

FISCAL YEAR 2022 – OREGON STATE UNIVERSITY

# EDUCATION & GENERAL FUNDS BUDGET

JULY 1, 2021 – JUNE 30, 2022



**PREPARED BY**

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**Oregon State**  
University

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# INTRODUCTION

# Education & General Funds Operating Budget

Fiscal Year 2022

## Introduction



### Budget Summary

OSU's Revenue Budget across all units for FY2022 is projected at \$1.44B, excluding Plant Funds. This is an increase of \$114M from FY2021; this increase includes about \$40M in the Educational & General (E&G) Funds, \$9M Self Supports, \$30M in Cascades & Statewide Public Services (SWPS) and \$35M in Restricted Funds.

There was uncertainty about the budget for FY2022 as circumstances coming out of the pandemic were so unusual. The proposed budget assumes state funding at the level proposed by the co-chairs' budget, enrollment growth in Ecampus of 10%, continued growth at OSU-Cascades, enrollment declines in resident undergraduates in Corvallis of 1.3% and of non-resident undergraduates of 4.4%, and flat enrollment in graduate and professional programs.

### Acknowledgements

The FY2022 Budget Book reflects the dedicated work of numerous individuals at OSU. While it is difficult to acknowledge all the contributions made for this document, I particularly wish to thank several dedicated faculty and staff, in addition to the staff of the Office of Budget and Resource Planning (Jan Lewis, Cindy Alexis, Nicole Dolan, and Kayla Campbell), whose efforts were essential in the development of this budget plan.

2021-22 University Budget Committee: Alison Johnston (Chair, School of Public Policy), Zackery Allen (Graduate Student), Jon Boeckstedt (Vice Provost, Enrollment Management), Shaun Bromagem (Financial Planning Manager, College of Engineering), Lily Butler (Student at Large), Tim Carroll (Dean, College of Business), Frank Chaplen (Associate Professor, College of Agricultural Sciences), Jessica Dupont (Executive Director, Ecampus), Islam Elwefati (Associated Students of Cascades Campus), Lisa Gaines (Director, Institute for Natural Resources), John Gremmels (Infrastructure Working Group Representative), Aiman Khan (Student at Large), Muhammad Aatir Khan (Student Fee Committee Chair, Associate Students of OSU), Terri Libert (Director, OSU-Cascades), Staci Simonich (Dean, College of Agricultural Sciences), and Nicole von Germeten (Professor, School of History, Philosophy, and Religion, CLA).

Mike Green, Vice President for Finance and Administration

Paul Odenthal, Senior Associate Vice President for Administration

Heidi Sann, Associate Vice President for Finance & Controller

Kelly Sparks, Associate Vice President for Finance & Strategic Planning – OSU-Cascades

Data Sources for the fiscal year 2022 Annual E&G Budget:

Oregon State University, Institutional Research

Oregon State University's enterprise reporting system, CORE

Data prior to FY2014, Oregon University System

FY2022 OSU Shared Responsibility Budget Model

2021-22 is the seventh year that state funding through the Public University Support Fund (PUSF) is allocated to Oregon's Public Universities through the Student Success and Completion Model (SSCM). Prior to 2015-16, funding was allocated through the Resource Allocation Model (RAM). The RAM allocated the PUSF to the seven public universities using two primary funding items: line item and enrollment funding.

- The majority of funds flowed through a cost-weighted enrollment driven formula (70%).
- A set of line items, including Regional Support, Research and Public Service were supported (28.5%).
- A small incentive fund for student success allocated resources based on degrees completed and emphasized underrepresented minority or rural students (1.5%).

The RAM relied on single-year data and was volatile, which was particularly dangerous for institutions that rely more on state funding and student enrollment.

The Legislature directed the Higher Education Coordinating Commission (HECC) to "...adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate." In response to that charge, the HECC convened a workgroup to develop the SSCM in June 2014, including senior financial, academic and student affairs representatives from each public university as well as student and faculty leadership from the Oregon Student Association and International Faculty Senate.

The SSCM developed by the workgroup, and adopted by the HECC, replaced the RAM for FY2016 and is an outcomes-based funding formula. The model links to state educational attainment goals, directs state investment to completions (including course, degree and certificate completions), rewards and reinforces institutional investments in student success and support services, and focuses on achieving equity goals. Guiding principles of the SSCM include: rewarding public universities for resident student success, supporting valuable public service activity and regional context, and providing transitional and institutional stability.

The Student Success and Completion Model has three primary components:

- **Mission Differentiation (MD) Funding** supports the unique regional, research and public service missions and activities of each university, as "line item" funding for services, programs or general operations.
- **Activity-Based Funding** distributes resources based on student credit hour (SCH) completions of Oregon resident students at undergraduate and graduate levels.

- **Completion Funding** rewards degree and certificate completions by Oregon resident students. Completions by underrepresented students (underrepresented minority, low-income, rural and veteran status) and those in academic disciplines in high-demand and high-reward fields (STEM, Health, Bilingual Education) are provided additional weighting in the allocation formula.

#### Mission Differentiation Funding:

- Is an allocation “off the top”
- Is based on historical funding levels adjusted for inflation; indexed to Portland CPI
- Has three types of funding:
  - Regional Support – provides resources for the higher cost mission of the four Technical and Regional Universities (TRU) and OSU Cascades which serve a unique and critical public purpose.
  - Research Support – provides resources for key economic development and innovation needs of the state.
  - Mission support – provides funding for non-instructional activities

#### Activity-Based Funding:

- Distributes a defined percentage of non-MD funding for SCH completions (40% of non-MD funding at full implementation)
- Distributes resources based on SCH completions at each institution utilizing program- and course-level specific cost weighting system (CIP codes)

#### Completion Funding:

- Determined by degrees at all levels funded: BA/BS through PhDs<sup>1</sup>, including graduate certificates
- Cost-weighting adjustments are made to reflect program duration and type (CIP code)
- Additional weighting awarded for BA/BS degrees earned by underrepresented students (low-income student, minority student, rural or veteran) and degrees in high-demand and high-reward areas (STEM, Healthcare and Bilingual Education)
- Allocations for transfer students are discounted relative to non-transfer students

The transition to the SSCM was phased in over three years (AY2015-16 through AY2018-19) and is stable now at 60% of the PUSF based on outcomes measures. Every other year, the HECC, in consultation with stakeholders, will examine definitions, weighting factors and similar items to ensure that unintentional consequences are understood and accounted for and adjustments are made if necessary.

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<sup>1</sup> PhDs awarded to non-resident students are treated as resident students



SSCM Distribution:

<i>All Universities</i>		2018	2019	2020	2021	2022
Funding Levels	Mission Differentiation	\$63.9M	\$66.9M	\$68.9M	\$70.8M	\$73M
	Activity-Based	\$119.2M	\$123.6M	\$136.5M	\$142.4M	\$147M
	Completions	\$177.9M	\$185.4M	\$204.7M	\$213.6M	\$221M
<i>Oregon State University</i>		2018	2019	2020	2021	2022
Funding Levels	Mission Differentiation	\$14.1M	\$14.7M	\$15.1M	\$15.5M	\$14M
	Activity-Based	\$39.1M	\$41.3M	\$45.8M	\$47.9M	\$51.5M
	Completions	\$54.9M	\$58.5M	\$66.2M	\$69.8M	\$70.3M
<i>OSU - Cascades</i>		2018	2019	2020	2021	2022
Funding Levels	Mission Differentiation	\$2.7M	\$2.8M	\$2.8M	\$2.9M	\$3.2M
	Activity-Based	\$1.2M	\$1.4M	\$1.6M	\$1.7M	\$1.8M
	Completions	\$3.0M	\$3.2M	\$3.3M	\$3.5M	\$3.7M

## SECTION 1: BUDGET SUMMARY

**FY2021 Revenue Detail (Final)**
**Public University Support Fund**

Outcomes Funding Allocation	\$ 56,110,105	\$ 69,778,479	24.4%
SCH Funding Allocation	39,624,524	47,836,170	20.7%

**Mission Differentiation Funds**

Research Support	2,647,583	3,166,516	19.6%
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**Mission Support**

Pharmacy Differential	1,010,716	1,208,819	19.6%
Vet Med Differential	3,373,184	4,034,339	19.6%
Vet Diagnostic Lab	1,197,222	1,431,880	19.6%
SWPS Building Maintenance	1,742,814	2,084,411	19.6%
Engineering Graduate Support	2,265,908	2,697,012	19.0%

**Systemwide Expenses/Programs**

Endowment Match	575,028	715,796	24.5%
Orbis	43,687	52,248	19.6%
Faculty Diversity	54,762	65,497	19.6%
Services to Students with Disabilities	64,826	77,532	19.6%

**Subtotal - Public University Support Fund**

<b>108,710,359</b>	<b>133,148,699</b>	<b>22.5%</b>
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**State Programs Funding**

Engineering - ETIC	5,954,894	7,684,275	29.0%
Fermentation Science	571,824	629,756	10.1%
Signature Research Centers	228,009	251,103	10.1%
Ocean Vessels Research	285,912	314,878	10.1%
Natural Resource Institute	184,105	202,757	10.1%
Oregon Climate Change Research Institute	144,311	158,929	10.1%
OSU-UO TallWood Design Institute	1,568,117	1,726,992	0.0%
PacWave Energy Test Site	668,293	736,000	-53.1%
Ag Channel Habitat Study	100,070	110,209	-83.5%

**Total - State Programs Funding**

<b>9,705,535</b>	<b>11,814,899</b>	<b>21.7%</b>
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**Subtotal State Appropriation**

<b>118,415,894</b>	<b>144,963,598</b>	<b>22.4%</b>
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**Tuition**

OSU - Corvallis	283,372,504	274,898,897	-3.0%
Extended Campus	138,413,315	144,306,032	4.3%
Summer Term	7,690,059	7,928,125	3.1%

**Subtotal - Tuition**

<b>429,475,878</b>	<b>427,133,053</b>	<b>-0.5%</b>
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**Tuition Waivers**

<b>(44,989,312)</b>	<b>(56,855,418)</b>	<b>26.4%</b>
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**Student Fees**

Resource Fees	3,140,498	3,377,380	7.5%
Other Student Fees	5,740,937	5,921,286	3.1%

**Subtotal - Student Fees**

<b>8,881,435</b>	<b>9,298,666</b>	<b>4.7%</b>
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**Other Resources**

Indirect Cost Recovery / Returned Overhead	41,659,281	43,295,958	3.9%
Sales & Services / Misc. Income	19,639,106	29,036,234	47.8%
Interest Revenue	8,280,000	7,889,906	-4.7%
Debt Service Support on SELP Loans	1,072,584	1,072,584	0.0%

**Subtotal - Other Resources**

<b>70,650,971</b>	<b>81,294,682</b>	<b>15.1%</b>
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**Total Revenue**

<b>\$ 582,434,865</b>	<b>\$ 605,834,582</b>	<b>4.0%</b>
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<b>FY2022 Revenue Detail (Final)</b>	<b>Distributed Resources</b>	<b>Departmental Resources</b>	<b>Total</b>
<b><u>Public University Support Fund</u></b>			
Outcomes Funding Allocation	\$ 69,632,418	\$ -	\$ 69,632,418
SCH Funding Allocation	51,302,501	-	51,302,501
<b><u>Mission Differentiation Funds</u></b>			
Base	2,996,360	-	2,996,360
Research	2,583,069	-	2,583,069
Public Service	4,856,170	-	4,856,170
<b>Subtotal - Public University Support Fund</b>	<b>131,370,518</b>	<b>-</b>	<b>131,370,518</b>
<b><u>State Programs Funding</u></b>			
Engineering - ETIC	-	7,762,094	7,762,094
Fermentation Science	-	710,255	710,255
Signature Research Centers	-	283,205	283,205
Ocean Vessels Research	-	355,128	355,128
Natural Resource Institute	-	228,674	228,674
Oregon Climate Change Research Institute	-	179,246	179,246
TallWood Design Institute	-	1,947,743	1,947,743
Vet Diagnostic Lab	-	1,465,519	1,465,519
Molluscan Brood Stock	-	83,300	83,300
Ocean Acidification	-	49,000	49,000
PacWave Energy Test Site	-	-	-
Ag Channel Habitat Study	-	114,931	114,931
Cooperative Institute for Marine Resources Studies in augment	-	49,000	49,000
Clark Meat Center Upgrades	-	147,000	147,000
Wildfire Risk Map-INR	-	80,850	80,850
Wildfire Risk Map-FOR	-	465,500	465,500
Avian Study	-	209,271	209,271
SWPS Facilities	2,133,380	-	2,133,380
<b>Total - State Programs Funding</b>	<b>2,133,380</b>	<b>14,130,716</b>	<b>16,264,096</b>
<b>Subtotal State Appropriation</b>	<b>133,503,898</b>	<b>14,130,716</b>	<b>147,634,614</b>
<b><u>Tuition</u></b>			
OSU - Corvallis	278,388,412	-	278,388,412
Extended Campus	158,403,155	-	158,403,155
Summer Term	9,136,938	-	9,136,938
<b>Subtotal - Tuition</b>	<b>445,928,505</b>	<b>-</b>	<b>445,928,505</b>
<b><u>Tuition Waivers</u></b>	<b>(60,000,000)</b>	<b>-</b>	<b>(60,000,000)</b>
<b><u>Student Fees</u></b>			
Resource Fees	-	3,139,953	3,139,953
Other Student Fees	-	5,310,729	5,310,729
<b>Subtotal - Student Fees</b>	<b>-</b>	<b>8,450,682</b>	<b>8,450,682</b>
<b><u>Other Resources</u></b>			
Indirect Cost Recovery / Returned Overhead	200,000	43,000,000	43,200,000
Sales & Services / Misc. Income	650,000	20,679,470	21,329,470
Interest Revenue	8,772,000	-	8,772,000
Debt Service Support on SELP Loans	1,072,584	-	1,072,584
<b>Subtotal - Other Resources</b>	<b>10,694,584</b>	<b>63,679,470</b>	<b>74,374,054</b>
<b>Total Revenue</b>	<b>\$ 530,126,987</b>	<b>\$ 86,260,868</b>	<b>\$ 616,387,855</b>

**FY2022 Budget Allocation Comparison**
*(thousands of dollars)*
**FY2022 Initial Budget**

	<b>FY2021 Initial Budget</b>	<b>Dedicated Purpose Funds</b>	<b>General Purpose Funds</b>	<b>FY2022 Initial Budget</b>	<b>% Chg</b>
<b><u>Centrally Administered Funds</u></b>					
Pools and Reserves	\$ 5,990	\$ 14,580	\$ (1,729)	\$ 12,851	114.5%
Agencies Outside OSU E&G Budget	32,214	17,851	22,944	40,794	26.6%
Distributions to Academic Units	11,442	1,998	12,937	14,936	30.5%
Institutional Operations	13,000	12,000	-	12,000	-7.7%
<b>Centrally Administered Funds Total</b>	<b>62,646</b>	<b>46,429</b>	<b>34,152</b>	<b>80,581</b>	<b>28.6%</b>
<b><u>Direct Instruction and Research Delivery</u></b>					
Agricultural Sciences	24,797	4,175	21,034	25,209	1.7%
Business	25,684	3,284	22,687	25,971	1.1%
Engineering	66,445	20,628	48,727	69,355	4.4%
Forestry	8,545	3,464	5,470	8,934	4.6%
Public Health & Human Sciences	19,933	1,687	17,851	19,538	-2.0%
Education	6,266	151	6,096	6,247	-0.3%
Liberal Arts	45,904	1,286	45,089	46,375	1.0%
Earth, Ocean & Atmospheric Sciences	15,766	4,428	10,423	14,850	-5.8%
Pharmacy	12,345	6,371	5,915	12,286	-0.5%
Science	43,172	2,068	42,066	44,134	2.2%
Veterinary Medicine	25,726	18,504	9,154	27,657	7.5%
University Honors College	3,701	2,031	1,862	3,893	5.2%
Extended Campus	21,611	23,134	(185)	22,949	6.2%
Research Equipment	4,999	5,160	(41)	5,119	2.4%
Global Affairs	652	-	663	663	1.7%
Library	14,813	2,745	12,270	15,015	1.4%
Research Programs (Centers/Institutes)	11,462	3,167	8,539	11,706	2.1%
Graduate School Interdisciplinary Programs	957	-	863	863	-9.9%
<b>Direct Instruction and Research Delivery Total</b>	<b>352,779</b>	<b>102,284</b>	<b>258,482</b>	<b>360,766</b>	<b>2.3%</b>
<b><u>Service, Support, and Management:</u></b>					
Office of the President	9,277	-	9,704	9,704	4.6%
University Relations & Marketing	4,036	6	4,112	4,118	2.0%
Provost	1,171	-	1,192	1,192	1.8%
Provost Pass-through	9,482	-	9,663	9,663	1.9%
Enrollment Management	12,340	3,140	9,964	13,104	6.2%
Academic Affairs	4,421	884	3,842	4,726	6.9%
MSI	749	1	757	759	1.2%
Faculty Affairs	1,424	-	1,333	1,333	-6.4%
Information & Technology	24,673	2,694	23,812	26,505	7.4%
Graduate School Administration	4,488	1,356	3,174	4,530	0.9%
Extension & Engagement	641	-	747	747	16.4%
Research Administration	7,761	3,440	5,833	9,273	19.5%
Student Affairs	12,947	1,239	11,910	13,150	1.6%
Finance and Administration	42,469	4,028	39,817	43,845	3.2%
University Facilities Infrastructure Operations	31,130	9,936	22,455	32,392	4.1%
<b>Service, Support, and Management Total</b>	<b>167,010</b>	<b>26,725</b>	<b>148,315</b>	<b>175,040</b>	<b>4.8%</b>
<b>Total Budget</b>	<b>\$ 582,435</b>	<b>\$ 175,438</b>	<b>\$ 440,950</b>	<b>\$ 616,388</b>	<b>5.8%</b>

**Distribution of Centrally Administered Funds**

	<b>FY2021</b>	<b>FY2022</b>	<b>Change</b>	
	<b>Initial Budget</b>	<b>Initial Budget</b>	<b>Over (Under) \$</b>	<b>%</b>
Settle-up Reserves	\$ 13,891,818	\$ 18,536,981	\$ 4,645,163	33.4%
Staff, Grad, Salary Raises/Costs	2,530,000	8,380,000	5,850,000	231.2%
Debt Service	11,685,540	14,815,058	3,129,518	26.8%
Foundation Obligation/Capital Campaign	10,580,543	11,485,543	905,000	8.6%
Assessments, Leases, City Transit	7,852,087	9,461,987	1,609,900	20.5%
INTO Obligation	7,320,000	7,320,000	-	0.0%
Facilities & Rental Operations	16,930,000	15,881,500	(1,048,500)	-6.2%
Tuition Models Central Reserves	(4,990,691)	(3,678,397)	1,312,294	-26.3%
Other	6,100,851	6,128,877	28,026	0.5%
IT Investments	500,000	1,600,000	1,100,000	220.0%
Strategic Initiatives Funded from Central Funds	4,605,658	4,955,208	349,550	0.0%
Due from Other Funds	(14,305,479)	(14,305,479)	-	0.0%
<b>Total</b>	<b>\$ 62,700,327</b>	<b>\$ 80,581,278</b>	<b>\$ 17,880,951</b>	<b>28.5%</b>

**FY2022 Targeted Funding to Units**

	<b>Endowment Match</b>	<b>Targeted State Funding</b>	<b>OSU Targeted Funding</b>	<b>Exec &amp; Community Support Funding</b>	<b>Other</b>
Institutional Management	\$ -	\$ -	\$ -	\$ 2,016,500	\$ -
Agricultural Sciences	279,237	1,264,757	-	-	-
Business	152,097	-	-	-	-
Engineering	77,012	7,762,094	-	-	-
Forestry	435,081	2,413,243	-	681,200	-
Public Health & Human Sciences	112,879	-	850,000	-	2,610,701
Education	-	-	-	227,100	-
Liberal Arts	332,709	-	50,000	-	867,017
Earth, Ocean & Atmospheric Sciences	19,657	583,374	10,875	2,360,100	-
Pharmacy	-	1,116,137	-	2,660,100	-
Science	226,197	-	750,000	-	1,100,000
Veterinary Medicine	-	5,190,537	-	6,808,500	-
University Honors College	-	-	-	640,515	-
University Libraries	110,727	45,462	-	-	-
Research Centers & Institutes	156,767	641,729	-	8,024,407	-
Office of the President	-	-	-	9,782,098	-
University Relations & Marketing	-	-	-	-	-
Provost	-	-	-	1,201,776	-
Provost Pass-Thru	-	-	8,000,000	1,740,299	-
MSI	-	-	-	761,242	-
Graduate School	-	-	930,050	-	-
Student Affairs	-	67,459	-	-	-
University Business Centers	-	-	-	-	-
<b>Total</b>	<b>\$ 1,902,363</b>	<b>\$ 19,084,792</b>	<b>\$ 10,590,925</b>	<b>\$ 36,903,837</b>	<b>\$ 4,577,718</b>

## Fiscal Year 2022 Initial Budget

	General Resources Budget	Strategic OSU Funding	Targeted State Funding	AY Diff & Prof Tuition	Student Fees Sales & Service	Endowment Match	F&A Recovery Allocation	Dedicated Resources O/H	FY2022 Initial Budget
<b>Centrally Administered Funds</b>									
Pools and Reserves	\$ (4,727,267)	\$ 36,315,909	\$ -	\$ 822,900	\$ 3,850,000	\$ -	\$ 3,525,500	-	\$ 39,787,042
Transfers to Agencies Outside OSU E&G Budget	-	40,794,236	-	-	-	-	-	-	40,794,236
<b>Direct Instruction &amp; Research Delivery</b>									
Agricultural Sciences	21,034,200	-	1,264,757	-	805,000	279,237	2,000,000	(173,830)	25,209,364
Business	22,686,760	-	-	2,589,000	595,000	152,097	3,500	(55,290)	25,971,067
Engineering	48,726,880	-	7,762,094	10,079,000	853,450	77,012	2,500,000	(643,250)	69,355,186
Forestry	5,470,050	-	2,413,243	100,000	331,000	435,081	420,000	(235,270)	8,934,104
Public Health & Human Sciences	14,390,690	3,460,701	-	150,000	628,575	112,879	850,000	(54,870)	19,537,975
Education	6,096,420	-	-	-	154,000	-	8,000	(11,400)	6,247,020
Liberal Arts	44,172,100	917,017	-	113,000	848,000	332,709	80,000	(87,370)	46,375,456
Earth, Ocean & Atmospheric Sciences	10,411,640	10,875	583,374	-	75,000	19,657	3,800,000	(50,170)	14,850,376
Pharmacy	5,914,720	-	1,116,137	3,766,000	1,292,000	-	375,000	(178,200)	12,285,657
Science	40,216,350	1,850,000	-	-	1,100,000	226,197	840,000	(98,140)	44,134,407
Veterinary Medicine	9,153,760	-	5,190,537	4,068,000	10,258,350	-	130,000	(1,143,220)	27,657,427
University Honors College	1,861,915	-	-	1,890,000	152,600	-	-	(11,290)	3,893,225
Extended Campus	(185,070)	23,134,207	-	-	-	-	-	-	22,949,137
Research Equipment Reserve	(41,280)	-	-	-	-	-	5,160,000	-	5,118,720
International Programs - OSU	662,775	-	-	-	-	-	-	-	662,775
University Libraries	862,940	-	45,462	-	22,500	110,727	2,580,000	(13,220)	3,608,409
Research (Centers / Institutes / Programs)	12,269,947	-	641,729	-	1,419,751	156,767	1,113,000	(164,150)	15,437,044
Graduate School Interdisciplinary Programs	8,538,907	-	-	-	-	-	-	-	8,538,907
<b>Direct Instruction &amp; Research Delivery Total</b>	<b>252,243,704</b>	<b>29,372,800</b>	<b>19,017,333</b>	<b>22,755,000</b>	<b>18,535,226</b>	<b>1,902,363</b>	<b>19,859,500</b>	<b>(2,919,670)</b>	<b>360,766,256</b>
<b>Service, Support, and Management</b>									
Executive Offices	9,703,838	-	-	-	-	-	-	-	9,703,838
University Relations & Marketing	4,111,773	-	-	-	6,900	-	-	(510)	4,118,163
Provost	1,192,166	-	-	-	-	-	-	-	1,192,166
Provost Pass-through	1,662,879	8,000,000	-	-	-	-	-	-	9,662,879
Enrollment Management	9,964,328	-	-	-	3,353,126	-	35,000	(248,130)	13,104,324
Academic Affairs	3,842,148	-	-	-	955,000	-	-	(70,670)	4,726,478
Marine Studies Initiative	757,422	-	-	-	1,200	-	-	(90)	758,532
Faculty Affairs	1,333,131	-	-	-	-	-	-	-	1,333,131
University Information & Technology	23,811,647	-	-	-	122,700	-	2,580,000	(9,080)	26,505,267
Graduate School Administration	2,243,717	930,050	-	-	1,000,000	-	430,000	(74,000)	4,529,767
Extension & Engagement	746,500	-	-	-	-	-	-	-	746,500
Research Administration	5,833,405	-	-	-	-	-	3,440,000	-	9,273,405
Student Affairs	11,910,291	-	67,459	-	1,271,000	-	-	(99,050)	13,149,700
Finance and Administration	39,816,659	-	-	-	635,000	-	3,440,000	(46,990)	43,844,669
University Facilities, Infrastructure Operations	22,455,202	-	-	-	50,000	-	9,890,000	(3,700)	32,391,502
<b>Service, Support, and Management Total</b>	<b>139,385,106</b>	<b>8,930,050</b>	<b>67,459</b>	<b>-</b>	<b>7,394,926</b>	<b>-</b>	<b>19,815,000</b>	<b>(552,220)</b>	<b>175,040,321</b>
<b>TOTAL</b>	<b>\$ 386,901,543</b>	<b>\$ 115,412,995</b>	<b>\$ 19,084,792</b>	<b>\$ 23,577,900</b>	<b>\$ 29,780,152</b>	<b>\$ 1,902,363</b>	<b>\$ 43,200,000</b>	<b>\$ (3,471,890)</b>	<b>\$ 616,387,855</b>

**General Resources Budget - Fiscal Year 2022**

	FY2021 Base	Fiscal Year 2022				
		Exec & Community Support Funding	Management & Support Operations	Productivity Allocation	Distributed for Reserve	Total Base
<b>Institutional Management</b>	<b>\$ (6,647,724)</b>	<b>\$ 2,016,500</b>	<b>\$ (11,027,994)</b>	<b>\$ 137</b>	<b>\$ 4,284,090</b>	<b>\$ (4,727,267)</b>
<b>Instruction &amp; Research</b>						
Agricultural Sciences	21,944,000	-	-	21,237,500	(203,300)	21,034,200
Business	22,096,075	-	-	22,896,200	(209,440)	22,686,760
Engineering	47,472,955	-	-	49,286,200	(559,320)	48,726,880
Forestry	5,933,518	681,200	-	4,860,900	(72,050)	5,470,050
Public Health & Human Sciences	15,180,688	-	-	14,527,200	(136,510)	14,390,690
Education	5,753,370	227,100	-	5,919,700	(50,380)	6,096,420
Liberal Arts	43,992,577	-	-	44,539,100	(367,000)	44,172,100
Earth, Ocean & Atmospheric Sciences	10,553,177	2,360,100	-	8,171,300	(119,760)	10,411,640
Pharmacy	6,406,117	2,660,100	-	3,353,700	(99,080)	5,914,720
Science	39,281,924	-	-	40,563,400	(347,050)	40,216,350
Veterinary Medicine	9,530,605	6,808,500	-	2,568,300	(223,040)	9,153,760
University Honors College	1,853,328	640,515	-	1,252,800	(31,400)	1,861,915
Extended Campus	-	-	-	-	(185,070)	(185,070)
Research Equipment Reserve Fund	-	-	-	-	(41,280)	(41,280)
Global Affairs	651,853	-	668,115	-	(5,340)	662,775
University Libraries	12,151,701	-	12,389,837	1,200	(121,090)	12,269,947
Research (Centers/Institutes/Prgms)	8,657,835	8,024,407	-	608,900	(94,400)	8,538,907
Graduate School Interdisciplinary Prgms	957,380	-	-	869,900	(6,960)	862,940
<b>Instruction &amp; Research Total</b>	<b>252,417,103</b>	<b>21,401,922</b>	<b>13,057,952</b>	<b>220,656,300</b>	<b>(2,872,470)</b>	<b>252,243,704</b>
<b>Service, Support &amp; Management</b>						
Executive Office	9,277,097	9,782,098	-	-	(78,260)	9,703,838
University Relations & Marketing	4,029,645	-	4,144,983	-	(33,210)	4,111,773
Provost	1,171,743	1,201,776	-	-	(9,610)	1,192,166
Provost Pass-through	1,477,510	1,740,299	-	500	(77,920)	1,662,879
Marine Studies Initiative	1,003,047	761,242	-	2,300	(6,120)	757,422
Enrollment Management	9,174,083	-	10,047,408	22,600	(105,680)	9,964,328
Academic Affairs	3,684,738	-	3,488,468	391,800	(38,120)	3,842,148
Faculty Affairs	1,424,403	-	1,342,681	1,200	(10,750)	1,333,131
University Information & Technology	21,920,083	-	24,025,397	-	(213,750)	23,811,647
Graduate School Administration	2,176,862	-	2,280,247	-	(36,530)	2,243,717
Extension & Engagement	641,479	-	741,220	11,300	(6,020)	746,500
Research Administration	4,423,357	-	5,908,195	-	(74,790)	5,833,405
Student Affairs	11,957,919	-	11,265,841	750,500	(106,050)	11,910,291
Finance and Administration	38,542,177	-	40,170,249	-	(353,590)	39,816,659
University Facilities, Infrastructure and Operations	21,501,841	-	22,716,422	-	(261,220)	22,455,202
<b>Service, Support &amp; Management Total</b>	<b>132,405,984</b>	<b>13,485,415</b>	<b>126,131,111</b>	<b>1,180,200</b>	<b>(1,411,620)</b>	<b>139,385,106</b>
<b>TOTAL</b>	<b>\$ 378,175,363</b>	<b>\$ 36,903,837</b>	<b>\$ 128,161,069</b>	<b>\$ 221,836,637</b>	<b>-</b>	<b>\$ 386,901,543</b>



**Budgeted Operations by Unit\***

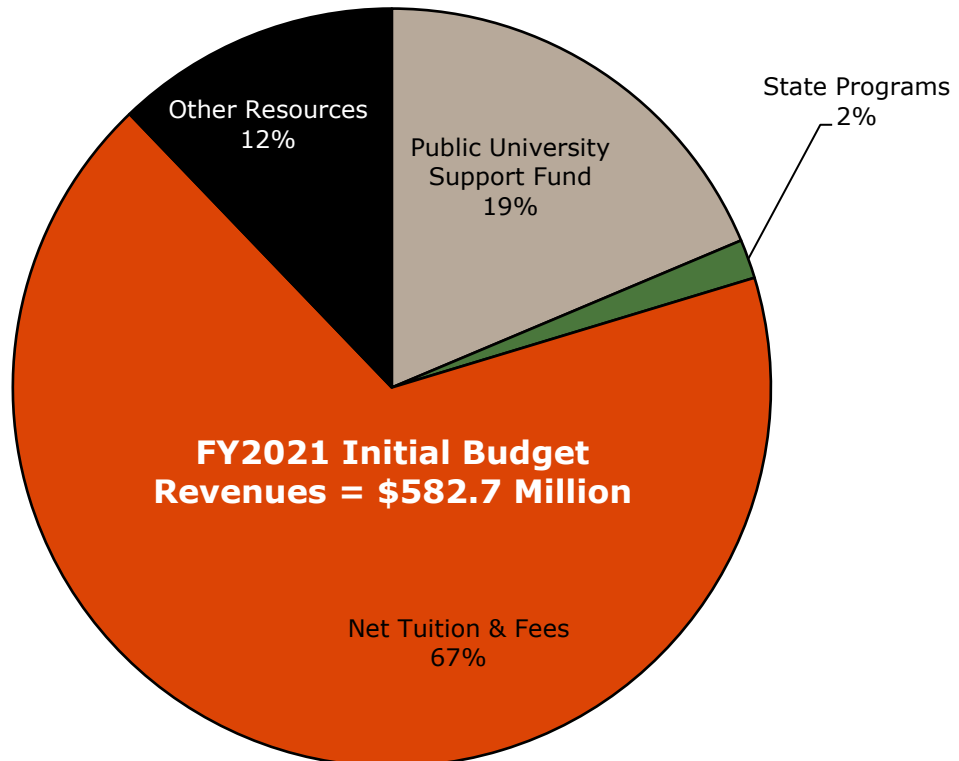
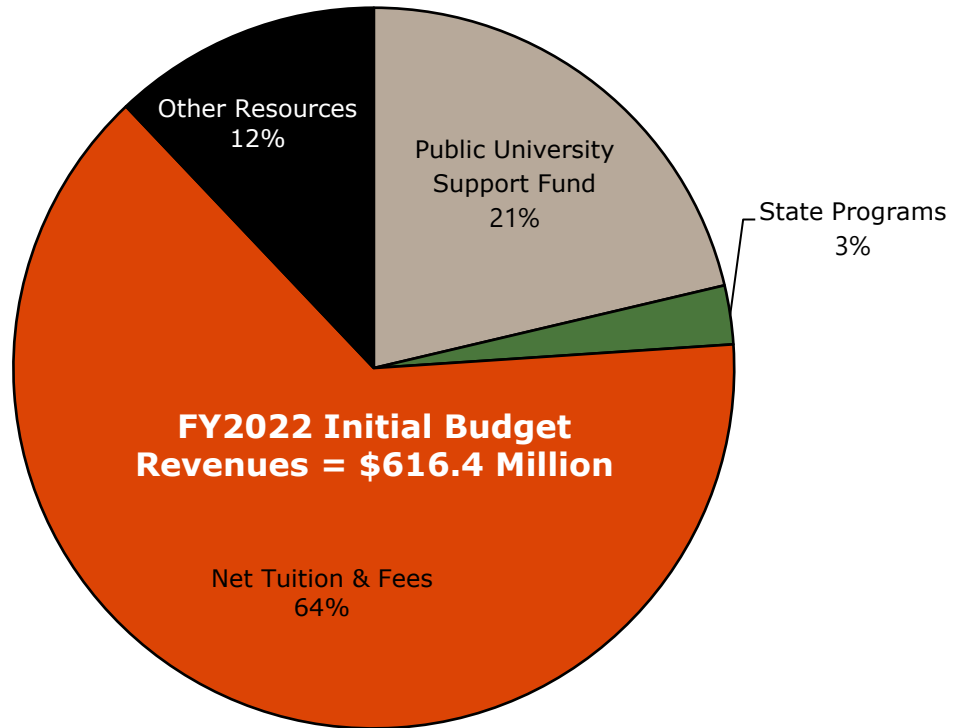
Fiscal Year 2022 Initial Expenditure Budget

	OSU Corvallis Ed & General	OSU Cascades Ed & General	Agricultural Experiment Station	OSU Extension Service	Forest Research Laboratory	Auxiliary Enterprise	Service Departments	Designated Operations	Royalties	Restricted Funds	Total	% of E&G to Total
Executive Offices	\$ 9,703,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ 1,016,317	\$ 10,726,155	90%
University Relations & Marketing	4,118,163	-	-	-	-	783,250	4,864,423	-	576,802	161,586	10,504,224	39%
Provost	1,192,166	-	-	-	-	-	-	-	-	145,033	1,337,199	89%
Provost Pass Through	1,726,379	-	-	-	-	-	-	-	-	-	1,726,379	100%
Extended Campus	22,949,137	-	-	-	-	-	-	-	-	656	22,949,793	100%
Enrollment Management	13,104,324	-	-	-	-	-	-	149,480	-	3,493,306	16,747,110	78%
Academic Affairs	4,726,478	-	-	-	-	-	-	332,500	-	719,275	5,778,253	82%
Marine Studies Initiative	758,532	-	-	-	-	-	-	-	-	621,176	1,379,708	55%
Faculty Affairs	1,995,906	-	-	-	-	3,090	-	-	-	1,300	2,000,296	100%
University Libraries	15,015,416	-	-	-	-	56,553	-	470,377	-	437,210	15,979,556	94%
University Information & Technology	26,505,267	-	-	-	-	68,025	11,595,937	-	175,177	723,329	39,067,735	68%
Graduate School Administration	4,529,768	-	-	-	-	6,750	-	-	-	1,304,917	5,841,435	78%
Graduate School Interdisciplinary Prgms	862,940	-	-	-	-	-	-	-	-	-	862,940	100%
Extension & Engagement	746,500	-	-	531,014	-	-	-	1,324,615	-	300,268	2,902,397	26%
OSU Extension Service	-	-	-	59,293,692	-	9,000	-	492,295	-	2,348,532	62,143,519	0%
Research Admin	9,273,405	-	-	-	-	-	-	-	2,248,060	431,692	11,953,157	78%
Research Centers, Institutes, Programs	11,706,004	-	30,000	\$1,003,405	-	149,605	(152,316)	419,961	-	25,305,164.80	38,461,824	30%
Student Affairs	13,149,701	-	-	-	-	128,533,352	-	165,909	-	1,902,041	143,751,003	9%
Global Affairs	-	-	-	-	-	-	-	-	-	410	410	0%
University Honors College	3,893,225	-	-	-	-	-	-	-	-	212,659	4,105,884	95%
Cascades Campus	-	19,899,548	-	-	-	4,996,511	-	80,000	-	3,491,753	28,467,812	0%
Agricultural Sciences	25,209,364	-	48,927,328	11,523,733	-	903,475	-	7,379,397	1,477,077	63,859,423	159,279,797	16%
Veterinary Medicine	27,657,427	-	411,499	-	-	-	(28,125)	50,301	-	5,202,272	33,293,374	83%
Forestry	8,934,104	-	-	2,522,510	9,343,252	34,000	652,000	940,440	-	27,301,266	49,727,572	18%
Liberal Arts	46,375,456	-	-	-	-	(2,234)	-	52,385	-	2,708,976	49,134,583	94%
Science	44,134,407	-	-	-	-	-	478,000	203,199	50,000	15,563,767	60,429,373	73%
Earth, Ocean & Atmospheric Sciences	14,850,376	-	-	-	-	-	1,966,239	658,067	1,500	93,154,967	110,631,149	13%
Business	25,971,067	-	-	-	-	-	-	45,406	-	1,985,116	28,001,589	93%
Engineering	69,355,186	-	-	-	-	-	-	624,693	372,000	57,171,941	127,523,820	54%
Education	6,247,020	-	-	-	-	-	-	-	-	2,091,410	8,338,430	75%
Public Health and Human Sciences	19,537,975	-	293,867	3,143,158	-	151,000	24,500	2,954,722	-	21,259,956	47,365,178	41%
Pharmacy	12,285,657	-	-	-	-	-	13,875	145,400	35,000	8,238,509	20,718,441	59%
Finance and Administration	43,844,668	-	-	-	-	1,000	45,617,228	223,444	-	11,707,600	101,393,940	43%
University Facilities, Infrastructure and Ops	32,391,502	-	-	-	-	4,990,535	3,806,154	-	-	124,609	41,312,800	78%
Athletics	7,936,500	-	-	-	-	77,716,508	-	-	-	5,961,225	91,614,233	9%
Institutional Management	85,699,997	806,503	242,263	(3,404,322)	1,567,475	-	88,410,000	3,792,947	-	74,059,158	251,174,021	34%
<b>TOTAL</b>	<b>\$ 616,387,855</b>	<b>\$ 20,706,051</b>	<b>\$ 49,904,957</b>	<b>\$ 74,613,190</b>	<b>\$ 10,910,727</b>	<b>\$ 218,400,420</b>	<b>\$ 157,247,915</b>	<b>\$ 20,511,538</b>	<b>\$ 4,935,616</b>	<b>\$ 433,006,818</b>	<b>\$ 1,606,625,087</b>	<b>38%</b>

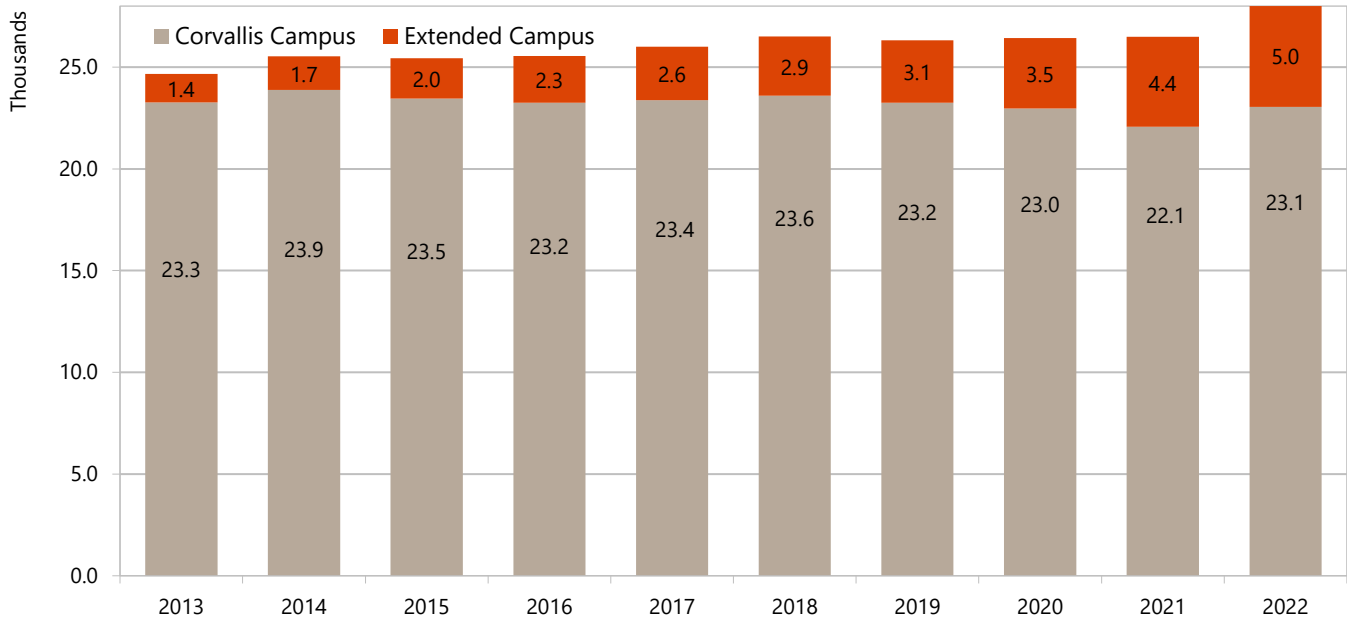
**SECTION 2: TRENDS & ANALYSIS**

**Education and General Funds Revenue Sources**

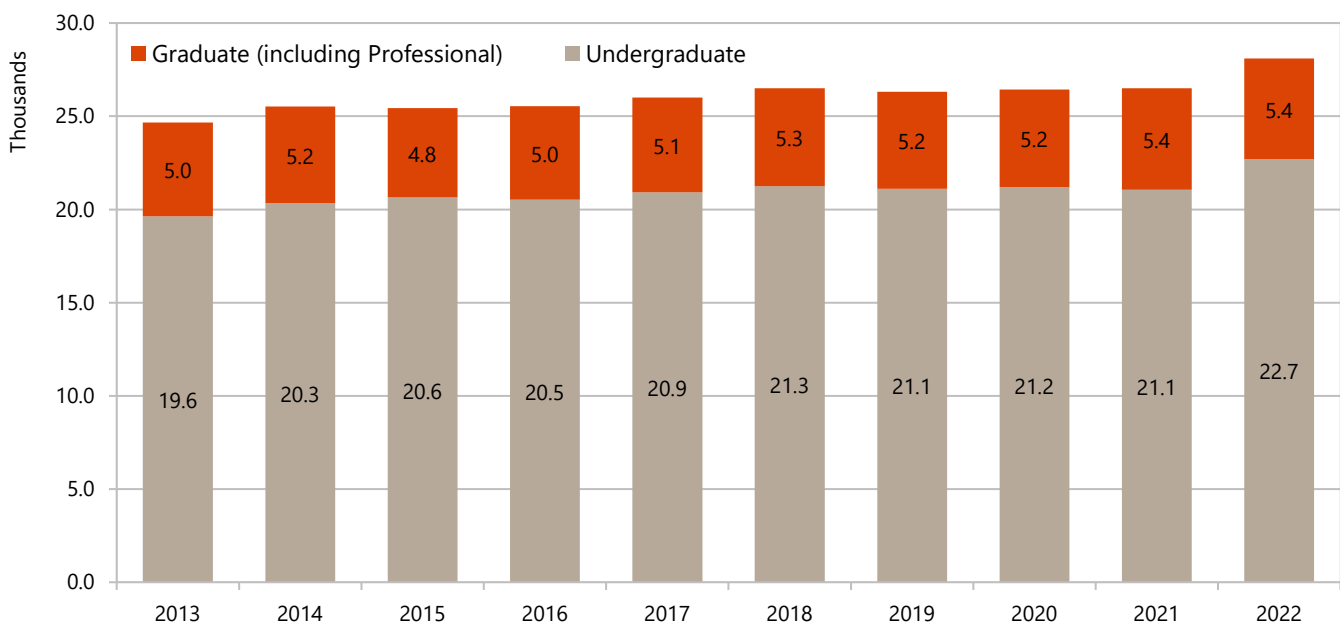
Fiscal Years 2021 &amp; 2022

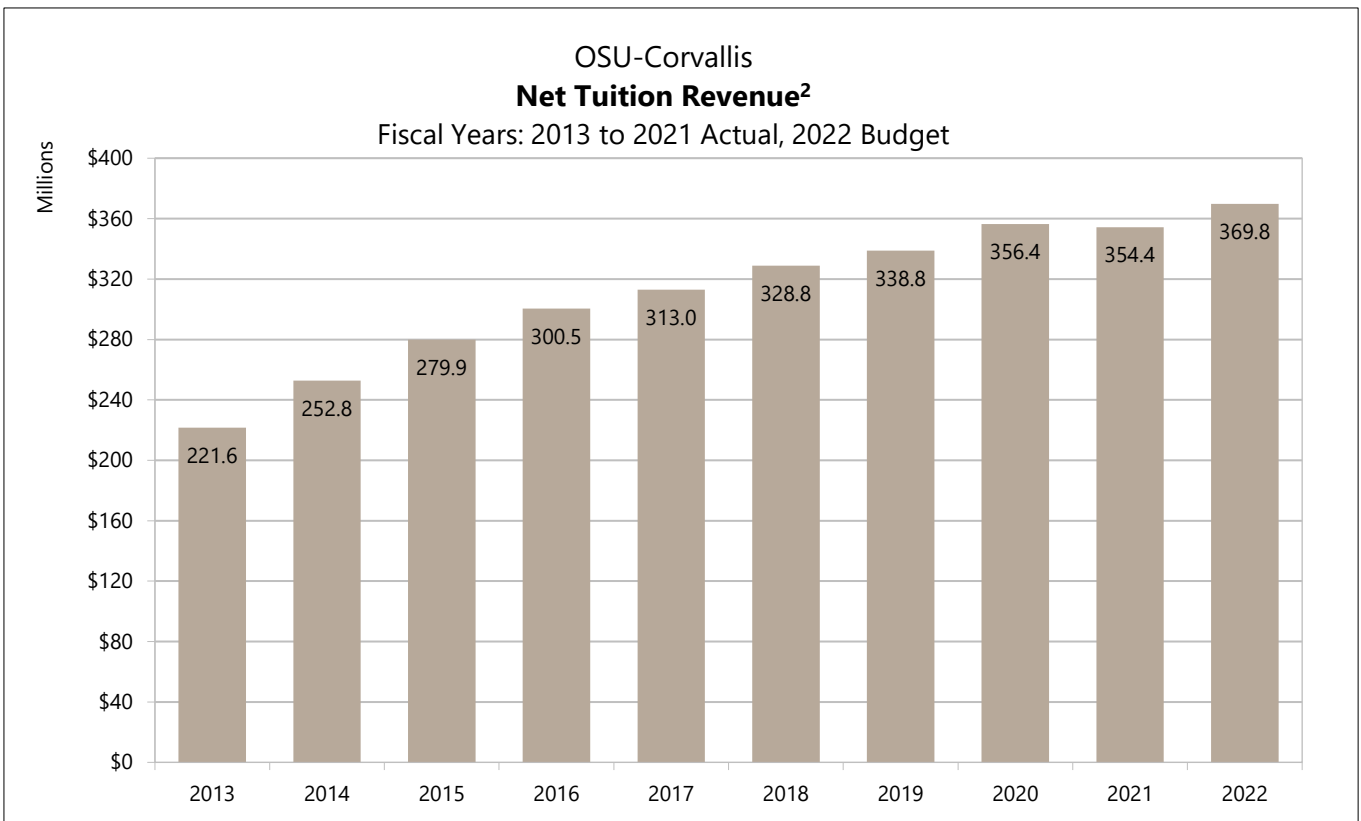
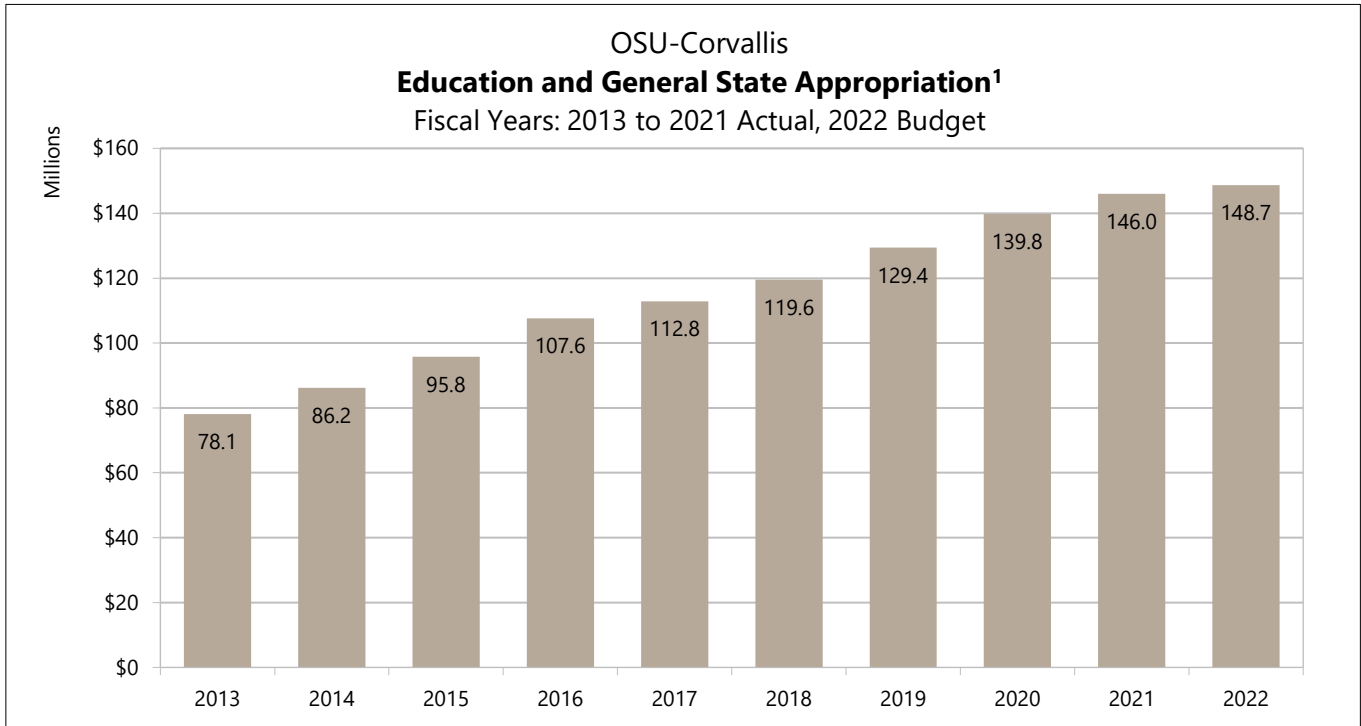


OSU-Corvallis  
**Total Student FTE Enrollment**  
 Fiscal Years 2013 to 2021 Actual, 2022 Estimate



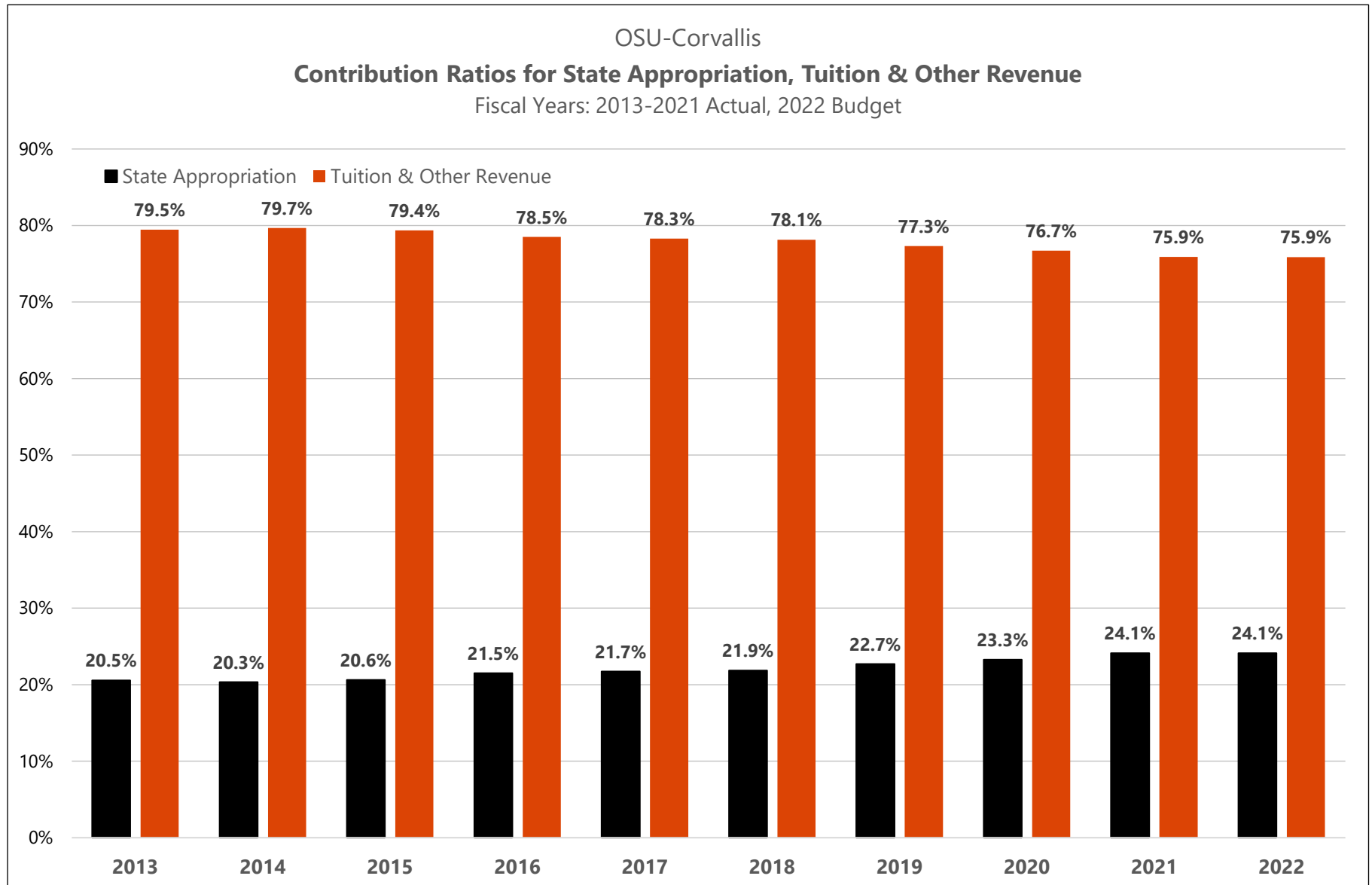
OSU-Corvallis  
**Student FTE by Student Level**  
 Fiscal Years 2013 to 2021 Actual, 2022 Estimate

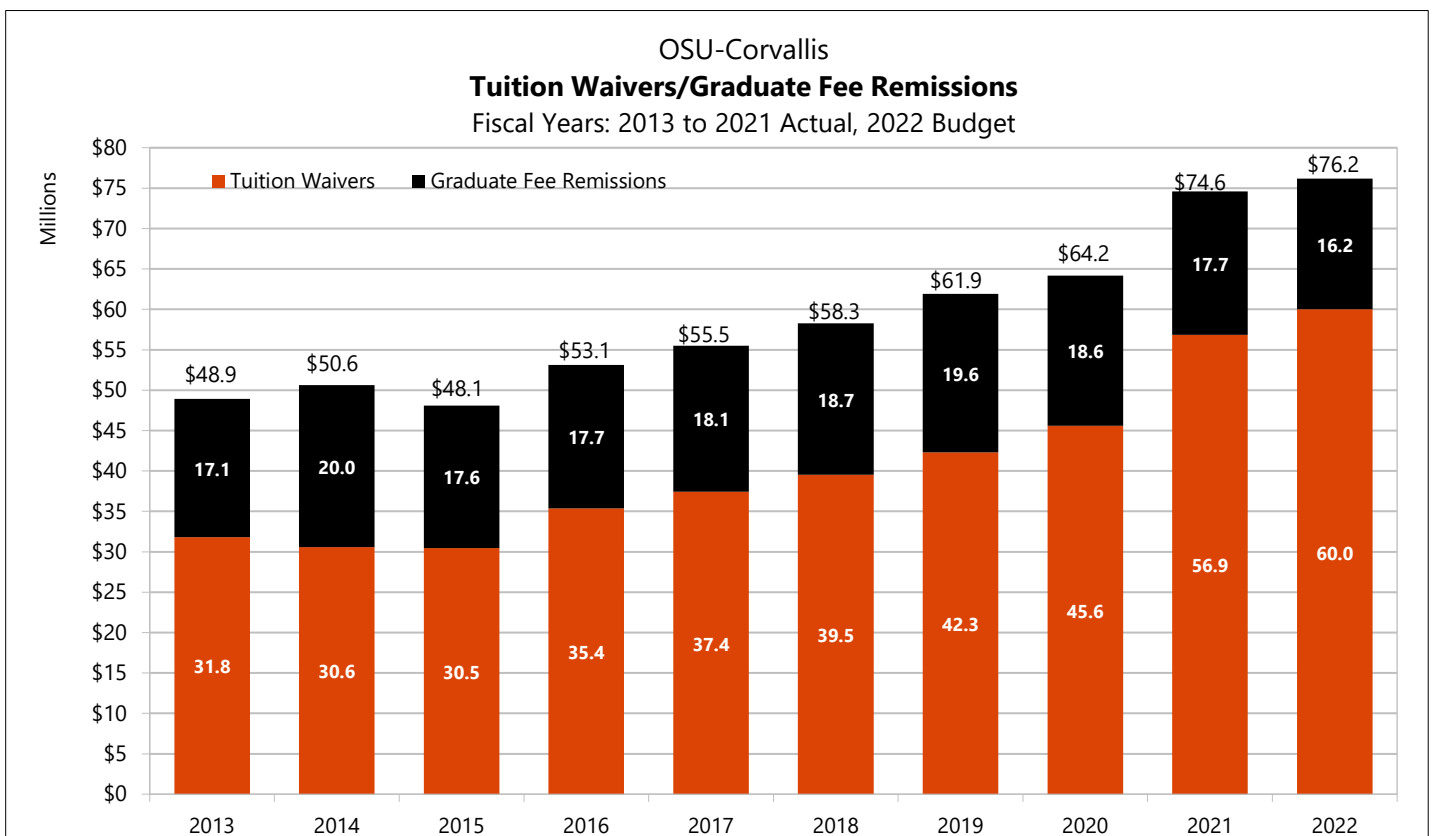
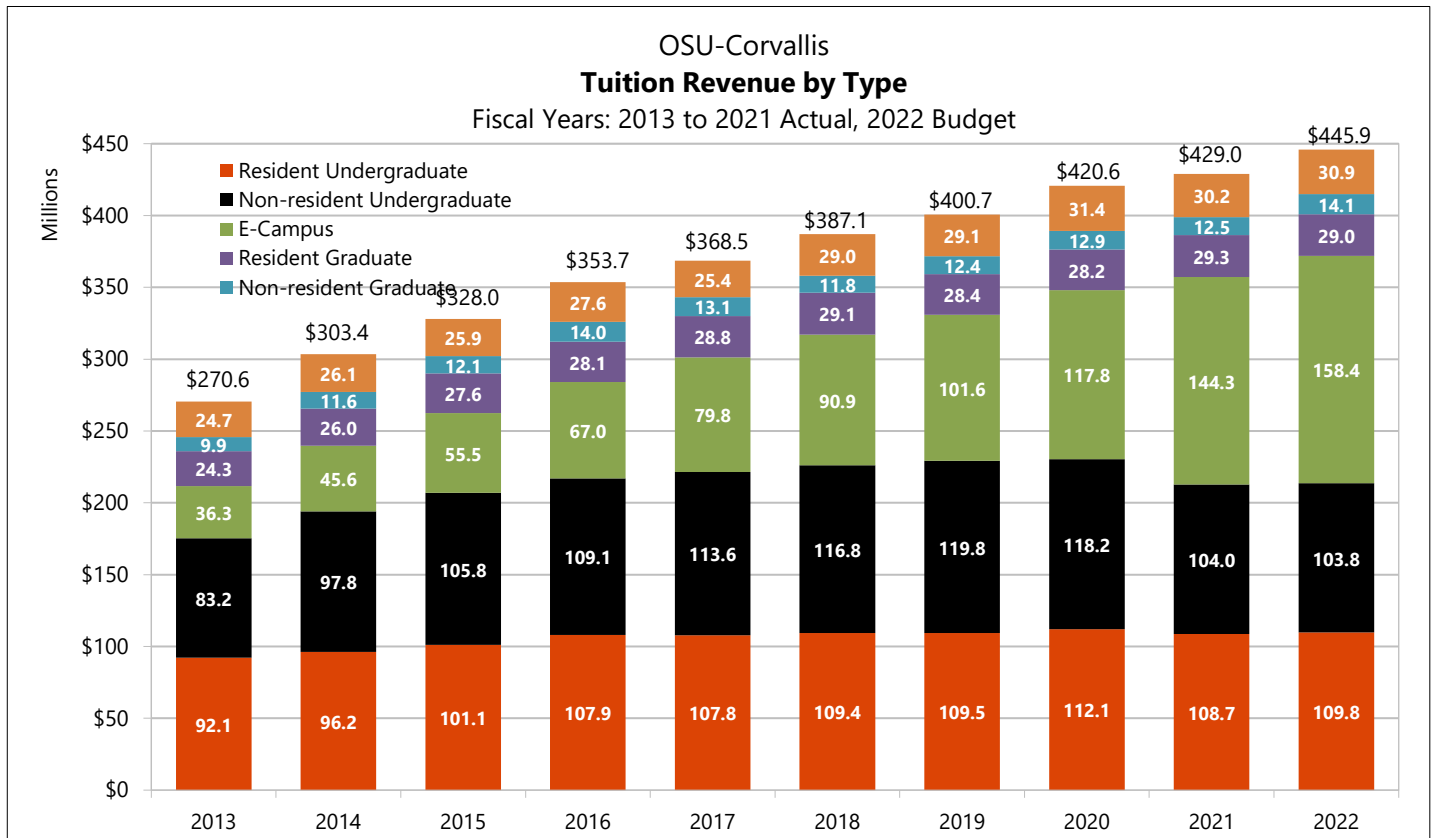




<sup>1</sup> Excludes the Statewide Public Services data.

<sup>2</sup> Net Tuition Revenue is gross tuition net of tuition waivers and graduate fee remissions.



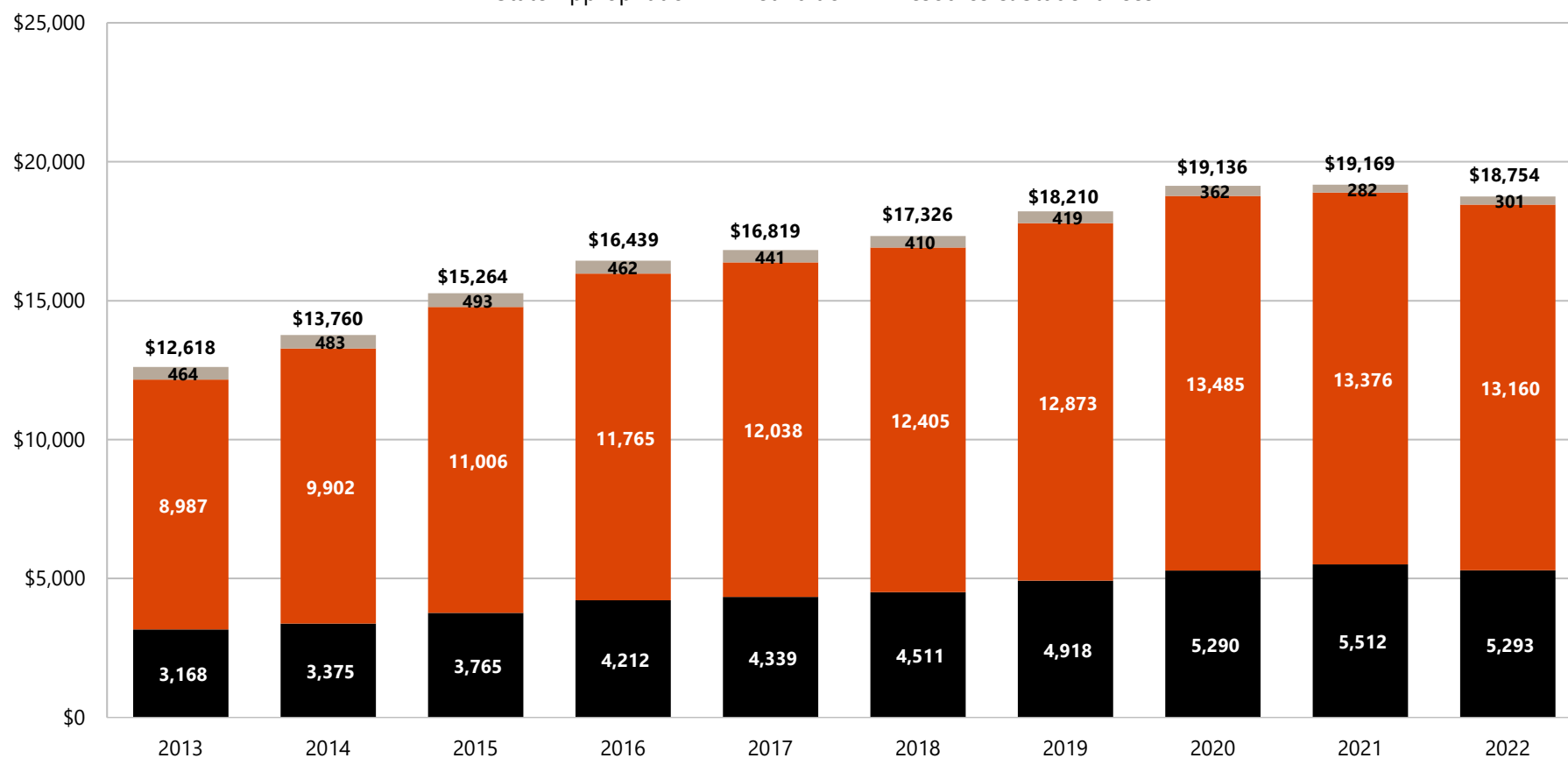


OSU-Corvallis  
**Revenue Sources per Student FTE**

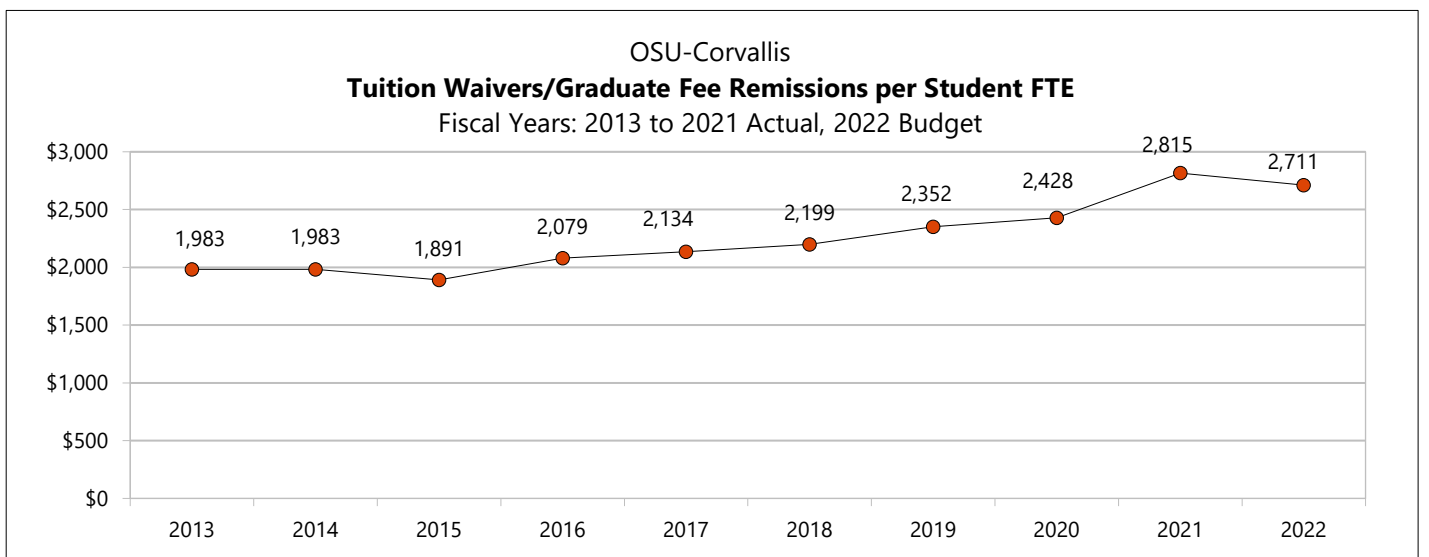
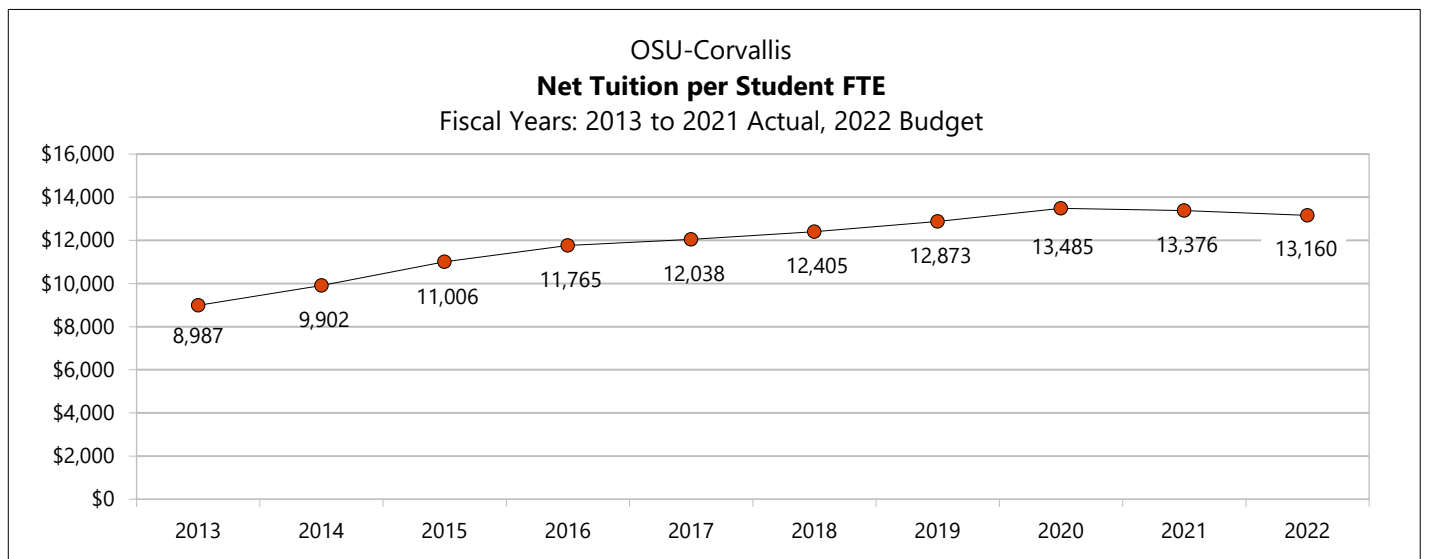
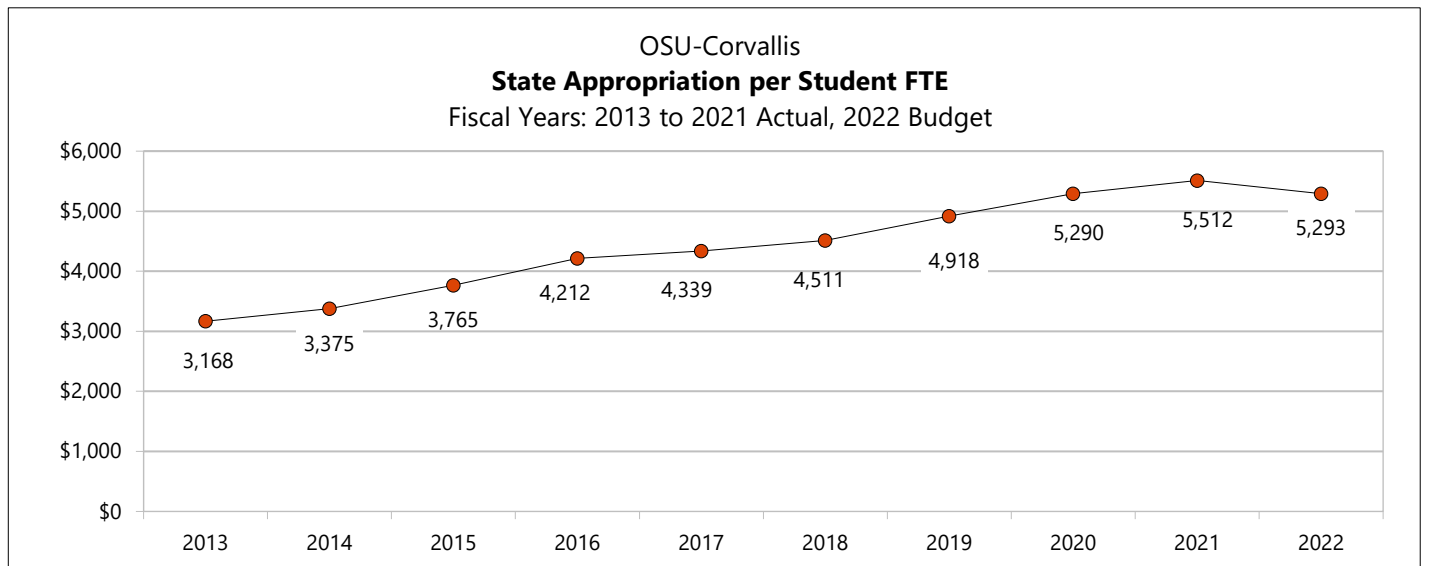
Education & General Fund

Fiscal Years: 2013 to 2021 Actual, 2022 Budget

■ State Appropriation ■ Net Tuition ■ Resource & Student Fees

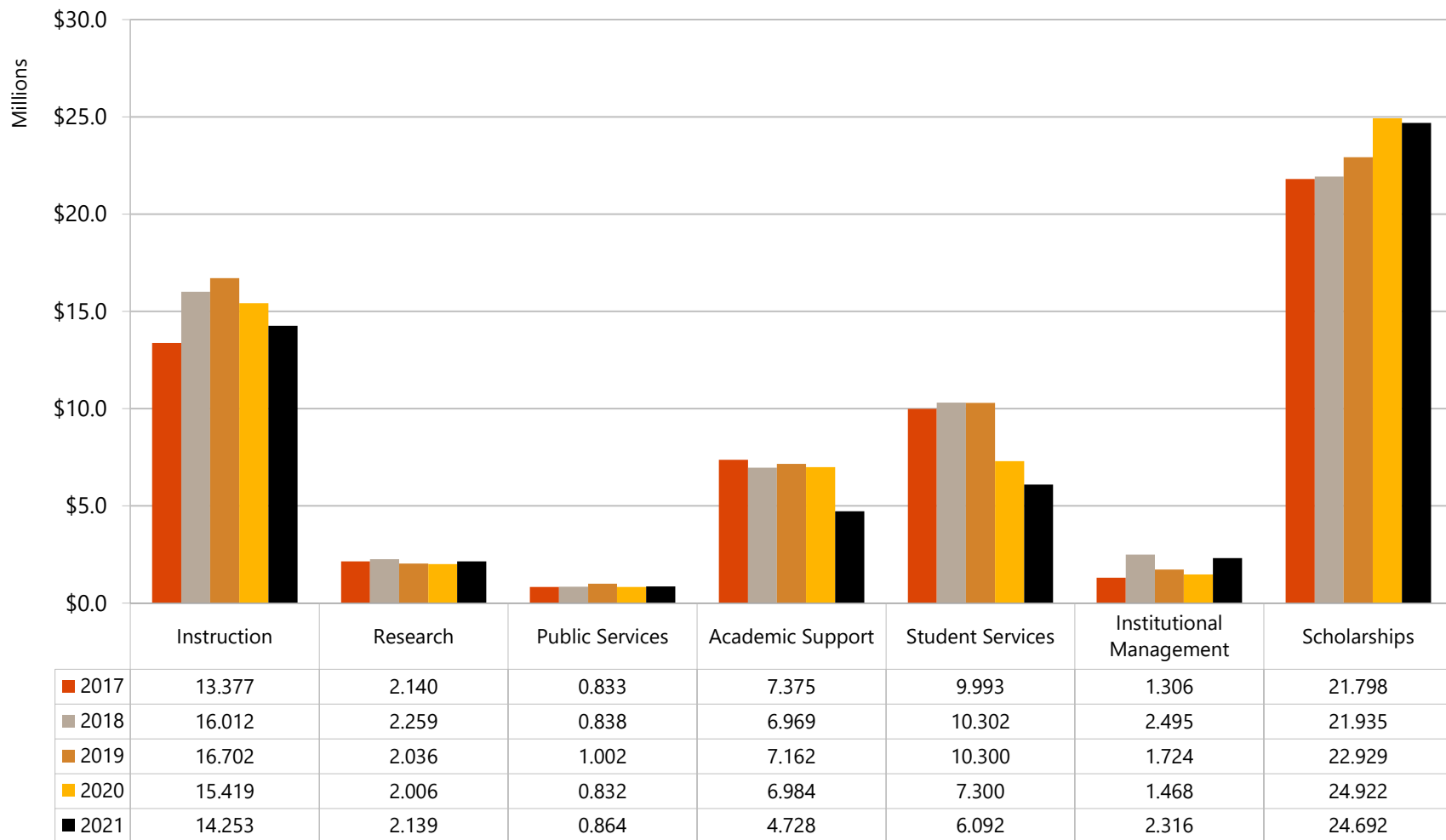






### Select Gift Fund Expenditures

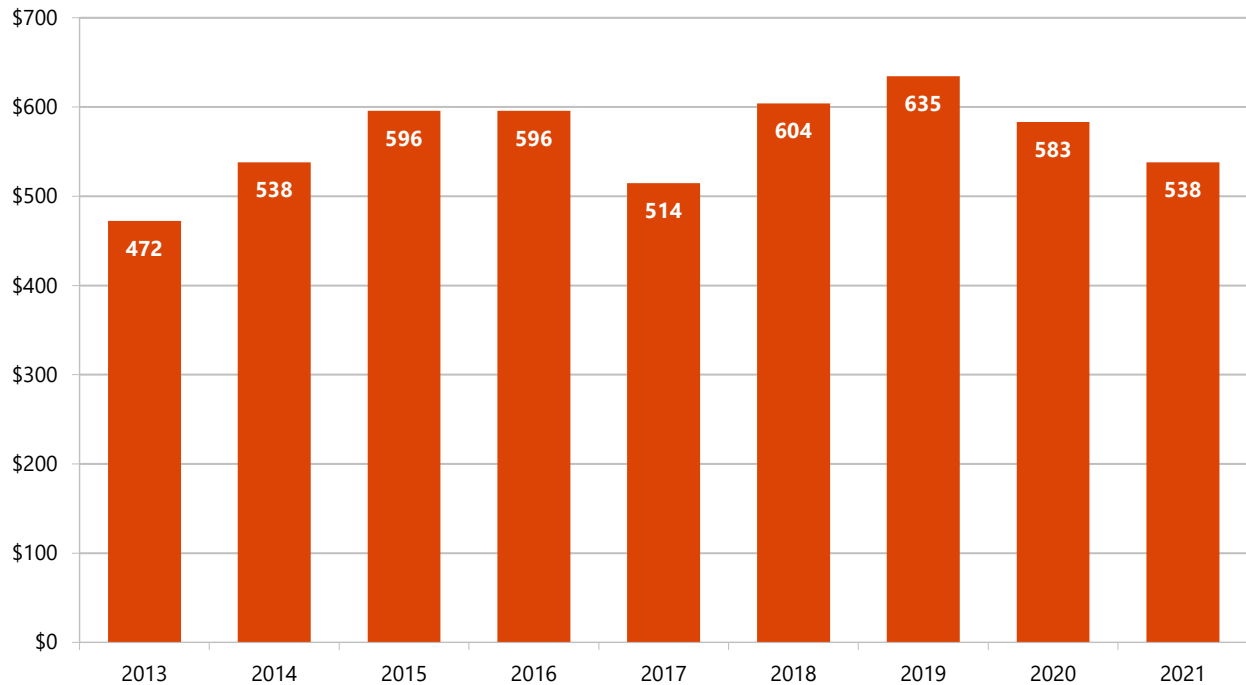
Fiscal Years 2017 - 2021



*Note: Excludes physical plant data.*

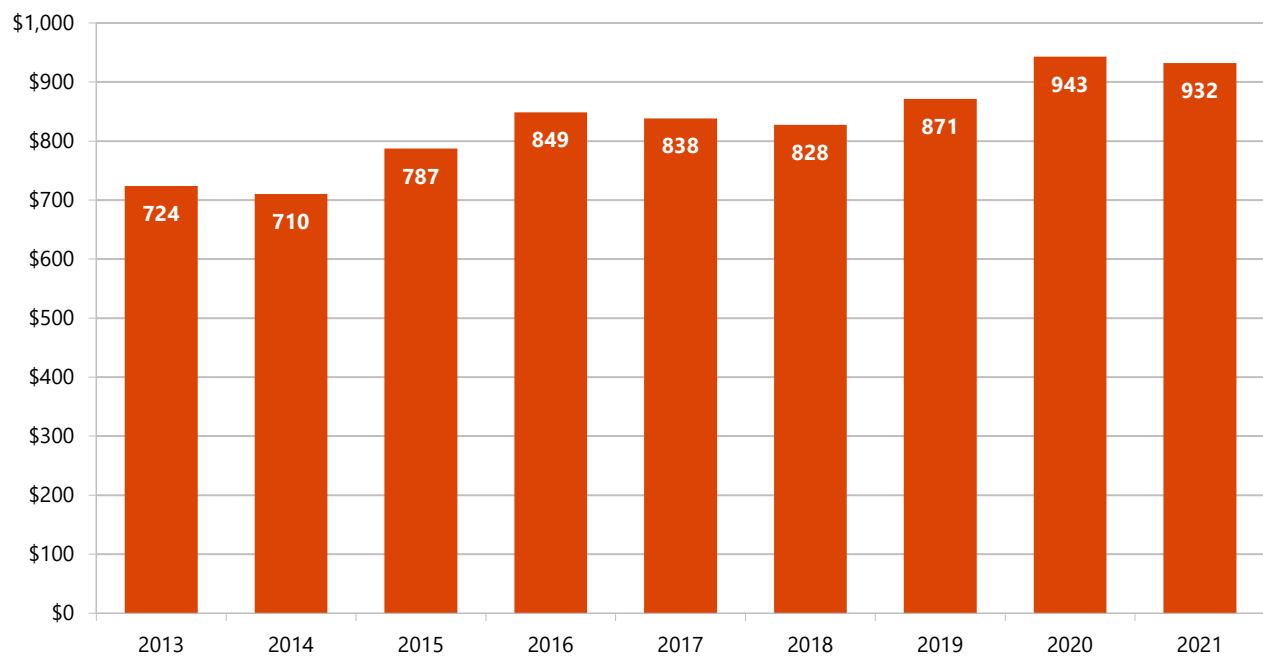
### Gift Expenditures per Student FTE - Instruction<sup>1</sup>

Fiscal Years 2013 to 2021



### Gift Expenditures per Student FTE - Scholarships<sup>2</sup>

Fiscal Years 2013 to 2021

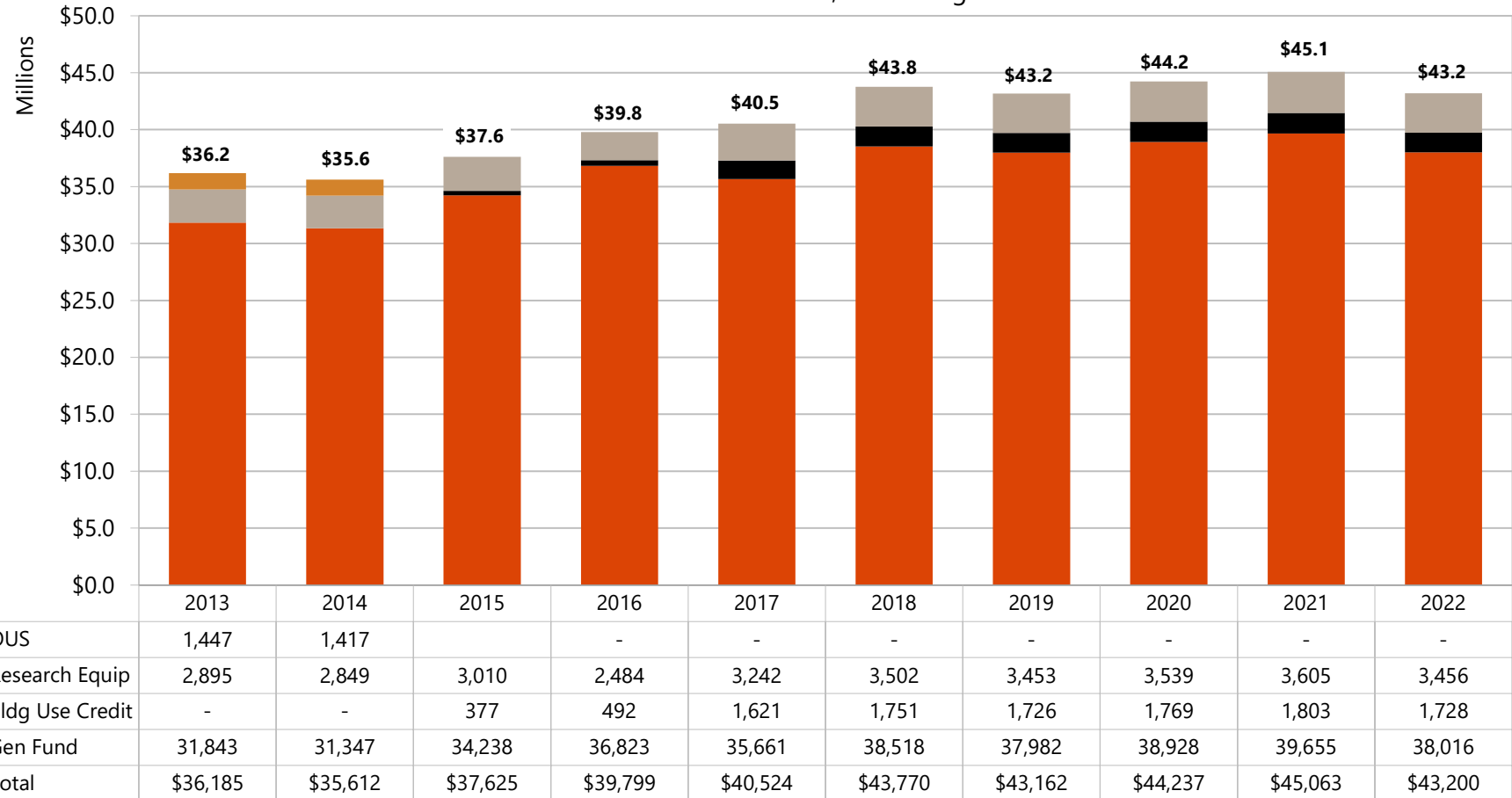


<sup>1</sup> All instructional expenditures in OSU gift funds.

<sup>2</sup> All scholarship expenditures in OSU gift funds.

OSU-Corvallis  
**Education and General  
 F&A Rate Recovery**

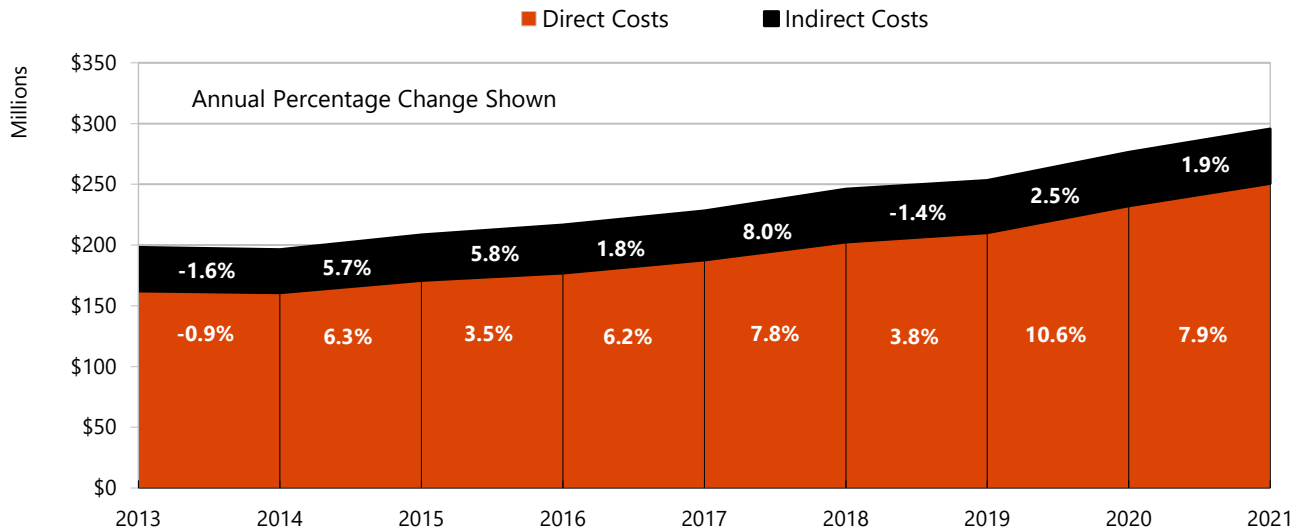
Fiscal Years: 2013 to 2021 Actual, 2022 Budget



In fiscal years 2009, 2010 & 2011, \$4 million was advanced to Building Use Credit funds from central reserves. This funding was fully recovered in FY2015.

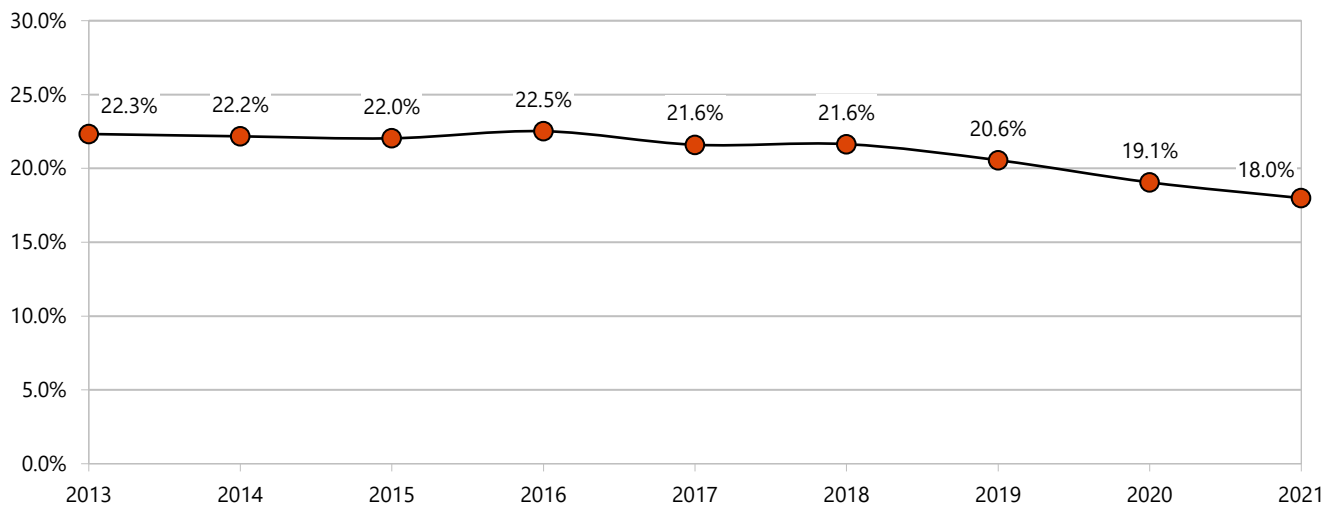
### Trend in Sponsored Program Revenues

Fiscal Years 2013 to 2021



### Effective Indirect Cost Recovery Rate on Sponsored Research

Fiscal Years 2013 to 2021



### Research Awards Received

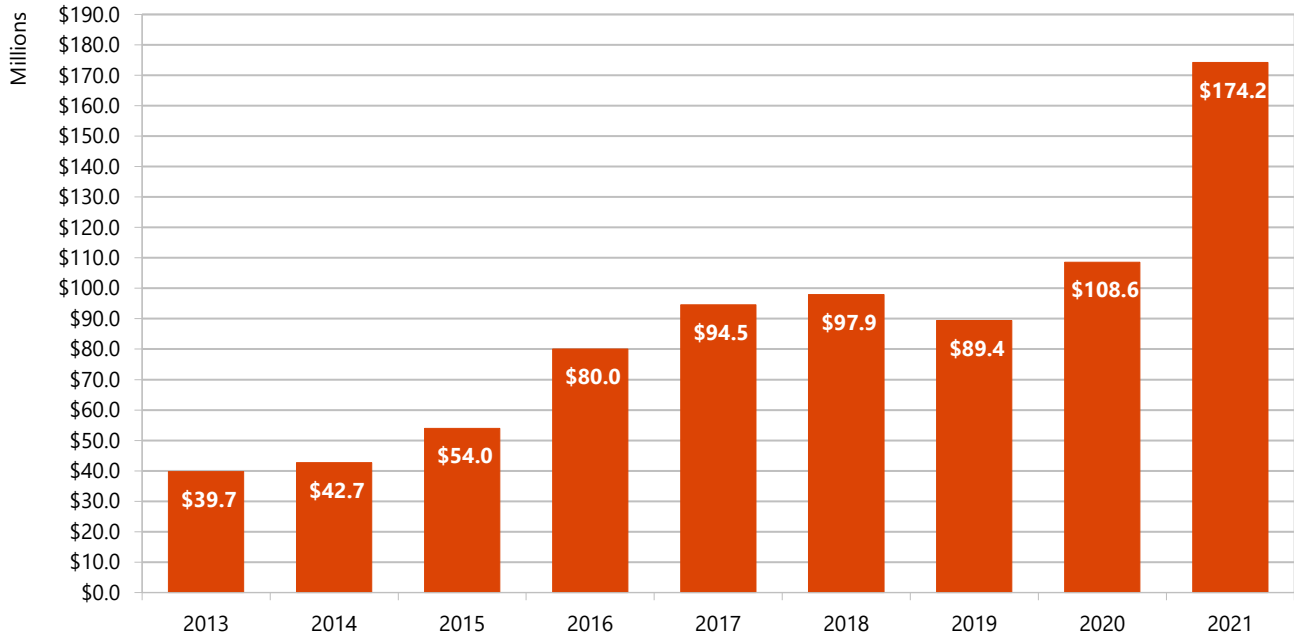
(in millions)

FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
\$202.2	\$219.3	\$246.6	\$349.6	\$292.2	\$342.8	\$342.5	\$277.9

Source: OSU Research Office

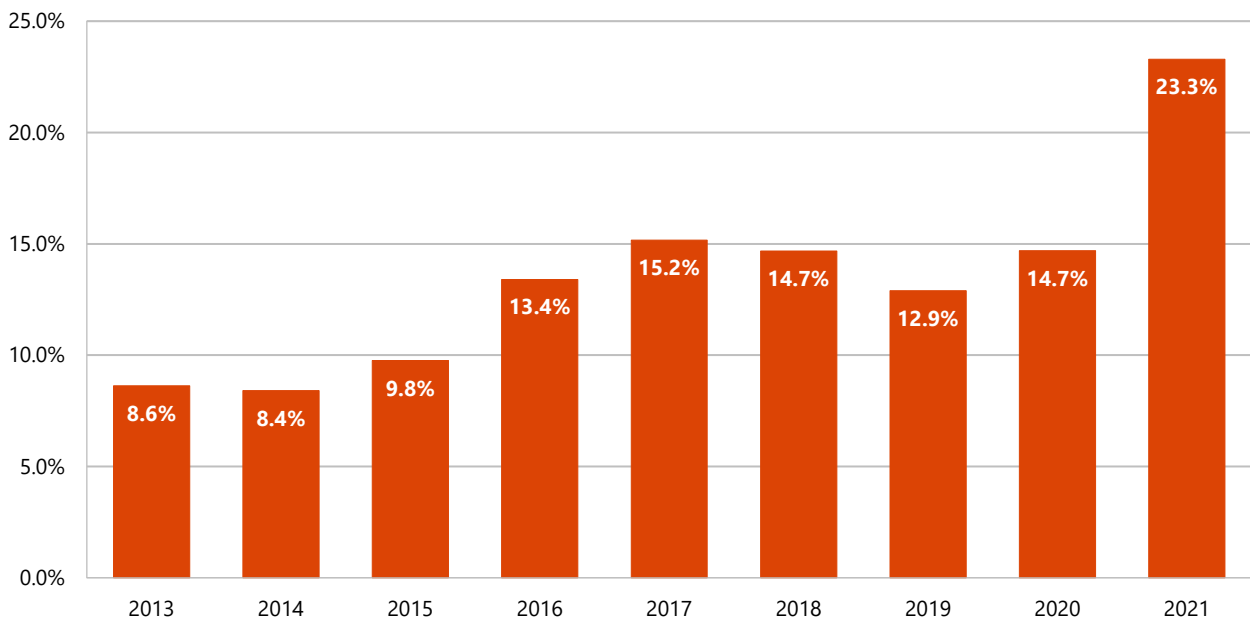
### Operating Fund Balance\*

Fiscal Years 2013 to 2021



### Fund Balance as a Percentage of Revenue\*

Fiscal Years 2013 to 2021



\*Includes Statewide Public Services and Outdoor School E&G funds.

## Education and General Fund Balances by Unit

Fiscal Years 2020 & 2021

	FY2010 Fund Balance	FY2021 Fund Balance	FY2021 Resources	Carryover as % of Resources
<b>Education &amp; General Fund</b>				
Executive Office	\$ 217,234	\$ 968,932	\$ 9,341,432	10.4%
University Relations & Marketing	73,423	167,090	4,177,412	4.0%
Provost	6,526,649	7,735,623	13,858,373	55.8%
Enrollment Management	(129,868)	1,410,819	13,340,968	10.6%
Undergraduate Education	(168,058)	(572,426)	4,968,293	-11.5%
Ecampus (incl. O&E & InterSess)	6,608,838	5,302,284	13,906,151	38.1%
Faculty Affairs	902,178	550,829	1,135,182	48.5%
Library	2,469,072	1,947,251	14,548,161	13.4%
Information Services	554,297	634,816	25,171,887	2.5%
Graduate School	2,918,247	2,126,530	4,723,941	45.0%
Extension & Engagement	250	(793,757)	641,916	-123.7%
Extension (ROH)	91,624	110,745	22,959	482.4%
Research Administration	2,172,432	2,090,767	9,971,171	21.0%
Research Programs (Centers/Institutes)	(108,984)	608,307	11,383,129	5.3%
Student Affairs	(735,502)	(1,181,895)	13,659,203	-8.7%
Global Affairs	49,592	94,145	642,153	14.7%
Honors	1,521,854	1,979,723	2,518,891	78.6%
Cascades	1,745,356	1,611,176	18,819,529	8.6%
Agricultural Sciences	12,130,412	13,185,856	30,060,748	43.9%
Veterinary Medicine	1,255,258	2,948,987	30,210,720	9.8%
Forestry	5,762,301	6,590,023	10,007,206	65.9%
Liberal Arts	7,158,513	10,185,679	49,719,559	20.5%
Science	7,841,550	9,269,625	47,685,672	19.4%
Earth, Ocean & Atmospheric Sciences	2,936,927	3,663,854	21,369,475	17.1%
Business	2,116,134	4,899,403	27,553,953	17.8%
Engineering	11,529,810	17,902,313	76,166,562	23.5%
Education	(1,153,476)	(1,228,809)	7,181,779	-17.1%
Public Health & Human Sciences	2,896,756	4,237,417	20,996,609	20.2%
Pharmacy	4,531,162	3,791,703	13,820,291	27.4%
Finance & Administration	19,104,759	18,401,901	76,591,205	24.0%
Institutional Management	(21,626,026)	8,518,326	(29,231,797)	-29.1%
<b>Subtotal Education &amp; General</b>	<b>79,192,714</b>	<b>127,157,238</b>	<b>544,962,733</b>	<b>23.3%</b>
<b>Statewide Public Services</b>				
Agricultural Experiment Station	7,498,358	9,897,711	44,930,221	22.0%
Extension Service	5,026,347	5,832,088	45,462,685	12.8%
Outdoor School	13,299,864	26,089,455	23,889,772	
Forest Research Laboratory	3,554,745	5,206,360	10,721,475	48.6%
<b>Subtotal Statewides</b>	<b>29,379,315</b>	<b>47,025,614</b>	<b>125,004,153</b>	<b>37.6%</b>
<b>TOTAL</b>	<b>\$ 108,572,029</b>	<b>\$ 174,182,852</b>	<b>\$ 669,966,887</b>	<b>26.0%</b>

<sup>1</sup> The fund balance in Institutional Management reflects central investments made in faculty, staff and infrastructure.



## Other Fund Balances

Fiscal Year 2021

	Auxiliaries	Royalties	Service Centers	Designated Operations	OSU Gift Funds <sup>1</sup>		Total
					Gifts	Scholarships	
Executive Office	\$ -	\$ 29,830	\$ -	\$ 18,040	\$ 60,771	\$ -	\$ 108,641
University Relations & Mktg	1,099,069	9	795,235	-	152	-	1,894,465
Provost	-	-	-	-	85,999	16,640	102,639
Enrollment Management	-	0	-	277,484	225,300	342	503,125
Undergraduate Education	-	-	-	61,178	83,843	-	145,021
Faculty Affairs	10,521	-	-	-	29	-	10,551
Information Services	539,651	645,153	1,004,907	-	-	-	2,189,711
Library	102,224	-	-	315,607	41,036	-	458,867
Graduate School	21,212	-	-	-	1,349,669	596,659	1,967,540
Extension & Engagement	-	-	-	-	7,420	-	7,420
Ecampus (incl. O&E & InterSess)	-	13,424	-	(339,132)	1,079	-	(324,628)
Extension	10,298	-	-	107,166	96,851	-	214,315
Research	192,541	8,181,757	(459,895)	397,051	1,304,779	-	9,616,232
Student Affairs	95,457,352	-	-	151,187	134,931	1,343	95,744,812
Global Affairs	-	-	-	-	115,069	-	115,069
Honors	-	-	-	-	542	-	542
Cascades	(9,768,748)	-	-	60,774	64,126	-	(9,643,849)
Agricultural Sciences/AES	1,049,808	805,155	-	1,462,664	1,647,629	264,114	5,229,370
Veterinary Medicine	-	-	(93,585)	41,301	150,784	594,714	693,214
Forestry/FRL	104,303	4,819	120,436	325,804	4,778,181	124,056	5,457,598
Liberal Arts	-	-	-	(45,476)	27,719	7,398	(10,360)
Science	-	-	(51,863)	77,032	160,007	154,276	339,451
Earth, Ocean & Atmosph Sci.	-	40,848	(757,736)	49,822	1,592,653	-	925,587
Business	-	-	-	(411)	49,189	-	48,778
Engineering	-	408,235	-	563,524	993,832	65,797	2,031,387
Education	-	-	-	128,135	2,240	800	131,175
Public Hlth & Human Sciences	35,437	34	25,588	71,173	484,025	43,035	659,293
Pharmacy	-	37	1,293	(521)	-	54,013	54,823
Finance & Administration	4,457	-	141,412	6,710	53,102	461,141	666,823
University Facilities, Infra. Ops	14,571,178	-	5,010,009	-	3,761	-	19,584,947
Athletics	16,901,049	-	-	-	345	-	16,901,394
Institutional Management	-	(839,788)	2,193,340	-	-	1,047,002	2,400,554
Univ. Shared Svcs Enterprise	-	-	-	1,043,644	-	-	1,043,644
<b>Total</b>	<b>\$ 120,330,351</b>	<b>\$ 9,289,513</b>	<b>\$ 7,929,140</b>	<b>\$ 4,772,755</b>	<b>\$ 13,515,064</b>	<b>\$ 3,431,329</b>	<b>\$ 159,268,152</b>

<sup>1</sup> Gifts made directly to OSU, rather than through the OSU Foundation



## **SECTION 3: OSU-CASCADES**

## OSU's Campus in Bend

Since 2001, Oregon State University - Cascades has served what is now one of Oregon's fastest growing regions, providing higher education, supporting economic development, and adding cultural enrichment. OSU-Cascades newly opened campus is host to a community of more than 160 faculty and staff members, who serve a growing population of 1,247 undergraduate and graduate students.

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### About Our Campus

OSU-Cascades provides students OSU's excellence in both academics and innovative research, in a smaller and more personal environment. It is a vibrant campus that is integrated into the surrounding community. Class sizes allow personalized instruction and faculty-student mentor relationships, giving students the lifelong advantages of a premier research university.

### Focused Academics

In addition to drawing from OSU's nationally recognized strengths in engineering, science, business and the humanities, OSU-Cascades degrees reflect Central Oregon's economy and natural resources. The campus' 22 majors, 47 minors and options, and three graduate programs include computer science, energy systems engineering, and kinesiology. The first doctoral program, in Physical Therapy, launched in 2021.

### Faculty and Undergraduate Research

Faculty research topics include innovative energy systems, early childhood resilience, water desalination, conservation, and wildlife habitats. Our faculty view research as integral to the undergraduate experience, taking students outside the classroom to bring concepts to life. Here, students who are passionate about research and their fields, work with remarkable faculty and make real contributions to research.



### Growing for Bend and Oregon

OSU-Cascades is slated to grow to serve 3,000 to 5,000 students to meet state enrollment goals. As it continues the campus expansion, it will also add academic offerings to meet the needs of future students and the surrounding economy, increase research that addresses regional and national challenges, and increase its economic impact to support the local and state economy.

**Oregon State University - Cascades**

Revenue Budget - Fiscal Years 2022 &amp; 2021

<b>FISCAL YEAR 2022</b>		
<b><u>Public University Support Fund</u></b>		
Outcomes Allocation	\$	3,726,601
SCH Allocation		1,761,515
Tuition buydown continuation		-
Stop Loss/Stop Gain Adjustment		(20,646)
Mission Differentiation (Regional Support)		3,241,906
Mission Differentiation (Regional Solutions)		-
<b>Total Public University Support</b>		<b>8,709,376</b>
<b><u>Tuition &amp; Fees</u></b>		
Tuition		13,030,238
Student Fees		259,488
Less Tuition Remissions		(1,461,698)
<b>Total Tuition &amp; Fees</b>		<b>11,828,028</b>
Other Revenue		168,647
<b>TOTAL EDUCATION &amp; GENERAL REVENUE BUDGET</b>	<b>\$</b>	<b>20,706,051</b>

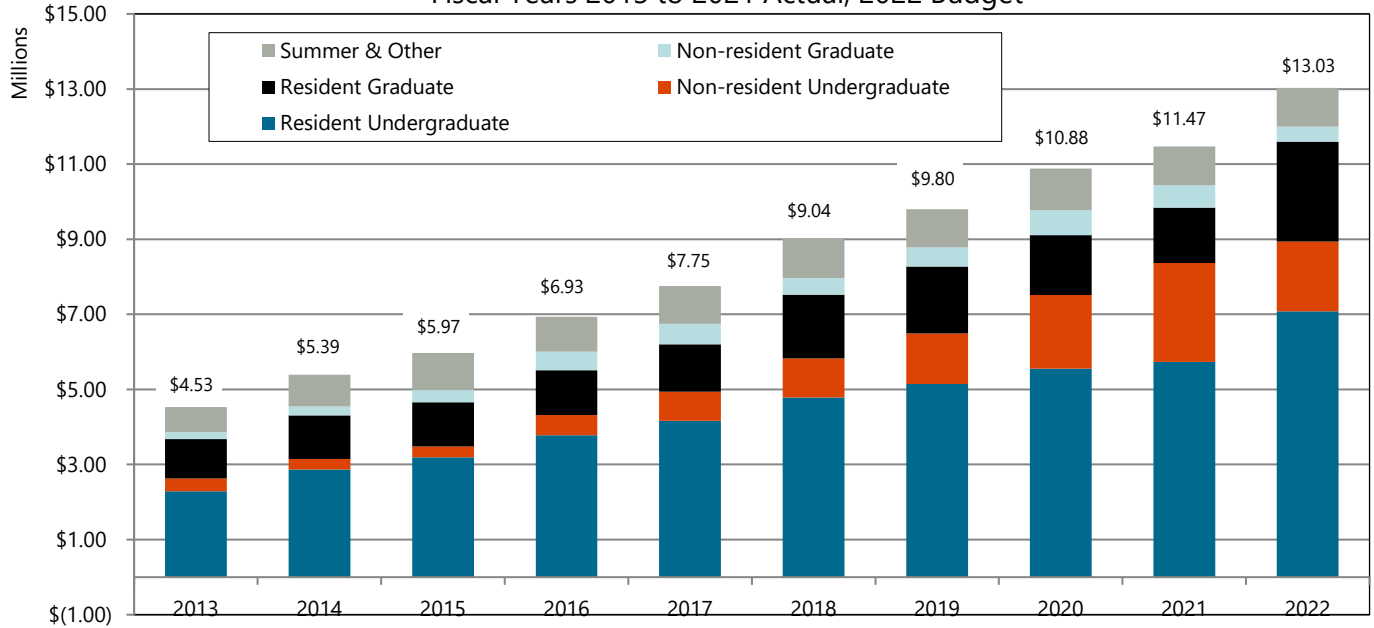
<b>FISCAL YEAR 2021</b>		
<b><u>Public University Support Fund</u></b>		
Outcomes Allocation	\$	3,410,762
SCH Allocation		1,732,115
Tuition buydown continuation		-
Stop Loss/Stop Gain Adjustment		-
Mission Differentiation (Regional Support)		2,910,410
Mission Differentiation (Regional Solutions)		-
<b>Total Public University Support</b>		<b>8,053,287</b>
<b><u>Tuition &amp; Fees</u></b>		
Tuition		11,418,444
Student Fees		318,323
Less Tuition Remissions		(910,360)
<b>Total Tuition &amp; Fees</b>		<b>10,826,407</b>
Other Revenue		217,413
<b>TOTAL EDUCATION &amp; GENERAL REVENUE BUDGET</b>	<b>\$</b>	<b>19,097,107</b>

**Oregon State University - Cascades**

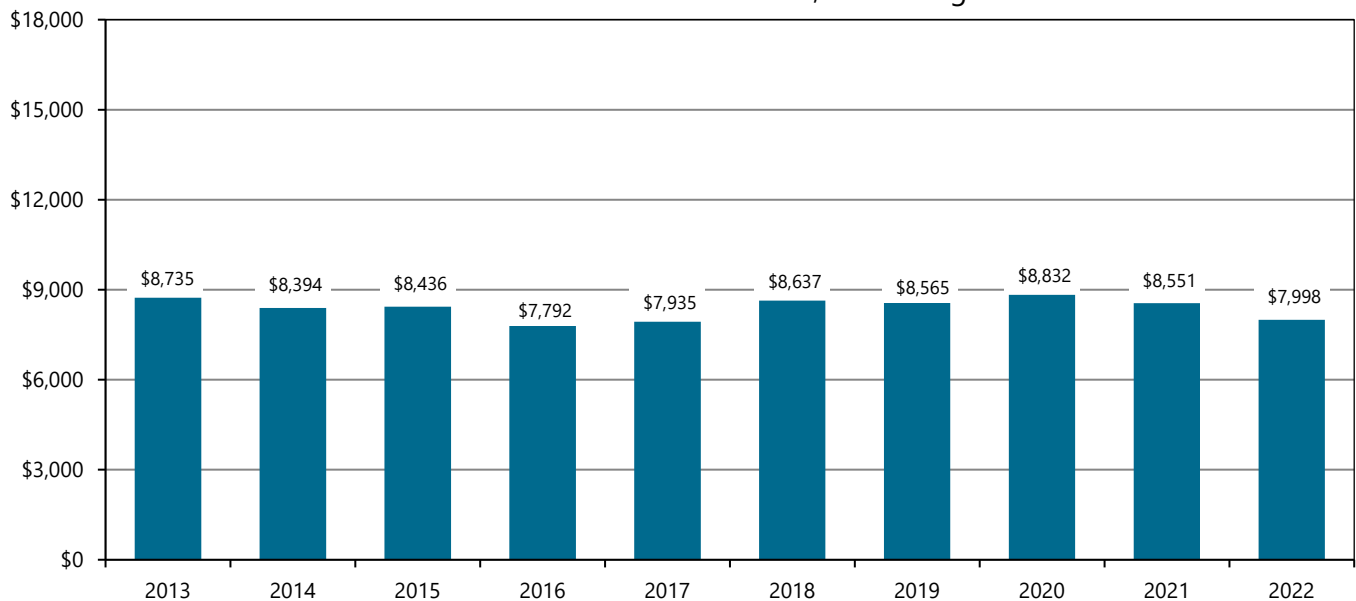
FY2022 Budget Allocation Summary Comparison to FY2021

	<b>FY2021</b>	<b>FY2022</b>	
	<b>Initial Budget</b>	<b>Initial Budget</b>	<b>% Chg</b>
<b>Centrally Administered Funds</b>	<b>\$ 1,190,532</b>	<b>\$ 1,042,525</b>	<b>-12.4%</b>
<b>Direct Instruction and Research Delivery:</b>			
Social Sciences	749,253	455,598	-39.2%
Education	814,255	702,742	-13.7%
Counseling	762,807	790,598	3.6%
Psychology	275,821	291,831	5.8%
Humanities	-	341,908	100.0%
Fine Arts	482,518	503,279	4.3%
Business	1,090,806	1,071,355	-1.8%
General Science and Biology	1,565,265	1,616,361	3.3%
Health and Human Sciences	802,059	711,935	-11.2%
Physical Activity Courses	41,583	43,024	3.5%
Physical Therapy	461,280	1,208,482	162.0%
Natural Resources Instruction	465,079	454,863	-2.2%
Outdoor Recreation Leadership/Tourism	523,472	569,431	8.8%
Engineering	717,216	754,463	5.2%
Computer Science	632,080	574,602	-9.1%
Library	132,674	134,452	1.3%
Instruction & Research Support	333,281	12,000	-96.4%
<b>Direct Instruction and Research Delivery Total</b>	<b>9,849,449</b>	<b>10,236,924</b>	<b>3.9%</b>
<b>Service, Support, and Management:</b>			
Executive Office	(823,955)	183,685	122.3%
Development Support	54,700	88,000	-60.9%
Advising and Student Affairs	2,171,462	2,191,762	0.9%
Enrollment Services	1,484,520	1,512,209	1.9%
Finance and Administration	2,854,669	2,906,501	1.8%
Marketing and Communications	882,225	901,016	2.1%
Facilities	956,103	1,120,846	17.2%
Information Technology	477,402	522,583	9.5%
<b>Service, Support, and Management Total</b>	<b>8,057,126</b>	<b>9,426,602</b>	<b>17.0%</b>
Distributable Budget and Targeted Programs	17,906,575	19,663,526	9.8%
<b>Total Budget</b>	<b>\$ 19,097,107</b>	<b>\$ 20,706,051</b>	<b>8.4%</b>

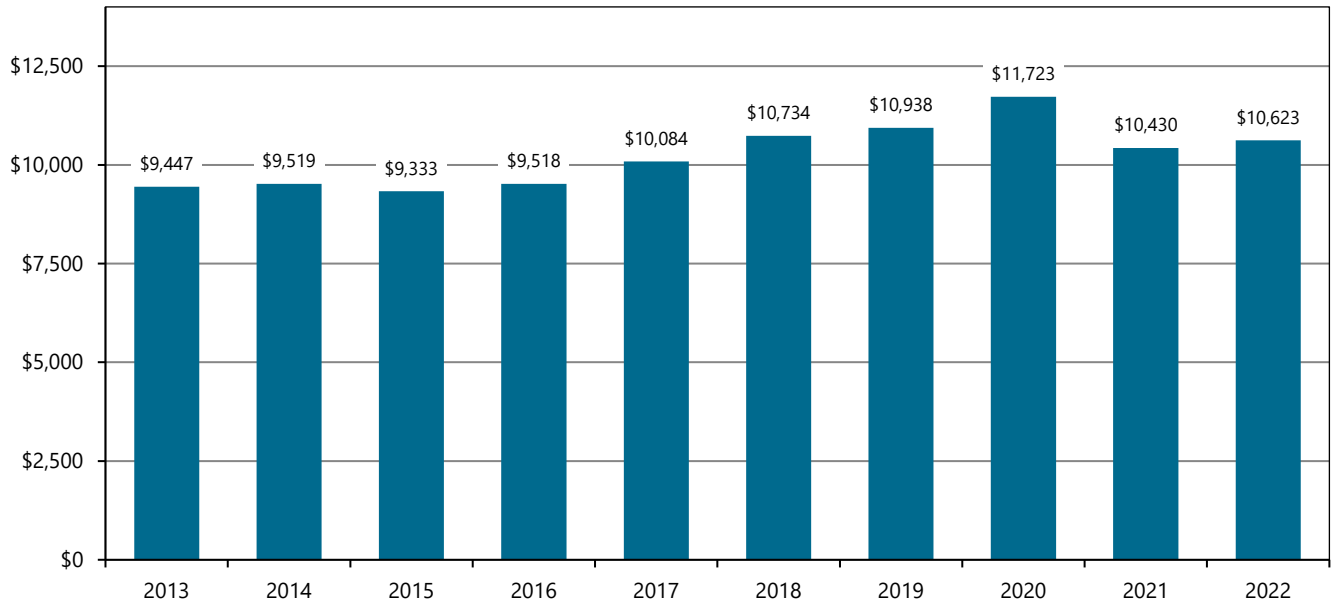
OSU-Cascades  
**Tuition Revenue by Type**  
Fiscal Years 2013 to 2021 Actual, 2022 Budget



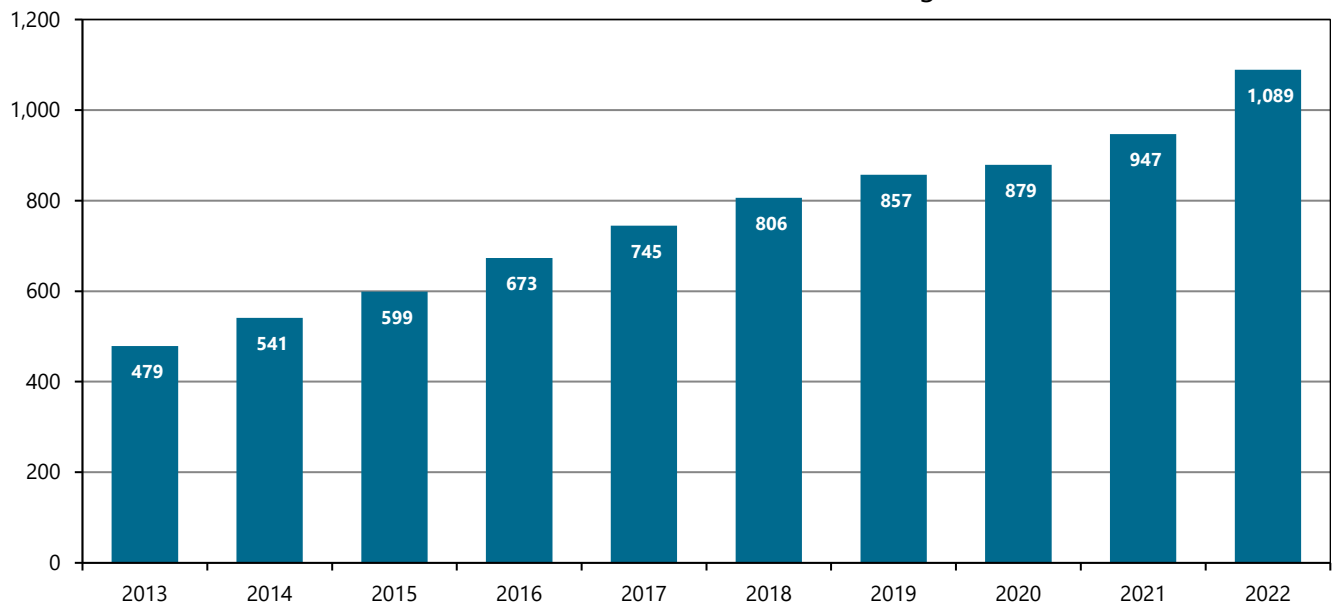
OSU-Cascades  
**State Appropriation per Student FTE**  
Fiscal Years: 2013-2021 Actual, 2022 Budget



OSU-Cascades  
**Net Tuition per Student FTE**  
Fiscal Years: 2013-2021 Actual, 2022 Budget



OSU-Cascades  
**Total Student FTE Enrollment**  
Fiscal Years: 2013-2021 Actual, 2022 Budget



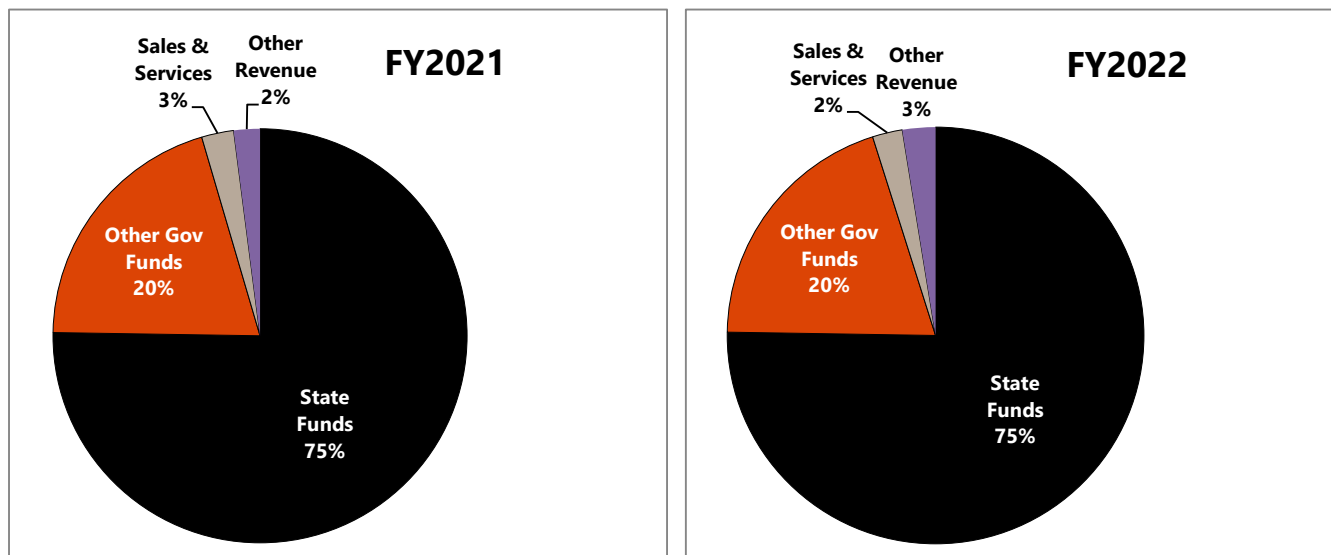
## SECTION 4: STATEWIDE PUBLIC SERVICES

## Statewide Public Services

Initial Budget Revenue Detail - Fiscal Years 2021 & 2022

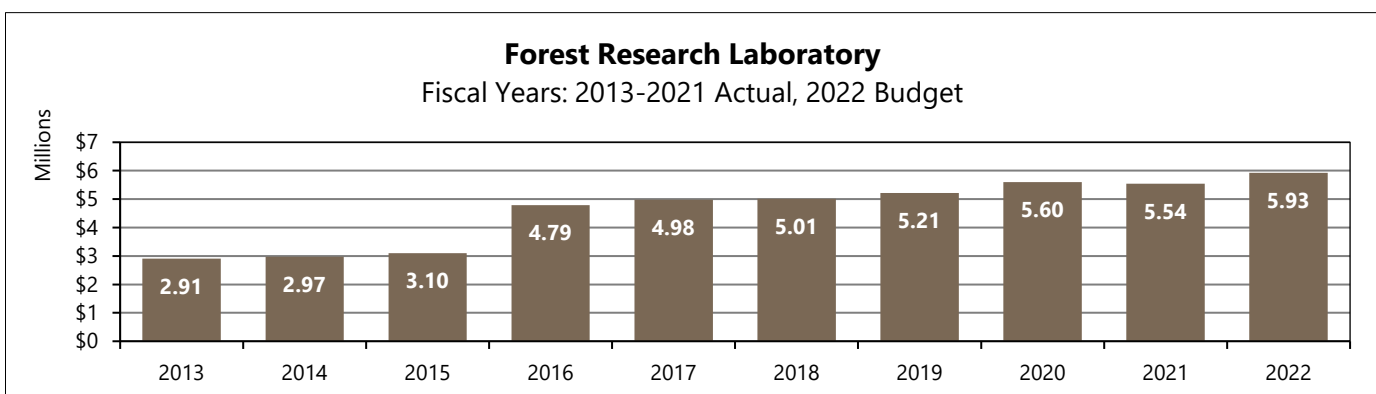
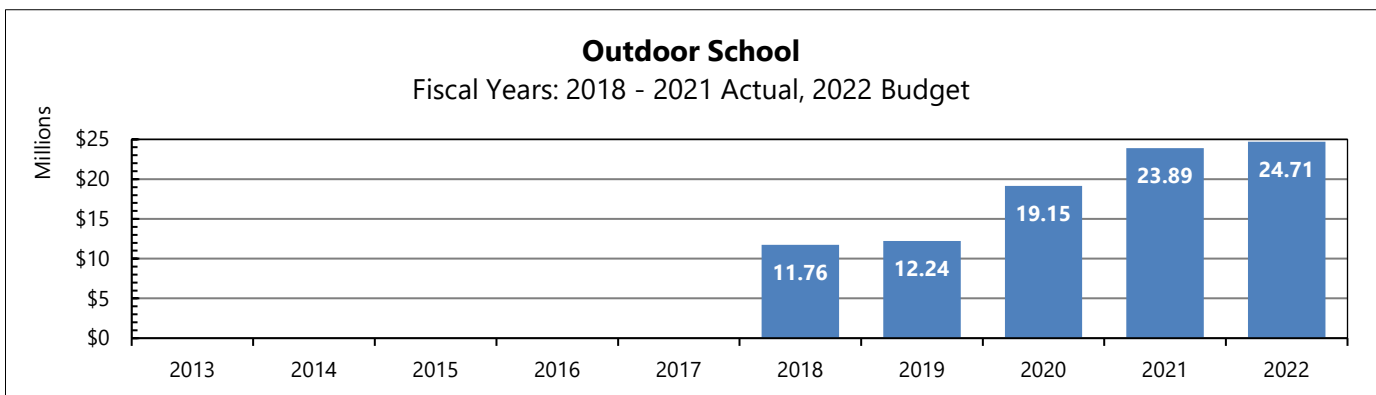
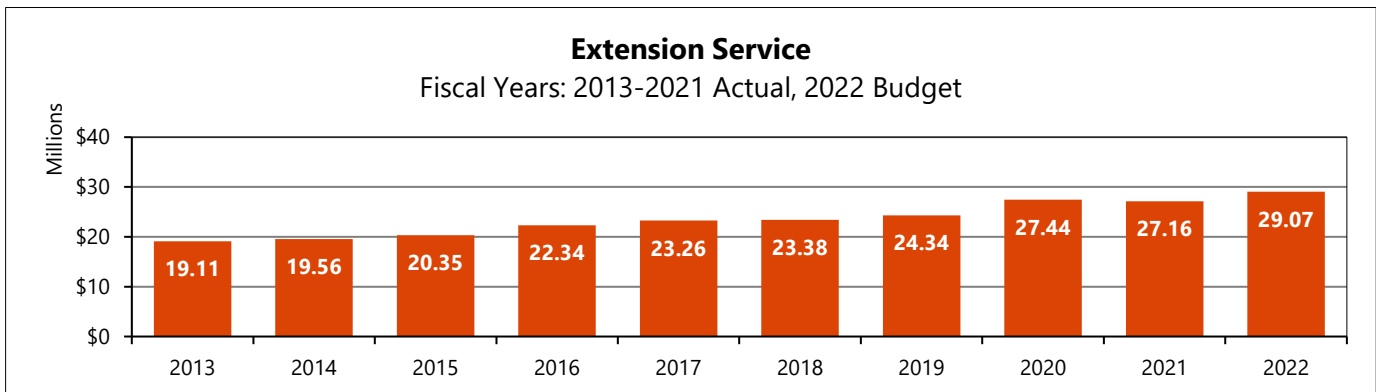
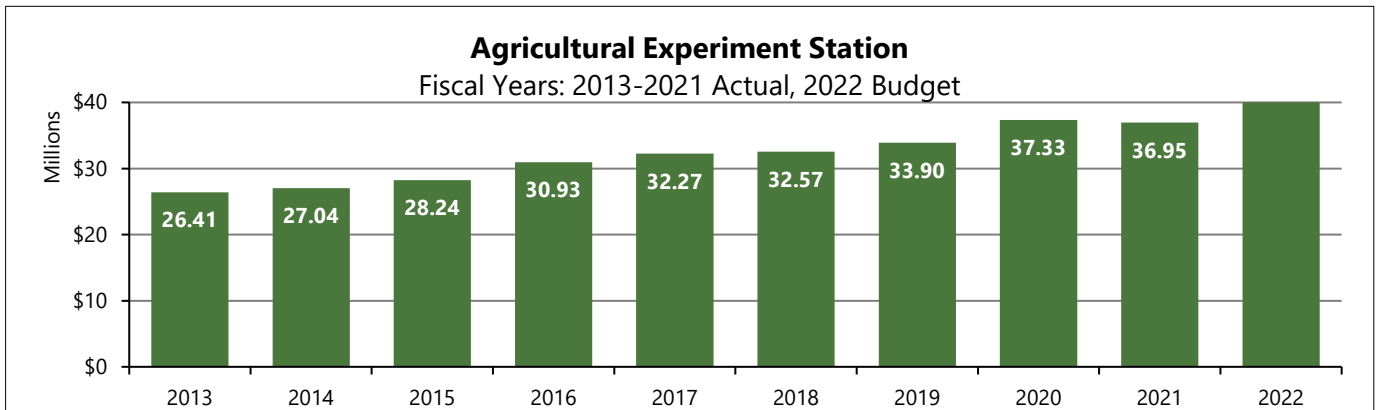
	Agricultural Experiment Stations		Extension Service		Outdoor School		Forest Research Laboratory	
	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022
State Appropriation	\$ 36,949,173	\$ 42,212,790	\$ 27,161,165	\$ 29,065,302	\$ 23,889,772	\$ 24,709,364	\$ 5,540,661	\$ 5,926,785
Other Gov't Appropriations	5,970,704	5,584,646	17,960,877	19,511,197	-	-	1,183,981	1,803,742
Transfer from State Agency	-	-	-	-	-	-	2,340,000	3,175,200
Sales & Services	1,865,735	2,107,521	1,243,023	1,036,627	-	-	5,000	5,000
Other Revenue	-	-	198,287	290,700	-	-	-	-
<b>Total Revenue</b>	<b>\$ 44,785,612</b>	<b>\$ 49,904,957</b>	<b>\$ 46,563,352</b>	<b>\$ 49,903,826</b>	<b>\$ 23,889,772</b>	<b>\$ 24,709,364</b>	<b>\$ 9,069,642</b>	<b>\$ 10,910,727</b>

## Statewide Public Services - Combined Revenues





## Statewide Public Services - State Funding



## Statewide Public Services

Ratio of State Resource Expenditures to All Other

Fiscal Years: 2013-2021 Actual

Fiscal Year	SUMMARY			Agricultural Experiment Station		
	State Resource Expenditures	All Other Expenditures	Other/State Ratio	State Resource Expenditures	All Other Expenditures	Other/State Ratio
<b>FY2013</b>	48,427,346	95,116,023	1.96	26,414,682	60,641,161	2.50
<b>FY2014</b>	49,566,234	91,880,122	1.85	27,035,888	56,796,318	2.30
<b>FY2015</b>	51,689,346	98,357,931	1.90	28,239,394	60,922,052	2.10
<b>FY2016</b>	58,081,919	95,930,784	1.65	30,949,322	58,740,561	2.16
<b>FY2017</b>	60,511,794	96,711,587	1.60	32,271,744	57,623,817	1.90
<b>FY2018</b>	60,961,049	103,805,746	1.70	32,569,741	63,368,146	1.79
<b>FY2019</b>	63,449,257	98,790,791	1.56	33,899,120	58,088,930	1.71
<b>FY2020</b>	70,369,047	100,053,283	1.42	37,330,091	61,691,085	1.65
<b>FY2021</b>	67,836,508	107,056,269	1.58	36,949,173	65,321,904	1.77

Fiscal Year	Extension Service			Forest Research Lab		
	State Resource Expenditures	All Other Expenditures	Other/State Ratio	State Resource Expenditures	All Other Expenditures	Other/State Ratio
<b>FY2013</b>	19,106,335	17,036,464	0.89	2,906,329	17,438,398	6.00
<b>FY2014</b>	19,555,668	17,176,894	0.88	2,974,678	17,906,910	6.02
<b>FY2015</b>	20,353,858	19,584,965	0.96	3,096,094	17,850,914	5.77
<b>FY2016</b>	22,344,755	18,374,564	0.82	4,787,842	18,815,659	3.93
<b>FY2017</b>	23,256,785	22,100,447	0.95	4,983,265	16,987,323	3.41
<b>FY2018</b>	23,381,528	23,278,131	1.00	5,009,780	17,159,469	3.43
<b>FY2019</b>	24,335,875	23,704,069	0.97	5,214,262	16,997,792	3.26
<b>FY2020</b>	27,441,177	21,834,910	0.80	5,597,779	16,527,288	2.95
<b>FY2021</b>	25,346,674	25,002,945	0.99	5,540,661	16,731,420	3.02