on Disposal of Fixed Asset		-		(7,410)		-		-		(7,410)		(7,410)	-	
Net Transfers In/(Out)		-						-		-			-	
Net Increase (Decrease) in Fund Balance		(2,307)		161,698		55,108		85,204		183,778		98,574	115.7%	
Fund Additions/(Deductions)		34,950		-		(20,050)		-		-		-	-	
Beginning Fund Balance		861,466		896,524		861,466		896,524		896,524		<u>-</u>	<u>-</u>	
Projected Ending Fund Balance	\$	894,109	\$	1,058,222	\$	896,524	\$	981,728	\$	1,080,302	\$	98,574	10.0%	

## Oregon State University Service Center Operations - Motor Pool

	<u>Actual</u>					FY2012	Fiscal Year 2013							
	I	or the Nine N	/lon	ths Ended	Year End			Adjusted	Year End	Favorable		%		
	31-Mar-12		31-Mar-13		Final	Budget		Projection	(Unfavorable)		Change			
Revenue														
Revenue from Outside of OUS	\$	220,352	\$	175,614	\$	177,254	\$	193,250	\$ 158,591	\$	(34,659)	-17.9%		
Revenue From OUS Depts		1,504,447		1,543,268		2,307,881		2,422,500	2,315,488		(107,012)	-4.4%		
Total Revenue		1,724,799		1,718,882		2,485,135		2,615,750	2,474,079		(141,671)	-5.4%		
Expense														
Total Salaries and OPE		426,160		406,192		565,685		622,966	553,236		69,730	11.2%		
Service and Supplies		1,010,713		960,306		1,444,821		1,478,268	1,381,421		96,847	6.6%		
Depreciation		304,379		298,757		403,659		405,807	398,111		7,696	7,696		
Total Expense		1,741,252		1,665,255		2,414,165		2,507,041	2,332,768		174,273	7.0%		
Net Change From Operations		(16,453)		53,627		70,970		108,709	141,311		32,602	30.0%		
Net Transfers In/(Out)		-				_		-	-			-		
Net Increase (Decrease) in Fund Balance		(16,453)		53,627		70,970		108,709	141,311		32,602	30.0%		
Fund Additions/(Deductions)		5,275		-		5,276		-	-		-	-		
Beginning Fund Balance		2,491,495		2,567,741		2,491,495		2,567,741	2,567,741			-		
Projected Ending Fund Balance	\$	2,480,317	\$	2,621,368	\$	2,567,741	\$	2,676,450	\$ 2,709,052	\$	32,602	1.2%		

## Oregon State University Service Center Operations - Surplus Property

		Act	tual			FY2012	Fiscal Year 2013								
	F	or the Nine I	<b>Mon</b> t	ths Ended	Year End			Adjusted	Year End		Favorable		%		
Revenue		31-Mar-12		31-Mar-13		Final		Budget		Projection		nfavorable)	Change		
Revenue from Outside of OUS	\$	266,240	\$	64,797	\$	372,702	\$	387,000	\$	86,697	\$	(300,303)	-77.6%		
Revenue From OUS Depts		42,084		214,210		60,347		70,000		287,410		217,410	310.6%		
Total Revenue		308,324		279,007		433,049		457,000		374,107		(82,893)	-18.1%		
Expense															
Total Salaries and OPE		240,005		279,670		330,790		331,185		366,295		(35,110)	-10.6%		
Service and Supplies		76,970		51,757		107,905		90,320		66,232		24,088	26.7%		
Depreciation		4,840		4,840		6,454		6,500		6,454		46	0.7%		
Total Expense		321,815		336,267		445,149		428,005		438,981		(10,976)	-2.6%		
Net Change From Operations		(13,491)		(57,260)		(12,100)		28,995		(64,874)		(93,869)	-323.7%		
Net Transfers In/(Out)		-		_				-		-			-		
Net Increase (Decrease) in Fund Balance		(13,491)		(57,260)		(12,100)		28,995		(64,874)		(93,869)	-323.7%		
Beginning Fund Balance		150,429		138,329		150,429		138,329		138,329		-	-		
Projected Ending Fund Balance	\$	136,938	\$	81,069	\$	138,329	\$	167,324	\$	73,455	\$	(93,869)	-56.1%		

# Oregon State University Service Center Operations - Miscellaneous Service Centers Fiscal Year 2013

As of March 31, 2012

	Actual					FY2012	Fiscal Year 2013							
		or the Nine N	Mon	ths Ended	,	Year End		Adjusted	Year End		Favorable		%	
		31-Mar-12		31-Mar-13		Final	Budget			Projection	(Unfavorable)		Change	
Revenue														
Revenue from Outside of OUS	\$	500,779	\$	412,768	\$	802,607	\$	775,773	\$	660,094	\$	(115,679)	-14.9%	
Revenue From OUS Depts		3,044,319		3,682,554		4,908,180		4,786,091		5,014,228		228,137	4.8%	
Total Revenue		3,545,098		4,095,322		5,710,787		5,561,864		5,674,322		112,458	2.0%	
Expense														
Total Salaries and OPE		2,808,317		2,828,016		3,972,553		4,102,247		3,771,562		330,685	8.1%	
Service and Supplies		1,246,424		1,323,482		1,842,390		1,746,257		1,797,380		(51,123)	-2.9%	
Depreciation		36,934		44,734		51,165		44,943		52,446		(7,503)	-16.7%	
Total Expense		4,091,675		4,196,232		5,866,108		5,893,447		5,621,388		272,059	4.6%	
Net Change From Operations		(546,577)		(100,910)		(155,321)		(331,583)		52,934		384,517	-116.0%	
Loss on Disposal of Fixed Asset		-		(2,972)		-		-		(2,972)		(2,972)	-	
Net Transfers In/(Out)		-		-		-		-		-		-		
Net Increase (Decrease) in Fund Balance		(546,577)		(103,882)		(155,321)		(331,583)		49,962		381,545	-115.1%	
NIP Change in Fixed Assets						1,650		-				-	-	
Fund Additions/Deductions		37,189		(5,165)		(35,808)		-				-	-	
Beginning Fund Balance		866,007		676,528		866,007		676,528		676,528		<u>-</u>	-	
Projected Ending Fund Balance	\$	356,619	\$	567,481	\$	676,528	\$	344,945	\$	726,490	\$	381,545	110.6%	