



Education and General Fund Budget

Fiscal Year 2015

July 1, 2014—June 30, 2015



Prepared by

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**Oregon State University
Education & General Fund Budget
Fiscal Year 2015**

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INTRODUCTION

Introduction

Strategic Plan

Oregon State University's (OSU) Strategic Plan 3.0, updated in 2014, provides a clear focus for setting budgetary priorities. Phase III of the Strategic Plan continues the University's ambitious drive to rank among the best land grant universities in the nation. Strategic Plan 3.0 builds on OSU's long tradition of excellence in education, research, and outreach, and on the significant progress arising from the first two Strategic Plans and the success of the University's first university-wide capital campaign. In the third phase of OSU's Strategic Plan, the university is focused on three strategic goals:

- Provide a transformative educational experience for all learners;
- Demonstrate leadership in research, scholarship and creativity while enhancing preeminence in the three signature areas of distinction: Advancing the Science of Sustainable Earth Ecosystems, Improving Human Health and Wellness and Promoting Economic Growth and Social Progress and
- Strengthen impact and reach throughout Oregon and beyond.

As the budget is one of the keys to implementing any plan, the Office of Budget and Fiscal Planning publishes the 'Orange Book' annually. The book provides the campus community an accessible summary of the budget for all major organizations at OSU and details of the Education and General Funds Budget.

Summary

OSU's Budget Operations across all units for FY2015 are projected at \$1.0B, excluding Plant Funds. This is an increase of \$64.5M over FY2014; most of this increase is in the Educational & General Funds area, as well as in the Auxiliary Funds.

The FY2015 Education and General Funds Budget (E&G) is up by \$31.4 million or 7.5% over the FY2014 initial budget. This change represents a \$9.1M increase in the State appropriation and \$20.3M increase in gross tuitions revenues, as well as an increase of \$0.3M in student tuition waivers.

Indirect Cost Recovery is budgeted at \$35M, the same level as FY14. This reflects projections from FY14 actuals and the continued stagnation or decline in Federal research budgets.

The E&G budget includes support for new faculty and staff positions, an additional investment in graduate tuition and fee remissions, support for the operations and maintenance of new facilities, staffing for the governance functions required for OSU's status as an independent university, and other investments.

Outlook

The finances of the State and the Nation are continuing to recover from the severe economic downturn that began in 2007-2008. State revenue forecasts show Oregon with increasing revenues and the Legislative sessions in 2013 and 2014 yielded bipartisan agreements on PERS,

revenue and tax changes that provided additional funds for higher education as well as K-12 and other programs.

However, significant financial challenges remain for OSU in the current and next biennium. The costs of providing health and retirement benefits will continue to grow, in spite of the changes made in the final 2013 legislative session. Federal research budgets are unlikely to grow, and support for formula-funded programs is under increased scrutiny. Additionally, there is a continuing need to address the compensation structure for all employees to ensure OSU remains competitive to hire the best faculty and staff possible. Enrollments in Corvallis are slowing as the university plans for a maximum capacity in Corvallis of about 28,000 students. This means the strategies that provided revenue growth to support new faculty and new investments through enrollment growth (particularly of non-resident students) will not be the strategies to grow OSU's revenues in the next five years. New approaches focused on transfer students, international students, adults seeking to complete their education, or expanded online education offerings provide opportunities to increase the number of participants in higher education and the revenue OSU has to deliver quality programs

OSU's Board of Trustees became official on July 1, 2014, and OSU is in the first year as an independently governed university. The Board has spent a great deal of time reviewing and understanding OSU's budget as financial oversight is one of the Board's most important functions. This governance change, and the associated changes in the Oregon University System (OUS), will provide both opportunities and challenges. OSU now has direct control of more budgeting and financing decisions, and more independence to define policies and procedures which make sense for OSU faculty, students, and staff. At the same time, many functions provided by OUS are now the responsibility of OSU as part of the legal requirements for having an independent board. The collaborative efforts of many people over the last year have put new policies and procedures in place, and ensured a smooth transition to our new governance structure.

The University Budget Committee recommended to the Provost and the Provost's Council in Spring 2014, that OSU develop a new approach to the allocation of the Education and General Budget. The Budget Office has been working with representatives of the Provost's Council to develop a draft budget model that will be reviewed and discussed by the University community in Spring 2015, for implementation beginning in the 2016-17 fiscal year.

Acknowledgements

The FY2015 Budget Book reflects the dedicated work of numerous individuals at OSU. While it is difficult to acknowledge all the contributions made for this document, I particularly wish to thank several dedicated faculty and staff whose efforts were indispensable to development of this budget plan:

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Respectfully submitted,



Sherman Bloomer, Director
Office of Budget & Fiscal Planning

SECTION 1: BUDGET SUMMARY

Oregon State University Multi-Year Revenue Detail				FY2014			FY2015 Budget			Budget Change	
	Initial Budget	Actual	% VAR		Distributed Resources	Departmental Resources	Total				
Undergraduate Graduate	\$ 36,589,641	\$ 36,589,641	0.0%	\$ 38,439,070	\$ 26,752,541	-	\$ 38,439,070	-	\$ 26,762,541	7.9%	5.1%
Settle-up - Enrollment funding	24,793,144	24,793,144	0.0%	-	-	-	-	-	-	0.0%	0.0%
Tuition Buydown	2,305,525	3,565,889	54.7%	9,954,235	-	-	9,954,235	-	-	0.0%	0.0%
Enrollment Growth Funding & Retention Incentives	785,413	785,413	0.0%	-	-	-	-	-	-	-100.0%	-100.0%
Engineering Graduate	2,181,472	2,193,508	0.6%	2,267,071	-	-	2,267,071	-	-	0.0%	0.0%
Cell Funding	66,655,195	68,055,067	2.1%	77,422,917	-	-	77,422,917	-	-	16.2%	16.2%
Targeted Programs											
Facilities Services: SWPS Buildings/Maintenance	1,714,827	1,714,827	0.0%	1,784,820	-	-	1,784,820	-	-	4.1%	4.1%
Sponsored Research Support	2,036,012	2,036,012	0.0%	2,119,115	-	-	2,119,115	-	-	4.1%	4.1%
Research Faculty Salary Support	569,056	569,056	0.0%	592,283	-	-	592,283	-	-	4.1%	4.1%
IT Fifth Site/OCATE/Southwest Oregon/OWEN	2,296,369	2,296,369	0.0%	-	-	-	-	-	-	-100.0%	-100.0%
Systemwide Expenses/Programs	749,533	749,533	0.0%	780,126	-	-	780,126	-	-	4.1%	4.1%
Engineering - ETIC	7,204,811	7,204,811	0.0%	7,498,885	-	-	7,498,885	-	-	4.1%	4.1%
Signature Research Centers	234,445	234,445	0.0%	-	-	-	244,016	-	-	4.1%	4.1%
Natural Resource Funding	189,313	189,313	0.0%	-	-	-	197,040	-	-	4.1%	4.1%
Climate Center	148,393	148,393	0.0%	-	-	-	154,450	-	-	4.1%	4.1%
Veterinary Program	1,177,996	1,177,996	0.0%	-	-	-	1,226,077	-	-	4.1%	4.1%
Fermentation Science	588,000	588,000	0.0%	-	-	-	612,000	-	-	4.1%	4.1%
Canola Research (one-time)	332,710	332,710	0.0%	-	-	-	346,290	-	-	4.1%	4.1%
Shellfish/Mollusca (one-time)	122,500	122,500	0.0%	-	-	-	127,500	-	-	4.1%	4.1%
Ocean Vessels Research	147,000	147,000	0.0%	-	-	-	153,000	-	-	4.1%	4.1%
Targeted Programs	17,510,965	17,50,965	0.0%	4,436,218	-	-	11,339,384	-	-	9.6%	9.6%
Subtotal - State Appropriation	84,166,160	85,556,032	1.7%	81,919,135	11,339,384	-	93,258,519	10.8%	-		
Tuition											
OSU - Corvallis	253,985,666	247,376,836	-2.6%	268,999,374	-	-	268,999,374	-	-	5.9%	5.9%
Extended Campus	46,674,249	45,573,915	-2.4%	-	-	-	51,430,068	-	-	10.2%	10.2%
Summer Term	9,858,048	10,426,906	5.8%	-	-	-	10,400,000	-	-	5.5%	5.5%
Subtotal - Tuition	310,517,963	303,377,657	-2.3%	268,999,374	61,830,068	-	330,829,442	-	-	6.5%	6.5%
Tuition Waivers	(32,732,749)	(30,593,688)	-6.5%	(32,442,753)	(685,679)	-	(33,128,432)	-	-	1.2%	1.2%
Student Fees											
Resource Fees	2,365,000	2,767,008	17.0%	-	-	-	2,636,050	-	-	11.5%	11.5%
Other Student Fees	8,751,241	9,561,656	9.3%	-	-	-	9,068,461	-	-	3.6%	3.6%
Subtotal - Student Fees	11,116,241	12,328,664	10.9%	-	-	-	11,704,511	-	-	5.3%	5.3%
Other Resources											
Indirect Cost Recovery / Returned Overhead	35,000,000	35,612,371	1.7%	-	-	-	35,000,000	-	-	0.0%	0.0%
OUS Portion of Indirect Cost Recovery	(1,400,000)	(1,416,715)	1.2%	-	-	-	(1,400,000)	-	-	-100.0%	-100.0%
Bldg Use Crdts & Audit Disallowed Portion of Indirect Cost Recovery	(1,400,000)	-	-100.0%	-	-	-	(1,400,000)	-	-	-	-
Sales & Services / Misc Income	12,374,890	18,430,309	48.9%	2,000,000	550,000	-	10,770,969	-	-	3.2%	3.2%
Debt Service Support on SELP Loans	550,000	568,692	3.4%	-	-	-	550,000	-	-	-	-
Subtotal - Other Resources	45,124,890	53,194,657	17.9%	2,550,000	44,370,969	-	46,920,969	-	-	4.0%	4.0%
Total Revenue	\$ 418,192,505	\$ 423,903,322	1.4%	\$ 321,025,756	\$ 128,559,253	-	\$ 449,585,009	-	-	7.5%	7.5%

Oregon State University
FY2015 Revenue Summary Comparison to FY2014
(thousands of dollars)

	FY14 Initial Budget*	FY15 Initial Budget*	FY15 Over (Under) FY14	
	\$	\$	\$	%
RAM Cell Funding	\$ 66,655	\$ 77,423	\$ 10,768	16.2%
Targeted Programs:				
Facilities Services: SWPS Buildings/Maint	1,715	1,785	70	4.1%
Sponsored Research Support	2,036	2,119	83	4.1%
Research Faculty Salary Support	569	592	23	4.1%
IT Fifth Site/OCATE/Southwest/OWEN	2,296	-	(2,296)	-
Systemwide Expenses/Programs:				
Endowment Match	589	613	24	4.1%
Orbis	43	45	2	4.1%
Faculty Diversity	54	56	2	4.1%
Services to Students with Disabilities	64	66	3	4.1%
Oregon Engineering Education Invest Fund	7,205	7,499	294	4.1%
Signature Research Centers	234	244	10	4.1%
Natural Resource Funding	189	197	8	4.1%
Climate Center	148	154	6	4.1%
Veterinary Program	1,178	1,226	48	4.1%
Fermentation Science	588	612	24	4.1%
Ocean Vessels Research	147	153	6	4.1%
Canola Research (one-time)	333	346	14	4.1%
Shellfish/Mollusca (one-time)	123	128	5	4.1%
SUBTOTAL TARGETED PROGRAMS	17,511	15,836	(1,675)	-9.6%
Tuition:				
OSU - Corvallis	253,986	268,999	15,014	5.9%
Extended Campus	46,674	51,430	4,756	10.2%
Summer Term	9,858	10,400	541,952	5.5%
SUBTOTAL GROSS TUITION	310,518	330,829	20,311	6.5%
(less) Tuition Remissions	(32,733)	(33,128)	(396)	1.2%
SUBTOTAL NET TUITION	277,785	297,701	19,916	7.2%
Student Fees:				
Resource Fees	2,365	2,636	271	11.5%
Other Student Fees	8,751	9,068	317	3.6%
SUBTOTAL RESOURCE FEES	11,116	11,705	588	5.3%
Other Revenues:				
F&A Cost Recovery / Returned Overhead	32,200	33,600	1,400	4.3%
Sales & Services / Misc Income	10,375	10,771	396	3.8%
Earned Interest on Accounts Receivable	2,000	2,000	-	-
Debt Service Support on SELP Loans	550	550	-	-
SUBTOTAL OTHER REVENUES	45,125	46,921	1,796	4.0%
TOTAL EDUCATIONAL AND GENERAL REVENUES	\$ 418,193	\$ 449,585	\$ 31,393	7.5%

*Excluding OSU-Cascades and Statewide Public Services

Oregon State University
FY2015 Budget Allocation Summary Comparison to FY2014
(thousands of dollars)

	FY2015 Initial Budget				
	FY14 Initial Budget	Base Budget	Targeted & Departmental	FY15 Initial Budget	Pct Chg
<u>Centrally Administered Funds</u>					
Pools and Reserves	\$ 7,296	(\$ 3,279)	\$ 12,650	\$ 9,371	28.4%
Agencies Outside OSU E&G Budget	20,880		24,321	24,321	16.5%
Distributions to Academic Units	16,864		13,243	13,243	-21.5%
Distributions to Administrative Units	2,084		(2,353)	(2,353)	-212.9%
<i>Centrally Administered Funds Total</i>	47,124	(3,279)	47,862	44,583	-5.4%
<u>Direct Instruction and Research Delivery</u>					
Agricultural Sciences	17,802	7,795	11,168	18,963	6.5%
Business	17,263	12,477	5,875	18,352	6.3%
Engineering	40,824	23,717	22,458	46,175	13.1%
Forestry	5,868	3,196	2,952	6,149	4.8%
Public Health & Human Sciences	17,161	10,872	6,948	17,820	3.8%
Education	4,696	2,752	2,040	4,792	2.0%
Liberal Arts	36,342	22,993	14,881	37,874	4.2%
Earth, Ocean & Atmospheric Sciences	12,392	7,916	5,500	13,416	8.3%
Pharmacy	10,045	10,401	906	11,306	12.6%
Science	33,156	22,801	12,438	35,239	6.3%
Veterinary Medicine	20,353	13,568	7,798	21,367	5.0%
Summer Session	1,639	(12)	1,614	1,602	-2.2%
University Honors College	1,873	1,999	69	2,068	10.4%
Extended Campus	20,822	(503)	18,624	18,121	-13.0%
Building Use and Research Equipment	2,800		2,800	2,800	0.0%
International Programs	5,494	1,179	4,901	6,080	10.7%
Library	11,655	10,215	2,532	12,747	9.4%
Research Programs (Centers/Institutes)	10,266	5,176	5,252	10,428	1.6%
<i>Direct Instr and Research Delivery Total</i>	270,453	156,542	128,757	285,299	5.5%
<u>Service, Support, and Management:</u>					
Office of the President	5,173	6,943	314	7,256	40.3%
University Relations & Marketing	2,450	2,787	-	2,787	13.8%
Provost	966	384	636	1,021	5.7%
Provost Pass-through	4,756	1,614	4,375	5,989	25.9%
Enrollment Management	7,295	5,340	3,191	8,531	17.0%
Academic Affairs	5,413	5,434	309	5,743	6.1%
Information Services	12,115	9,181	2,019	11,200	-7.5%
Graduate School	3,946	2,010	2,220	4,230	7.2%
Outreach & Engagement		41	700	741	-
Research Administration	4,323	3,616	1,436	5,053	16.9%
Student Affairs	6,024	5,527	1,366	6,894	14.4%
University Business Centers	8,992	10,583	23	10,606	17.9%
Finance and Administration	13,043	17,863	4,151	22,014	68.8%
Facilities Services	13,533	10,411	3,983	14,394	6.4%
Energy Operations	10,421	7,047	3,645	10,692	2.6%
Capital Planning & Development	2,164	1,952	600	2,552	17.9%
<i>Service, Support, and Management Total</i>	100,616	90,735	28,968	119,703	19.0%
<i>Distributable Budget and Targeted Programs</i>	371,069	247,278	157,725	405,002	9.1%
<i>Total Budget</i>	\$ 418,193	\$ 243,999	\$ 205,586	\$ 449,585	7.5%

Oregon State University

Distribution of Centrally Administered Funds

	FY2014	FY2015	Change	
	Initial Budget	Initial Budget	\$	%
Settle-up Reserves	\$ 9,847,460	\$ 9,812,556	\$ (34,904)	-0.4%
Technology Resource Funding	7,527,021	6,497,021	(1,030,000)	-13.7%
Faculty & Staff Hiring	3,683,871	1,726,875	(1,956,996)	-53.1%
Staff, Grad, Salary Raises/Costs	4,870,000	2,970,000	(1,900,000)	-39.0%
Debt Service	4,871,981	7,073,489	2,201,508	45.2%
Foundation Obligation/Capital Campaign	5,035,000	5,035,000	-	-
Access & Enrollment Management Funding	3,780,000	3,300,000	(480,000)	-12.7%
Assessments, Leases, City Transit	3,183,100	3,700,000	516,900	16.2%
INTO Obligation	3,875,864	5,453,864	1,578,000	40.7%
Facilities	1,250,000	1,250,000	-	0.0%
Tuition Models Central Reserves	1,397,288	5,474,120	4,076,832	291.8%
Other	2,951,307	4,415,224	1,463,917	49.6%
IT Investments	-	78,350	78,350	-
Due from Other Funds	(6,532,143)	(8,122,506)	(1,590,363)	24.3%
Governance Changes	-	1,400,000	1,400,000	-
Budget Reserve	1,383,077	(5,481,288)	(6,864,365)	-
Total	\$ 47,123,826	\$ 44,582,705	\$ (2,541,121)	-5.4%

FY15 Targeted Funding to Units

	Endowment	Legislative	OSU Targets		
	Match	Targets	Diff Tuition	Prov Fac Mtch	Other
Agricultural Sciences	\$ 279,237	\$ 1,024,590	\$ -	\$ 195,000	\$ 1,000,000
Business	152,097	-	-	45,000	-
Engineering	77,012	7,742,901	165,000	332,500	352,000
Forestry	435,081	-	-	135,000	300,000
Public Health & Human Sciences	112,879	-	-	327,500	-
Education	-	-	-	-	65,000
Liberal Arts	332,709	-	-	135,000	17,153
Earth, Ocean & Atmosph Sciences	19,657	368,650	-	-	10,875
Pharmacy	-	-	200,000	-	180,740
Science	226,197	-	-	70,000	40,000
Veterinary Medicine	-	1,226,077	200,000	57,500	(53,679)
Honors College	-	-	30,000	-	-
Extended Campus - Outreach & Engagement	-	-	-	-	700,000
University Libraries	110,727	44,739	-	-	-
Research Centers & Institutes	156,767	197,040	-	125,000	400,000
Office of the President	-	-	-	-	300,000
University Business Centers	-	-	-	-	23,000
Finance & Administration	-	-	-	-	855,820
Graduate School	-	-	-	-	1,115,000
Research Administration	-	-	-	-	100,000
Provost Pass-Thru	-	-	-	-	4,375,000
Student Affairs	-	66,389	-	-	-
Total	\$ 1,902,363	\$ 10,670,386	\$ 595,000	\$ 1,422,500	\$ 9,780,909

¹Statewide Public Services support

OREGON STATE UNIVERSITY		2014-15 INITIAL BUDGET		Centrally Administered Funds		Base Budget		Legislatively Targeted Prg & Contractual Obligations		Extended Campus		Summer Session		INTO		Student Fees Sales & Service		Grad Fee Remissions		F&A Recovery Allocation		FY15 Initial Budget	
Pools and Reserves		(\$ 3,279,017)		\$ 8,558,880		\$ 6,783,833		\$ 1,426,248		\$ 553,056		\$ -		\$ -		\$ 2,765,074		\$ 3,453,707		\$ 20,261,781			
Transfers to Agencies Outside OSU E&G Budget		-		24,320,924		-		-		-		-		-		-		-		24,320,924			
Direct Instruction & Research Delivery																							
Agricultural Sciences		7,794,570	2,498,827	4,150,000	484,648	200,137	475,580	1,199,087	2,160,000	18,962,849													
Business		12,476,887	197,097	981,406	707,624	3,057,138	600,000	301,583	30,000	18,351,735													
Engineering		23,717,326	8,669,413	3,950,000	600,721	2,482,197	1,037,000	4,078,355	1,600,000	46,175,012													
Forestry		3,196,194	870,081	785,873	228,052	24,123	91,000	523,238	430,000	6,148,561													
Public Health & Human Sciences		10,871,964	440,379	1,900,000	860,249	404,598	1,225,000	1,517,390	600,000	17,819,380													
Education		2,752,463	65,000	1,282,500	204,655	12,708	159,600	296,502	18,900	4,792,328													
Liberal Arts		22,993,070	484,862	8,218,093	1,330,039	1,240,127	1,272,000	2,313,271	22,500	37,873,362													
Earth, Ocean & Atmospheric Sciences		7,915,766	399,182	1,139,260	219,379	145,086	145,000	652,582	2,800,000	13,416,255													
Pharmacy		10,400,599	380,740	-	60,651	1,544	125,000	287,781	50,000	11,306,315													
Science		22,801,368	336,197	3,074,632	2,383,398	1,387,379	820,000	3,686,212	750,000	35,239,186													
Veterinary Medicine		13,568,481	1,429,398	-	-	694	6,110,613	156,971	100,000	21,366,657													
Summer Session		(12,211)	-	-	1,614,403	-	-	-	-	1,602,192													
University Honors College		1,999,340	30,000	1,331	9,502	2,000	25,740	-	-	2,067,913													
Extended Campus		(503,041)	-	18,624,471	-	-	-	-	-	18,121,430													
Research Equipment Reserve		-	-	-	-	-	-	-	-	2,800,000	2,800,000												
International Programs - OSU		1,178,966	-	-	-	796,347	589,207	-	-	2,564,520													
International Programs - OUS		-	-	-	-	-	-	3,515,480	-	-	3,515,480												
University Libraries		10,215,188	155,466	-	-	666,777	100,000	-	-	1,610,000	1,610,000												
Research Centers / Institutes / Programs		5,175,560	878,807	-	21,806	-	641,650	-	-	3,709,893	3,709,893	10,427,716											
Direct Instruction & Research Delivery Total	156,542,490	16,835,949	44,146,235	8,716,956	10,428,357	16,909,130	15,038,712	16,681,293	285,299,122														
Service, Support, and Management																							
Office of the President		6,942,786	300,000	-	-	-	13,500	-	-	7,256,286													
University Relations & Marketing		2,787,029	-	-	-	-	-	-	-	2,787,029													
Provost		384,322	-	-	-	-	-	-	-	636,250	1,020,572												
Provost Pass-through		1,613,957	4,375,000	-	-	-	-	-	-	-	5,988,957												
Enrollment Management		5,340,315	-	-	-	59,098	237,391	12,300	-	-	8,531,373												
Academic Affairs		5,434,251	-	-	-	222,977	46,000	-	-	1,750,000	1,750,000												
Information Services		9,181,491	-	-	97,698	49,826	761,050	196,214	-	-	11,200,468												
Graduate School		2,010,094	1,115,000	-	-	-	-	-	-	-	4,229,882												
Outreach & Engagement		40,618	700,000	-	-	-	-	-	-	-	740,618												
Research Administration		3,616,356	100,000	-	-	-	-	-	-	-	1,336,250	5,052,606											
Student Affairs		5,527,197	66,389	-	-	223,039	1,076,900	-	-	-	6,893,525												
University Business Centers		10,583,289	23,000	-	-	-	-	-	-	-	10,606,289												
Finance and Administration		17,863,210	855,820	-	-	404,339	778,500	-	-	-	2,112,500	22,014,369											
Facilities Services		10,411,139	-	-	-	477,808	45,000	-	-	-	3,460,000	14,393,947											
Capital Planning & Development		1,952,215	-	-	-	-	-	-	-	-	600,000	2,552,215											
Energy Operations		7,047,006	-	-	-	-	75,000	-	-	-	3,570,000	10,692,006											
Service, Support, and Management Total		90,735,275	7,535,209	-	156,796	2,048,338	5,566,350	196,214	13,465,000	\$ 13,029,751	\$ 22,475,480	\$ 18,000,000	\$ 33,600,000	\$ 449,585,009	119,703,182								
TOTAL		\$ 243,998,748	\$ 57,250,962	\$ 50,930,068	\$ 10,300,000	\$ 13,029,751	\$ 22,475,480	\$ 18,000,000	\$ 33,600,000	\$ 449,585,009													

Oregon State University
Base Budget Final
Fiscal Year 2015

FY2015									
FY2014		Reorgs	New Faculty Hires	New Staff Advisor Hires	Governance Hires	Other Governance Costs	Raises	Adjustments	Total Base
		\$ 3,289,017	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	(\$ 3,279,017)
Institutional Management									
Instruction & Research									
Agricultural Sciences	7,369,250	-	561,679	-	-	-	387,472	37,848	7,794,570
Business	11,333,032	-	308,554	-	-	-	558,757	23,419	12,476,887
Engineering	22,360,629	-	116,897	-	-	-	775,183	272,960	23,717,326
Forestry	2,905,850	-	213,651	-	-	-	135,412	38,035	3,196,194
Public Health & Human Sciences	10,413,057	-	485,350	-	-	-	360,841	98,066	10,871,964
Education	2,464,737	-	879,667	-	-	-	87,726	200,000	2,752,463
Liberal Arts	21,989,764	-	80,601	-	-	-	815,302	(25,647)	22,993,070
Earth, Ocean & Atmospheric Sciences	7,116,484	-	(12,211)	-	-	-	599,282	200,000	7,915,766
Pharmacy	9,237,066	-	879,667	-	-	-	381,535	296,648	10,400,599
Science	20,546,597	-	80,601	-	-	-	771,819	603,285	22,801,368
Veterinary Medicine	12,492,165	-	67,500	-	-	-	501,517	494,198	13,568,481
Summer Session							-	-	(12,211)
University Honors College	1,791,260	-						33,322	107,258
Extended Campus	(503,041)	-						-	1,999,340
International Programs - OSU	1,116,686	-						62,280	(503,041)
University Libraries	8,957,833	-						363,704	1,178,966
Research (Centers / Institutes / Programs)	4,873,102	-						302,458	10,215,188
Instruction & Research Total	144,452,260	-	2,646,399	67,500	-	-	6,136,610	3,239,721	156,542,490
Service, Support, and Management									
Office of the President	4,844,124	-	142,500	868,917	689,583	160,195	237,467	6,942,786	
University Relations & Marketing	2,449,724	-	150,000	-	-	187,305	-	2,787,029	
Provost	329,555	-	-	-	-	54,767	-	384,322	
Provost Pass-through	1,381,480	-	180,000	-	-	2,477	50,000	1,613,957	
Enrollment Management	4,220,469	-	153,750	-	-	186,336	779,760	5,340,315	
Academic Affairs	5,073,578	-	128,250	-	-	230,855	1,568	5,434,251	
Information Services	7,658,867	-	-	229,225	603,714	689,685	9,181,491		
Graduate School	1,794,597	-	76,000	-	-	90,900	48,597	2,010,094	
Outreach & Engagement	-	-	-	-	-	40,618	-	40,618	
Research Administration	2,986,955	-	150,000	-	-	229,401	250,000	3,616,356	
Student Affairs	8,655,073	(4,220,469)	282,650	-	-	141,102	668,841	5,527,197	
University Business Centers	8,992,468	-	220,000	-	75,000	752,907	542,914	10,583,289	
Finance and Administration ¹	9,223,771	909,710	-	225,426	696,019	287,438	693,897	5,826,949	17,863,210
Facilities Services	11,139,907	(2,871,925)	-	-	-	358,413	1,784,744	10,411,139	
Capital Planning & Development	-	1,952,215	-	-	-	-	-	-	1,952,215
Energy Operations	6,760,962	-	-	-	-	68,544	217,500	7,047,006	
Service, Support, and Management Total	71,291,061	(10,000)	-	1,580,326	1,693,186	1,281,246	3,801,431	11,098,025	90,735,275
TOTAL	\$ 212,454,304	-	\$ 2,646,399	\$ 1,647,826	\$ 1,693,186	\$ 1,281,246	\$ 9,938,041	\$ 14,337,746	\$ 243,998,748

¹ Overhead fee revenue of \$5.4 million added to base. In previous years, this budget was transferred to F&A mid-year.

Oregon State University
Budgeted Operations by Unit
Fiscal Year 2015 Expenditure Budget

OSU - Corvallis Education & General*	OSU - Cascades Education & General*	Agricultural Experiment Station*	OSU Extension Service*	Forest Research Laboratory*	Designated Operations & Royalties	Service Departments	Auxiliary Enterprise	Gifts	Grants & Contracts	Total
\$ 7,256,286 2,787,029	001801 <019999	\$ 030xxx -	\$ 034xxx -	\$ 037xxx -	\$ 05-06xxxx -	\$ 09xxxx -	\$ 1xxxxx -	\$ M-FS-FAXXXXX -	\$ 680,332 28,3037	\$ 7,956,618 4,074,115
Executive Office	University Relations & Marketing	-	-	-	\$ 1,004,049 (92,986)	-	-	-	29,978	-
Provost & Executive VP	11,540,902	-	-	-	-	-	-	-	5,0918	852,536
Academic Affairs	5,743,040	-	-	-	-	-	-	-	175,113	34,870
University Libraries	12,747,431	-	-	-	-	-	-	-	527,236	13,953,650
Information Services	11,200,468	-	-	-	-	-	-	-	269,000	103,385
Graduate Schools	4,229,882	-	-	-	-	-	-	-	1,000	16,420
Extended Campus	18,862,048	-	-	-	-	-	-	-	901	26,024
Summer Session	1,602,192	-	-	-	-	-	-	-	-	-
OSU Extension Service	-	-	-	19,772,152	-	-	-	-	14,644	528,139
Research Admin & Research Centers	15,480,322	-	-	735,409	-	-	-	-	81,532	3,042,041
Student Affairs	6,893,525	-	-	-	-	-	-	-	67,862,304	10,457,906
International Programs	6,080,000	-	-	-	-	-	-	-	-	374,333
University Honors College	2,067,913	-	-	-	-	-	-	-	-	85,468
Cascades Campus	-	10,459,344	-	-	-	-	-	-	-	(442)
Agricultural Sciences	18,962,849	-	35,694,191	10,371,366	-	6,963,416	-	-	149,565	89,485
Veterinary Medicine	21,366,657	-	716,354	-	-	30,733	2,926	-	295,656	336,886
Forestry	6,148,561	-	-	2,183,286	7,121,500	187,900	-	-	28,800	792,637
Liberal Arts	37,873,962	-	-	-	-	178,999	-	-	(488)	-
Science	35,239,186	-	-	-	-	308,340	349,650	-	-	2,13,3,224
Earth, Ocean & Atmospheric Sciences	13,416,255	-	-	-	-	853,847	-	-	2,100	586,062
Business	18,351,735	-	-	-	-	141,674	-	-	-	4,952,445
Engineering	46,175,012	-	-	-	-	1,288,109	-	-	-	12,380,360
Education	4,792,328	-	-	-	-	29,039	-	-	-	33,911,852
Public Health and Human Sciences	17,819,580	-	319,109	7,164,708	-	2,727,777	-	-	-	833,229
Pharmacy	11,306,315	-	-	-	-	51,700	-	-	-	39,833,748
University Business Centers	10,606,289	-	-	-	-	-	-	-	-	54,726,023
Finance and Administration	22,014,369	-	-	-	-	-	-	-	-	55,772,584
Facilities & Energy Operations	27,638,168	-	-	-	-	-	-	-	-	30,720,463
Athletics	4,000,000	-	-	-	-	-	-	-	-	85,662,342
University Shared Services Enterprise	-	47,382,705	-	165,022	(2,217,058)	(709,319)	79,264	-	-	6,142,567
Institutional Management	\$ 449,585,009	\$ 10,624,366	\$ 34,512,596	\$ 39,517,602	\$ 7,200,764	\$ 28,978,745	\$ 20,448,630	\$ 162,915,890	\$ 66,216,464	\$ 196,247,387
TOTAL										\$ 1,016,247,453

*Capital Budget - see p. 40

SECTION 2: RESOURCE ALLOCATION MODEL

HIGHER EDUCATION COORDINATING COMMISSION

STAFF RECOMMENDATION

TO: HIGHER EDUCATION COORDINATING COMMISSION
FROM: STAFF
SUBJECT: FY 15 STATE GENERAL FUND ALLOCATION
PREPARED BY: BRIAN FOX
DATE: JUNE 12, 2014

The first half of the 2013-15 biennium has been a time of great change for public higher education in Oregon. The HECC, as of July 1, 2014 will assume authority previously granted the Oregon University System (OUS) for allocating general fund appropriations to each university. In order to ease this transition and allow for continuity of planning, the HECC asked for the OUS to run the Resource Allocation Model (RAM) to allocate general fund appropriations for FY 15. The RAM relies on many factors, including specific line item appropriations as articulated by the legislature as well as formula driven funds dependent upon forecast enrollment by level and program type.

The detailed FY15 RAM appropriation can be found, attached to this document in Table 1. This incorporates the most up-to-date enrollment forecasts for each institution and has been completed in a joint effort between OUS Institutional Research, OUS Finance and Administration and agreed to by each campus.

Total allocation amount by campus are as follows:

EOU	\$ 16,080,492
OIT	\$ 19,778,414
OSU	\$ 85,759,634
OSU-C	\$ 4,856,049
PSU	\$ 61,506,728
SOU	\$ 16,384,997
UO	\$ 53,925,771
WOU	\$ 17,084,122
SWPS	\$ 51,589,346
Operations & Other	\$ 6,322,553
<u>Debt Service</u>	<u>\$ 45,907,800</u>
Total	\$ 379,195,906

There are two process issues to note regarding general fund allocations for FY15. \$3.5 million dollars have been set aside as incentive funding for student success incentives. OUS Institutional Research will calculate the distribution of these funds after the close of FY14 on an agreed upon methodology. This amount will be brought back to the Funding and Achievement Subcommittee for approval and recommendation to the full Commission in the Fall of 2014. Because the RAM

is allocated using forecast enrollment a year-end settle-up must be undertaken to account for differences between forecast and actual enrollment. This process will be undertaken in the Spring of 2015 and brought back to the Finance and Achievement Subcommittee for approval and recommendation to the full Commission once completed.

UPDATED: Figures have been updated to reflect error in June Emergency Board allocations of \$10,462 dollars at the four TRU institutions. Numbers have been corrected in Table 1, and totals above.

RECOMMENDATION:

Staff recommends that Commission approve the allocation of state funding for Fiscal Year 2014-15 as reflected in Tables 1.

Table 1
Higher Education Coordinating Commission
State General Fund Appropriations
2014-15 Detail Allocation

	EOU	OIT	OSU	OSU-CC	PSU	SOU	UO	WOU	Total Campuses	Operations	Other	E & G	Statewides	OUS
Public University Support Fund														
Undergraduate Funding	6,539,733	7,308,379	38,439,070	1,084,589	37,159,255	6,788,592	26,514,701	9,112,436	132,946,755	-	-	132,946,755	-	132,946,755
Graduate Funding	551,292	94,216	26,762,541	40,167	12,050,242	986,478	15,992,336	1,158,790	57,967,784	-	-	57,967,784	-	57,967,784
Enrollment Funding - Cell Values														
Incentives for Student Success (Estimated)	7,081,025	7,402,595	65,201,611	1,486,156	49,209,497	7,775,070	42,507,039	10,271,226	190,914,519	-	-	190,914,519	-	190,914,519
Subtotal Cell Funding and Incentives														
Tuition Buoy Phase #1 (HB 508)	7,081,025	7,402,595	65,201,611	1,486,156	49,209,497	7,775,070	42,507,039	10,271,226	190,914,519	-	-	190,914,519	-	190,914,519
Tuition Buoy Phase #2 (HB 5101)	302,335	581,580	3,381,590	187,390	6,572,645	2,285,178	2,133,135	489,396	10,000,000	-	-	10,000,000	-	10,000,000
Engineering Technology Undergraduate	-	-	1,504,281	-	-	4,813,648	1,492,861	4,507,768	1,184,578	-	-	20,547,620	-	20,547,620
Engineering Graduate	-	-	2,835,488	2,686,084	2,267,071	-	6,830	-	-	-	-	1,511,211	-	1,511,211
Regional Graduate Support Adjustment	-	-	22,049	12,942	-	2,490,212	-	594,318	-	-	-	2,089,648	-	2,089,648
Collaborative OUS Nursing Program	-	-	10,902,156	13,333,141	77,422,917	4,258,391	56,909,571	11,944,791	13,492,993	-	-	11,452,118	-	11,452,118
Total Enrollment, Incentives and Buoydown Funding														
Regional Funding														
Reinforcement	194,777	194,874	-	129,904	-	194,867	-	194,832	909,254	-	-	909,254	-	909,254
Retention & Graduation	340,860	341,028	-	227,331	-	341,019	-	340,855	1,591,193	-	-	1,591,193	-	1,591,193
Underpinning	340,860	341,028	-	227,331	-	341,019	-	340,855	1,591,193	-	-	1,591,193	-	1,591,193
11-13 Regional Support ¹	790,141	-	-	-	-	790,142	-	790,141	3,160,565	-	-	3,160,565	-	3,160,565
Regional Solutions	13,092	-	-	-	13,092	-	-	13,092	-	-	-	52,308	-	52,308
Statewide Access	-	-	830,642	-	-	-	-	-	830,642	-	-	830,642	-	830,642
Regional Access	848,153	-	365,155	-	-	-	-	-	-	-	-	1,578,438	-	1,578,438
Regional Funding														
Research														
Sponsored Research	43,308	16,507	2,119,116	-	351,361	33,012	1,043,161	124,459	3,730,923	-	-	3,730,923	-	3,730,923
Faculty Salaries • Research	38,995	65,026	592,283	-	509,955	92,477	694,197	67,301	2,060,834	-	-	2,060,834	-	2,060,834
Research Funding														
Research Funding	82,303	81,533	2,711,398	-	881,316	125,489	1,737,358	192,360	5,791,737	-	-	5,791,737	-	5,791,737
Other Institutes and Programs														
Campus Public Service Programs	221,924	-	-	-	570,890	99,008	541,094	1,525	1,434,441	-	-	1,434,441	-	1,434,441
Bldg. Maintenance / SWPS	-	1,784,020	-	-	-	-	-	-	-	-	-	1,784,820	-	1,784,820
IT/Fifth Site/OCT/S/West Oregon/OWEN	590,738	478,020	-	-	582,869	478,020	404,461	478,020	3,012,128	-	-	3,490,148	-	3,490,148
Chancellor's Office Operations	-	-	-	-	-	-	-	-	158,424	-	-	158,424	-	158,424
Systemwide Services / Programs	55,268	52,517	780,126	-	239,294	126,784	695,421	147,622	2,097,032	-	-	3,776,687	-	3,776,687
Veterinary Diagnostic Lab	-	-	1,126,077	-	-	-	-	-	1,226,077	-	-	1,226,077	-	1,226,077
Health Professions Programs	276,031	2,264,004	-	-	380,845	-	-	307,927	3,228,807	-	-	3,228,807	-	3,228,807
PSU-NEW Leadership Oregon	-	-	-	65,468	-	-	-	-	65,468	-	-	65,468	-	65,468
Rural Access	253,079	-	-	-	-	-	-	-	253,079	-	-	253,079	-	253,079
PSU-Oregon Biodiversity Information Center (pre Natural Herita	-	-	-	-	49,334	-	-	-	49,334	-	-	49,334	-	49,334
HB 5201 One-Time Funding EOU & COU	500,000	-	-	-	-	425,000	-	500,000	-	-	-	1,000,000	-	1,000,000
HB 5201 Extrordinary One-Time Compensation Costs ²	105,310	100,525	-	-	-	185,011	-	181,271	907,117	-	-	907,117	-	907,117
June E-Board Request	565,800	605,806	-	-	-	604,144	-	594,249	2,299,999	-	-	2,299,999	-	2,299,999
Other Institutes and Programs Funding														
Total Public University Support Fund	16,080,492	18,778,414	83,925,338	4,486,049	59,716,834	18,384,997	52,539,257	17,084,122	270,365,503	636,444	1,679,655	19,764,401	-	19,764,401
NOTE: ETIC funding not reflected in the table above.														

	EOU	OIT	OSU	OSU-CC	PSU	SOU	UO	WOU	Total Campuses	Operations	Other	E & G	Statewide	OUS		
OUS State Programs																
ETIC Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Clinical Legal Education	-	-	-	-	-	-	-	-	-	-	-	-	-	172,154		
Oregon Solutions (PSU)	-	-	-	-	1,114,521	-	-	-	1,114,521	-	-	-	-	1,114,521		
Dispute Resolution	-	-	-	-	434,768	-	-	807,476	1,242,242	-	-	-	-	1,242,242		
Oregon Climate Change Research Institute (OSU)	-	-	-	154,450	-	-	-	-	154,450	-	-	-	-	154,450		
Industry Partnerships	-	-	-	-	-	-	-	-	-	327,955	-	-	-	327,955		
Oregon Metals Initiative	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Signature Research	-	-	-	244,016	25,687	-	244,036	-	513,741	-	-	-	-	513,741		
Institute for Natural Resources (OSU Only)	-	-	197,040	-	-	-	-	197,040	-	-	-	-	-	197,040		
OSU Fermentation Science	-	-	612,000	-	-	-	-	612,000	-	-	-	-	-	612,000		
OSU Ocean Vessels Research	-	-	153,000	-	-	-	-	153,000	-	-	-	-	-	153,000		
Labor Education Research Center (LERC-UO)	-	-	-	-	-	335,002	-	-	-	335,002	-	-	-	335,002		
Population Research Center (PSU)	-	-	-	-	-	214,916	-	-	214,916	-	-	-	-	214,916		
Subtotal OUS State Programs (ongoing)	-	-	1,360,806	-	1,799,894	-	1,386,514	-	4,536,914	-	500,109	5,037,023	-	5,037,023		
Subtotal (previously E&G) ongoing	-	-	16,080,492	19,778,414	85,285,844	4,856,049	61,506,728	16,384,987	53,925,771	17,084,122	274,902,417	5,696,109	281,224,970	-	281,224,970	
OSU Shells/Malusca (one-time)	-	-	-	-	127,500	-	-	-	127,500	-	346,290	-	-	-	346,290	
OSU Canals Research (one-time)	-	-	-	-	346,290	-	-	-	-	-	-	-	-	-	346,290	
Subtotal (previously E&G) ongoing+one-time	-	-	16,080,492	19,778,414	85,759,634	4,856,049	61,506,728	16,384,987	53,925,771	17,084,122	275,376,207	636,444	5,696,109	281,698,760	-	281,698,760
AES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28,139,394	
ES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,353,058	
FRL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,096,004	
Subtotal Statewide Public Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	346,290	
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51,589,346	
Total State General Fund Appropriation	-	-	16,080,492	19,778,414	85,759,634	4,856,049	61,506,728	16,384,987	53,925,771	17,084,122	275,376,207	636,444	45,907,800	45,907,800	-	45,907,800
												51,593,909	327,955,909	51,589,346	379,195,906	

Higher Education Coordinating Commission
 Comparison of FY14 and FY15 RAM Distributions
 Campuses & Statewides

	FY14 RAM %	FY15 RAM %	Difference
OSU-Corvallis	27.9%	26.3%	-1.6%
Statewide Public Services	16.4%	15.8%	-0.6%
OSU-Cascades	1.5%	1.5%	0.0%
Subtotal	45.8%	43.6%	-2.2%
University of Oregon	15.9%	16.5%	0.6%
Portland State University	18.8%	18.8%	0.0%
Southern Oregon University	4.4%	5.0%	0.6%
Oregon Institute of Technology	5.7%	6.0%	0.3%
Eastern Oregon University	4.7%	4.9%	0.2%
Western Oregon University	4.8%	5.2%	0.4%
Total	100.0%	100.0%	0.0%

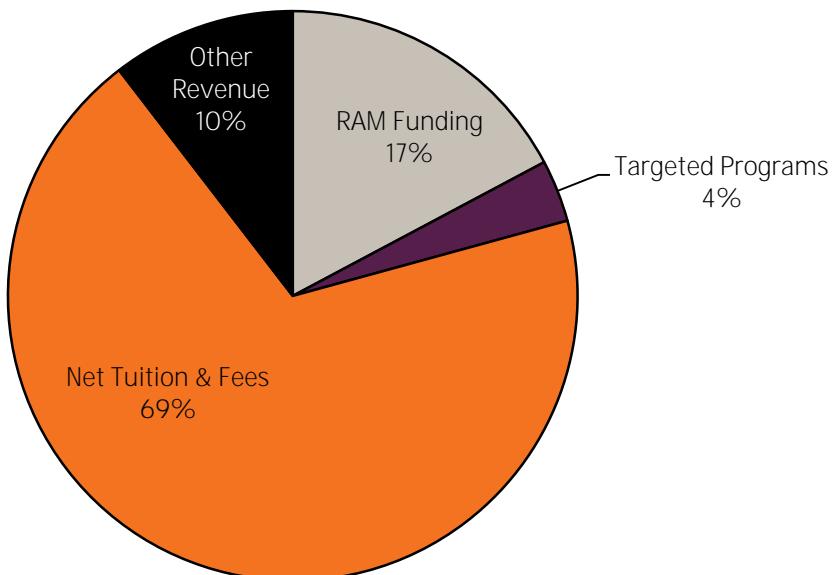


May 12 Rally - Danza in the Memorial Union Quad

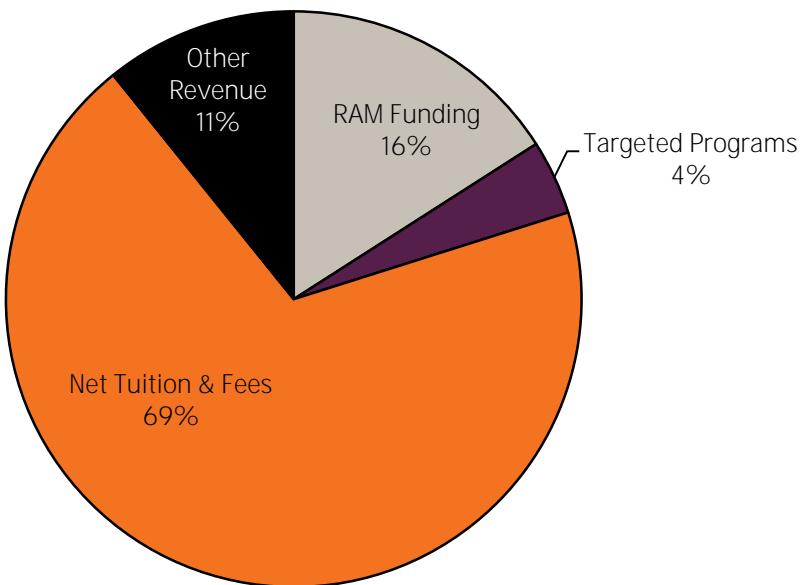
SECTION 3: TRENDS & ANALYSES

Oregon State University
FY14 and FY15 E&G Revenue Sources

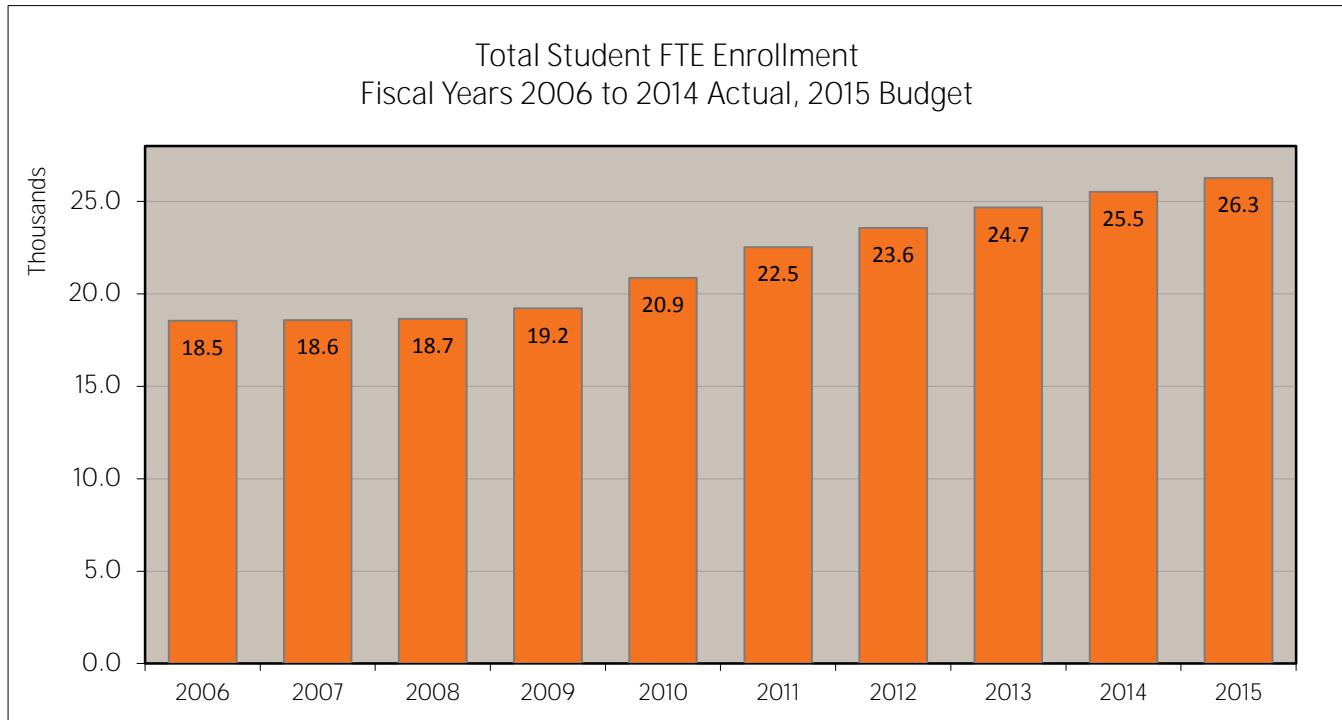
FY15 Initial E&G Budget
Revenues = \$449.6 Million



FY14 Initial E&G Budget
Revenues = \$418.2 Million



Oregon State University



Source: Oregon University System (OUS) Institutional Research

Oregon State University - Corvallis Campus Student FTE Projection Fiscal Year 2015

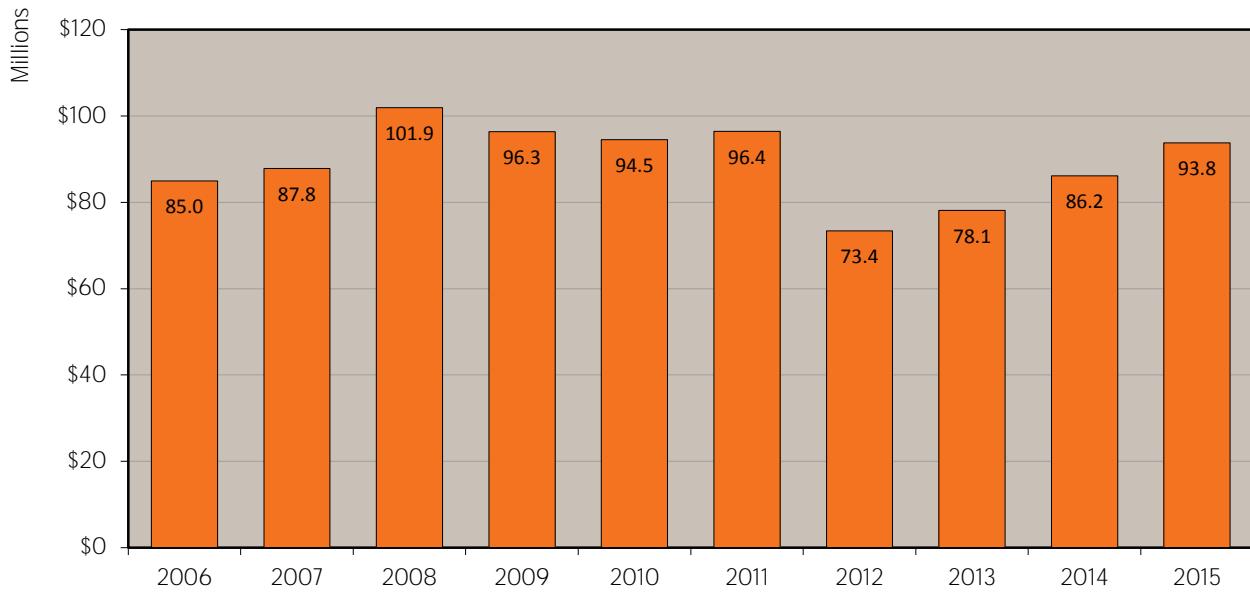
	<u>FTE</u>
Undergraduate - Fundable	14,220
Undergraduate - Non-fundable	6,655
Graduate - Fundable	3,497
Graduate - Non-fundable	868
First Professional - Fundable	694
First professional - Non-fundable	329
Total	26,263

Source: Oregon University System Institutional Research

Note: Projection from OUS is categorized as fundable (OSU receives cell funding for these students from the state) and non-fundable (OSU does not receive cell funding from the state).

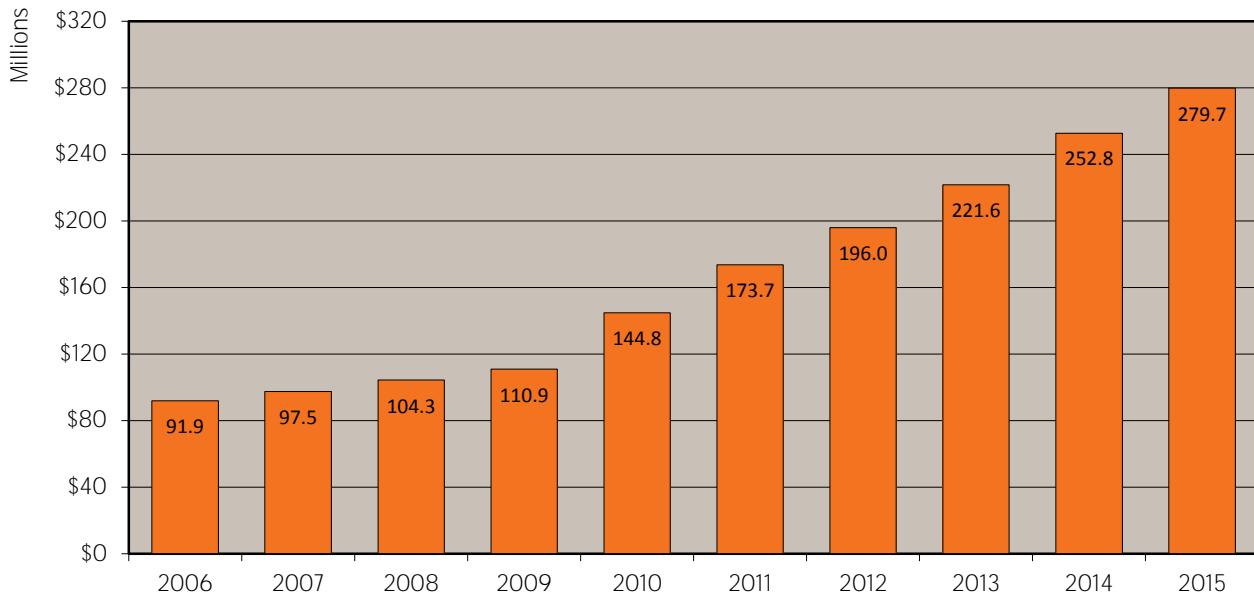
Oregon State University

Education and General State Appropriation
Fiscal Years: 2006 to 2014 Actual, 2015 Budget



Source: OSU Data Warehouse, FY15 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

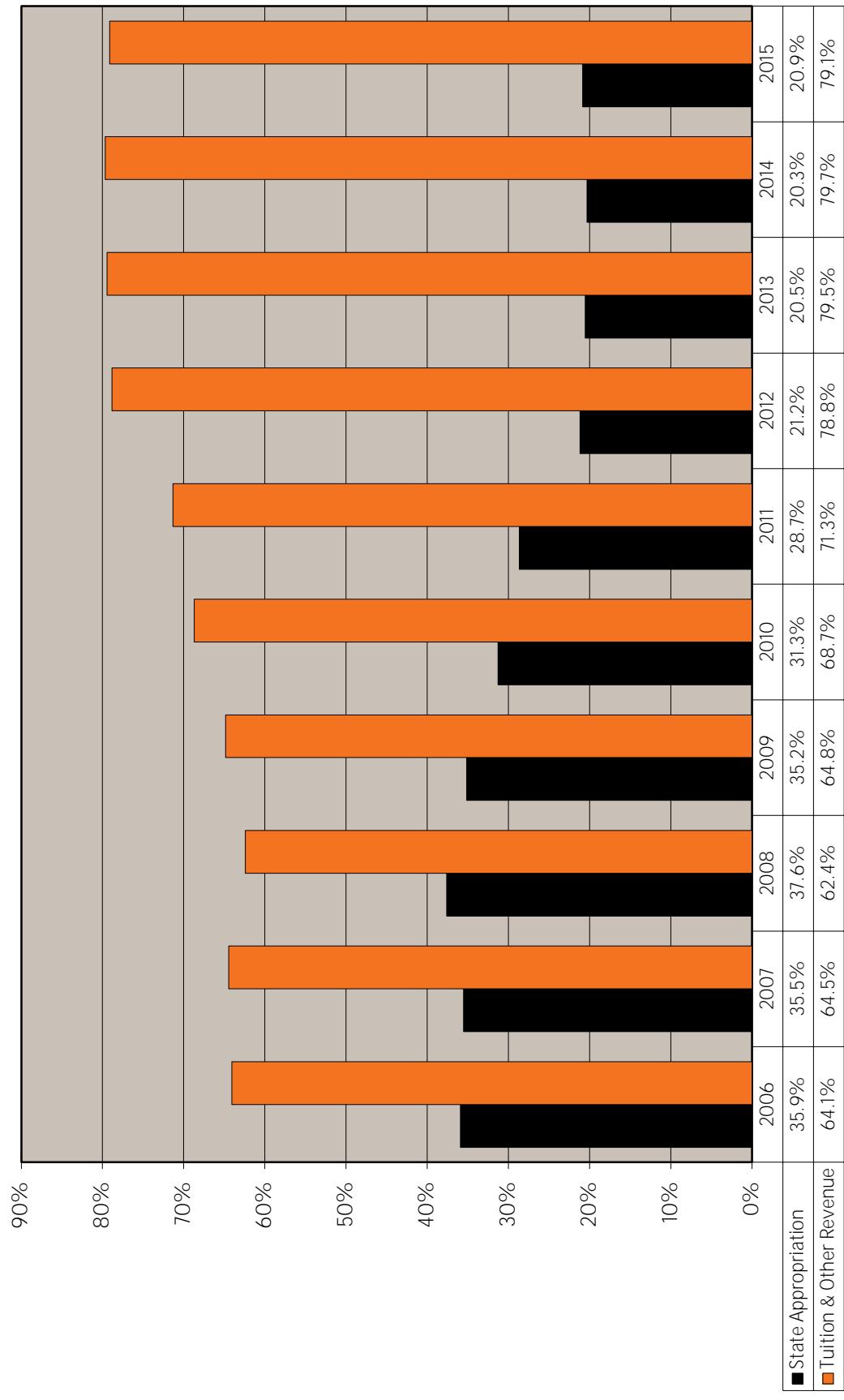
Net Tuition Revenue
Fiscal Years: 2006 to 2014 Actual, 2015 Budget



Source: OSU Data Warehouse, FY15 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

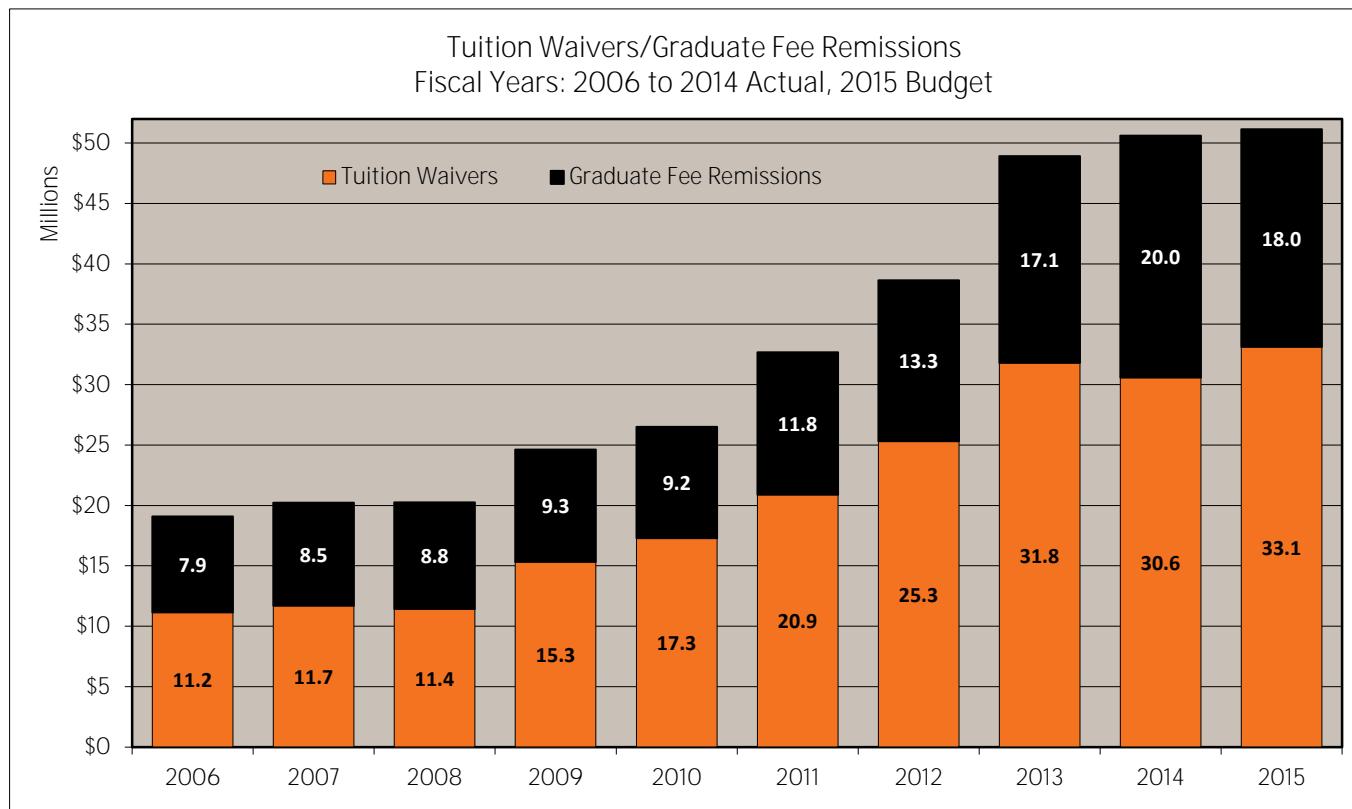
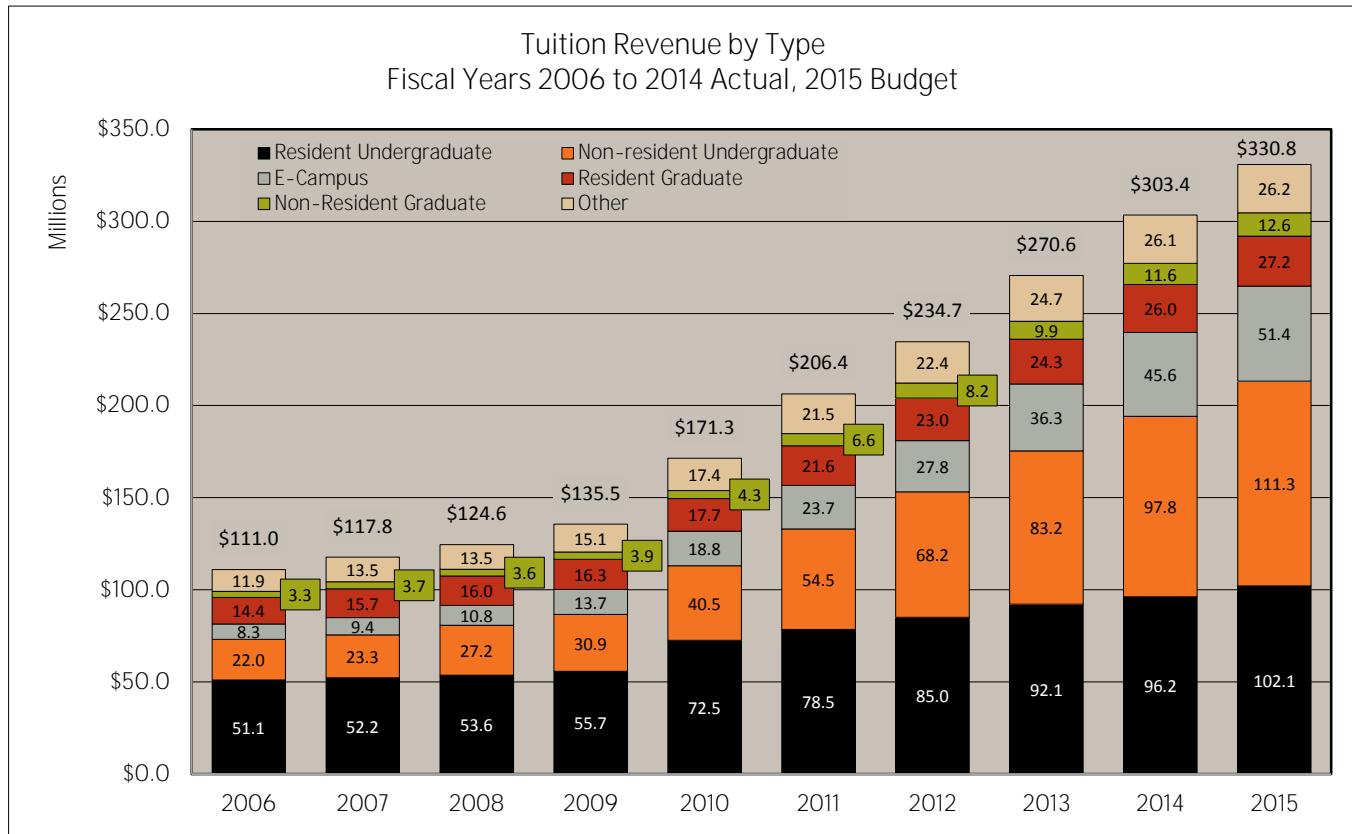
Net Tuition Revenue is gross tuition net of tuition waivers and graduate fee remissions.

Oregon State University
 Contribution Ratios for State Appropriation and Tuition & Other Revenue
 Fiscal Years: 2006-2014 Actual, 2015 Initial Budget



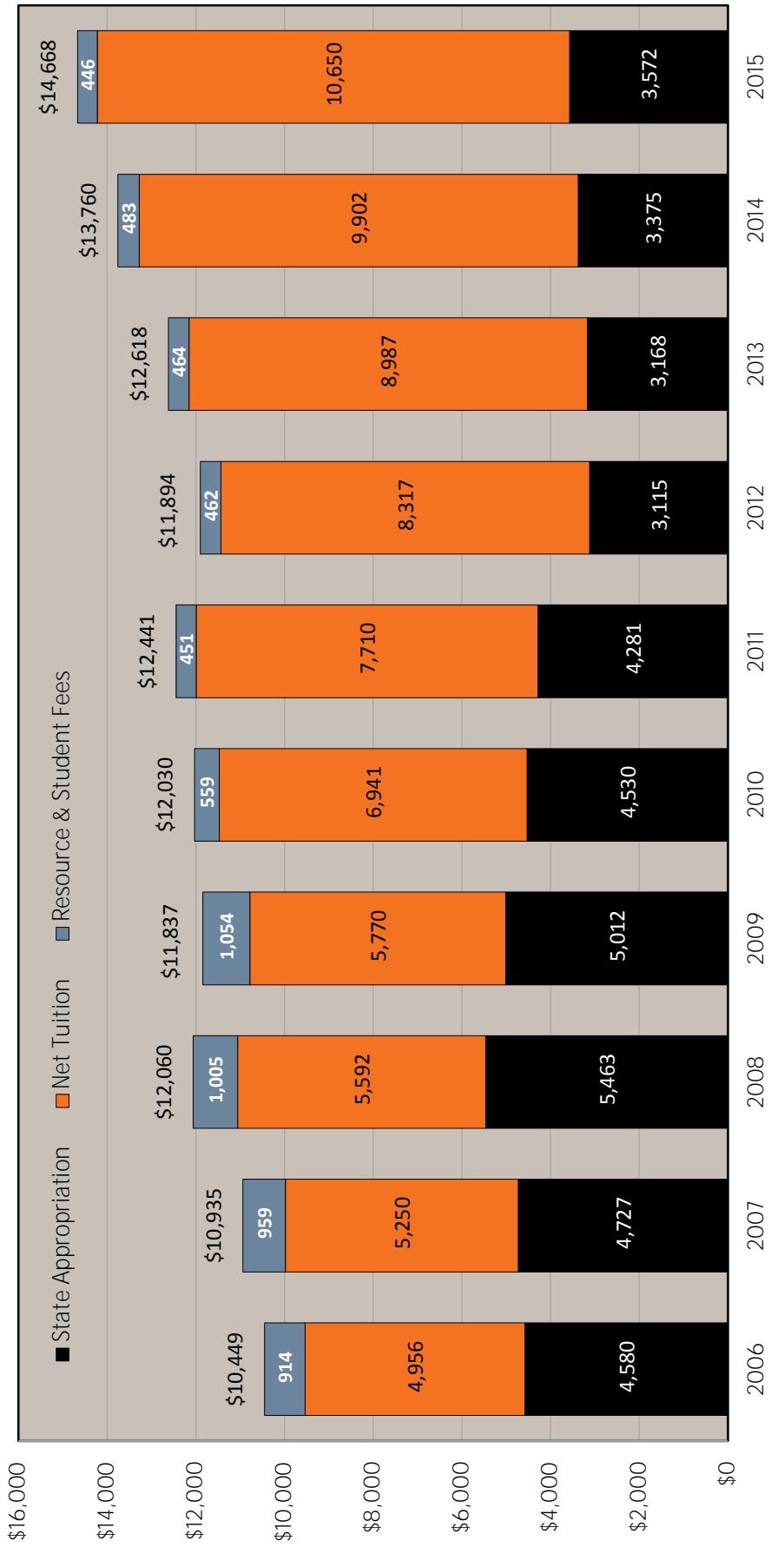
Source: OSU Data Warehouse, FY15 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

Oregon State University



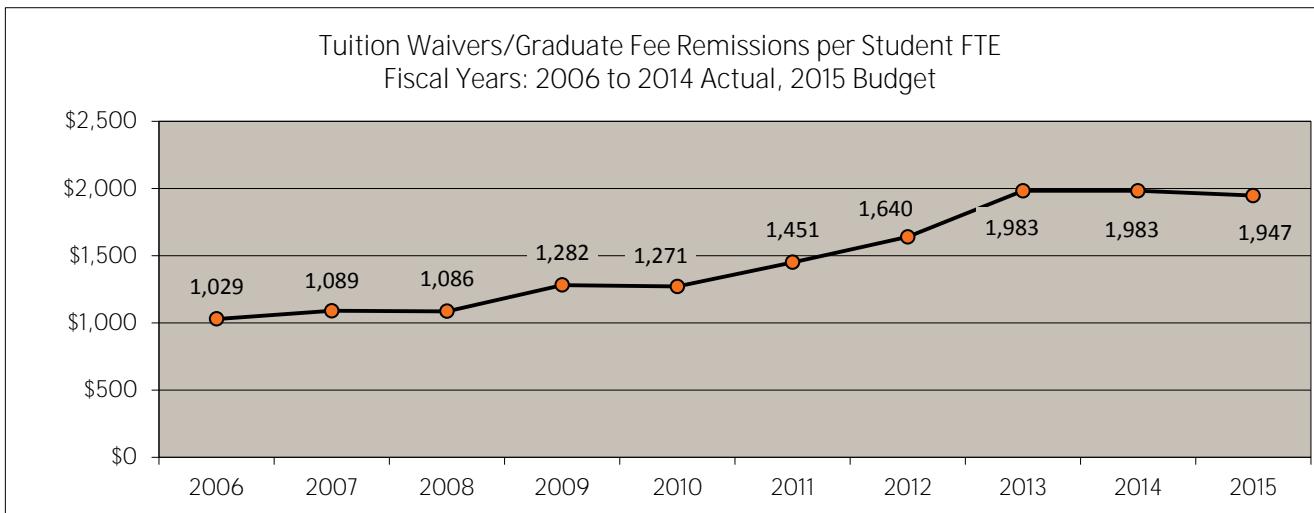
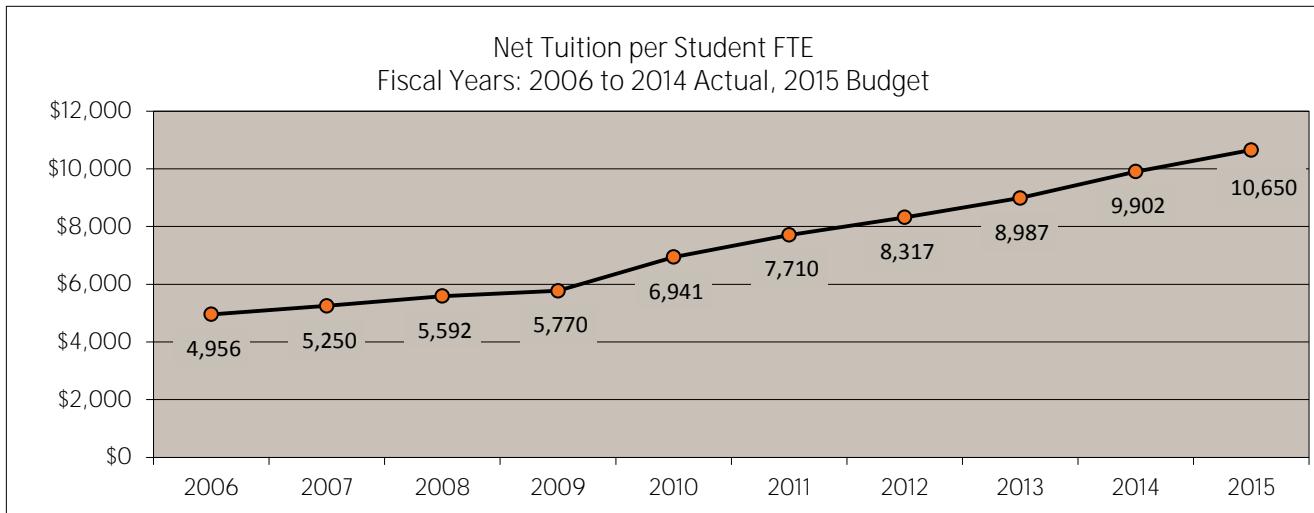
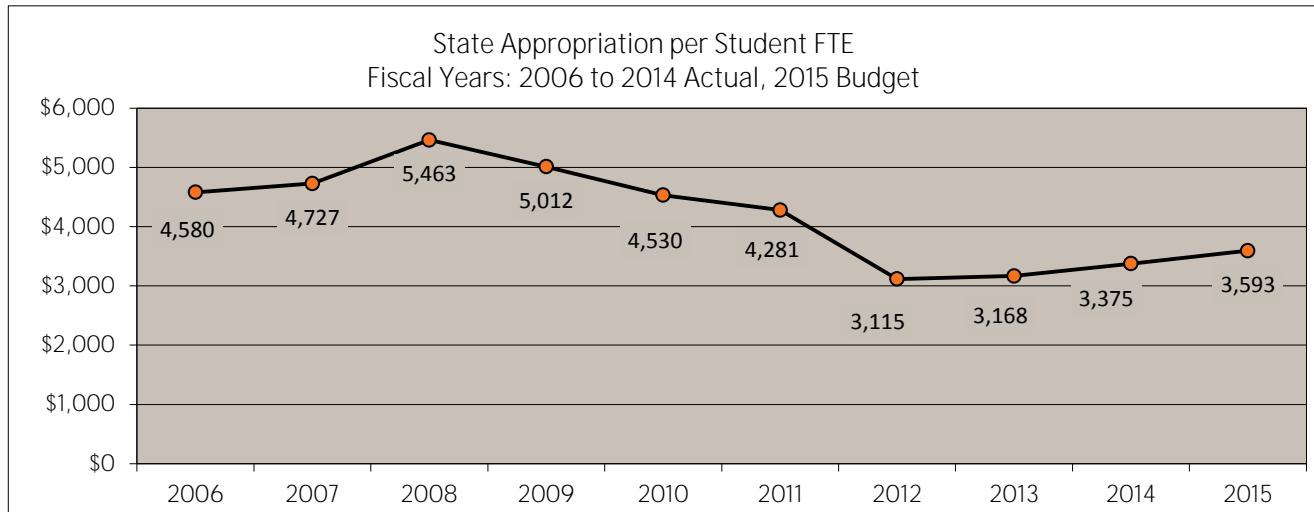
Source: OSU Data Warehouse, FY15 Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

Oregon State University
 Revenue Sources per Student FTE
 Education & General Fund
 Fiscal Years: 2006 to 2014 Actual, 2015 Initial Budget



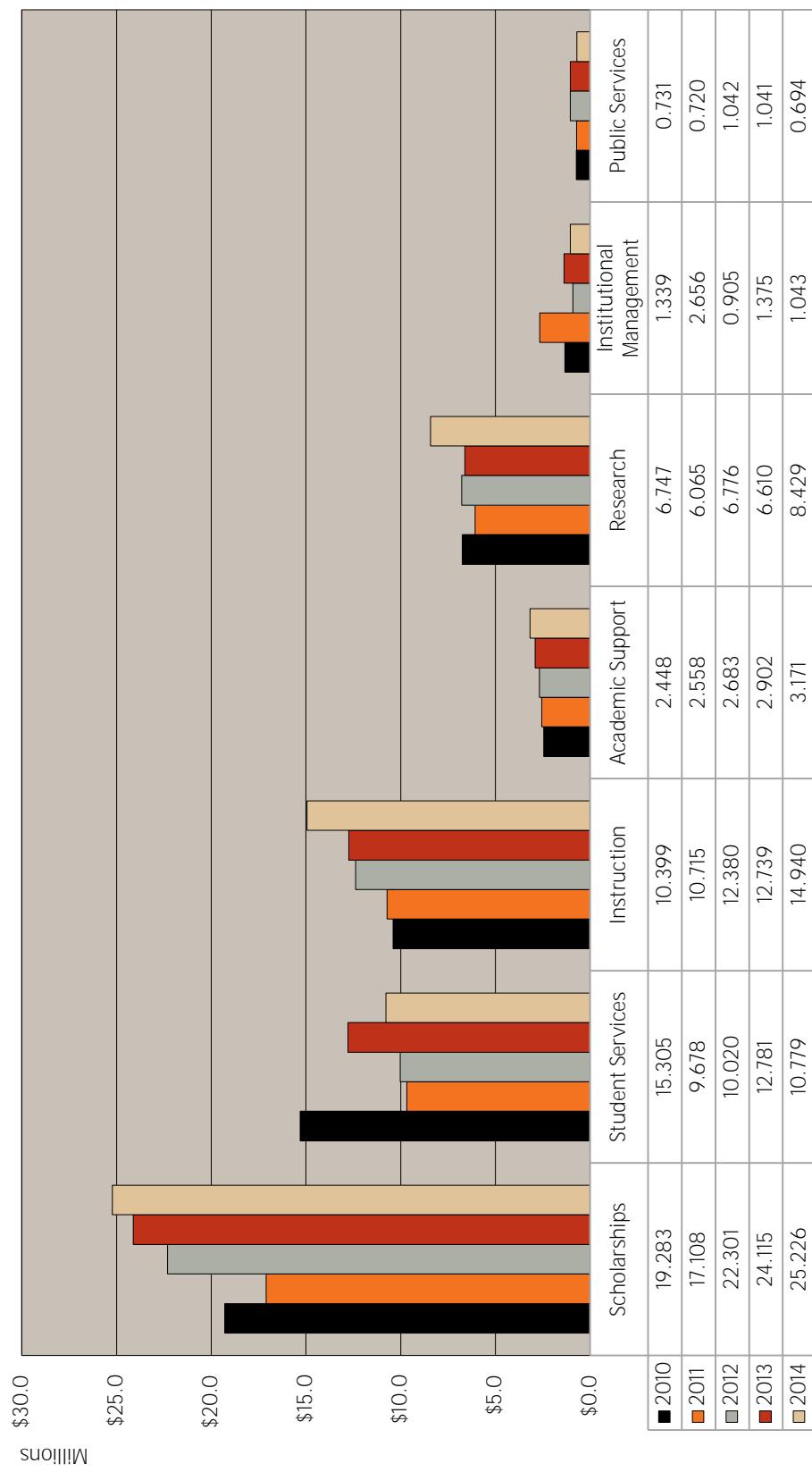
Source: OSU Data Warehouse, FY15 E&G Initial Budget. Excludes Statewide Public Service & OSU-Cascades.

Oregon State University



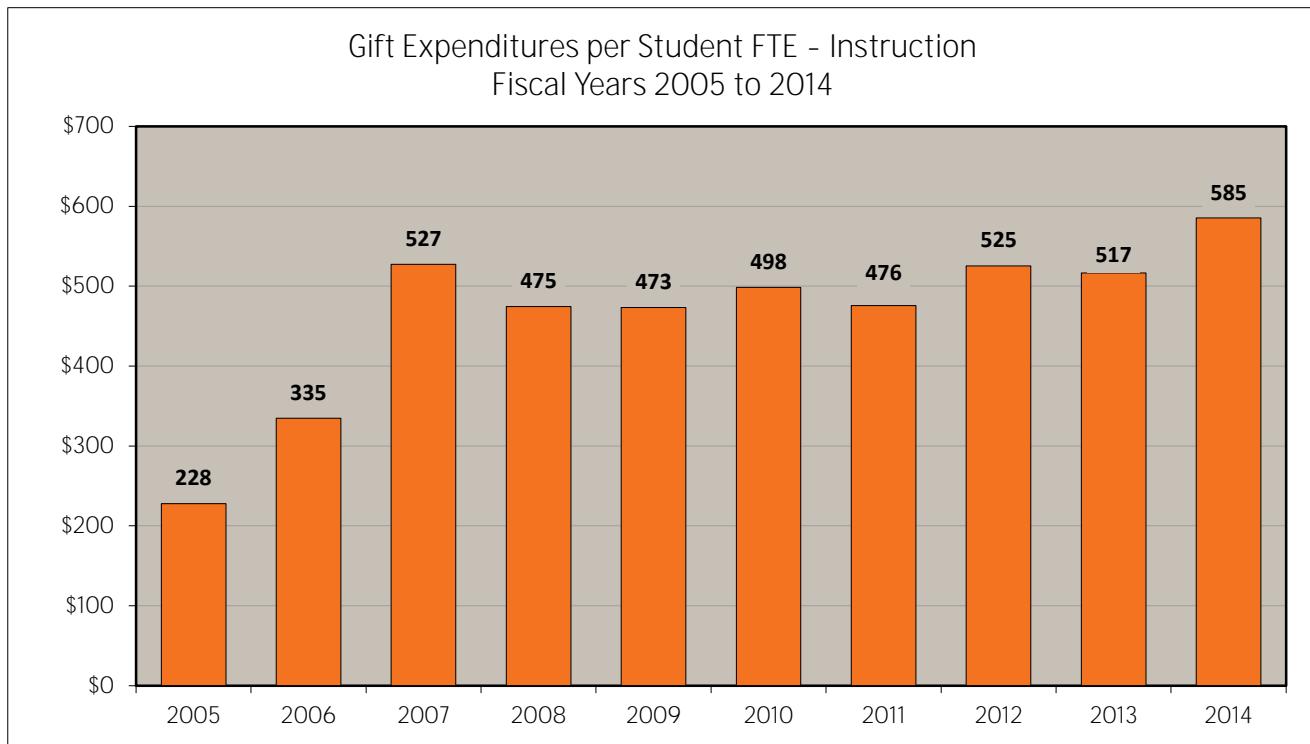
Source: OSU Data Warehouse, FY15 E&G Initial Budget. Excludes Statewide Public Services and OSU-Cascades.

Oregon State University
Selected Gift Fund Expenditures
2010 - 2014

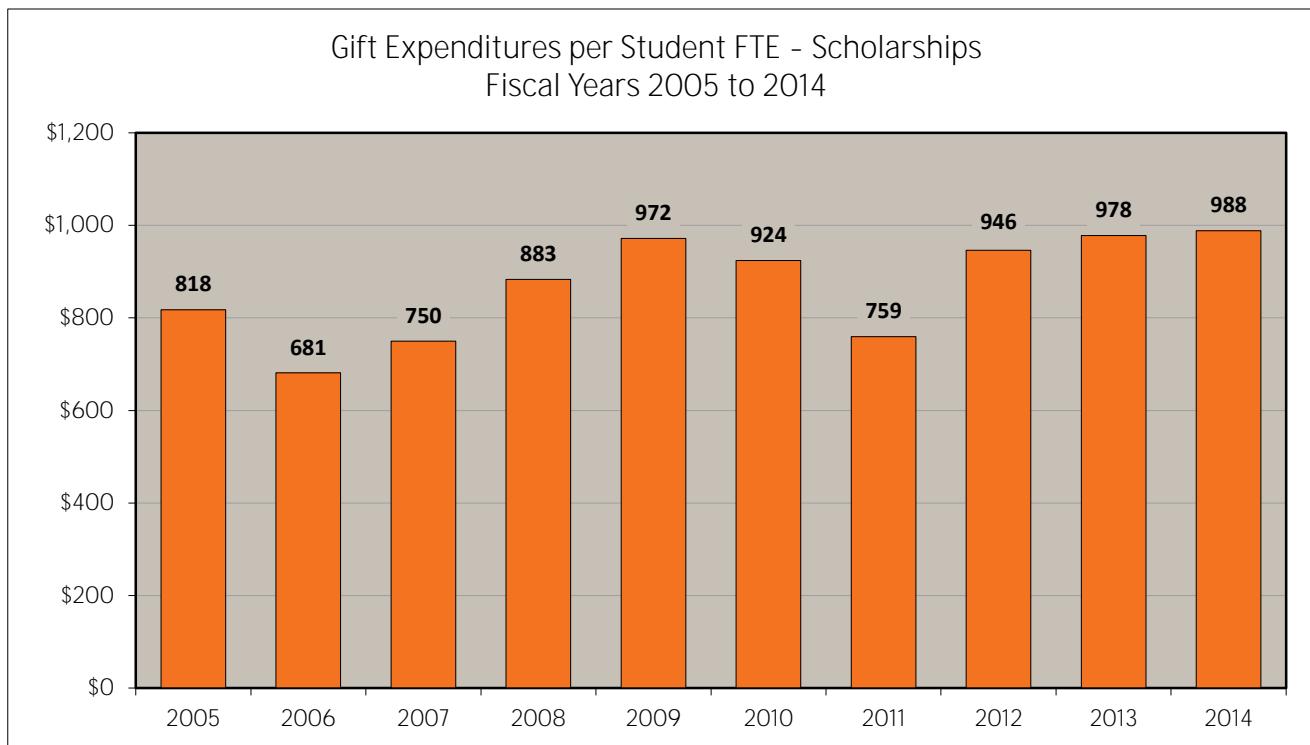


Source: OSU Data Warehouse; excludes physical plant.

Oregon State University

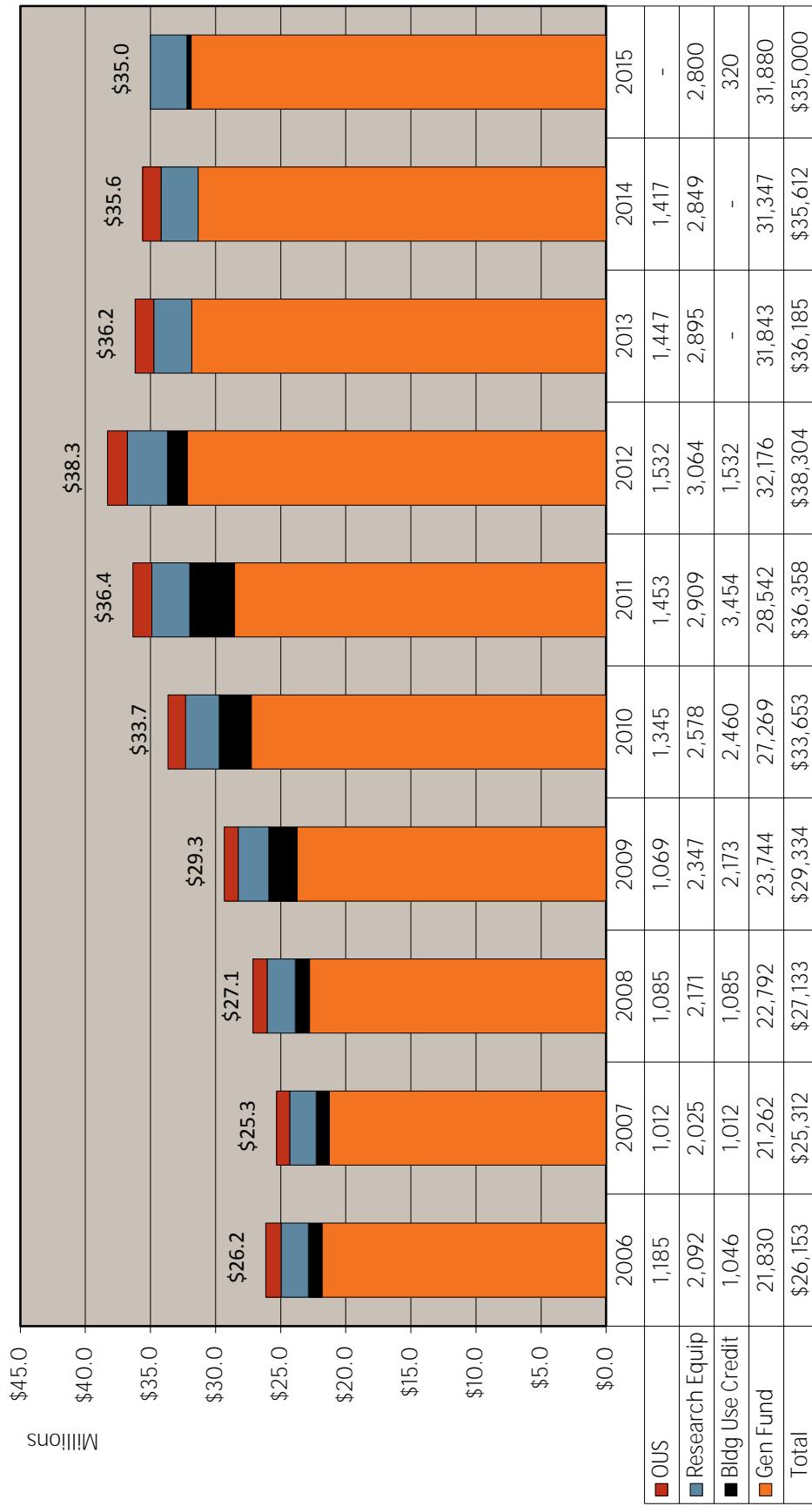


Source: OSU Data Warehouse. All instructional expenditures in FS and M funds.



Source: OSU Data Warehouse. All scholarship expenditures in FS, FA and M funds.

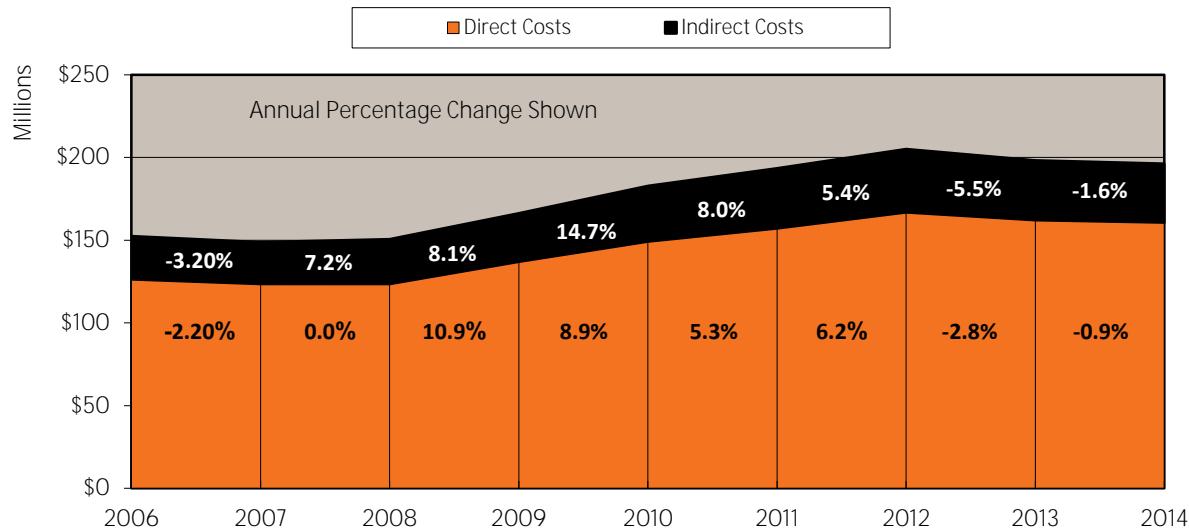
Oregon State University
Education & General F&A Rate Recovery
Fiscal Years: 2006 to 2014 Actual, 2015 Initial Budget



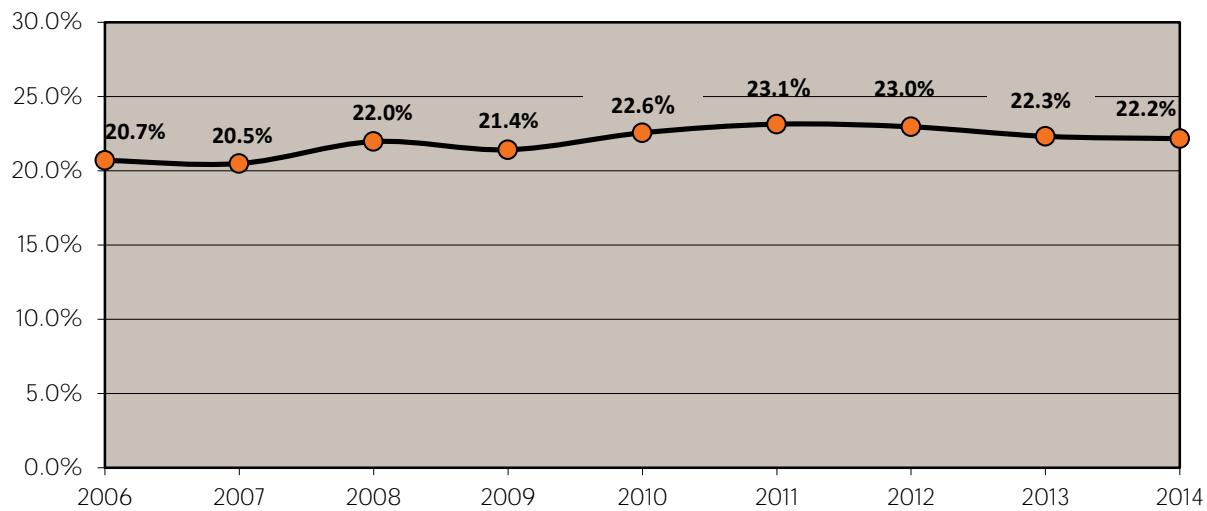
In FY09, 10 & 11, \$4 million was advanced to Building Use Credit funds from central reserves. This funding is planned to be fully recovered by FY16.
Source: OSU Data Warehouse, FY15 E&G Initial Budget. Excludes Statewide Public Service and OSU - Cascades.

Oregon State University

Trend in Sponsored Program Revenues Fiscal Years 2006 to 2014



Effective Indirect Cost Recovery Rate on Sponsored Research Fiscal Years 2006 to 2014



Source: OSU Data Warehouse

Research Awards Received

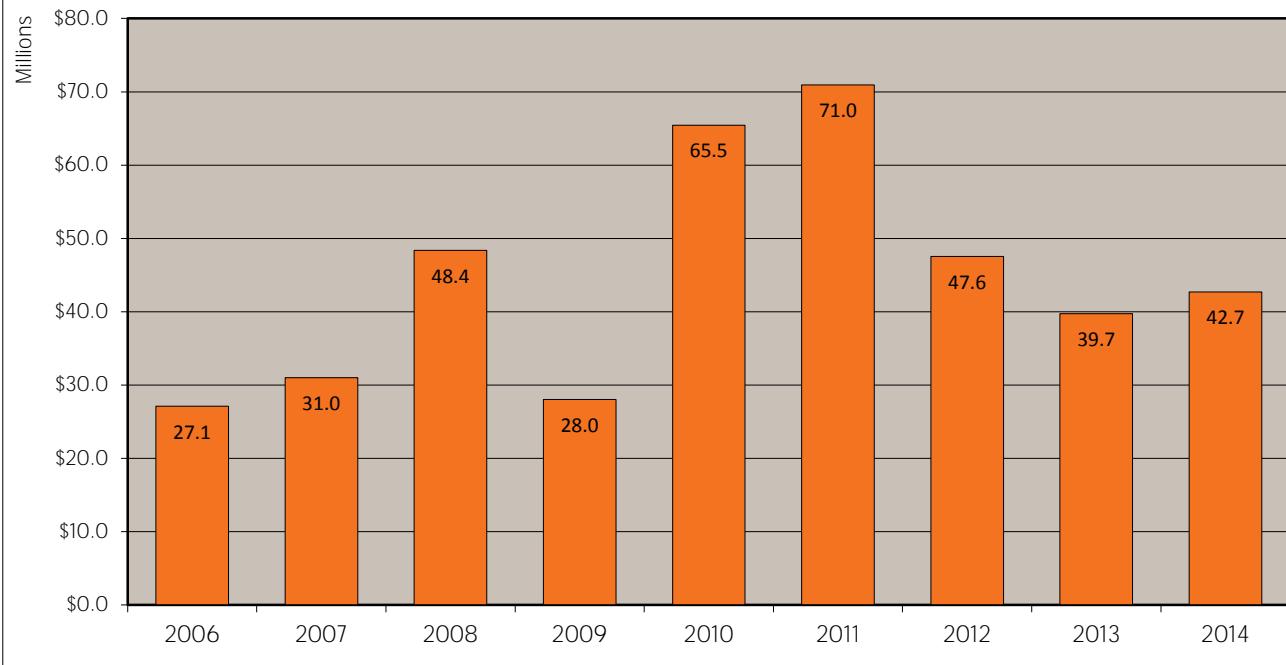
(dollars in millions)

FY2007-08	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13	FY2013-14
\$164.2	\$188.9	\$213.1	\$208.0	\$207.0	\$182.0	\$202.0

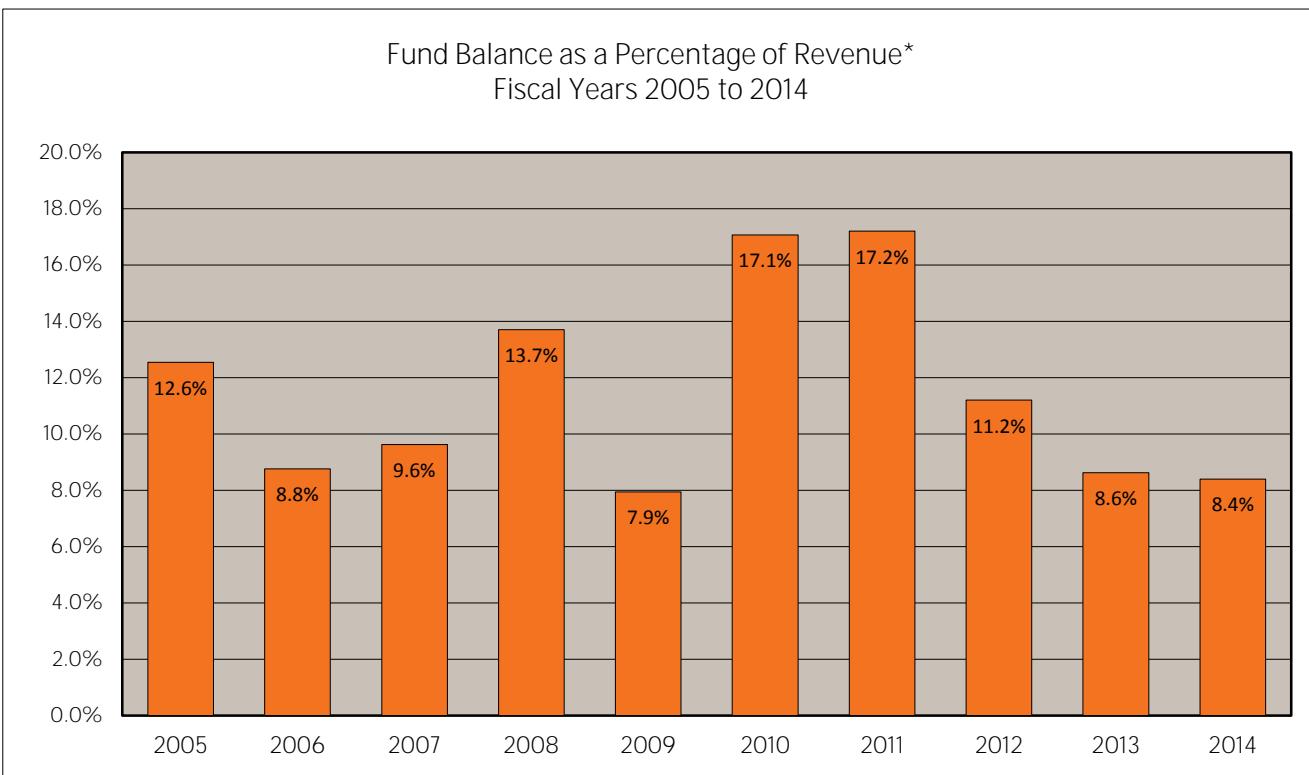
Source: OSU Research Office

Oregon State University

Operating Fund Balance*
Fiscal Years 2006 to 2014



Fund Balance as a Percentage of Revenue*
Fiscal Years 2005 to 2014



* Education and General Funds, Statewide Public Service and OSU-Cascades

Oregon State University
Education & General Fund Balances by Unit

Education & General Fund	FY13	FY14	FY14	Carryover as a % of Revenue
	Fund Balance	Fund Balance	Revenue	
Executive Office	\$ 101,808	\$ 400,472	\$ 6,530,122	6.1%
University Relations & Marketing	1,012	49,481	2,768,756	1.8%
Provost	1,165,830	1,532,262	2,107,115	72.7%
Academic Affairs	705,799	933,387	5,869,598	15.9%
Information Services	(1,947,269)	(1,798,035)	17,363,180	-10.4%
Library	577,145	727,432	12,765,592	5.7%
Graduate School	2,207,372	1,649,986	3,800,565	43.4%
E-Campus (incl O&E & InterSess)	(521,809)	630,506	46,721,836	1.3%
Summer	915,895	1,230,401	10,409,143	11.8%
Extension (ROH)	191,493	65,817	24,931	264.0%
Research	5,014,721	4,933,622	15,336,623	32.2%
Student Affairs	2,268,721	2,950,859	15,028,981	19.6%
International Programs - OSU	991,059	1,052,187	2,624,986	40.1%
International Programs - OUS	407,814	1,020,831	3,660,341	27.9%
Honors	983,799	1,109,104	1,247,364	88.9%
Cascades	2,031,717	1,830,317	10,020,859	18.3%
Agricultural Sciences	6,383,605	6,542,122	20,515,664	31.9%
Veterinary Medicine	2,718,850	2,964,565	20,677,127	14.3%
Forestry	2,837,749	2,126,807	7,216,493	29.5%
Liberal Arts	6,067,840	7,184,848	41,284,663	17.4%
Science	7,149,550	5,929,813	40,057,627	14.8%
Earth, Oceanic & Atmospheric Sciences	1,701,815	1,805,486	14,463,054	12.5%
Business	3,723,199	3,753,347	18,008,808	20.8%
Engineering	6,752,556	7,469,352	48,739,558	15.3%
Education	812,084	389,731	5,049,455	7.7%
Public Health & Human Sciences	4,141,877	4,895,687	18,861,662	26.0%
Pharmacy	3,640,457	3,253,706	10,858,036	30.0%
University Business Centers	463,637	616,760	9,255,991	6.7%
Finance & Administration	(58,943)	1,618,314	15,851,902	10.2%
Facilities	361,900	40,348	27,919,281	0.1%
Athletics	354,375		3,000,000	-
Institutional Management	(30,017,309)	(33,658,132)	¹ (24,115,132)	139.6%
Subtotal Education & General	32,128,349	33,251,383	433,924,181	7.7%
Statewidess				
Agricultural Experiment Station	3,112,529	4,424,062	33,032,773	13.4%
Extension Service	1,979,420	2,907,794	33,260,381	8.7%
Forest Research Laboratory	2,516,887	2,110,020	7,897,915	26.7%
Subtotal Statewidess	7,608,836	9,441,876	74,191,069	12.7%
TOTAL	\$ 39,737,185	\$ 42,693,259	\$ 508,115,250	8.4%

	FY13 Balance	FY14 Balance	Change
AES (Hatch & Multistate)	-	1,904,329	1,904,329
Extension (Smith Lever)	3,743,286	1,959,477	(1,783,809)
FRL (McIntyre Stennis)	-	-	-

¹ The (\$34M) fund balance in Institutional Management reflects central investments made in faculty, staff and infrastructure over the last three years, as hiring and building opportunities were very good. The negative balance will be reduced over the next four to five years through increases in operating revenues.

Oregon State University
Other Fund Balances
Fiscal Year 2014

	Auxiliaries	Royalties & Endowments	Service Centers	Designated Operations	OSU Gift Funds ¹	Scholarships	Total
	\$	\$	\$	\$	\$	\$	\$
Executive Office	-	\$ 187	\$ -	\$ -	\$ 102,592	\$ -	\$ 102,779
University Relations & Marketing	-	\$ -	\$ -	\$ -	\$ 132	\$ -	\$ 132
Provost	-	\$ -	\$ -	\$ -	\$ 75,850	\$ 10,948	\$ 86,798
Academic Affairs	10,340	\$ -	\$ -	\$ -	\$ 40,662	\$ -	\$ 51,002
Information Services	387,243	141,592	1,373,296	\$ -	\$ -	\$ -	\$ 1,902,131
Library	168,470	18,397	\$ -	165,796	56,476	\$ -	\$ 409,139
Graduate School	1,069	\$ -	\$ -	1,354	122,163	605,020	729,606
E-Campus (incl O&E & InterSess)	-	7,757	\$ -	2,596	250	\$ -	\$ 10,603
Summer Extension	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Research	142,042	7,278,434	490,209	97,065	490,919	\$ -	\$ 8,498,669
Student Affairs	39,107,774	9,925	\$ -	362,284	104,496	1,474,560	41,059,039
International Programs - OSU	-	\$ -	\$ -	\$ -	99,730	\$ -	\$ 99,730
International Programs - OUS	-	\$ -	\$ -	190,772	\$ -	\$ -	\$ 190,772
Honors	-	\$ -	\$ -	\$ -	\$ 464	\$ -	\$ 464
Cascades	21,487	1,318	\$ -	8,912	7,177	\$ -	\$ 38,894
Agricultural Sciences/AES	382,775	2,951,327	\$ -	494,673	2,072,542	67,498	5,968,815
Veterinary Medicine	-	(284)	\$ -	19,253	128,878	210,973	358,820
Forestry/FRL	38,653	338,509	109,954	121,338	8,236,363	44,717	8,889,534
Liberal Arts	-	\$ -	\$ -	49,702	30,586	10,728	91,016
Science	-	642,210	22,390	85,517	223,674	\$ -	\$ 973,791
Earth, Ocean & Atmospheric Sciences	1,247	54,527	\$ -	148,334	491,599	\$ -	\$ 695,707
Business	-	91	\$ -	34,557	31,478	\$ -	\$ 66,126
Engineering	-	533,985	\$ -	176,450	1,441,377	418,251	2,570,063
Education	-	\$ -	\$ -	7,285	1,756	\$ -	\$ 9,041
Public Health & Human Sciences	19,605	5,981	\$ -	226,042	58,218	13,463	323,309
Pharmacy	275,637	330,586	\$ -	13,776	135,359	38,570	793,928
University Business Centers	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Finance & Administration	1,403,072	\$ -	3,979,845	\$ -	46,017	759,918	6,188,852
Facilities	7,121,566	\$ -	\$ -	\$ -	9,936	\$ -	\$ 7,131,502
Athletics	22,782,233	\$ -	\$ -	\$ -	299	\$ -	\$ 22,782,532
Institutional Management	1,126,206	10,041	1,308	11,199	\$ -	540,526	1,689,280
Total	\$ 73,008,124	\$ 12,324,583	\$ 5,977,002	\$ 2,712,122	\$ 14,101,561	\$ 4,195,171	\$ 112,318,564

¹ Gifts made directly to OSU, rather than to the Foundation

SECTION 4: TUITION & FEE SCHEDULES

Oregon Universities - Cost of Attendance
Tuition & Fees/Room & Board Increases, FY 2014 - FY 2015
Resident Undergraduates - Based on 12 Credit Hours

The following table summarizes the cost of attendance for Oregon universities. Cost of attendance consists of tuition, student fees, and room and board. The 2014-2015 average charge for the cost of attendance is \$16,949, a 1.8% increase over 2013-2014. For Oregon State University, there is a \$253 increase, which reflects a 1.4% increase in cost of attendance.

Institution	FY2014			FY2015			% Changes between FY14 & FY15			
	Tuition & Fees	Room & Board	Total FY 2014	Tuition & Fees	Room & Board	Total FY 2015	Tuition & Fees	Room & Board	Total Cost	\$ Change FY14-FY15
UO	8,107	10,774	18,881	8,280	11,097	19,377	2.1%	2.9%	2.6%	496
OSU	8,274	9,509	17,783	8,277	9,759	18,036	0.0%	2.6%	1.4%	253
SOU	6,513	11,010	17,523	6,459	11,544	18,003	-0.8%	4.6%	2.7%	480
WOU	6,924	9,122	16,046	6,945	9,277	16,222	0.3%	1.7%	1.1%	176
OIT	7,134	8,533	15,667	7,065	8,608	15,673	-1.0%	0.9%	0.0%	6
PSU	6,555	9,108	15,663	6,489	9,393	15,882	-1.0%	3.0%	1.4%	219
EOU	6,306	8,648	14,954	6,243	9,205	15,448	-1.0%	6.1%	3.3%	494
Averages	7,116	9,529	16,645	7,108	9,840	16,949	-0.1%	3.2%	1.8%	

Oregon State University

Cost of Attendance Increase - Based on Tuition & Fees/Room & Board
 FY 2014 - FY 2015

The table below represents the cost of attendance for undergraduate students, both in-state and out-of-state. These are representative of students taking 12 credits and living on campus. For in-state undergraduate students, the increase in cost of attendance from FY14 to FY15 is \$253 (1.4 % increase). For out-of-state undergraduates, the increase in cost of attendance is \$277 (0.8% increase).

	In State Undergraduate				Out of State Undergraduate			
	Total 2013-14	Total 2014-15	\$ Change FY14-FY15	% Change FY14-FY15	Total 2013-14	Total 2014-15	\$ Change FY14-FY15	% Change FY14-FY15
Tuition	6,828	6,804	(24)	-0.4%	22,068	22,068	0	0.0%
Fees	1,446	1,473	27	1.9%	1,446	1,473	27	1.9%
Room & Board	9,509	9,759	250	2.6%	9,509	9,759	250	2.6%
Total	17,783	18,036	253	1.4%	33,023	33,300	277	0.8%

Sources: Oregon University System, 2014-15 Academic Year & 2015 Summer Session Fee Book and the Oregon University websites

Oregon State University - Corvallis

Academic Year 2014-2015 - Tuition Base Rates and Mandatory Fees

Credits	Base Tuition Rates		Mandatory Fees*								
	Resident	Non-Resident	Credits	Building	Incidental	Health Service	Total Fees	Undergraduate	Graduate	Undergraduate	Graduate
	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate
1	189.00	441.00	613.00	739.00	1	23.00	23.00	265.25	272.25	125.32	125.32
2	378.00	882.00	1,226.00	1,478.00	2	25.00	26.00	270.25	278.25	125.32	125.32
3	567.00	1,323.00	1,839.00	2,217.00	3	27.00	29.00	275.25	284.25	125.32	125.32
4	756.00	1,764.00	2,452.00	2,956.00	4	29.00	32.00	280.25	290.25	125.32	125.32
5	945.00	2,205.00	3,065.00	3,695.00	5	31.00	35.00	285.25	296.25	125.32	125.32
6	1,134.00	2,646.00	3,678.00	4,434.00	6	33.00	38.00	290.25	302.25	125.32	125.32
7	1,323.00	3,087.00	4,291.00	5,173.00	7	35.00	41.00	295.25	308.25	125.32	125.32
8	1,512.00	3,528.00	4,904.00	5,912.00	8	37.00	43.00	300.25	314.25	125.32	125.32
9	1,701.00	3,969.00	5,517.00	6,651.00	9	39.00	45.00	305.25	320.25	125.32	125.32
10	1,890.00	3,969.00	6,130.00	6,651.00	10	41.00	45.00	310.25	320.25	125.32	125.32
11	2,079.00	3,969.00	6,743.00	6,651.00	11	43.00	45.00	315.25	320.25	125.32	125.32
12	2,268.00	3,969.00	7,356.00	6,651.00	12 or more	45.00	45.00	320.25	320.25	125.32	125.32
13	2,362.00	3,969.00	7,662.00	6,651.00							
14	2,456.00	3,969.00	7,968.00	6,651.00							
15	2,550.00	3,969.00	8,274.00	6,651.00							
16	2,739.00	3,969.00	8,887.00	6,651.00							
17	2,928.00	4,410.00	9,500.00	7,390.00							
18	3,117.00	4,851.00	10,113.00	8,129.00							
Each Add'l Credit Hour	189.00	441.00	613.00	739.00							

*A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

Note: Honors College Students are assessed an additional Honors College tuition of \$341 per term.

Oregon State University - Corvallis
Academic Year 2014-2015 - Undergraduate Differential Programs Tuition Rates

College of Business ¹		Pre-Engineering ¹		Prof-Engineering ¹		School of Design & Human Environment ²		College of Forestry ³		Honors College	
Credits	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident
1	209.00	633.00	223.00	647.00	240.00	664.00	209.00	633.00	204.00	628.00	530.00
2	418.00	1,266.00	446.00	1,294.00	480.00	1,328.00	418.00	1,266.00	408.00	1,256.00	719.00
3	627.00	1,899.00	669.00	1,941.00	720.00	1,992.00	627.00	1,899.00	612.00	1,884.00	908.00
4	836.00	2,532.00	892.00	2,588.00	960.00	2,656.00	836.00	2,532.00	816.00	2,512.00	1,097.00
5	1,045.00	3,165.00	1,115.00	3,235.00	1,200.00	3,320.00	1,045.00	3,165.00	1,020.00	3,140.00	1,286.00
6	1,254.00	3,798.00	1,338.00	3,882.00	1,440.00	3,984.00	1,254.00	3,798.00	1,224.00	3,768.00	1,475.00
7	1,463.00	4,431.00	1,561.00	4,529.00	1,680.00	4,648.00	1,463.00	4,431.00	1,428.00	4,396.00	1,664.00
8	1,672.00	5,064.00	1,784.00	5,176.00	1,920.00	5,312.00	1,672.00	5,064.00	1,632.00	5,024.00	1,853.00
9	1,881.00	5,697.00	2,007.00	5,823.00	2,160.00	5,976.00	1,881.00	5,697.00	1,836.00	5,652.00	2,042.00
10	2,090.00	6,330.00	2,230.00	6,470.00	2,400.00	6,640.00	2,090.00	6,330.00	2,040.00	6,280.00	2,231.00
11	2,299.00	6,963.00	2,453.00	7,117.00	2,640.00	7,304.00	2,299.00	6,963.00	2,244.00	6,908.00	2,420.00
12	2,508.00	7,596.00	2,676.00	7,764.00	2,880.00	7,968.00	2,508.00	7,596.00	2,448.00	7,536.00	2,609.00
13	2,622.00	7,922.00	2,804.00	8,104.00	3,025.00	8,325.00	2,622.00	7,922.00	2,557.00	7,857.00	2,703.00
14	2,736.00	8,248.00	2,932.00	8,444.00	3,170.00	8,682.00	2,736.00	8,248.00	2,666.00	8,178.00	2,797.00
15	2,850.00	8,574.00	3,060.00	8,784.00	3,315.00	9,039.00	2,850.00	8,574.00	2,775.00	8,499.00	2,891.00
16	3,059.00	9,207.00	3,283.00	9,431.00	3,555.00	9,703.00	3,059.00	9,207.00	2,979.00	9,127.00	3,080.00
17	3,268.00	9,840.00	3,506.00	10,078.00	3,795.00	10,367.00	3,268.00	9,840.00	3,183.00	9,755.00	3,269.00
18	3,477.00	10,473.00	3,729.00	10,725.00	4,035.00	11,031.00	3,477.00	10,473.00	3,387.00	10,383.00	3,458.00
<i>Each Add/ Credit Hour</i>		209.00	633.00	223.00	647.00	240.00	664.00	209.00	633.00	204.00	628.00
											189.00
											613.00

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

Honors College Students are assessed an additional Honors College tuition of \$341 per term.

¹ Students taking classes at both the Corvallis and Cascades Campus are assessed the Corvallis campus differential rate.

² Includes the Following Majors: Pre-Apparel Design, Apparel Design, Pre-Interior Design, Interior Design, Merchandising.

³ Includes the following Majors: Forest Engineering, Pre-Forest Engineering/Civil Engineering, Professional Forest Engineering, Professional Forest Management, Forest Management, Forest Operations Management, Renewable Materials, Wood Science and Technology. All Other College of Forestry majors charged regular undergraduate base tuition and fees.

Oregon State University
 Academic Year 2014-2015 - Graduate Differential Programs Tuition Rates

Credits	Business - MBA		Engineering		Pharm D		Professional Science ¹	
	Graduate Resident	Non-Resident	Graduate Resident	Non-Resident	Graduate 2008-2010 Cohort	Graduate 2011 Cohort & Later	Resident	Non-Resident
1	690.00	1,130.00	496.00	794.00	577.00	854.00	577.00	993.00
2	1,380.00	2,260.00	992.00	1,588.00	1,154.00	1,708.00	1,154.00	1,986.00
3	2,070.00	3,390.00	1,488.00	2,382.00	1,731.00	2,562.00	1,731.00	2,979.00
4	2,760.00	4,520.00	1,984.00	3,176.00	2,308.00	3,416.00	2,308.00	3,972.00
5	3,450.00	5,650.00	2,480.00	3,970.00	2,885.00	4,270.00	2,885.00	4,965.00
6	4,140.00	6,780.00	2,976.00	4,764.00	3,462.00	5,124.00	3,462.00	5,958.00
7	4,830.00	7,910.00	3,472.00	5,558.00	4,039.00	5,978.00	4,039.00	6,951.00
8	5,520.00	9,040.00	3,968.00	6,352.00	4,616.00	6,832.00	4,616.00	7,944.00
9	6,210.00	10,170.00	4,464.00	7,146.00	5,193.00	7,686.00	5,193.00	8,937.00
10	6,240.00	10,200.00	4,519.00	7,201.00	5,770.00	8,540.00	5,770.00	9,930.00
11	6,270.00	10,230.00	4,574.00	7,256.00	6,347.00	9,394.00	6,347.00	10,923.00
12	6,300.00	10,260.00	4,629.00	7,311.00	6,924.00	10,248.00	6,924.00	11,916.00
13	6,330.00	10,290.00	4,684.00	7,366.00	6,924.00	10,248.00	6,924.00	11,916.00
14	6,360.00	10,320.00	4,739.00	7,421.00	6,924.00	10,248.00	6,924.00	11,916.00
15	6,390.00	10,350.00	4,794.00	7,476.00	6,924.00	10,248.00	6,924.00	11,916.00
16	6,420.00	10,380.00	4,849.00	7,531.00	6,924.00	10,248.00	6,924.00	11,916.00
17	7,110.00	11,510.00	5,345.00	8,325.00	6,924.00	10,248.00	6,924.00	11,916.00
18	7,800.00	12,640.00	5,841.00	9,119.00	6,924.00	10,248.00	6,924.00	11,916.00
Each Add'l Credit Hour	690.00	1,130.00	496.00	794.00	577.00	854.00	577.00	993.00
							441.00	739.00

A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

¹PSM Overload assessed at graduate base rate.

Oregon State University

Academic Year 2014-2015 - Graduate Differential Programs Tuition Rates

Credits	OSU/OSHU Oregon Medical Physics		Master of Public Health		Veterinary Medicine ^{1,2,2a,3,4}			
	Resident	Non-Resident	Graduate	Resident	Non-Resident	Graduate 1-3rd Year	Resident	Non-Resident
1	591.00	889.00		504.00	840.00	n/a	n/a	n/a
2	1,182.00	1,778.00		1,008.00	1,680.00	n/a	n/a	n/a
3	1,773.00	2,667.00		1,512.00	2,520.00	n/a	n/a	n/a
4	2,364.00	3,556.00		2,016.00	3,360.00	n/a	n/a	n/a
5	2,955.00	4,445.00		2,520.00	4,200.00	n/a	n/a	n/a
6	3,546.00	5,334.00		3,024.00	5,040.00	n/a	n/a	n/a
7	4,137.00	6,223.00		3,528.00	5,880.00	n/a	n/a	n/a
8	4,728.00	7,112.00		4,032.00	6,720.00	n/a	n/a	n/a
9	5,319.00	8,001.00		4,536.00	7,560.00	n/a	n/a	n/a
10	5,910.00	8,890.00		4,536.00	7,560.00	n/a	n/a	n/a
11	6,501.00	9,779.00		4,536.00	7,560.00	n/a	n/a	n/a
12	7,092.00	10,668.00		4,536.00	7,560.00	6,823.00	13,649.00	5,150.00
13	7,683.00	11,557.00		4,536.00	7,560.00	6,823.00	13,649.00	5,150.00
14	8,274.00	12,446.00		4,536.00	7,560.00	6,823.00	13,649.00	5,150.00
15	8,865.00	13,335.00		4,536.00	7,560.00	6,823.00	13,649.00	5,150.00
16	9,456.00	14,224.00		4,536.00	7,560.00	6,823.00	13,649.00	5,150.00
17	10,047.00	15,113.00		5,040.00	8,400.00	6,823.00	13,649.00	5,150.00
18	10,638.00	16,002.00		5,445.00	9,240.00	6,823.00	13,649.00	5,150.00
Each Add'l Credit Hour	591.00	889.00		504.00	840.00			

A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

¹Vet Med is full-time program only.

²Veterinary Medicine students are not assessed the over-time fee.

^{2a}This exception to the general policy for other graduate programs, results from the Veterinary Medicine curricular design which requires carrying larger SCH loads in certain terms for normal progress toward a degree.

³Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed four term fees during that period of time.

⁴Fee payment dates will correspond to normal Fall, Winter, Spring and Summer term schedules.

Oregon State University - Corvallis

Summer Session 2015 - Tuition Base Rates and Mandatory Fees

Credits	Base Tuition Rates		Mandatory Fees*		Total Fees	
	Resident	Non-Resident	Credits	Building	Incidental	Health Service
	Undergraduate	Graduate		Undergraduate	Graduate	
1	189.00	441.00	189.00	441.00	1	23.00
2	378.00	882.00	378.00	882.00	2	25.00
3	567.00	1,323.00	567.00	1,323.00	3	27.00
4	756.00	1,764.00	756.00	1,764.00	4	29.00
5	945.00	2,205.00	945.00	2,205.00	5	31.00
6	1,134.00	2,646.00	1,134.00	2,646.00	6	33.00
7	1,323.00	3,087.00	1,323.00	3,087.00	7	35.00
8	1,512.00	3,528.00	1,512.00	3,528.00	8	37.00
9	1,701.00	3,969.00	1,701.00	3,969.00	9	39.00
10	1,890.00	4,410.00	1,890.00	4,410.00	10	41.00
11	2,079.00	4,851.00	2,079.00	4,851.00	11	43.00
12	2,268.00	5,292.00	2,268.00	5,292.00	12 or more	45.00
13	2,457.00	5,733.00	2,457.00	5,733.00		
14	2,646.00	6,174.00	2,646.00	6,174.00		
15	2,835.00	6,615.00	2,835.00	6,615.00		
16	3,024.00	7,056.00	3,024.00	7,056.00		
17	3,213.00	7,497.00	3,213.00	7,497.00		
18	3,402.00	7,938.00	3,402.00	7,938.00		
Each Add'l Credit Hour	189.00	441.00	189.00	441.00		

*A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

Oregon State University - Corvallis
Summer Session 2015 - Undergraduate Differential Programs Tuition Rates

College of Business ¹		Pre-Engineering ¹		Prof-Engineering ¹		School of Design & Human Environment ²		College of Forestry ³	
Credits	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	
1	209.00	209.00	223.00	223.00	240.00	240.00	209.00	209.00	204.00
2	418.00	418.00	446.00	446.00	480.00	480.00	418.00	418.00	408.00
3	627.00	627.00	669.00	669.00	720.00	720.00	627.00	627.00	612.00
4	836.00	836.00	892.00	892.00	960.00	960.00	836.00	836.00	816.00
5	1,045.00	1,045.00	1,115.00	1,115.00	1,200.00	1,200.00	1,045.00	1,045.00	1,020.00
6	1,254.00	1,254.00	1,338.00	1,338.00	1,440.00	1,440.00	1,254.00	1,254.00	1,224.00
7	1,463.00	1,463.00	1,561.00	1,561.00	1,680.00	1,680.00	1,463.00	1,463.00	1,428.00
8	1,672.00	1,672.00	1,784.00	1,784.00	1,920.00	1,920.00	1,672.00	1,672.00	1,632.00
9	1,881.00	1,881.00	2,007.00	2,007.00	2,160.00	2,160.00	1,881.00	1,881.00	1,836.00
10	2,090.00	2,090.00	2,230.00	2,230.00	2,400.00	2,400.00	2,090.00	2,090.00	2,040.00
11	2,299.00	2,299.00	2,453.00	2,453.00	2,640.00	2,640.00	2,299.00	2,299.00	2,244.00
12	2,508.00	2,508.00	2,676.00	2,676.00	2,880.00	2,880.00	2,508.00	2,508.00	2,448.00
13	2,717.00	2,717.00	2,899.00	2,899.00	3,120.00	3,120.00	2,717.00	2,717.00	2,652.00
14	2,926.00	2,926.00	3,122.00	3,122.00	3,360.00	3,360.00	2,926.00	2,926.00	2,856.00
15	3,135.00	3,135.00	3,345.00	3,345.00	3,600.00	3,600.00	3,135.00	3,135.00	3,060.00
16	3,344.00	3,344.00	3,568.30	3,568.30	3,840.00	3,840.00	3,344.00	3,344.00	3,264.00
17	3,553.00	3,553.00	3,791.00	3,791.00	4,080.00	4,080.00	3,553.00	3,553.00	3,468.00
18	3,762.00	3,762.00	4,014.00	4,014.00	4,320.00	4,320.00	3,762.00	3,762.00	3,672.00
<i>Each Add/ Credit Hour</i>	<i>209.00</i>	<i>209.00</i>	<i>223.00</i>	<i>223.00</i>	<i>240.00</i>	<i>240.00</i>	<i>209.00</i>	<i>209.00</i>	<i>204.00</i>

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

¹ Students taking classes at both the Corvallis and Cascades Campus are assessed the Corvallis campus differential rate.

² Includes the Following Majors: Pre-Apparel Design, Apparel Design, Pre-Interior Design, Interior Design, Merchandising.

³ Includes the following Majors: Forest Engineering, Pre-Forest Engineering, Professional Forest Engineering/Civil Engineering, Forest Management, Forest Operations Management, Renewable Materials, Wood Science and Technology. All Other College of Forestry majors charged regular undergraduate base tuition and fees.

Oregon State University

Summer Session 2015 - Graduate Differential Programs Tuition Rates

Credits	Business - MBA	Graduate		Engineering		Pharm D		Professional Science ¹	
		Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
1	690.00	690.00	496.00	496.00	577.00	854.00	577.00	993.00	469.00
2	1,380.00	1,380.00	992.00	992.00	1,154.00	1,708.00	1,154.00	1,986.00	938.00
3	2,070.00	2,070.00	1,488.00	1,488.00	1,731.00	2,562.00	1,731.00	2,979.00	1,407.00
4	2,760.00	2,760.00	1,984.00	1,984.00	2,308.00	3,416.00	2,308.00	3,972.00	1,876.00
5	3,450.00	3,450.00	2,480.00	2,480.00	2,885.00	4,270.00	2,885.00	4,965.00	2,345.00
6	4,140.00	4,140.00	2,976.00	2,976.00	3,462.00	5,124.00	3,462.00	5,958.00	2,814.00
7	4,830.00	4,830.00	3,472.00	3,472.00	4,039.00	5,978.00	4,039.00	6,951.00	3,283.00
8	5,520.00	5,520.00	3,968.00	3,968.00	4,616.00	6,832.00	4,616.00	7,944.00	3,752.00
9	6,210.00	6,210.00	4,464.00	4,464.00	5,193.00	7,686.00	5,193.00	8,937.00	4,221.00
10	6,240.00	6,240.00	4,960.00	4,960.00	5,770.00	8,540.00	5,770.00	9,930.00	4,662.00
11	6,270.00	6,270.00	5,456.00	5,456.00	6,347.00	9,394.00	6,347.00	10,923.00	5,103.00
12	6,300.00	6,300.00	5,952.00	5,952.00	6,924.00	10,248.00	6,924.00	11,916.00	5,544.00
13	6,330.00	6,330.00	6,448.00	6,448.00	6,924.00	10,248.00	6,924.00	11,916.00	5,985.00
14	6,360.00	6,360.00	6,944.00	6,944.00	6,924.00	10,248.00	6,924.00	11,916.00	6,426.00
15	6,390.00	6,390.00	7,440.00	7,440.00	6,924.00	10,248.00	6,924.00	11,916.00	6,867.00
16	6,420.00	6,420.00	7,936.00	7,936.00	6,924.00	10,248.00	6,924.00	11,916.00	7,308.00
17	7,110.00	7,110.00	8,432.00	8,432.00	6,924.00	10,248.00	6,924.00	11,916.00	7,749.00
18	7,800.00	7,800.00	8,928.00	8,928.00	6,924.00	10,248.00	6,924.00	11,916.00	8,190.00
Each Add'l Credit Hour	690.00	690.00	496.00	496.00	577.00	854.00	577.00	993.00	441.00
									441.00

A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

¹PSM Overload assessed at graduate base rate.

Oregon State University

Summer Session 2015 - Graduate Differential Programs Tuition Rates

Credits	OSU/OSHU		Master of Public Health		Veterinary Medicine ^{1,2,2a,3,4}			
	Resident	Non-Resident	Graduate	Resident	Non-Resident	Graduate 1-3rd Year	Resident	Non-Resident
1	591.00	889.00		504.00	504.00		n/a	n/a
2	1,182.00	1,778.00		1,008.00	1,008.00		n/a	n/a
3	1,773.00	2,667.00		1,512.00	1,512.00		n/a	n/a
4	2,364.00	3,556.00		2,016.00	2,016.00		n/a	n/a
5	2,955.00	4,445.00		2,520.00	2,520.00		n/a	n/a
6	3,546.00	5,334.00		3,024.00	3,024.00		n/a	n/a
7	4,137.00	6,223.00		3,528.00	3,528.00		n/a	n/a
8	4,728.00	7,112.00		4,032.00	4,032.00		n/a	n/a
9	5,319.00	8,001.00		4,536.00	4,536.00		n/a	n/a
10	5,910.00	8,890.00		4,536.00	4,536.00		n/a	n/a
11	6,501.00	9,779.00		4,536.00	4,536.00		n/a	n/a
12	7,092.00	10,668.00		4,536.00	4,536.00	7,028.00	14,058.00	5,305.00
13	7,683.00	11,557.00		4,536.00	4,536.00	7,028.00	14,058.00	5,305.00
14	8,274.00	12,446.00		4,536.00	4,536.00	7,028.00	14,058.00	5,305.00
15	8,865.00	13,335.00		4,536.00	4,536.00	7,028.00	14,058.00	5,305.00
16	9,456.00	14,224.00		4,536.00	4,536.00	7,028.00	14,058.00	5,305.00
17	10,047.00	15,113.00		5,040.00	5,040.00	7,028.00	14,058.00	5,305.00
18	10,638.00	16,002.00		5,445.00	5,445.00	7,028.00	14,058.00	5,305.00
Each Add'l Credit Hour	591.00	889.00		504.00	504.00		504.00	

A one time Matriculation Fee of \$350 is assessed to all new and transfer students.

¹Vet Med is full-time program only.

²Veterinary Medicine students are not assessed the over-time fee.

^{2a}This exception to the general policy for other graduate programs, results from the Veterinary Medicine curricular design which requires carrying larger SCH loads in certain terms for normal progress toward a degree.

³Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed four term fees during that period of time.

⁴Fee payment dates will correspond to normal Fall, Winter, Spring and Summer term schedules.

SECTION 5: CAPITAL BUDGET

Oregon State University

Capital Projects

The current OSU capital projects schedule on the following page reflects the budget for fiscal year 2015. Below is an explanation of the major sources of funding for capital projects.

- XI-G Bonds represent bonds issued by the State for the Oregon University System under Article XI of the Oregon Constitution. The university must raise a one to one cash match to qualify for the issuance of XI-G Bonds. Debt service is paid by the state general fund, and OSU is not responsible for debt repayment.
- XI-F Bonds are used to finance self-liquidating and self-supporting projects, and these bonds are a direct liability of the university. Revenue sources for repayment include student building and incidental fees, residential housing receipts, income from athletics, and parking fees.
- Other Funds are generally gifts and donations for support of building construction and improvements.
- Lottery Bonds are issued by the state with the debt service paid with revenues generated by the state lottery. Projects funded with Lottery Bonds must contribute to economic development.
- The State Energy Loan Program (SELP) is a low interest loan program for energy conservation projects, administered through the State of Oregon, Office of Energy. Repayment is funded through energy savings generated by the projects.
- Certificates of Participation (COPS) are financing instruments issued by the state, generally for equipment and technology purchases, which are backed by the equipment or improvement being purchased.

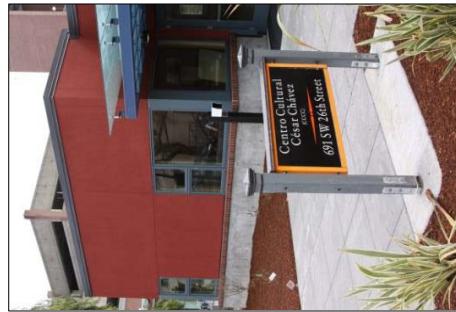
Major capital spending projects planned for FY 2015 include the Student Experience Center, the new classroom building, Johnson Hall and Strand Ag Hall Remodel.



Grand Opening – Tebeau Hall
September 2014

Oregon State University
Capital Budget - Major Projects
Fiscal Year 2015

	Total Authorization	Spent as of FY 2014	FY2015 Budget
Engineering Bldg. (Johnson Hall)	\$ 40,000,000	\$ 1,521,906	\$ 15,000,000
Classroom Building (LInC)	65,000,000	38,370,837	26,629,163
Memorial Union East Wing Renovation	11,750,000	7,309,845	4,440,155
Cultural Centers	10,000,000	6,196,483	3,803,517
AES-Animal Pavilion	10,000,000	7,881,992	2,118,008
Business Education Bldg. (Austin Hall)	50,000,000	39,445,075	10,554,925
Strand Ag Hall Remodel	24,000,000	8,686,989	12,000,000
New Student Residence Hall (Tebeau)	29,000,000	20,653,258	8,346,742
Student Experience Center	43,000,000	20,198,015	22,801,985
Total	\$ 282,750,000	\$ 150,264,400	\$ 105,694,495



L: Cesar Chavez; Above: Native American Longhouse; R: Lonnie B. Harris

SECTION 6: OTHER OPERATIONS



Oregon State University – Cascades

OSU-Cascades is OSU's branch campus in beautiful Bend, Oregon. Students live in a mountain town just minutes from national forests, winding rivers and a world-class ski resort –all while earning a four-year degree.

About us

OSU-Cascades offers an OSU degree in a smaller, more personal setting. The average class size is 17 and students experience one-on-one mentoring from world-class faculty. We offer 18 academic programs, including exclusive majors and options. Students go beyond the classroom and into a vast natural laboratory for field studies, research projects and internships.

Focused Academics

OSU-Cascades' academic programs meet Central Oregon's diverse economic needs and draw from OSU's nationally recognized strengths in engineering, science, business and the humanities. Students graduate ready to meet the global demand for skills fields like computer science, energy systems engineering, education, natural resources, business, exercise and sport science, hospitality management, and recreation and tourism.

Undergraduate Research

For students who are passionate about research or want to delve deeper into their field, there is no need to wait for graduate school. At OSU-Cascades, students work with remarkable faculty and make real contributions to their research. Here, faculty sees research as an important part of the undergraduate experience. Research takes students beyond the classroom, bringing relevant concepts to life and putting them to work.

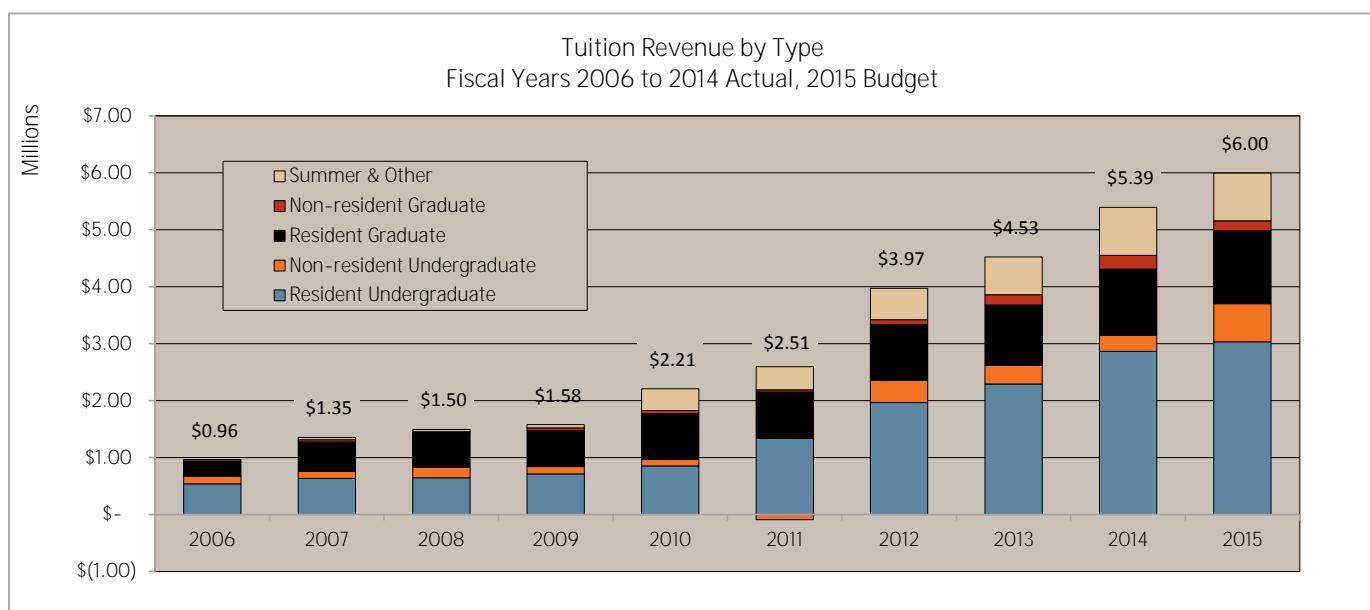
Becoming a Four-Year University

These are exciting times at OSU-Cascades. Student enrollment is growing fast and with community support, we're expanding to a full four-year university. Freshman and sophomore classes begin in fall 2015. The new campus will be located near downtown Bend and is anticipated to open in fall 2016. Until then, students can earn an OSU degree by taking lower-division courses at Central Oregon Community College and continuing upper-division courses at OSU-Cascades. The expansion:

- Fulfills Central Oregon's long held vision for a four-year university
- Advances OUS endorsement of OSU-Cascades expansion to a four-year university
- Supports Oregon's 40-40-20 educational achievement goals
- Furthering the region's economic development, supporting continued transition from a timber economy to diversified education economy
- Attracts prospective students and parents

Oregon State University - Cascades
Multi-Year Revenue Detail

	FY2014	FY2015	Dollar Change	% Change
State Appropriation				
Undergraduate funding	\$ 938,475	\$ 1,084,589	\$ 146,114	15.6%
Graduate funding	331,694	401,867	70,173	21.2%
Enrollment growth	-	-	-	-
Incentives for Student Success	43,428	(43,428)	-	-
Tuition Buydown	50,505	281,723	231,218	-
Regional University Support Adjustment	2,517,371	2,490,212	(27,159)	-1.1%
Total Enrollment Funding	3,881,473	4,258,391	376,918	9.7%
Targeted Programs				
Regional Support				
Retrenchment	124,810	129,904	5,094	4.1%
Retention & Graduation	218,416	227,331	8,915	4.1%
Underpinning	218,416	227,331	8,915	4.1%
Regional Solutions	12,579	13,092	513	4.1%
Regional University Support Settle-up FY12	-	-	-	-
Total Targeted Programs	574,221	597,658	23,437	4.1%
Total State Appropriation	4,455,694	4,856,049	400,355	9.0%
Tuition & Fees				
Tuition	5,345,896	5,997,108	651,212	12.2%
Student Fees	163,354	226,458	63,104	38.6%
Less Tuition Remissions	(436,449)	(486,449)	(50,000)	-11.5%
Total Tuition & Fees	5,072,801	5,737,117	664,316	13.1%
Other Revenue				
Sales & Services Revenue	127,199	31,200	(95,999)	0.0%
TOTAL EDUCATION AND GENERAL REVENUES	\$ 9,655,694	\$ 10,624,366	\$ 968,672	10.0%

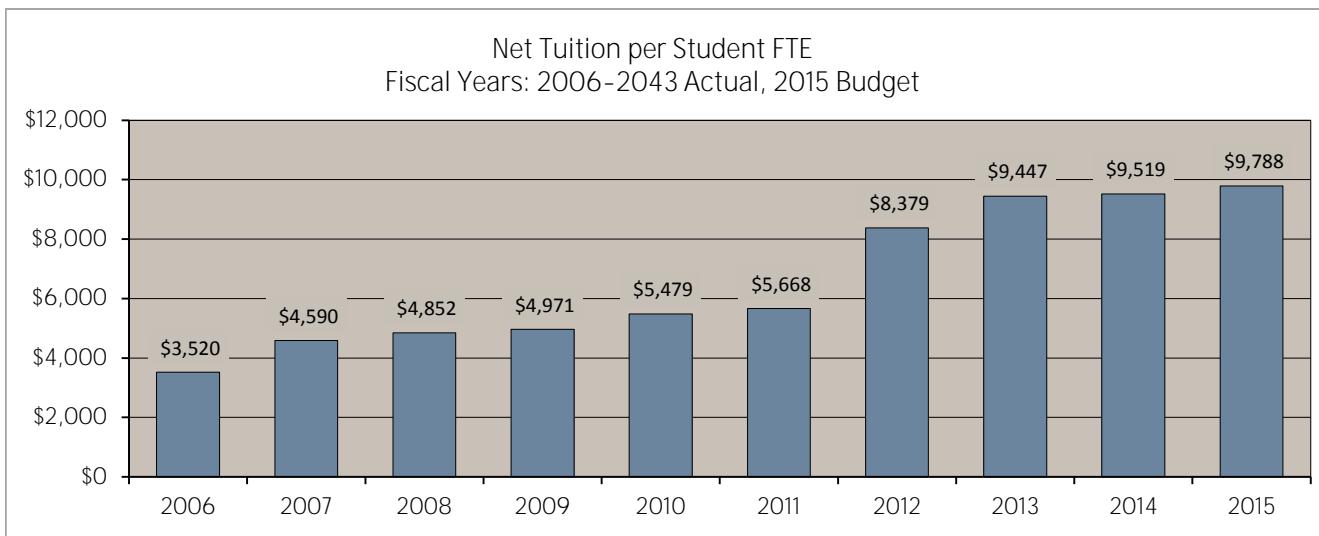
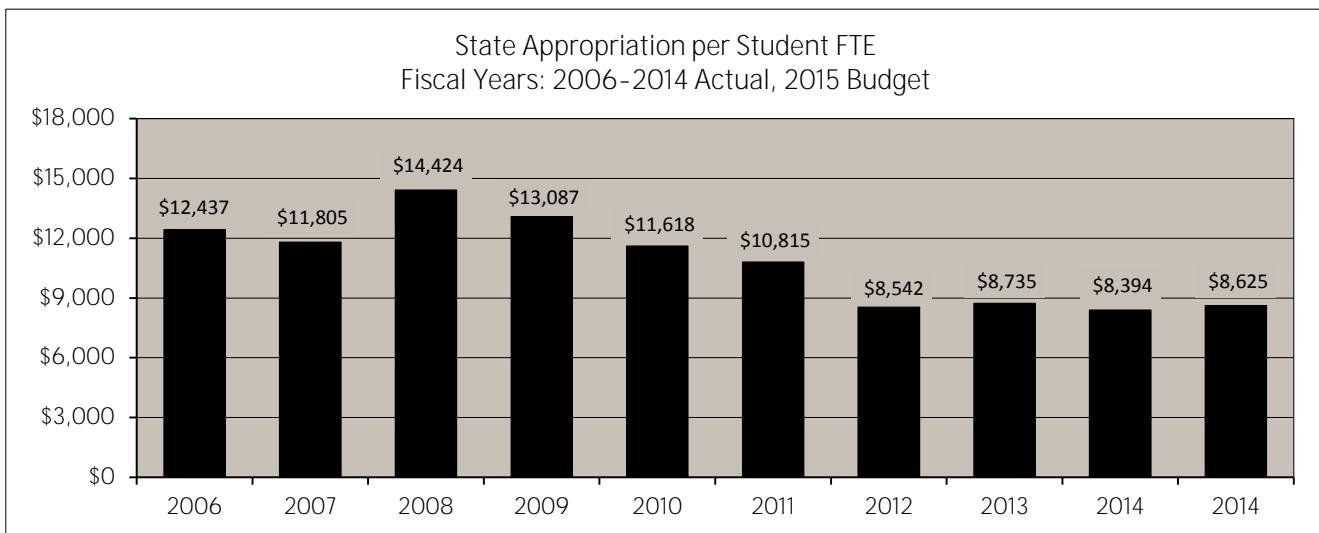
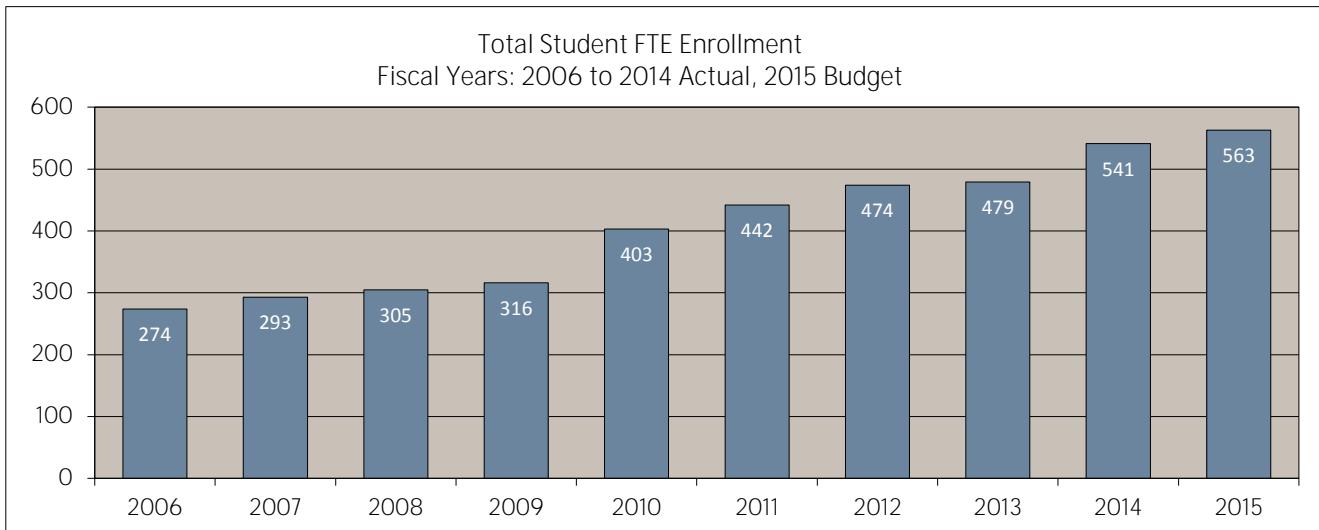


Oregon State University - Cascades
FY15 Budget Allocation Summary Comparison to FY14

	FY14 Initial Budget	FY15 Initial Budget	% Chg
Centrally Administered Funds	\$ 165,022	\$ 165,022	0.0%
Direct Instruction and Research Delivery			
Social Sciences	51,440	163,855	218.5%
Education	774,472	731,098	-5.6%
Counseling	667,001	615,888	-7.7%
Psychology	339,144	254,742	-24.9%
Humanities	386,171	265,874	-31.2%
Fine Arts	411,630	477,087	15.9%
Business	966,389	852,880	-11.7%
General Science and Biology	310,969	362,253	16.5%
Health and Human Sciences	606,614	768,139	26.6%
Natural Resources Instruction	297,461	361,679	21.6%
Outdoor Recreation Leadership/Tourism	242,845	263,428	8.5%
Engineering	322,404	358,523	11.2%
Computer Science	16,812	138,011	720.9%
Library	144,812	175,363	21.1%
Direct Instr and Research Delivery Total	5,538,164	5,788,820	4.5%
Service, Support, and Management:			
Executive Office	728,337	557,967	-23.4%
Advising and Student Affairs	977,646	1,167,315	19.4%
Enrollment Services	544,120	735,825	35.2%
Finance and Administration	639,596	698,589	9.2%
Marketing and Communications	521,770	502,014	-3.8%
Facilities	120,854	753,336	523.3%
Information Technology	420,185	255,478	-39.2%
Service, Support, and Management Total	3,952,508	4,670,524	18.2%
Distributable Budget and Targeted Programs	9,490,672	10,459,344	10.2%
Total Budget	\$ 9,655,694	\$ 10,624,366	10.0%

¹ Reserve to be distributed to departments throughout the year.

Oregon State University - Cascades



Source: OUS Institutional Research, FY14 Cascades Initial Budget.

Oregon State University - Cascades Campus

Academic Year 2014-15 - Tuition Base Rates and Mandatory Fees

		Tuition Base Rates				Mandatory Fees*				
Credits	Resident		Non-Resident		Credits	Building		Incidental		Total Fees
	Undergraduate	Graduate	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	
1	179.00	441.00	613.00	739.00	1	23.00	23.00	93.00	100.00	116.00
2	358.00	882.00	1,226.00	1,478.00	2	25.00	26.00	97.00	105.00	122.00
3	537.00	1,323.00	1,839.00	2,217.00	3	27.00	29.00	101.00	110.00	128.00
4	716.00	1,764.00	2,452.00	2,956.00	4	29.00	32.00	105.00	115.00	134.00
5	895.00	2,205.00	3,065.00	3,695.00	5	31.00	35.00	109.00	120.00	140.00
6	1,074.00	2,646.00	3,678.00	4,434.00	6	33.00	38.00	113.00	125.00	146.00
7	1,253.00	3,087.00	4,291.00	5,173.00	7	35.00	41.00	117.00	130.00	152.00
8	1,432.00	3,528.00	4,904.00	5,912.00	8	37.00	43.00	121.00	135.00	158.00
9	1,611.00	3,969.00	5,517.00	6,651.00	9	39.00	45.00	125.00	140.00	164.00
10	1,790.00	3,969.00	6,130.00	6,651.00	10	41.00	45.00	130.00	140.00	171.00
11	1,969.00	3,969.00	6,743.00	6,651.00	11	43.00	45.00	135.00	140.00	178.00
12	2,148.00	3,969.00	7,356.00	6,651.00	12	45.00	45.00	140.00	140.00	185.00
13	2,237.00	3,969.00	7,662.00	6,651.00	13	45.00	45.00	140.00	140.00	185.00
14	2,326.00	3,969.00	7,968.00	6,651.00	14	45.00	45.00	140.00	140.00	185.00
15	2,415.00	3,969.00	8,274.00	6,651.00	15	45.00	45.00	140.00	140.00	185.00
16	2,594.00	3,969.00	8,887.00	6,651.00	16	45.00	45.00	140.00	140.00	185.00
17	2,773.00	4,410.00	9,500.00	7,390.00	17	45.00	45.00	140.00	140.00	185.00
18	2,952.00	4,851.00	10,113.00	8,129.00	18	45.00	45.00	140.00	140.00	185.00
Each Add'l Credit Hour	179.00	441.00	613.00	739.00	Each Add'l Credit Hour	0.00	0.00	0.00	0.00	0.00

*A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

Oregon State University - Cascades Campus
 Academic Year 2014-15 - Undergraduate Differential Programs Tuition Rates

Credits	Business ¹		Engineering ¹	
	Resident	Non-Resident	Resident	Non-Resident
1	199.00	633.00	230.00	664.00
2	398.00	1,266.00	460.00	1,328.00
3	597.00	1,899.00	690.00	1,992.00
4	796.00	2,532.00	920.00	2,656.00
5	995.00	3,165.00	1,150.00	3,320.00
6	1,194.00	3,798.00	1,380.00	3,984.00
7	1,393.00	4,431.00	1,610.00	4,648.00
8	1,592.00	5,064.00	1,840.00	5,312.00
9	1,791.00	5,697.00	2,070.00	5,976.00
10	1,990.00	6,330.00	2,300.00	6,640.00
11	2,189.00	6,963.00	2,530.00	7,304.00
12	2,388.00	7,596.00	2,760.00	7,968.00
13	2,497.00	7,922.00	2,900.00	8,325.00
14	2,606.00	8,248.00	3,040.00	8,682.00
15	2,715.00	8,574.00	3,180.00	9,039.00
16	2,914.00	9,207.00	3,410.00	9,703.00
17	3,113.00	9,840.00	3,640.00	10,367.00
18	3,312.00	10,473.00	3,870.00	11,031.00
<i>Each Add'l Credit Hour</i>		199.00	633.00	230.00
				664.00

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

¹Students taking classes at both the Corvallis and Cascades Campus are assessed the Corvallis campus differential rate.

Oregon State University - Cascades Campus
Summer Session 2015 - Tuition Base Rates and Mandatory Fees

		Tuition Base Rates				Mandatory Fees*				
Credits	Resident		Non-Resident		Credits	Building		Incidental		Total Fees
	Undergraduate	Graduate	Undergraduate	Graduate		Undergraduate	Graduate	Undergraduate	Graduate	
1	179.00	441.00	179.00	441.00	1	34.00	34.00	0.00	0.00	34.00
2	358.00	882.00	358.00	882.00	2	34.00	34.00	0.00	0.00	34.00
3	537.00	1,323.00	537.00	1,323.00	3	34.00	34.00	20.00	20.00	54.00
4	716.00	1,764.00	716.00	1,764.00	4	34.00	34.00	20.00	20.00	54.00
5	895.00	2,205.00	895.00	2,205.00	5	34.00	34.00	20.00	20.00	54.00
6	1,074.00	2,646.00	1,074.00	2,646.00	6	34.00	34.00	20.00	20.00	54.00
7	1,253.00	3,087.00	1,253.00	3,087.00	7	34.00	34.00	20.00	20.00	54.00
8	1,432.00	3,528.00	1,432.00	3,528.00	8	34.00	34.00	20.00	20.00	54.00
9	1,611.00	3,969.00	1,611.00	3,969.00	9	34.00	34.00	20.00	20.00	54.00
10	1,790.00	4,410.00	1,790.00	4,410.00	10	34.00	34.00	20.00	20.00	54.00
11	1,969.00	4,851.00	1,969.00	4,851.00	11	34.00	34.00	20.00	20.00	54.00
12	2,148.00	5,292.00	2,148.00	5,292.00	12	34.00	34.00	20.00	20.00	54.00
13	2,327.00	5,733.00	2,327.00	5,733.00	13	34.00	34.00	20.00	20.00	54.00
14	2,506.00	6,174.00	2,506.00	6,174.00	14	34.00	34.00	20.00	20.00	54.00
15	2,685.00	6,615.00	2,685.00	6,615.00	15	34.00	34.00	20.00	20.00	54.00
16	2,864.00	7,056.00	2,864.00	7,056.00	16	34.00	34.00	20.00	20.00	54.00
17	3,043.00	7,497.00	3,043.00	7,497.00	17	34.00	34.00	20.00	20.00	54.00
18	3,222.00	7,938.00	3,222.00	7,938.00	18	34.00	34.00	20.00	20.00	54.00
Each Add'l Credit Hour	179.00	441.00	179.00	441.00		0.00	0.00	0.00	0.00	0.00

*A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

Oregon State University - Cascades Campus
 Summer Session 2015 - Undergraduate Differential Programs Tuition Rates

Credits	Business ¹		Engineering ¹	
	Resident	Non-Resident	Resident	Non-Resident
1	199.00	199.00	230.00	230.00
2	398.00	398.00	460.00	460.00
3	597.00	597.00	690.00	690.00
4	796.00	796.00	920.00	920.00
5	995.00	995.00	1,150.00	1,150.00
6	1,194.00	1,194.00	1,380.00	1,380.00
7	1,393.00	1,393.00	1,610.00	1,610.00
8	1,592.00	1,592.00	1,840.00	1,840.00
9	1,791.00	1,791.00	2,070.00	2,070.00
10	1,990.00	1,990.00	2,300.00	2,300.00
11	2,189.00	2,189.00	2,530.00	2,530.00
12	2,388.00	2,388.00	2,760.00	2,760.00
13	2,587.00	2,587.00	2,990.00	2,990.00
14	2,786.00	2,786.00	3,220.00	3,220.00
15	2,985.00	2,985.00	3,450.00	3,450.00
16	3,184.00	3,184.00	3,680.00	3,680.00
17	3,383.00	3,383.00	3,910.00	3,910.00
18	3,582.00	3,582.00	4,140.00	4,140.00
<i>Each Add'l Credit Hour</i>	<i>199.00</i>	<i>199.00</i>	<i>230.00</i>	<i>230.00</i>

A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate students.

¹Students taking classes at both the Corvallis and Cascades Campus are assessed the Corvallis campus differential rate.

Oregon State University
Statewide Public Service Programs
Mission

Oregon State University Statewide Public Service Programs improve the lives of Oregonians through discovery, outreach, and learning focused on critical issues of importance to communities throughout the state and the world.

The **OSU Extension Service** connects Oregonians to research-based knowledge for economic development, healthy and productive life choices, and sustainable ecosystems. Community-based Extension education programs include agriculture, forestry, coastal resources, economic development, family health, and well-known community enrichment programs such as 4-H Youth Development, Master Gardeners, and Oregon Open Campus. In addition to faculty specialists working throughout the state, OSU Extension oversees a corps of 14,000-trained Extension volunteers who represent the equivalent of 800 full-time employees in service to Oregon.

The **Oregon Agricultural Experiment Station** is Oregon's principal research engine related to food, agriculture, and natural resources. Reflecting diverse issues in environmental quality, life sciences, and rural economics, AES engages more than 400 scientists in five OSU colleges, on campus and at branch stations across the state. With partners in industries, agencies, and communities across Oregon and worldwide, the strengths of many disciplines are put to work to solve problems of productivity and profitability, environmental quality, and human health.

The **Forest Research Laboratory (FRL)** is a dynamic source of knowledge about the science and management of forests, the connections of people to forests, and the use of renewable materials to benefit businesses, communities, and quality of life in Oregon. In conjunction with OSU's College of Forestry, FRL scientists work with cooperators throughout Oregon to address challenges and opportunities for one of Oregon's primary sustainable resources – forests and the communities and industries that depend upon them.

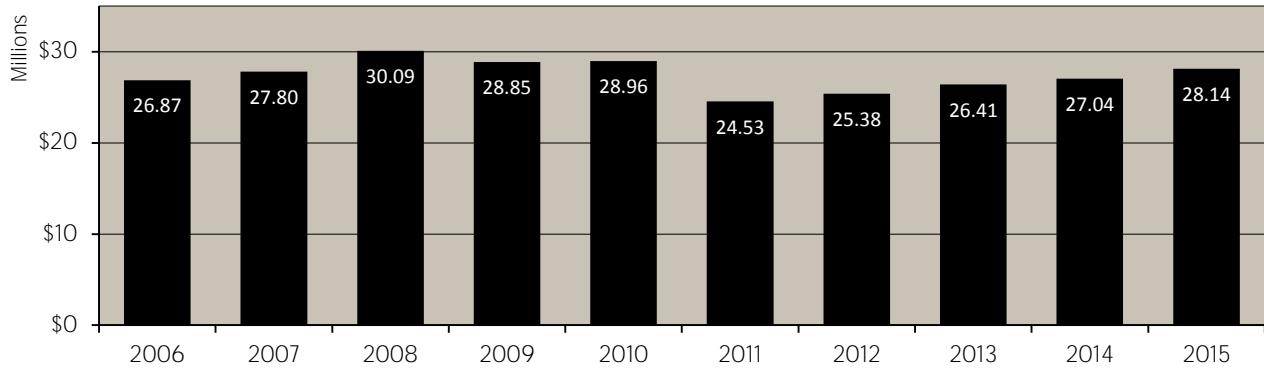


Sagar Sathuvalli, Potato Breeder
Ag & Extension Research Station in Hermiston

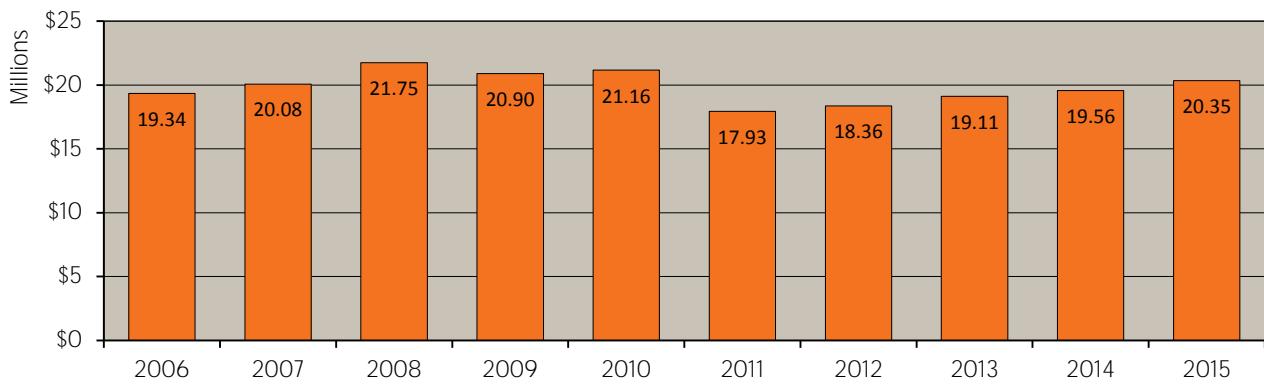
Oregon State University

Statewide Public Services

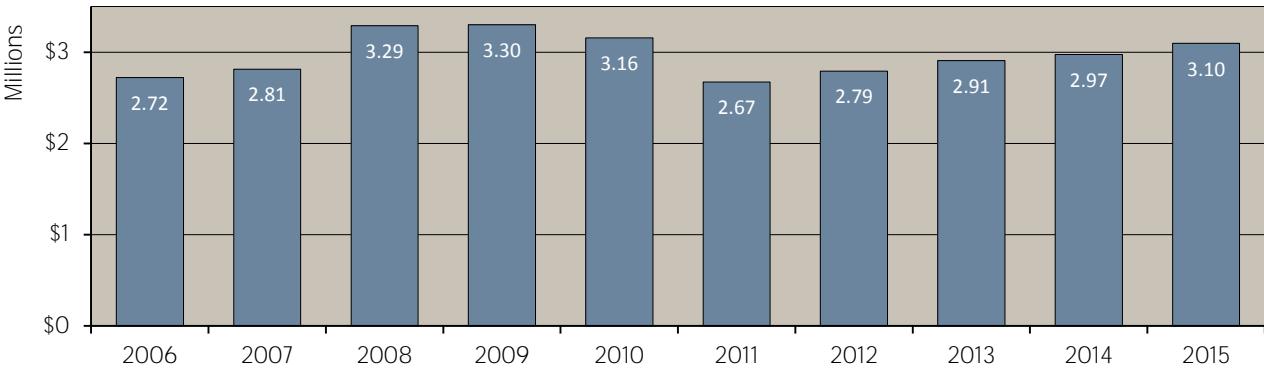
Agricultural Experiment Station
State Funding
Fiscal Years: 2006-2014 Actual, 2015 Budget



Extension Service
State Funding
Fiscal Years: 2006-2014 Actual, 2015 Budget



Forest Research Laboratory
State Funding
Fiscal Years: 2006-2014 Actual, 2015 Budget



Oregon State University
 Statewide Public Services
 Ratio of State Resource Expenditures to All Other
 Fiscal Years: 2006-2014 Actual

SUMMARY			Agricultural Experiment Station ¹			
Fiscal Year	State Resource Expenditures	All Other Expenditures	Other/State Ratio	State Resource Expenditures	All Other Expenditures	Other/State Ratio
FY2006	48,924,850	72,789,361	1.49	26,866,268	40,525,668	1.51
FY2007	50,693,131	72,171,656	1.42	27,802,337	40,277,936	1.45
FY2008	55,127,463	71,268,304	1.29	30,090,130	39,119,929	1.30
FY2009	53,042,840	82,229,731	1.55	28,847,079	44,294,775	1.54
FY2010	53,281,295	82,172,577	1.54	28,963,666	47,070,130	1.63
FY2011	45,133,878	97,319,423	2.16	24,534,737	61,397,254	2.50
FY2012	46,528,234	99,489,087	2.14	25,378,812	63,418,488	2.50
FY2013	48,427,346	95,116,023	1.96	26,414,682	60,641,161	2.30
FY2014	49,566,234	91,880,122	1.85	27,035,888	56,796,318	2.10

Extension Service			Forest Research Lab			
Fiscal Year	State Resource Expenditures	All Other Expenditures	Other/State Ratio	State Resource Expenditures	All Other Expenditures	Other/State Ratio
FY2006	19,336,636	14,215,381	0.74	2,721,946	18,048,312	6.63
FY2007	20,076,088	14,936,915	0.74	2,814,706	16,956,805	6.02
FY2008	21,746,832	14,662,333	0.67	3,290,501	17,486,042	5.31
FY2009	20,895,548	19,489,256	0.93	3,300,213	18,445,700	5.59
FY2010	21,161,731	16,231,030	0.77	3,155,898	18,871,417	5.98
FY2011	17,925,823	18,635,181	1.04	2,673,319	17,286,988	6.47
FY2012	18,357,067	17,109,615	0.93	2,792,355	18,960,984	6.79
FY2013	19,106,335	17,036,464	0.89	2,906,329	17,438,398	6.00
FY2014	19,555,668	17,176,894	0.88	2,974,678	17,906,910	6.02

Oregon State University
Athletics
Education & General Funds Budget

*Athletic Department Revenue Provided to the Education & General Fund and Support Given to
the Athletic Department from the Education & General Fund*

Fiscal Years: 2003-2013 Actual, 2014-2017 Estimate

The Oregon State University Athletic Department receives funding from the Education & General Funds Budget (E&G) annually. These funds pay for non-revenue producing athletic program coaching salaries and Other Payroll Expenses (OPE), excluding Football and Men's Basketball programs. The initial E&G funding amount was \$4 million but was reduced beginning in FY2006 when the renovated East Side of the football stadium opened, garnering the Athletic Department additional funding through ticket sales and associated fundraising. In fiscal years 2011 and 2012, a budgetary shortfall resulted due to the economic downturn and other economic factors. Additional E&G funding requested and subsequently approved, helped to balance the Athletic Department budget, while keeping in mind a new revenue source becoming available in FY2013 in the form of the new Pac-12 Television package. The new revenue was realized and E&G funding was reduced to the \$4 million historic level, and over time further reductions will be made as increasing revenues allow, including the new BCS Football agreement starting in FY2015.

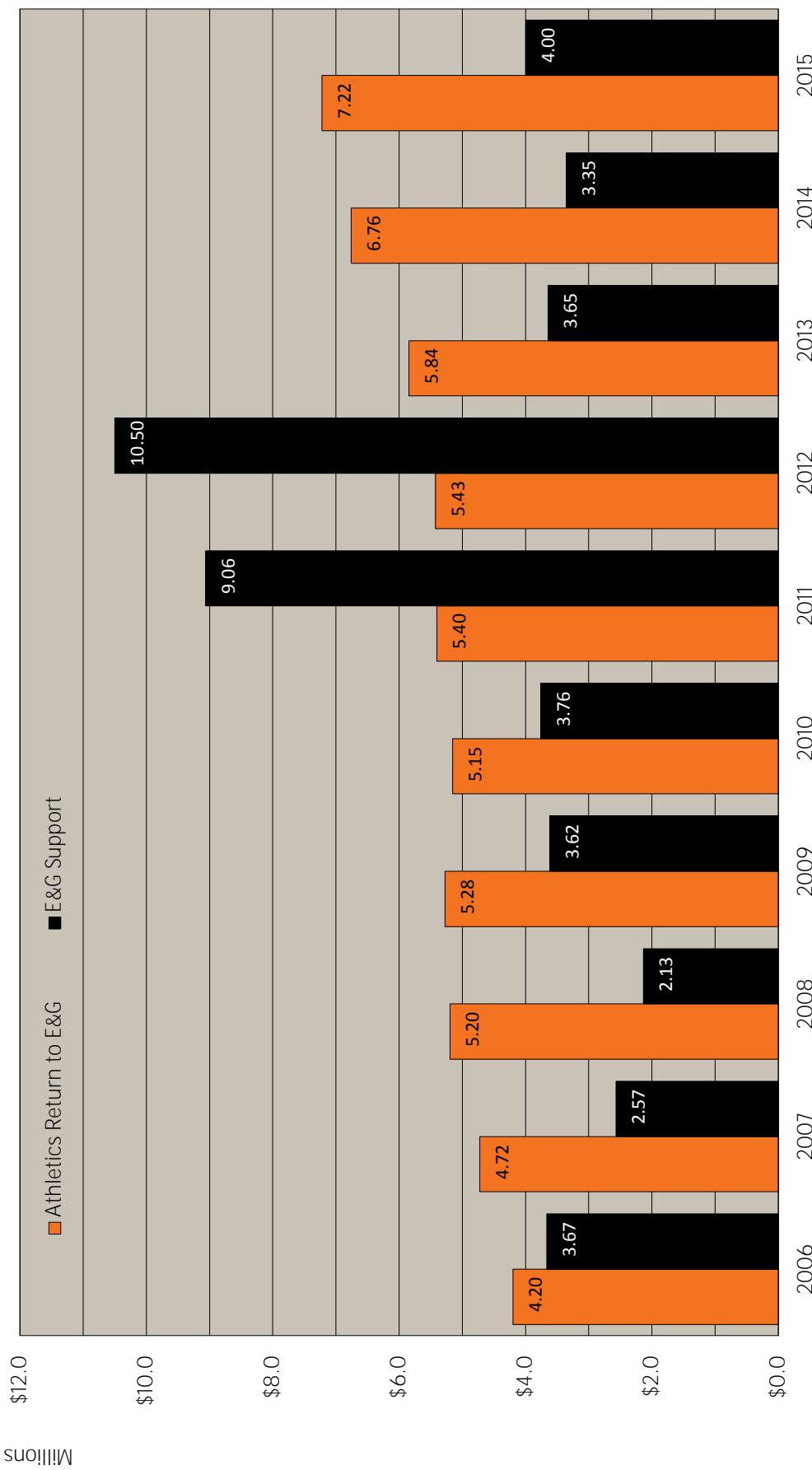
The graph conservatively shows the measurable funding effect the Athletic Department has on the University. Except for fiscal years 2011 and 2012, the Athletic Department has annually supported the University in excess of the E&G funding received through payment of student-athlete tuition and fees, as well as the 3% F&A Assessment. For FY2004 through FY2010, Athletic Department support exceeded the E&G Funding by an average of over \$1.3 million annually. Projections through FY2017, including the revenue shortfalls in FY2011 and FY2012, anticipate the average will increase to over \$1.4 million. Over the term of this report, the estimated financial return to the University will be in excess of \$20.1 million.

The graph does not reflect other economic factors in FY2014 such as the 235 student-athletes who participate in athletics programs but received no athletic financial aid (walk-on) or the additional student-athletes who receive only partial scholarships. When taken into account, these resources provide additional economic return to the university, of approximately \$4 million annually. Additionally, there are another 500 student support personnel who do not receive athletic financial aid (Band, Cheer, Dance, Student Managers, Student Trainers, etc.) but provide economic support for Oregon State University.



Oregon State University Athletics

Revenue Provided to/Support Given from Education & General Funds Budget
Fiscal Years: 2004–2014 Actual, 2015 Budget



Source: OSU Data Warehouse, FY15 Initial Education and General Budget, OSU Athletics Department
Revenue from Athletics includes scholarships (received by OSU as tuition revenue), student fees and assessments paid to E&G.