



# Education and General Fund Budget

Fiscal Year 2010

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Office of Budget and Fiscal Planning

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Oregon State University  
Fiscal Year 2010  
Education and General Fund Budget

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## **Introduction**

### **Strategic Plan**

OSU's Strategic Plan, adopted in February 2004 and updated in 2009, provides a clear focus for setting budgetary priorities. Phase II of the Strategic Plan continues the University's ambitious drive to rank among the ten best Land Grant universities in the nation. This updated Plan builds on OSU's long tradition of excellence in education, research, and outreach – and on the significant progress arising from the initial Strategic Plan and the University's first university-wide capital campaign – to:

- Sustain and accelerate improvements in student learning and experience through creation of outstanding academic and student engagement programs;
- Align and strengthen innovative scholarly and research activities to continue discovering new products and technologies that generate economic activity; and
- Focus even more intently on enhancing OSU's ability to produce strategies and solutions for the most important – and intractable – issues facing Oregon, the nation, and the world.

Phase II rests on an intensive focus on three Signature Areas of Distinction:

- Advancing the Science of Sustainable Earth Ecosystems;
- Improving Human Health and Wellness; and
- Promoting Economic Growth and Social Progress.

All three build upon the University's core teaching and research strengths, the skill and capacities of its faculty, and OSU's many established national and international partnerships and collaborations.

The Strategic Plan has guided university decision-making through difficult financial times over the past five years as state funding has declined and cost pressures have increased.

## **SUMMARY**

OSU is planning for continued financial volatility over the next few years. State funding for the FY 2010 E&G budget has declined in the initial budget by \$15.8 million, from \$107.6 million originally appropriated in FY2009 to \$91.8 million for the current year. This decrease is offset by an expected increase in tuition revenues of \$19 million due to an 8% increase in resident undergraduate tuition and anticipated strong enrollment growth.

Several factors at the state level contribute to the dynamic financial environment. The legislature relied on \$733 million in tax increases to balance the 2009-2011 state budget. These increases will be challenged in a citizen's initiative referendum in January 2010. In addition, state revenues may decline further during the year if Oregon's economy does not begin to recover from the recession as forecast.

The university has taken several steps over the past year to address declining state support and financial uncertainty, including the implementation of short term cost savings efforts and a process for making longer term changes.

In April 2009, President Ray appointed an Advisory Council on Budget and Strategic Planning to develop a series of recommendations to address the budget gap, and more importantly, to align university administrative structures and course offerings with the OUS strategic plan, to position the university for future growth. The process has been guided by the following principles:

- Maximize student learning and success.
- Maximize recruitment and retention of faculty to advance student success and signature areas of distinction.
- Use the strategic plan as a guide to current and future opportunities.

Several recommendations to flatten administrative structures and reduce the number of low enrollment courses were approved in July 2009. Other recommendations to consolidate or eliminate small programs and re-align college structures were approved in October 2009.

## **HISTORY AND BACKGROUND**

Although OSU has received small increases in state funding during economic upticks, the overall trend has been a steady decline in the percentage of state resources available to support instruction, research, and public service programs over the past two decades. Tuition increases have covered a portion of the funding losses, and the university has worked with students to try to hold increases to reasonable levels. OSU has also pursued a number of efforts to diversify its funding stream with significant increases in research dollars, private fundraising, and growth in non-resident enrollments.

During the 2005-2007 biennium, OSU received a small increase in state revenue and was allowed a 3% increase in tuition rates. Despite this modest gain, funding for the operating budget did not keep pace with increasing costs, particularly for staff retirement and health insurance costs. The university reduced planned expenditures by \$14 million over a two-year period with each unit expected to make at least a 5% budget adjustment.

Guided by the Strategic Plan, the budget plan reflected reductions in administrative support costs, efforts to mitigate budget reductions in academic units, and significant new investments to support strategic objectives in core academic programs and research.

In FY 2008, state appropriations increased by 16.5% or \$15 million over FY 2007 revenues. The increase represented the first step in a plan to reverse decades of state disinvestment in higher education in Oregon. However, midway through the year, a declining state revenue forecast resulted in the 20% reduction to the Governor's salary pool.

State revenues continued to decline through FY2009, and OSU received a series of mid-year cuts resulting in a reduction of \$12.2 million in state funding for the Education and

General budget. In addition, Statewide Public Service Programs were cut by \$6.4 million. These cuts offset the increases in the initial FY 2009 Education and General Budget of \$15 million or 5.7% over the FY 2008 budget, which were due largely to a \$8.3 million increase in tuition and fee revenue and a \$5.7 million increase in state funding.

The mid-year reductions in state funding resulted in a decline in E&G fund balance of \$13.0 million. The ongoing impact of the FY 2009 reductions will be experienced in FY2010.

| <b>Education and General<br/>Budget Summary</b> | <b>FY08</b> | <b>FY09</b> | <b>% inc</b> | <b>FY10</b> | <b>% inc</b> |
|---|-------------|-------------|--------------|-------------|--------------|
| Total Revenues                                  | 271,036     | 273,906     | 1.1%         | 285,916     | 4.4%         |
| Total Expenses                                  | 259,598     | 286,955     | 10.5%        | 285,916     | -0.4%        |
| Net Change                                      | 11,438      | (13,049)    |              | -           |              |
| Beginning Fund Balance                          | 22,691      | 34,129      |              | 20,864      |              |
| Fund Deduction                                  |             |             |              |             |              |
| Ending Fund Balance                             | 34,129      | 20,864      |              | 20,864      |              |

### **Budget Allocation Method**

In FY 2007, after a two-year process of examining its E&G budget allocations, the university introduced a revised, distributed budget model. The budget review process analyzed sources and uses of funds for each academic unit, linking revenues and expenses explicitly to generating units. The budget approach has two key elements: (1) budget rebasing which established new base budgets effective Fall 2006 and (2) sharing of future incremental revenue generated from tuition, state support, and indirect cost recoveries beyond the 2006-07 academic year.

The Budget Allocation Model (BAM), which had been used for four years to allocate budgets based on productivity measures, was “frozen” for FY 2007. Distributable revenues for each unit have been held at prior year levels.

Over the past three years, a total of \$5 million in additional budget has been shifted to four academic units through the rebasing process: the Colleges of Liberal Arts, Science, Business, and Health and Human Sciences. These funds were generated from additional administrative charges to Auxiliary operations, Statewide Public Service Programs, a reduction in E&G spending for Athletics, and contributions from E Campus.

Incremental ICR revenues of \$625,000 have been allocated to support major research infrastructure improvements.

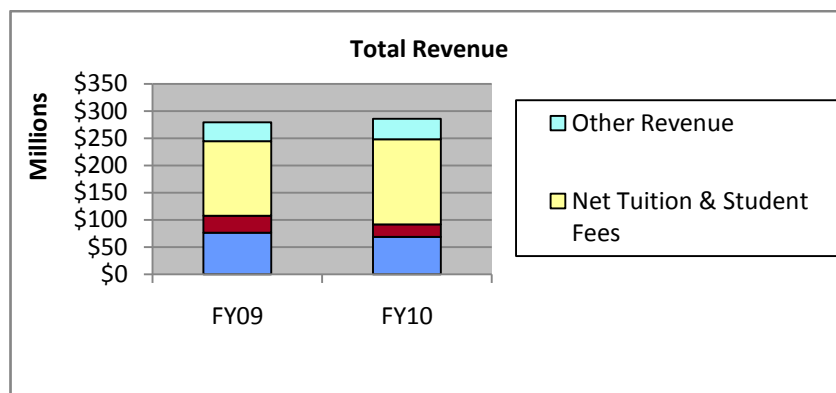
Three year trends for Student Credit Hours (SCH) generated by each academic unit have been calculated and are used to inform budget decisions. The plan to use SCH trends to re-calibrate base budgets formulaically has been deferred due to the current volatility of state funding.

Since FY 2007, \$6.25 million in Education & General revenues have been re-directed to core instruction programs and research through the university's re-basing process and strategic investments (\$1.8 million to six colleges and four research initiatives).

## FY 2010 REVENUE BUDGET

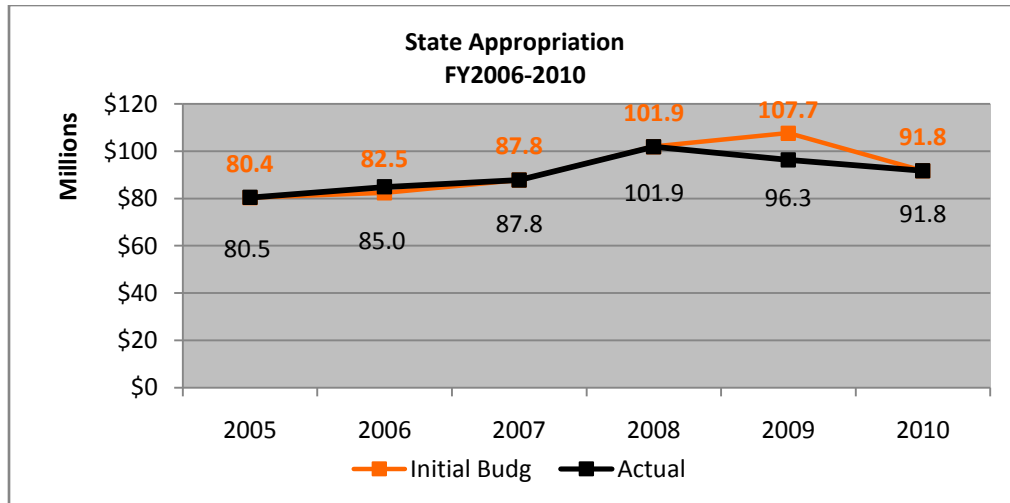
### Revenue budget

**The FY 2010 E&G budget of \$285.5 million reflects a 2.3% increase over the FY 2009 initial budget, or \$6.3 million.** Approximately \$13 million of budgeted resources are one-time revenues, including \$4 million carried over from FY2009 and \$9.3 million in federal stimulus dollars that backfill state funding.

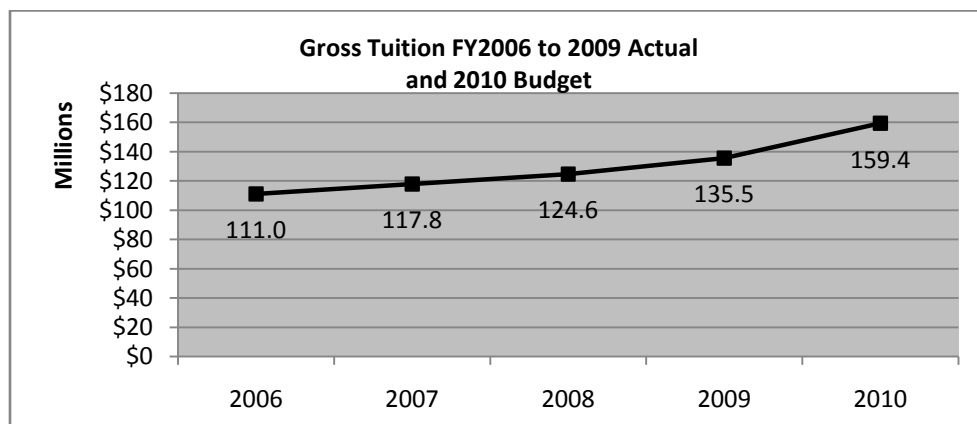


- **State appropriations are expected to decrease by 15% or \$15.9 million over FY 2009 revenues in the initial budget.** The decreased revenue includes the \$9.3 million in federal stimulus dollars. If state revenue forecasts for the current biennium continue to decline or if the \$733 million in tax increases are rescinded by the voters, then it is likely that state appropriations will be reduced during the current fiscal year.

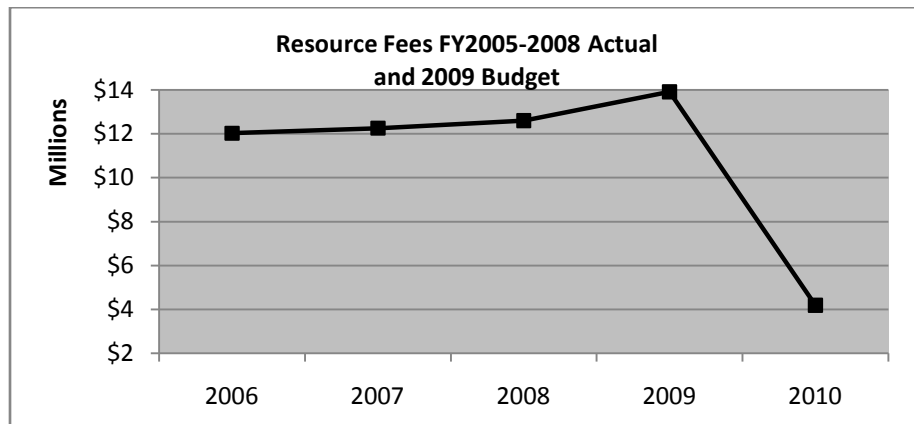




- Gross tuition revenues are projected to increase by 12%, or \$19.1 million,** with resident undergraduate rate increases at 8%, nonresident and graduate tuition increases of 4%, and strong projected enrollment increases. Tuition revenues for Extended Campus are expected to increase by 44% or \$5.2 million over the FY 2009 initial budget because FY2009 revenues exceeded projections by \$1.9 million and continued expansion is expected in FY2010.



- **Resource fees for undergraduate students have been rolled into general tuition, and for high cost programs, changed to differential tuition.**



In January 2008 the OUS Board directed campuses to eliminate resource fees for undergraduate students by 2011 based on student requests for greater transparency in tuition and fee schedules. After extensive campus conversations at OSU, the following implementation plan was developed for resource fees/differential tuition for undergraduate students. The change has become effective this year for Fall 2009.

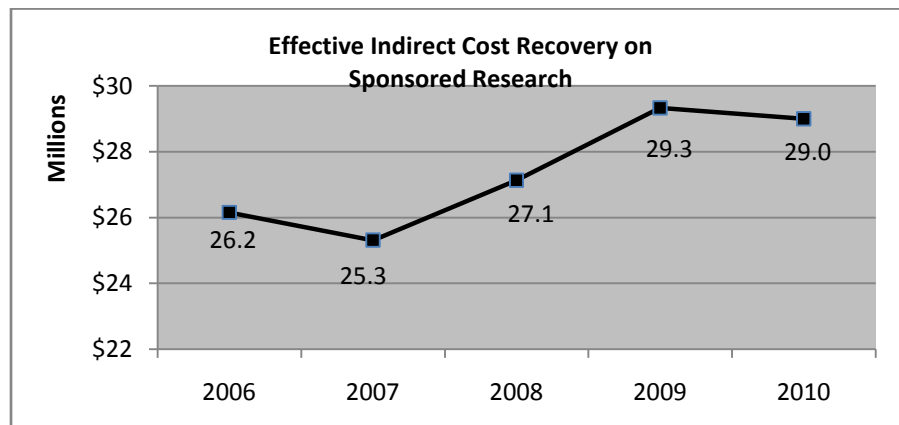
- The elimination of resource fees is revenue neutral to the university and avoids major impact on students.
- All resource fees will be rolled into tuition, except for the programmatic fees in the Colleges of Business and Engineering and the Honors College. The programmatic fees in the Colleges of Business and Engineering and the Honors College will be converted to differential tuition.
- General tuition will be increased to raise 10% of the differential tuition amount for fee remissions for students paying a differential tuition.
- For colleges/units that are currently charging programmatic resource fees, base budgets will be adjusted to make the transition revenue neutral.
- All *universal* resource fees (e.g. Technology Resource Fee) will be rolled into tuition, but will be allocated for the intended purpose.
- Per the State Board directive, the *one-time matriculation fee* will be assessed as a one-time charge for new students and it will not be part of the tuition.

**Fee remissions are budgeted at \$13 million, down \$299,000 from last year's level.** However, \$1.9 million in additional foundation funds will augment fee remissions in FY2010. Last year, fee remissions were increased by \$1.9 million to offset a corresponding reduction in foundation support. The overall level of fee remissions and scholarships will actually increase. OSU increased resident undergraduate tuition by 8% and will remit 30% of the amount above 3.6% to support student access.

In FY 2008 OSU developed a new scholarship program to complement the improvements made by the legislature in the Oregon Opportunity Grant. This program

was designed to make a college education more affordable for Oregon resident students with the greatest need. Students eligible to receive both a Federal Pell Grant and an Oregon Opportunity Grant can receive supplemental gift aid to cover resident tuition and fees.

**Indirect cost recovery (ICR) on sponsored programs is projected at \$29 million, up \$2.5 million from the previous year's initial budget and approximating the same as FY 2009 actual.** OSU's indirect cost rate increased from 41.5% to 46.2 % due to rate negotiations with the federal government in the fall of FY 2007, which began to impact ICR revenue in FY 2009. Sponsored research continues to increase, and the university brought in a record high \$252 million in research dollars in FY 2009.

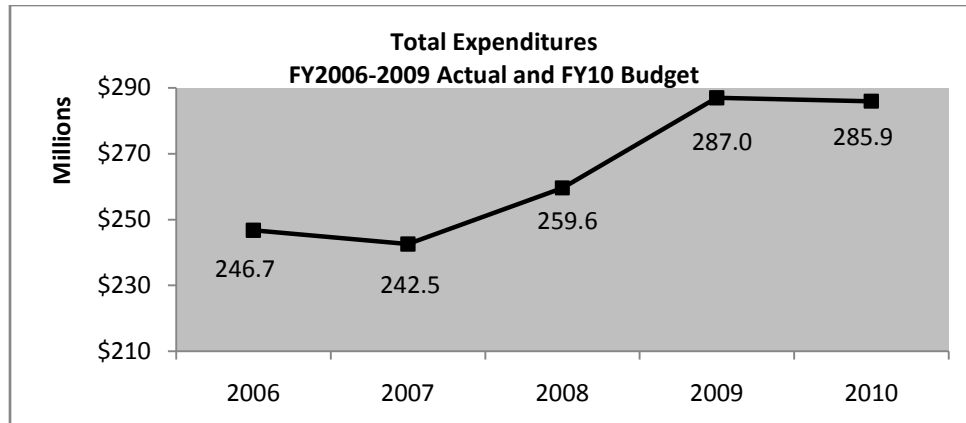


- **Interest income, departmental income and all other revenues are projected to be relatively flat** based on college and support unit projections.

**Tuition income remains the largest single revenue source for OSU's Education and General Fund budget at 51.3%.** The percentage of state support in the E&G budget continues to decline dramatically from 50.3% in FY 2000 to 32% for FY2010. If the federal stimulus dollars are excluded, then the percentage drops to 28.7%.

### **Expenditures**

Expenses are budgeted to decrease by \$1.0 million in FY 2010 compared to FY 2009 actuals to balance with anticipated revenues of \$285.5 million. OSU overspent actual revenues in FY 2009 by \$13 million due to mid-year state budget cuts, resulting in a decrease in ending fund balance. The E&G fund balance dropped from \$34.1 million to \$20.8 million, or 7.6% of operating revenues.



In addition to the distributable revenues or base budgets, academic and administrative units are impacted by other factors such as departmental revenues, targeted legislative appropriations, organizational changes and strategic investments. Noteworthy budget changes for FY 2010 compared to FY 2009 include:

- **An investment of \$1 million in additional support for access to core courses for new students:**
- **Allocation of \$5.4 million in differential budget reductions** to units representing the first step in a two-year process to cut \$15-\$20 million from base budgets;
- **Continuation of \$1 million in incremental ICR dollars** allotted to support research infrastructure;
- **Allocation of rebasing dollars of \$1.25 million** to the Colleges of Liberal Arts, Science, Business, and Health and Human Sciences for the fourth year in the five-year plan;
- In its seventh year of a revised funding model, Ecampus is anticipated to provide \$11.4 million in funding for academic units and \$479 thousand for support costs to the Library, Information Services, Student Affairs and Graduate School. Ecampus will continue to remit 10% of tuition dollars centrally to support the rebasing effort. **In addition, E Campus will contribute \$1 million from its fund balance to central funding to support university initiatives.**

#### For the Future

Oregon State University will continue to face a great deal of financial uncertainty over the next 3-4 years as Oregon and the nation weather the effects of the severe economic downturn.

The 2009-2011 state budget relies on \$733 million in tax increases that are at risk in the January 2010 voter referendum, and the Legislature used the majority of the state's rainy day funds to cover revenue shortfalls in the 2007-2009 biennium. If the tax increases are rescinded, then OSU could lose another \$14 million for this biennium if

cuts are distributed equally across state agencies. OSU will also receive \$20 million in one-time federal stimulus dollars for the Education and General budget this biennium that have been used to backfill the state shortfall. These funds will not be available in the next biennium.

The use of one-time funding to backfill state revenue shortfalls during this biennium will have a negative impact on revenues in the 2011-2013 biennium. Even if Oregon's economy begins to rebound as currently projected, fewer state dollars will be available to distribute. The state revenue forecast projects that employment in Oregon will not return to 2007 levels until 2013.

The financial challenges in 2011-2013 will likely be compounded by inflationary pressures, including a large predicted increase in the PERS rate and the potential need to make salary adjustments after a three year salary freeze.

Despite the uncertainty and the decline in state revenues, OSU is in a strong position to weather these financial challenges. The university took several actions beginning last spring to generate short-term savings, including a salary freeze, central review of hiring, limits on travel, and deferral of non-essential spending. OSU also put a budget and strategic planning process into place to deal with longer term changes to position the university for the dynamic financial environment and for future growth aligned with the updated strategic plan.

The FY 2010 budget continues to reflect significant investments to support strategic objectives in research, future revenue growth from enrollment management activities, and to promote access and affordability for students. In FY 2005 the university initiated a multi-year initiative to increase nonresident enrollments, and the results over the past three years are very positive

OSU is working with INTO University Partnerships to recruit international students into a one-year pathway program with many of those students then matriculating into the university. The first students have arrived this fall, and the enrollment increase will help the university to meet its strategic diversity goals while providing an additional revenue stream.

Last year the OSU faculty brought in a record \$252 million in sponsored research, an increase of nearly \$100 million in the last six years. Our faculty continue to be among the most productive in the nation in per capita research dollars.

Together with the OSU Foundation, OSU is pursuing opportunities to significantly expand fundraising activity to provide immediate and long term support for academic programs, scholarships and capital projects. To date these efforts have proven very successful and are a promising source of future support for OSU's strategic plan. As of June 2009, the OSU Capital Campaign has raised \$531 million toward the \$625 million goal.

In summary, though OSU enters FY 2010 and subsequent years facing many financial challenges, OSU remains fiscally sound and is positioned to achieve its future program goals through diversified future revenue sources.

### *Acknowledgements*

This booklet itself reflects the dedicated work of numerous individuals at OSU. While not all such contributions can be acknowledged here, I particularly wish to thank several dedicated faculty and staff whose efforts were indispensable to development of this budget plan: Provost, Sabah Randhawa; V.P. for Finance and Administration, Mark McCambridge; University Budget Committee members; Chair Walt Loveland, Bill Boggess, Gary Delander, Paul Doescher, Theo Dreher, Tom Fenske, Sally Francis, Paul Heim, Becky Johnson, , Luke McIlvenny, Mike Oriard, Kate Peterson, Becky Warner, my colleagues Terri Cook, Karen Meador, and Eric Yahnke in the Office of Budget and Fiscal Planning, Janet Ekholm in the Office of Business Affairs, and Heather Bene, Office of Governmental Affairs.

Respectfully submitted,

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Oregon State University  
Multi-Year Revenue Detail

|   | FY09                |                     |               | FY10                  |                        |                     |               |
|---|---------------------|---------------------|---------------|-----------------------|------------------------|---------------------|---------------|
|   | Budget              | Actual              | % VAR         | Distributed Resources | Departmental Resources | Total               | Budget Change |
| Undergraduate                                   | \$47,210,821        | \$47,434,769        | 0.5%          | \$42,093,183          | -                      | 42,093,183          | -10.8%        |
| Graduate  | 29,163,811          | 29,105,863          | -0.2%         | 26,999,921            | -                      | 26,999,921          | -7.4%         |
| Cell Funding                                    | 76,374,632          | 76,540,632          | 0.2%          | 69,093,104            | -                      | 69,093,104          | -9.5%         |
| Targeted Programs:                              |                     |                     |               |                       |                        |                     |               |
| Facilities Services: SWPS Buildings/Maintenance | 2,085,640           | 2,085,640           | -             | 1,988,288             | -                      | 1,988,288           | -4.7%         |
| Sponsored Research Support                      | 2,362,094           | 2,362,094           | -             | 2,014,146             | -                      | 2,014,146           | -14.7%        |
| Research Faculty Salary Support                 | 660,196             | 660,196             | -             | 562,945               | -                      | 562,945             | -14.7%        |
| Campus Public Service Programs                  | 1,051,514           | 1,051,514           | -             | -                     | 1,001,203              | 1,001,203           | -4.8%         |
| Systemwide Information Technology Services      | 2,893,863           | 2,893,863           | -             | -                     | 2,480,744              | 2,480,744           | -14.3%        |
| Systemwide Expenses/Programs:                   |                     |                     |               |                       |                        |                     |               |
| Endowment Match                                 | 807,059             | 807,059             | -             | (1,093,785)           | 1,902,363              | 808,578             | 0.2%          |
| Orbis   | 40,535              | 40,535              | -             | -                     | 59,022                 | 59,022              | 45.6%         |
| Oregon Joint Schools of Professional Business   | 95,365              | 95,365              | -             | -                     | 95,545                 | 95,545              | 0.2%          |
| Department of Justice Legal Services            | 130,104             | 130,104             | -             | 130,348               | -                      | 130,348             | 0.2%          |
| Faculty Diversity                               | 73,845              | 73,845              | -             | 73,985                | -                      | 73,985              | 0.2%          |
| Services to Students with Disabilities          | 46,471              | 46,471              | -             | -                     | 73,089                 | 73,089              | 57.3%         |
| Natural Heritage Program                        | 54,854              | 54,854              | -             | -                     | 54,957                 | 54,957              | 0.2%          |
| Engineering - ETIC                              | 9,741,877           | 9,741,877           | -             | -                     | 8,703,216              | 8,703,216           | -10.7%        |
| Engineering Resident Graduates                  | 1,566,073           | 1,768,174           | 12.9%         | 1,413,424             | -                      | 1,413,424           | -9.7%         |
| Signature Research Centers                      | 251,754             | 251,754             | -             | -                     | 214,669                | 214,669             | -14.7%        |
| Natural Resource Funding                        | 234,434             | 234,434             | -             | -                     | 223,491                | 223,491             | -4.7%         |
| Climate Center                                  | 180,000             | 180,000             | -             | -                     | 175,184                | 175,184             | -             |
| Vet Diagnostic Lab                              | 382,500             | 382,500             | -             | -                     | 364,646                | 364,646             | -             |
| Vet Med 4 Year Program                          | 1,680,022           | 1,680,022           | -             | -                     | 1,601,602              | 1,601,602           | -4.7%         |
| Targeted Programs                               | 24,338,200          | 24,540,301          | 0.8%          | 5,089,351             | 16,949,731             | 22,039,082          | -9.4%         |
| Faculty Salaries                                | 1,608,113           | 1,608,113           | -             | -                     | -                      | -                   | -             |
| Student Faculty Ratio                           | 1,529,247           | 1,529,247           | -             | -                     | -                      | -                   | -             |
| Utilities                                       | 465,655             | 465,655             | -             | -                     | -                      | -                   | -             |
| Tuition Buydown                                 | -                   | -                   | -             | 627,846               | -                      | 627,846             | -             |
| <b>Subtotal - State Appropriation</b>           | <b>104,315,847</b>  | <b>104,683,948</b>  | <b>-</b>      | <b>74,810,301</b>     | <b>16,949,731</b>      | <b>91,760,032</b>   | <b>-12.0%</b> |
| Mid-year Salary Pool Funding                    | 3,355,825           | 3,355,825           | -             | -                     | -                      | -                   | -             |
| Mid-year Budget Reduction                       | -                   | (11,699,884)        | -             | -                     | -                      | -                   | -             |
| <b>Subtotal - Total State Funding</b>           | <b>107,671,672</b>  | <b>96,339,889</b>   | <b>-10.5%</b> | <b>74,810,301</b>     | <b>16,949,731</b>      | <b>91,760,032</b>   | <b>-14.8%</b> |
| Tuition:  |                     |                     |               |                       |                        |                     |               |
| OSU - Corvallis                                 | 115,219,749         | 117,300,645         | 1.8%          | 137,605,361           | -                      | 137,605,361         | 19.4%         |
| Extended Campus                                 | 11,717,376          | 13,656,645          | 16.6%         | -                     | 16,946,473             | 16,946,473          | 44.6%         |
| Summer Term                                     | 4,542,632           | 4,583,083           | 0.9%          | -                     | 4,850,000              | 4,850,000           | 6.8%          |
| <b>Subtotal - Tuition</b>                       | <b>131,479,757</b>  | <b>135,540,374</b>  | <b>3.1%</b>   | <b>137,605,361</b>    | <b>21,796,473</b>      | <b>159,401,834</b>  | <b>21.2%</b>  |
| <b>Tuition Waivers</b>                          | <b>(13,345,647)</b> | <b>(15,339,207)</b> | <b>14.9%</b>  | <b>(12,647,064)</b>   | <b>(400,000)</b>       | <b>(13,047,064)</b> | <b>-2.2%</b>  |
| Student Fees:                                   |                     |                     |               |                       |                        |                     |               |
| Resource Fees                                   | 7,687,161           | 8,197,955           | 6.6%          | -                     | 3,150,159              | 3,150,159           | -59.0%        |
| Technology Resource Fee                         | 5,584,380           | 5,717,496           | 2.4%          | -                     | 1,034,833              | 1,034,833           | -81.5%        |
| Total Resource Fees                             | 13,271,541          | 13,915,451          | 4.9%          | -                     | 4,184,992              | 4,184,992           | -68.5%        |
| Other Student Fees                              | 5,691,773           | 6,347,528           | 11.5%         | -                     | 5,964,033              | 5,964,033           | 4.8%          |
| <b>Subtotal - Student Fees</b>                  | <b>18,963,314</b>   | <b>20,262,979</b>   | <b>6.9%</b>   | <b>-</b>              | <b>10,149,025</b>      | <b>10,149,025</b>   | <b>-46.5%</b> |
| Other Resources:                                |                     |                     |               |                       |                        |                     |               |
| Indirect Cost Recovery / Returned Overhead      | 26,500,000          | 27,165,852          | 2.5%          | 11,588,000            | 17,412,000             | 29,000,000          | 9.4%          |
| OUS Portion of Indirect Cost Recovery           | (1,060,000)         | (1,069,362)         | 0.9%          | -                     | (1,160,000)            | (1,160,000)         | 9.4%          |
| BUC Portion of Indirect Cost Recovery           | -                   | -                   | -             | -                     | (160,000)              | (160,000)           | -             |
| Sales & Services / misc income                  | 7,856,039           | 9,538,643           | 21.4%         | -                     | 8,672,054              | 8,672,054           | 10.4%         |
| Earned Interest on Accounts Receivable          | 1,125,000           | 1,466,698           | 30.4%         | 1,300,000             | -                      | 1,300,000           | 15.6%         |
| <b>Subtotal - Other Resources</b>               | <b>34,421,039</b>   | <b>37,101,831</b>   | <b>7.8%</b>   | <b>12,888,000</b>     | <b>24,764,054</b>      | <b>37,652,054</b>   | <b>9.4%</b>   |
| <b>Total Revenue</b>                            | <b>279,190,135</b>  | <b>273,905,865</b>  | <b>-1.9%</b>  | <b>212,656,598</b>    | <b>73,259,283</b>      | <b>285,915,881</b>  | <b>2.4%</b>   |

**Oregon State University**  
**FY10 Revenue Summary with Comparison to FY09**  
(thousands of dollars)

|   | FY09<br>Initial Budget* | FY10<br>Initial Budget* | FY10 Over (Under) FY09 |               |
|---|-------------------------|-------------------------|------------------------|---------------|
|   |                         |                         | \$                     | %             |
| <b>RAM Cell Funding</b>                       | <b>\$ 76,375</b>        | <b>\$ 69,093</b>        | <b>(\$ 7,282)</b>      | <b>-9.5%</b>  |
| <b>Targeted Programs:</b>                     |                         |                         |                        |               |
| Facilities Services: SWPS Buildings/Maint     | 2,086                   | 1,988                   | ( 97)                  | -4.7%         |
| Sponsored Research Support                    | 2,362                   | 2,014                   | ( 348)                 | -14.7%        |
| Research Faculty Salary Support               | 660                     | 563                     | ( 97)                  | -14.7%        |
| Campus Public Service Programs                | 1,052                   | 1,001                   | ( 50)                  | -4.8%         |
| Systemwide Information Technology Services    | 2,894                   | 2,481                   | ( 413)                 | -14.3%        |
| <b>Systemwide Expenses/Programs:</b>          |                         |                         |                        |               |
| Endowment Match                               | 807                     | 809                     | 2                      | 0.2%          |
| Orbis   | 41                      | 59                      | 18                     | 45.6%         |
| Oregon Joint Schools of Prof Business         | 95                      | 96                      | -                      | -             |
| Department of Justice Legal Services          | 130                     | 130                     | -                      | -             |
| Faculty Diversity                             | 74                      | 74                      | -                      | -             |
| Services to Students with Disabilities        | 46                      | 73                      | 27                     | 57.3%         |
| Natural Heritage Program                      | 55                      | 55                      | -                      | -             |
| Oregon Engineering Education Invest Fund      | 9,742                   | 8,703                   | ( 1,039)               | -10.7%        |
| Engineering Resident Graduates                | 1,566                   | 1,413                   | ( 153)                 | -9.7%         |
| Signature Research Centers                    | 252                     | 215                     | ( 37)                  | -14.7%        |
| Natural Resource Funding                      | 234                     | 223                     | ( 11)                  | -4.7%         |
| Climate Center                                | 180                     | 175                     | ( 5)                   | -             |
| Vet Diagnostic Laboratory                     | 383                     | 365                     | ( 18)                  | -4.7%         |
| Vet Med 4 year Program                        | 1,680                   | 1,602                   | ( 78)                  | -4.7%         |
| <b>SUBTOTAL TARGETED PROGRAMS</b>             | <b>24,338</b>           | <b>22,039</b>           | <b>( 2,299)</b>        | <b>-9.4%</b>  |
| Faculty Salaries                              | 1,608                   |                         | ( 1,608)               | -             |
| Student Faculty Ratio                         | 1,529                   |                         | ( 1,529)               | -             |
| Utilities                                     | 466                     |                         | ( 466)                 | -             |
| Tuition Buydown                               |                         | 628                     | 628                    | -             |
| <b>SUBTOTAL STATE APPROPRIATION</b>           | <b>104,316</b>          | <b>91,760</b>           | <b>( 13,184)</b>       | <b>-12.6%</b> |
| Mid-Year Salary Pool Funding                  | 3,356                   |                         | ( 3,356)               | -100.0%       |
| <b>SUBTOTAL TOTAL STATE FUNDING</b>           | <b>107,672</b>          | <b>91,760</b>           | <b>( 16,539)</b>       | <b>-15.4%</b> |
| <b>Tuition:</b>                               |                         |                         |                        |               |
| OSU - Corvallis                               | 115,220                 | 137,605                 | 22,386                 | 19.4%         |
| Extended Campus                               | 11,717                  | 16,946                  | 5,229                  | 44.6%         |
| Summer Term                                   | 4,543                   | 4,850                   | 307                    | 6.8%          |
| <b>SUBTOTAL GROSS TUITION</b>                 | <b>131,480</b>          | <b>159,402</b>          | <b>27,922</b>          | <b>21.2%</b>  |
| (less) Tuition Remissions                     | ( 13,346)               | ( 13,047)               | 299                    | -2.2%         |
| <b>SUBTOTAL NET TUITION</b>                   | <b>118,134</b>          | <b>146,355</b>          | <b>28,221</b>          | <b>23.9%</b>  |
| <b>Student Fees:</b>                          |                         |                         |                        |               |
| Resource Fees                                 | 7,687                   | 3,150                   | ( 4,537)               | -59.0%        |
| Other Student Fees                            | 5,692                   | 5,964                   | 272                    | 4.8%          |
| Technology Resource Fee                       | 5,584                   | 1,035                   | ( 4,550)               | -81.5%        |
| <b>SUBTOTAL RESOURCE FEES</b>                 | <b>18,963</b>           | <b>10,149</b>           | <b>( 8,814)</b>        | <b>-46.5%</b> |
| <b>Other Revenues:</b>                        |                         |                         |                        |               |
| F&A Cost Recovery / Returned Overhead         | 25,440                  | 27,680                  | 2,240                  | 8.8%          |
| Sales & Services / Misc Income                | 7,856                   | 8,672                   | 816                    | 10.4%         |
| Earned Interest on Accounts Receivable        | 1,125                   | 1,300                   | 175                    | 15.6%         |
| <b>SUBTOTAL OTHER REVENUES</b>                | <b>34,421</b>           | <b>37,652</b>           | <b>3,231</b>           | <b>9.4%</b>   |
| <b>TOTAL EDUCATIONAL AND GENERAL REVENUES</b> | <b>\$ 279,190</b>       | <b>\$ 285,916</b>       | <b>\$ 6,726</b>        | <b>2.4%</b>   |

\*Excluding OSU-Cascades and Statewide Public Services



**Oregon State University**  
**FY10 Budget Allocation Summary with Comparison to FY09**  
(thousands of dollars)

|  |                        | FY10 Initial Budget |                              |                             |                        |         |
|--|------------------------|---------------------|------------------------------|-----------------------------|------------------------|---------|
|  | FY09<br>Initial Budget | Base<br>Budget      | Targeted and<br>Departmental | Other Budget<br>Adjustments | FY10<br>Initial Budget | Pct Chg |
| <b><u>Centrally Administered Funds</u></b>             |                        |                     |                              |                             |                        |         |
| Pools and Reserves                                     | \$ 9,298               |                     | 14,181                       | ( 880)                      | \$ 13,301              | 43.0%   |
| Agencies Outside OSU E&G Budget                        | 9,041                  |                     | 9,153                        |                             | 9,153                  | 1.2%    |
| Distributions to Academic Units                        | 6,476                  |                     | 7,418                        |                             | 7,418                  | 14.5%   |
| Distributions to Administrative Units                  | 4,896                  |                     | 1,981                        |                             | 1,981                  | -59.5%  |
| <i>Centrally Administered Funds Total</i>              | 29,711                 |                     | 32,733                       | ( 880)                      | 31,853                 | 7.2%    |
| <b><u>Direct Instruction and Research Delivery</u></b> |                        |                     |                              |                             |                        |         |
| Agricultural Sciences                                  | 8,394                  | 5,603               | 2,461                        |                             | 8,064                  | -3.9%   |
| Business   | 7,935                  | 6,668               | 878                          | 150                         | 7,695                  | -3.0%   |
| Engineering  | 28,773                 | 13,740              | 13,687                       |                             | 27,428                 | -4.7%   |
| Forestry   | 3,252                  | 1,939               | 1,504                        |                             | 3,443                  | 5.9%    |
| HHS  | 12,146                 | 9,251               | 3,030                        | 400                         | 12,681                 | 4.4%    |
| Education  | 2,694                  | 1,635               | 676                          |                             | 2,311                  | -14.2%  |
| Liberal Arts   | 22,051                 | 18,200              | 2,790                        | 300                         | 21,291                 | -3.4%   |
| Oceanic & Atmos. Sci.                                  | 6,767                  | 3,455               | 3,438                        |                             | 6,893                  | 1.9%    |
| Pharmacy   | 6,533                  | 6,477               | 510                          |                             | 6,987                  | 7.0%    |
| Science  | 27,840                 | 21,293              | 4,978                        | 400                         | 26,672                 | -4.2%   |
| Veterinary Medicine                                    | 16,938                 | 8,626               | 8,377                        |                             | 17,003                 | 0.4%    |
| Summer Session   | 751                    | ( 12)               | 778                          |                             | 765                    | 1.9%    |
| University Honors College                              | 1,322                  | 932                 | 396                          |                             | 1,328                  | 0.4%    |
| Extended Campus  | 11,453                 | ( 1,278)            | 17,713                       | ( 370)                      | 16,065                 | 40.3%   |
| Building Use and Research Equipment                    | 3,180                  |                     | 2,320                        |                             | 2,320                  | -27.0%  |
| International Programs                                 | 3,863                  | 1,093               | 2,579                        |                             | 3,672                  | -5.0%   |
| Library  | 10,453                 | 9,049               | 1,015                        |                             | 10,064                 | -3.7%   |
| Research Programs (Centers/Institutes)                 | 7,873                  | 4,635               | 3,512                        |                             | 8,147                  | 3.5%    |
| <i>Direct Instr and Research Delivery Total</i>        | 182,218                | 111,306             | 70,643                       | 880                         | 182,829                | 0.3%    |
| <b><u>Service, Support, and Management:</u></b>        |                        |                     |                              |                             |                        |         |
| Facilities Services                                    | 19,441                 | 21,194              | 125                          |                             | 21,319                 | 9.7%    |
| Office of the President                                | 3,201                  | 2,406               | 760                          |                             | 3,166                  | -1.1%   |
| University Advancement                                 | 2,474                  | 2,379               | 20                           |                             | 2,399                  | -3.0%   |
| University Business Centers                            | 930                    | 5,825               |                              |                             | 5,825                  |         |
| Finance and Administration                             | 9,212                  | 7,103               | 958                          |                             | 8,061                  | -12.5%  |
| Graduate School  | 2,031                  | 1,129               | 868                          |                             | 1,996                  | -1.7%   |
| Research   | 2,127                  | 1,951               |                              |                             | 1,951                  | -8.3%   |
| Provost  | 4,096                  | 1,262               | 2,420                        |                             | 3,682                  | -10.1%  |
| Academic Affairs                                       | 4,128                  | 3,219               | 655                          |                             | 3,874                  | -6.2%   |
| Student Affairs  | 9,598                  | 6,712               | 3,226                        |                             | 9,938                  | 3.5%    |
| Information Services (w/o Library)                     | 10,022                 | 6,308               | 2,714                        |                             | 9,022                  | -10.0%  |
| <i>Service, Support, and Management Total</i>          | 67,261                 | 59,487              | 11,746                       |                             | 71,234                 | 5.9%    |
| Distributable Budget and Targeted Programs             | 249,479                | 170,794             | 82,389                       | 880                         | 254,063                | 1.8%    |
| Total Budget:  | \$ 279,190             | \$ 170,794          | \$ 115,122                   | \$                          | \$ 285,916             | 2.4%    |

**Oregon State University**  
**Distribution of Centrally Administered Funds**

| Description   | FY09 Initial         | FY10 Initial         | FY10 Over (Under) FY09 |               |
|---|----------------------|----------------------|------------------------|---------------|
|   | Budget               | Budget               | \$                     | %             |
| <b>Pools and Reserves</b>   |                      |                      |                        |               |
| Strategic Planning Reserve  | \$ 1,800,000         | \$ 1,800,000         | \$ -                   | -             |
| Access Funding  | -                    | 1,000,000            | 1,000,000              | -             |
| INTO Investment Reserve   | 400,000              | 400,000              | -                      | -             |
| Enrollment/Retention Reserve  | 232,000              | -                    | (232,000)              | -             |
| Strategic IT Initiatives  | 500,000              | 500,000              | -                      | -             |
| Contingency Fund  | 768,000              | 768,000              | -                      | -             |
| Budget Reserve  | 981,617              | 5,524,801            | 4,543,184              | 462.8%        |
| Graduate Tuition Remission Reserve                                  | 538,164              | 453,638              | (84,526)               | -15.7%        |
| Graduate Costs Reserve  | 2,065,000            | 1,505,000            | (560,000)              | -27.1%        |
| Bad Debt Expense  | 600,000              | 600,000              | -                      | -             |
| Returned Overhead Reserve (Dept Admin portion)                      | 548,370              | 729,441              | 181,071                | 33.0%         |
| Research Audit Disallowance Reserve (1% of Recovery)                | 265,000              | 290,000              | 25,000                 | 9.4%          |
| PEBB Reserve  | 600,000              | 600,000              | -                      | -             |
| Targeted Reduction Reserve  |                      | (870,000)            | (870,000)              | -             |
| <b>Subtotal</b>   | <b>9,298,151</b>     | <b>13,300,880</b>    | <b>4,002,729</b>       | <b>43.0%</b>  |
| <b>Transfers to units &amp; agencies outside OSU E&amp;G Budget</b> |                      |                      |                        |               |
| Assessments, Debt Service, Leases                                   | 4,221,553            | 4,233,636            | 12,083                 | 0.3%          |
| Graduate Tuition Remission Reserve for Statewides                   | 2,100,000            | 2,200,000            | 100,000                | 4.8%          |
| Foundation Contract   | 2,535,000            | 2,535,000            | -                      | -             |
| Transit System Funding - City of Corvallis                          | 150,000              | 150,000              | -                      | -             |
| Transit System Funding - City of Albany                             | 34,700               | 34,700               | -                      | -             |
| <b>Subtotal</b>   | <b>9,041,253</b>     | <b>9,153,336</b>     | <b>112,083</b>         | <b>1.2%</b>   |
| <b>Distributions to Academic Units</b>                              |                      |                      |                        |               |
| Business  | 70,000               | 210,000              | 140,000                | 200.0%        |
| Forestry  | 120,000              | -                    | (120,000)              | -             |
| Health and Human Sciences   | 318,000              | 100,000              | (218,000)              | -68.6%        |
| Oceanic and Atmospheric Sciences                                    | 350,000              | -                    | (350,000)              | -             |
| Liberal Arts  | 60,000               | 60,000               | -                      | -             |
| Science   | 75,000               | -                    | (75,000)               | -             |
| Veterinary Medicine   | -                    | 460,000              | 460,000                | -             |
| Pharmacy  | -                    | 810,000              | 810,000                | -             |
| Ecampus transfer of fund balance                                    | (800,000)            | (1,000,000)          | (200,000)              | 25.0%         |
| Research Centers and Institutes                                     | 698,975              | 948,975              | 250,000                | 35.8%         |
| Instr Equipment & Technology Resource Fund (TRF)                    | 5,584,380            | 5,829,212            | 244,832                | 4.4%          |
| <b>Subtotal</b>   | <b>6,476,355</b>     | <b>7,418,187</b>     | <b>941,832</b>         | <b>14.5%</b>  |
| <b>Distributions to Administrative Units</b>                        |                      |                      |                        |               |
| Facilities  | 3,300,000            | 900,000              | (2,400,000)            | -72.7%        |
| Office of the President   | 140,000              | -                    | (140,000)              | -             |
| Business Center Transition  | 150,000              | 150,000              | -                      | -             |
| Finance and Administration  | 58,000               | 266,750              | 208,750                | 359.9%        |
| Provost   | 100,000              | 150,000              | 50,000                 | 50.0%         |
| Athletics   | 350,000              | 350,000              | -                      | -             |
| Graduate School   | -                    | 50,000               | 50,000                 | -             |
| International Programs  | -                    | 50,000               | 50,000                 | -             |
| Student Affairs   | 717,500              | 10,000               | (707,500)              | -98.6%        |
| Information Services  | 80,000               | 54,000               | (26,000)               | -32.5%        |
| <b>Subtotal</b>   | <b>4,895,500</b>     | <b>1,980,750</b>     | <b>(2,914,750)</b>     | <b>-59.5%</b> |
| <b>Total Centrally Managed Funds</b>                                | <b>\$ 29,711,259</b> | <b>\$ 31,853,153</b> | <b>\$ 2,141,894</b>    | <b>7.2%</b>   |

| OREGON STATE UNIVERSITY<br>2009-10 INITIAL BUDGET |  | Base Budget    | Legislatively<br>Targeted Prog &<br>Contractual Oblig |  | Extended Campus | Summer Session | Student Fees<br>Sales & Service | Grad Fee Remissions | ICR           | Rebasing  | FY10 Initial<br>Budget | Centrally<br>Administered<br>Funding | Total Adjusted<br>Budget for FY10 |    |
|---|--|----------------|---|--|-----------------|----------------|---------------------------------|---------------------|---------------|-----------|------------------------|--------------------------------------|-----------------------------------|----|
| Centrally Administered Funds:                     |  | A              | B   |  | C               | D              | E                               | F                   | G             | I         | J                      | K                                    | L                                 |    |
| 1   | Pools and Reserves                           | -              | \$ 21,071,885   |  | -               | -              | \$ 1,034,833                    | \$ 453,638          | \$ 1,019,441  | (879,980) | \$ 22,699,817          | \$ (3,569,725)                       | \$ 19,130,092                     | 1  |
| 2   | Transfers to Agencies Outside OSU E&G Budget | -              | 6,953,336   |  | -               | -              | -                               | 2,200,000           |               | -         | 9,153,336              | -                                    | 9,153,336                         | 2  |
| Direct Instruction & Research Delivery:           |  |                |   |  |                 |                |                                 |                     |               |           |                        |                                      |                                   |    |
| 3   | Agricultural Sciences                        | 5,602,992      | 279,237   |  | -               | 168,513        | 300,800                         | 312,768             | 1,400,000     | -         | 8,064,310              | -                                    | 8,064,310                         | 3  |
| 4   | Business                                     | 6,667,944      | 247,642   |  | -               | 224,228        | 330,000                         | 70,470              | 5,200         | 150,000   | 7,695,484              | 210,000                              | 7,905,484                         | 4  |
| 5   | Engineering                                  | 13,740,443     | 8,994,897   |  | -               | 211,377        | 1,237,000                       | 1,993,896           | 1,250,000     | -         | 27,427,613             | -                                    | 27,427,613                        | 5  |
| 6   | Forestry                                     | 1,938,936      | 435,081   |  | -               | 123,169        | 169,000                         | 355,122             | 422,000       | -         | 3,443,308              | -                                    | 3,443,308                         | 6  |
| 7   | Health & Human Sciences                      | 9,250,844      | 112,879   |  | -               | 549,005        | 921,000                         | 822,528             | 625,000       | 400,000   | 12,681,256             | 100,000                              | 12,781,256                        | 7  |
| 8   | Education                                    | 1,634,783      | -   |  | -               | 281,838        | 150,000                         | 244,350             | -             | -         | 2,310,971              | -                                    | 2,310,971                         | 8  |
| 9   | Liberal Arts                                 | 18,200,160     | 332,709   |  | -               | 877,141        | 530,000                         | 1,042,560           | 8,000         | 300,000   | 21,290,570             | 60,000                               | 21,350,570                        | 9  |
| 10  | Oceanic & Atmospheric Sciences               | 3,455,392      | 794,841   |  | -               | 29,087         | 55,000                          | 58,644              | 2,500,000     | -         | 6,892,964              | -                                    | 6,892,964                         | 10 |
| 11  | Pharmacy                                     | 6,477,020      | 37,000  |  | -               | 29,149         | 50,000                          | 146,610             | 247,000       | -         | 6,986,779              | 810,000                              | 7,796,779                         | 11 |
| 12  | Science                                      | 21,293,484     | 226,197   |  | -               | 1,380,584      | 622,100                         | 1,860,318           | 889,059       | 400,000   | 26,671,742             | -                                    | 26,671,742                        | 12 |
| 13  | Veterinary Medicine                          | 8,626,319      | 2,967,451   |  | -               | -              | 5,250,019                       | 29,322              | 130,000       | -         | 17,003,111             | 460,000                              | 17,463,111                        | 13 |
| 14  | Summer Session                               | (12,211)       | -   |  | -               | 777,673        | -                               | -                   | -             | -         | 765,462                | -                                    | 765,462                           | 14 |
| 15  | University Honors College                    | 931,889        | -   |  | -               | 2,043          | 384,060                         | 9,774               | -             | -         | 1,327,766              | -                                    | 1,327,766                         | 15 |
| 16  | Extended Campus                              | (503,041)      | -   |  | 5,197,000       | -              | 120,000                         | -                   | -             | -         | 4,813,959              | -                                    | 4,813,959                         | 16 |
| 17  | Extended Campus - Allocation to Depts        | (774,927)      | -   |  | 11,449,473      | -              | -                               | -                   |               | (370,020) | 10,304,526             | (1,000,000)                          | 9,304,526                         | 17 |
| 18  | Extended Campus - Productivity Distribution  | -              | -   |  | 946,275         | -              | -                               | -                   | -             | -         | 946,275                | -                                    | 946,275                           | 18 |
| 19  | Building Use and Research Equipment          | -              | -   |  | -               | -              | -                               | -                   | 2,320,000     | -         | 2,320,000              | -                                    | 2,320,000                         | 19 |
| 20  | International Programs - OSU                 | 1,092,687      | -   |  | -               | -              | 280,000                         | -                   | -             | -         | 1,372,687              | 50,000                               | 1,422,687                         | 20 |
| 21  | International Programs - OUS                 | -              | -   |  | -               | -              | 2,299,408                       | -                   | -             | -         | 2,299,408              | -                                    | 2,299,408                         | 21 |
| 22  | University Libraries                         | 9,048,723      | 169,749   |  | 143,651         | -              | 135,000                         | -                   | 567,000       | -         | 10,064,123             | -                                    | 10,064,123                        | 22 |
| 23  | Research (Centers / Institutes / Programs)   | 4,635,038      | 835,215   |  | -               | 10,692         | 256,500                         | -                   | 2,409,300     | -         | 8,146,745              | 948,975                              | 9,095,720                         | 23 |
| 24  | Direct Instruction & Research Delivery Total | 111,306,475    | 15,432,898  |  | 17,736,399      | 4,664,499      | 13,089,887                      | 6,946,362           | 12,772,559    | 879,980   | 182,829,059            | 1,638,975                            | 184,468,034                       | 24 |
| Service, Support, and Management:                 |  |                |   |  |                 |                |                                 |                     |               |           |                        |                                      |                                   |    |
| 25  | Facilities Services                          | 10,789,301     | -   |  | -               | -              | 25,000                          | -                   | -             | -         | 10,814,301             | -                                    | 10,814,301                        | 25 |
| 26  | Utilities                                    | 10,404,565     | -   |  | -               | -              | 100,000                         | -                   | -             | -         | 10,504,565             | 900,000                              | 11,404,565                        | 26 |
| 27  | Office of the President                      | 2,405,924      | 744,460   |  | -               | -              | 16,000                          | -                   | -             | -         | 3,166,384              | -                                    | 3,166,384                         | 27 |
| 28  | University Advancement                       | 2,379,383      | 20,000  |  | -               | -              | -                               | -                   | -             | -         | 2,399,383              | -                                    | 2,399,383                         | 28 |
| 29  | University Business Centers                  | 5,825,158      | -   |  | -               | -              | -                               | -                   | -             | -         | 5,825,158              | -                                    | 5,825,158                         | 29 |
| 30  | Finance and Administration                   | 7,102,521      | -   |  | -               | -              | 958,200                         | -                   | -             | -         | 8,060,721              | 416,750                              | 8,477,471                         | 30 |
| 31  | Graduate School                              | 1,128,641      | 280,000   |  | 47,884          | 43,705         | 495,950                         | -                   | -             | -         | 1,996,180              | 50,000                               | 2,046,180                         | 31 |
| 32  | Research Administration                      | 1,950,838      | -   |  | -               | -              | -                               | -                   | -             | -         | 1,950,838              | -                                    | 1,950,838                         | 32 |
| 33  | Provost                                      | 563,201        | -   |  | -               | -              | -                               | -                   | -             | -         | 563,201                | -                                    | 563,201                           | 33 |
| 34  | Provost - Pass-through                       | 698,834        | 2,420,000   |  | -               | -              | -                               | -                   | -             | -         | 3,118,834              | 500,000                              | 3,618,834                         | 34 |
| 35  | Academic Affairs                             | 3,219,364      | 611,000   |  | -               | 41,796         | 2,000                           | -                   | -             | -         | 3,874,160              |                                      | 3,874,160                         | 35 |
| 36  | Student Affairs                              | 6,711,729      | 73,089  |  | 143,651         | -              | 3,009,209                       | -                   | -             | -         | 9,937,678              | 10,000                               | 9,947,678                         | 36 |
| 37  | Information Services                         | 6,307,871      | 2,480,744   |  | 143,651         | -              | 90,000                          | -                   | -             | -         | 9,022,266              | 54,000                               | 9,076,266                         | 37 |
| 38  | Service, Support, and Management Total       | 59,487,330     | 6,629,293   |  | 335,186         | 85,501         | 4,696,359                       | -                   | -             | -         | 71,233,669             | 1,930,750                            | 73,164,419                        | 38 |
| 39  | Total Educational and General Budget         | \$ 170,793,805 | \$ 50,087,412   |  | \$ 18,071,585   | \$ 4,750,000   | \$ 18,821,079                   | \$ 9,600,000        | \$ 13,792,000 | \$ -      | \$ 285,915,881         | \$ -                                 | \$ 285,915,881                    | 39 |

**Oregon State University**  
**Base Budget Final**  
**Fiscal Year 2010**

|   | FY09               |                  |                  | FY10               | FY10                |                   |                            |                    |                    |                  |                    |
|---|--------------------|------------------|------------------|--------------------|---------------------|-------------------|----------------------------|--------------------|--------------------|------------------|--------------------|
|   | Total Base         | Budget Adj       | Rebasing Adj     | Beginning          | Mid-Year Budget Cut | Graduate Expenses | Resource Fees Compensation | OSU Targeted Cuts  | Business Centers   | Adjustments      | Total Base         |
| <b>Instruction &amp; Research</b>             |                    |                  |                  |                    |                     |                   |                            |                    |                    |                  |                    |
| Agricultural Sciences                         | 5,847,009          | 255,235          |                  | 6,102,244          | (184,668)           | 23,416            |                            | (338,000)          |                    |                  | 5,602,992          |
| Business                                      | 6,024,719          | 121,034          | 150,000          | 6,295,753          | (187,278)           | 6,020             | 769,708                    | (54,000)           | (214,989)          | 52,730           | 6,667,944          |
| Engineering                                   | 12,245,902         | 181,767          |                  | 12,427,669         | (511,633)           | 115,658           | 2,863,605                  | (241,000)          | (913,856)          |                  | 13,740,443         |
| Forestry                                      | 1,815,341          | 152,447          |                  | 1,967,788          | (59,550)            | 22,698            |                            | (112,000)          |                    | 120,000          | 1,938,936          |
| HHS   | 8,813,624          | (143,204)        | 400,000          | 9,070,420          | (262,387)           | 49,103            | 332,667                    | (144,000)          |                    | 205,041          | 9,250,844          |
| Education                                     | 1,954,007          | 70,930           |                  | 2,024,937          | (61,279)            | 8,251             | 25,704                     | (93,000)           | (245,543)          | (24,287)         | 1,634,783          |
| Liberal Arts                                  | 18,518,613         | 349,647          | 300,000          | 19,168,260         | (443,041)           | 53,450            | 278,024                    | (469,000)          | (553,972)          | 166,439          | 18,200,160         |
| Oceanic & Atmos. Sci.                         | 3,340,151          | 95,229           |                  | 3,435,380          | (106,403)           | 1,415             |                            | (25,000)           |                    | 150,000          | 3,455,392          |
| Pharmacy                                      | 5,182,352          | 355,550          |                  | 5,537,902          | (167,590)           | 11,482            |                            |                    |                    | 1,095,226        | 6,477,020          |
| Science                                       | 21,859,002         | 340,366          | 400,000          | 22,599,368         | (521,258)           | 121,211           | 167,923                    | (358,000)          | (790,760)          | 75,000           | 21,293,484         |
| Veterinary Medicine                           | 8,318,003          | 41,951           |                  | 8,359,954          | (295,227)           | 4,033             |                            |                    |                    | 557,559          | 8,626,319          |
| Summer Session                                | -                  |                  |                  | -                  | -                   |                   |                            |                    | (12,211)           |                  | (12,211)           |
| University Honors College                     | 955,056            | 5,212            |                  | 960,268            | (22,548)            | 582               |                            |                    | (9,307)            | 2,894            | 931,889            |
| Extended Campus                               | (235,408)          | (10,262)         |                  | (245,670)          | (15,081)            | 1,018             |                            |                    | (243,308)          |                  | (503,041)          |
| Extended Campus - Allocation to Depts         | (681,103)          |                  | (93,824)         | (774,927)          | -                   |                   |                            |                    |                    |                  | (774,927)          |
| Extended Campus - Productivity Distribution   | 1,425,112          |                  |                  | 1,425,112          | -                   |                   |                            |                    |                    | (1,425,112)      | -                  |
| International Programs - OSU                  | 1,258,911          | 43,389           |                  | 1,302,300          | (39,410)            |                   |                            | (100,000)          | (70,203)           |                  | 1,092,687          |
| University Libraries                          | 9,394,959          | 46,320           |                  | 9,441,279          | (286,265)           |                   |                            | (100,000)          | (6,291)            |                  | 9,048,723          |
| Research (Centers / Institutes / Programs)    | 4,776,814          | 78,702           |                  | 4,855,516          | (150,863)           | 545               |                            |                    | (70,160)           |                  | 4,635,038          |
| <b>Instruction &amp; Research Total</b>       | <b>110,813,064</b> | <b>1,984,313</b> | <b>1,156,176</b> | <b>113,953,553</b> | <b>(3,314,481)</b>  | <b>418,882</b>    | <b>4,437,631</b>           | <b>(2,034,000)</b> | <b>(3,130,600)</b> | <b>975,490</b>   | <b>111,306,475</b> |
| <b>Service, Support, and Management:</b>      |                    |                  |                  |                    |                     |                   |                            |                    |                    |                  |                    |
| Facilities Services                           | 10,452,043         | 430,593          |                  | 10,882,636         | (151,227)           |                   |                            |                    |                    | 57,892           | 10,789,301         |
| Energy Operations                             | 8,572,002          | (133,977)        |                  | 8,438,025          | (433,460)           |                   |                            |                    |                    | 2,400,000        | 10,404,565         |
| Office of the President                       | 2,261,234          | 193,988          |                  | 2,455,222          | (74,298)            |                   |                            | (115,000)          |                    | 140,000          | 2,405,924          |
| University Advancement                        | 2,495,223          | (41,587)         |                  | 2,453,636          | (74,253)            |                   |                            |                    |                    |                  | 2,379,383          |
| University Business Centers                   |                    | 930,000          |                  | 930,000            | (28,144)            |                   |                            |                    | 4,586,680          | 336,622          | 5,825,158          |
| Finance and Administration                    | 8,525,336          | 55,453           | (255,000)        | 8,325,789          | (259,674)           |                   |                            | (100,000)          | (805,702)          | (57,892)         | 7,102,521          |
| Graduate School                               | 1,215,005          | 20,969           |                  | 1,235,974          | (37,404)            | 16,530            |                            | (75,000)           | (11,459)           |                  | 1,128,641          |
| Research                                      | 2,070,594          | 56,093           |                  | 2,126,687          | (64,358)            |                   |                            |                    | (111,491)          |                  | 1,950,838          |
| Provost                                       | 569,551            | 11,227           |                  | 580,778            | (17,577)            |                   |                            |                    |                    |                  | 563,201            |
| Provost Pass-through                          | 646,272            | 74,370           |                  | 720,642            | (21,808)            |                   |                            |                    |                    |                  | 698,834            |
| Academic Affairs                              | 3,397,222          | 61,378           |                  | 3,458,600          | (104,665)           |                   |                            | (100,000)          | (34,571)           |                  | 3,219,364          |
| Student Affairs                               | 6,317,496          | (235,832)        |                  | 6,081,664          | (138,244)           | 2,086             | 114,676                    | (100,000)          | (38,453)           | 790,000          | 6,711,729          |
| Information Services                          | 6,866,804          | 63,107           |                  | 6,929,911          | (248,964)           | 1,328             |                            |                    | (454,404)          | 80,000           | 6,307,871          |
| <b>Service, Support, and Management Total</b> | <b>53,388,782</b>  | <b>1,485,782</b> | <b>(255,000)</b> | <b>54,619,564</b>  | <b>(1,654,076)</b>  | <b>19,944</b>     | <b>114,676</b>             | <b>(490,000)</b>   | <b>3,130,600</b>   | <b>3,746,622</b> | <b>59,487,330</b>  |
| <b>Total</b>                                  | <b>164,201,846</b> | <b>3,470,095</b> | <b>901,176</b>   | <b>168,573,117</b> | <b>(4,968,557)</b>  | <b>438,826</b>    | <b>4,552,307</b>           | <b>(2,524,000)</b> | <b>-</b>           | <b>4,722,112</b> | <b>170,793,805</b> |

**Oregon State University  
OSU - Targeted Programs  
Fiscal Year 2010**

**Centrally Administered Funds**

|  |                   |
|--|-------------------|
| Pools and Reserves   |                   |
| Strategic Planning Reserve                                       | \$ 1,800,000      |
| Contingency Fund   | 768,000           |
| Graduate Costs Reserve   | 1,505,000         |
| PEBB Reserve   | 600,000           |
| Strategic IT Initiatives   | 500,000           |
| OSU Targeted Reduction - Information Technology & Media Services | (870,000)         |
| Bad Debt Expense   | 600,000           |
| INTO Investment Reserve  | 400,000           |
| Ecampus - One time transfer to central pool                      | (1,000,000)       |
| Access Funding   | 1,000,000         |
| Budget Reserve   | 6,404,781         |
| TRF Expenditure authority - undergraduate estimate               | 4,794,379         |
| Business   | 210,000           |
| Health and Human Sciences  | 100,000           |
| Liberal Arts   | 60,000            |
| Pharmacy   | 810,000           |
| Veterinary Medicine  | 460,000           |
| Research Centers and Institutes                                  | 948,975           |
| Facilities   | 900,000           |
| Finance and Administration                                       | 416,750           |
| Graduate School  | 50,000            |
| Provost  | 150,000           |
| Academic Affairs   | 50,000            |
| Student Affairs  | 10,000            |
| Information Services   | 54,000            |
| Athletics  | 350,000           |
|  | <u>21,071,885</u> |

**Transfers to units & agencies outside OSU E&G Budget**

|  |                  |
|--|------------------|
| Assessments, Debt Service, Leases          | 4,233,636        |
| Foundation Obligation                      | 2,535,000        |
| Transit System Funding - City of Corvallis | 184,700          |
|  | <u>6,953,336</u> |

| Other                         | Endowment<br>Match | Legislatively<br>Targeted | OSU<br>Targeted  | Total             |
|-------------------------------|--------------------|---------------------------|------------------|-------------------|
| Agricultural Sciences         | 279,237            | -                         | -                | 279,237           |
| Business                      | 152,097            | 95,545                    | -                | 247,642           |
| Engineering                   | 77,012             | 8,917,885                 | -                | 8,994,897         |
| Forestry                      | 435,081            | -                         | -                | 435,081           |
| Health & Human Sciences       | 112,879            | -                         | -                | 112,879           |
| Liberal Arts                  | 332,709            | -                         | -                | 332,709           |
| Oceanic & Atmosph Sciences    | 19,657             | 175,184                   | 600,000          | 794,841           |
| Pharmacy                      | -                  | -                         | 37,000           | 37,000            |
| Science                       | 226,197            | -                         | -                | 226,197           |
| Veterinary Medicine           | -                  | 2,967,451                 | -                | 2,967,451         |
| University Libraries          | 110,727            | 59,022                    | -                | 169,749           |
| Research Centers & Institutes | 156,767            | 278,448                   | 400,000          | 835,215           |
| Office of the President       | -                  | -                         | 744,460          | 744,460           |
| University Advancement        | -                  | -                         | 20,000           | 20,000            |
| Graduate School               | -                  | -                         | 280,000          | 280,000           |
| Provost Pass-Thru             | -                  | -                         | 2,420,000        | 2,420,000         |
| Academic Affairs              | -                  | -                         | 611,000          | 611,000           |
| Student Affairs               | -                  | 73,089                    | -                | 73,089            |
| Information Services          | -                  | 2,480,744                 | -                | 2,480,744         |
|                               | <u>1,902,363</u>   | <u>15,047,368</u>         | <u>5,112,460</u> | <u>22,062,191</u> |

Total OSU Targeted Programs \$ 50,087,412

**Legislative Authorized Education and General Budget  
Statewide Public Services and Cascades Campus**

|   | <b>State General &amp;<br/>Federal ARRA<br/>Funding</b> | <b>Other Funds<br/>Limited</b> | <b>Total</b>          |
|---|---|--------------------------------|-----------------------|
| <hr/>                                     |   |                                |                       |
| <b>Current Biennium - 2009-2011</b>       | <hr/>   |                                |                       |
| OSU - Cascades                            | \$ 9,289,004  | \$ 4,333,178                   | \$ 13,622,182         |
| Agricultural Experiment Station           | 57,927,331  | 10,757,155                     | 68,684,486            |
| OSU Extension Service                     | 42,323,462  | 20,320,480                     | 62,643,942            |
| Forest Research Laboratory                | 6,311,796   | 7,408,582                      | 13,720,378            |
| Total Legislative Authorized Budget (LAB) | <u>\$ 115,851,593</u>                                   | <u>\$ 42,819,395</u>           | <u>\$ 158,670,988</u> |
| <hr/>                                     |   |                                |                       |
| <b>Prior Biennium - 2007-2009</b>         | <hr/>   |                                |                       |
| OSU - Cascades                            | \$ 9,091,318  | \$ 2,398,289                   | \$ 11,489,607         |
| Agricultural Experiment Station           | 62,415,272  | 14,373,247                     | 76,788,519            |
| OSU Extension Service                     | 45,158,836  | 25,573,409                     | 70,732,245            |
| Forest Research Laboratory                | 6,979,652   | 9,739,643                      | 16,719,295            |
| Total Legislative Authorized Budget (LAB) | <u>\$ 123,645,078</u>                                   | <u>\$ 52,084,588</u>           | <u>\$ 175,729,666</u> |

**Oregon State University  
Budgeted Operations by Unit  
Fiscal Year 2010 Expenditure Budget**

|                                 | OSU - Corvallis<br>Education &<br>General * | OSU - Cascades<br>Education &<br>General * | Agricultural<br>Experiment<br>Station * | OSU<br>Extension<br>Service * | Forest<br>Research<br>Laboratory * | Designated<br>Operations &<br>Royalties | Service<br>Departments | Auxiliary<br>Enterprise | Gifts               | Grants &<br>Contracts | Total                |
|---------------------------------|---|--|---|-------------------------------|------------------------------------|---|------------------------|-------------------------|---------------------|-----------------------|----------------------|
|                                 | <019999                                     | 001801                                     | 030xxx                                  | 034xxx                        | 037xxx                             | 05-06xxxx                               | 09xxxx                 | 1xxxxx                  | M-FXxxxx            |                       |                      |
| Executive Office                | \$ 3,166,384                                | -  | -                                       | -                             | -                                  | -                                       | -                      | -                       | 893,596             | -                     | \$ 4,059,980         |
| University Advancement          | 2,399,383                                   | -  | -                                       | -                             | -                                  | 879,377                                 | -                      | -                       | 236,797             | -                     | 3,515,557            |
| Provost & Executive VP          | 1,557,035                                   | -  | -                                       | -                             | -                                  | -                                       | -                      | -                       | 35,821              | -                     | 1,592,856            |
| Academic Affairs                | 3,874,160                                   | -  | -                                       | -                             | -                                  | -                                       | -                      | 5,600                   | 72,708              | 399,401               | 4,351,869            |
| University Libraries            | 10,064,123                                  | -  | -                                       | -                             | -                                  | 276,000                                 | -                      | 165,000                 | 430,199             | 91,580                | 11,026,902           |
| Information Services            | 9,022,266                                   | -  | -                                       | -                             | -                                  | 303,335                                 | 10,663,295             | 175,772                 | 1,595,561           | -                     | 21,760,229           |
| Graduate School                 | 1,996,180                                   | -  | -                                       | -                             | -                                  | -                                       | -                      | -                       | 216,415             | 332,106               | 2,544,701            |
| Extended Campus                 | 16,064,760                                  | -  | -                                       | -                             | -                                  | 146,840                                 | -                      | 38,240                  | -                   | -                     | 16,249,840           |
| Summer Session                  | 765,462                                     | -  | -                                       | -                             | -                                  | -                                       | -                      | -                       | -                   | -                     | 765,462              |
| OSU Extension Service           | -   | -  | -                                       | 16,151,631                    | -                                  | 174,330                                 | -                      | -                       | 430,730             | 586,041               | 17,342,732           |
| VP Research & Research Centers  | 10,097,583                                  | -  | -                                       | 688,979                       | -                                  | 3,163,308                               | 1,629,377              | 263,500                 | 2,189,355           | 16,825,513            | 34,857,614           |
| Student Affairs                 | 9,937,678                                   | -  | -                                       | -                             | -                                  | 156,630                                 | -                      | 53,629,953              | 9,336,681           | 255,333               | 73,316,275           |
| International Programs          | 3,672,095                                   | -  | -                                       | -                             | -                                  | 1,561,346                               | -                      | -                       | 257,604             | 63,820                | 5,554,865            |
| University Honors College       | 1,327,766                                   | -  | -                                       | -                             | -                                  | -                                       | -                      | -                       | 39,103              | -                     | 1,366,869            |
| Cascades Campus                 | -   | 6,121,865                                  | -                                       | -                             | -                                  | -                                       | -                      | -                       | 13,502              | 24,523                | 6,159,890            |
| Agricultural Sciences           | 8,064,310                                   | -  | 32,455,464                              | 9,653,665                     | -                                  | 5,497,996                               | -                      | 548,667                 | 1,388,077           | 37,112,440            | 94,720,619           |
| Veterinary Medicine             | 17,003,111                                  | -  | 798,699                                 | -                             | -                                  | -                                       | 435,000                | -                       | 444,577             | 3,068,540             | 21,749,926           |
| Forestry                        | 3,443,308                                   | -  | 51,449                                  | 1,985,193                     | 6,578,898                          | 224,736                                 | 973,700                | 23,000                  | 2,489,921           | 12,618,482            | 28,388,687           |
| Liberal Arts                    | 21,290,570                                  | -  | -                                       | -                             | -                                  | 108,065                                 | -                      | -                       | 554,308             | 568,093               | 22,521,036           |
| Science                         | 26,671,742                                  | -  | -                                       | -                             | -                                  | 120,633                                 | 291,900                | -                       | 1,208,780           | 24,870,348            | 53,163,402           |
| Oceanic and Atmospheric Science | 6,892,964                                   | -  | -                                       | -                             | -                                  | 494,053                                 | -                      | 2,010                   | 81,679              | 30,048,158            | 37,518,863           |
| Business                        | 7,695,484                                   | -  | -                                       | -                             | -                                  | 1,477,181                               | -                      | -                       | 679,450             | 172,739               | 10,024,854           |
| Engineering                     | 27,427,613                                  | -  | -                                       | -                             | -                                  | 355,013                                 | -                      | -                       | 4,375,839           | 22,455,966            | 54,614,431           |
| Education                       | 2,310,971                                   | -  | -                                       | 4,137,750                     | -                                  | 12,000                                  | -                      | -                       | 107,688             | 1,313,394             | 7,881,803            |
| Health and Human Sciences       | 12,681,256                                  | -  | 322,557                                 | 2,572,893                     | -                                  | 2,191,698                               | -                      | 139,853                 | 807,092             | 12,288,838            | 31,004,187           |
| Pharmacy                        | 6,986,779                                   | -  | -                                       | -                             | -                                  | 8,640                                   | -                      | 881,829                 | 432,550             | 2,916,491             | 11,226,289           |
| University Business Centers     | 5,825,158                                   | -  | -                                       | -                             | -                                  | -                                       | -                      | -                       | -                   | -                     | 5,825,158            |
| Finance and Administration      | 8,060,721                                   | -  | -                                       | -                             | -                                  | -                                       | 7,295,955              | 1,813,064               | 6,415,340           | -                     | 23,585,080           |
| Facilities                      | 21,318,866                                  | -  | -                                       | -                             | -                                  | -                                       | -                      | 2,785,592               | 68,826              | 60,890                | 24,234,174           |
| Athletics                       | 2,125,000                                   | -  | -                                       | -                             | -                                  | -                                       | -                      | 35,289,073              | 14,870,432          | -                     | 52,284,505           |
| Institutional Management        | 34,173,153                                  | 531,799                                    | 714,074                                 | 213,483                       | 102,000                            | 102,700                                 | -                      | 13,510,956              | -                   | -                     | 49,348,165           |
| <b>TOTAL</b>                    | <b>\$285,915,881</b>                        | <b>\$6,653,664</b>                         | <b>\$34,342,243</b>                     | <b>\$35,403,594</b>           | <b>\$6,680,898</b>                 | <b>\$17,253,881</b>                     | <b>\$21,289,227</b>    | <b>\$109,272,109</b>    | <b>\$49,672,630</b> | <b>\$166,072,695</b>  | <b>\$732,556,822</b> |

Capital Budget - see p. 57

## **Approach to 2009-11 Budget Allocation and the Proposed Fiscal Year 2009-10 Operating Budget Allocations**

**(Excerpt from Board of Higher Education Meeting #833 Docket)**

The proposed approach for the allocation of the Oregon University System 2009-11 budget and the proposed OUS 2009-10 Annual Operating Budgets are summarized in this report for Board consideration and approval. Following the discussion of the principles and processes used to guide the allocation of the 2009-11 General Fund to the campuses you will find a 2009-10 budget that is proposed for Board adoption.

### *Background and Guiding Principles for 2009-10:*

The proposed allocation of the 2009-10 General Fund budgets to the seven campuses, the Statewide Public Services and the Chancellor's Office have been made in accordance with Legislative directives, Board policies and agreed upon principles and processes as expressed in the following guiding principles and in accordance with the principles that were used to formulate the Legislative request for 2009-11:

#### Guiding Principles for the 2009-11 Budget Allocation Process

1. Compliance with the OUS Board's expectations, budget request justifications and progress toward Board's priorities;
2. Compliance with Legislative expectations and representations;
3. To the extent feasible, maintaining access to education for all qualified students;
4. Uses the Resource Allocation Model (RAM) to provide a basis of distributing General Fund support among campuses;
5. Creation of incentives to serve added Oregon students;
6. Creation of incentives to improve retention, increase graduates, improve student success and achieve other Board goals;
7. Striving to more evenly distribute enrollment throughout the system to address capacity issues;
8. Acknowledging campus differences while striving to maintain the financial integrity of all campuses within OUS;
9. Ensuring that no institution would have fewer nominal dollars from State General Funds and other funds limited revenues in 2009-10 than it had in 2008-09 (Statewide Public Services at OSU excepted due to line-item appropriations); and
10. In determining the campus allocations a reserve of \$16.6 million in State General Fund will be withheld in 2009-11. Said reserve shall be used first to offset any additional cuts to the State's General Fund budget during the 2009-11 biennium and second for incentives for retention, graduation, other Board priorities and as enrollment settle up.

The recommended annual distributions of state General Fund through the OUS Resource Allocation Model (RAM) are developed to comply with House Bills 5017 and 5054, the primary operating budget bill and the reconciliation bill for OUS passed by the 2009 Legislative Assembly (as amended by the Governor's veto of segments of HB



5054). Due to fiscal pressures stemming from the 2001 recession, the fundable student FTE used in the RAM was frozen at 2002-03 levels for undergraduate funding and 2001-02 for most graduate programs. At that time, the Board adopted a guiding principle that, *“additional students may be accepted and funded at individual campuses by tuition only, so long as the campuses provide assurances that quality will be maintained.”*

As noted above, the 2007 Legislative Assembly instructed OUS via a budget note to “renormalize” the RAM by distributing General Fund through the RAM on the basis of actual fundable student FTE counts by the 2009-2011 biennium. At that time, we told legislative leaders that we would begin that process in 2007-09 by funding 50% of those enrollments that occurred subsequent to 2002-03. We also told them that fully “renormalizing the RAM in the next biennium would be predicated on adequate funding being provided in 2009-11. Due to the lack of adequate funding being available in 2009-11 the goal of fully re-normalizing the RAM by funding the other 50% of this enrollment will need to be deferred. (See Tables 1 and 2 for a breakdown of the fundable enrollments by campus and by student-level pre- and post- 2002-03.) This was discussed with the Ways and Means committee during the 2009 Legislative session with no objections being voiced as to this planned course of action. Nevertheless, we are modeling what renormalizing the RAM to fully fund all enrollments would entail and are discussing alternative courses of action that could be implemented as early as 2010-11 with campus leaders.

#### 2009-10 Distribution of State General Fund and Federal Stimulus Funding:

As noted above we use the Resource Allocation Model (RAM) to distribute the General Fund to campuses each year. This year, due to the availability of Federal Stimulus funding (\$69.4 M for the biennium, allocated \$30M in 2009-10 and \$39.4 million in 2010-11), we are also including that resource in this process.

The RAM has two primary components, Enrollment Driven allocations that fund fundable enrollments at each of the campuses (this has typically been 55-65% of the total funding); and Targeted Programs that fund regional support, engineering, research, institutes and programs and central services (typically comprising 35-45% of the total funding available). Each of these funding components will be discussed more specifically below.

This biennium, due to the reductions directed by the Legislature based on the type of targeted programs, the process begins with the setting of targeted programs based on these Legislative directives. Once those programs are funded, the residual funding less the proposed reserve and proposed reapportionment, is allocated using the enrollment driven methodology of the RAM. In order to reconcile with the budget processes used by the State, all line items are first inflated in accordance with the instructions for determining the Essential Budget Level (EBL) and then the line items are reduced in accordance with Legislative directives.

Targeted Program Funding:

1. Targeted programs are proposed for adjustment necessary to comport with the budget as approved by the Legislature and other discrete Legislative and Executive branch decisions:
  - a. All targeted programs are inflated in accordance with Essential Budget Level (EBL) funding and then many are reduced in accordance with Legislative actions taken;
  - b. Regional support funding, including statewide access, regional university support adjustments and regional access funding is distributed based on the following:
    - i. 2007-09 base plus EBL adjustments; and
    - ii. Redistribution of campus retrenchment funding to the five participating institutions.
    - iii. These amounts were not reduced by any budget reduction due to Legislative action.
  - c. ETIC base funding and Industry Affairs/Oregon Metals Initiative (OMI) funding are redistributed as recommended by the ETIC Board and to achieve the EBL and the 15% budget reductions;
  - d. Research funding is adjusted by EBL and the 15% mandated Legislative reductions;
  - e. Campus public service institutes and programs are adjusted for EBL changes and a 5% budget reduction per Legislative directive. A Legislative budget note limited reductions to Campus Public Service Programs to 5% from the EBL.
  - f. Funding is allocated to WOU to fund debt service on DPSST bonds, as agreed;
  - g. Statewide Public Service (SWPS) budgets are adjusted for EBL changes and for the Legislatively mandated 10% budget reductions;
  - h. Chancellor's Office funding is adjusted by EBL and by the 25% Legislatively mandated budget reductions;
  - i. SW Oregon, 5<sup>th</sup> Site, OCATE and OWEN funding are adjusted for EBL changes and the 15% budget reductions;
  - j. System-wide expenses/programs are adjusted to comport with State assessments, etc.;

Other Special Allocations:

- In accordance with the "Guiding Principles outlined above, we are recommending the establishment of a \$16.6 million reserve. **Note: this amount was reduced from the \$20 million discussed with the Finance Committee in September to address concerns raised about the RAM renormalization and reapportionment processes.** This reserve will be used first to offset any additional cuts to the State's General Fund budget during the 2009-11 biennium and second for incentives for retention, graduation, other Board priorities and as

enrollment settle up. We are recommending that this be divided \$6.6 million in 2009-10 and \$10 million in 2010-11.

- Tuition buy-down funding of \$6.9 million allocated by the Legislature to “buy-down” average tuition increases from 9% for large schools and 6% for small schools to 8% and 5% respectively has been allocated to each campus in proportion to their 2008-09 undergraduate resident tuition revenue. This funding is allocated on a one-third in 2009-10 and two-thirds in 2010-11 basis as the increases are for each year of the biennium. In 2009-11 this funding will be allocated through the enrollment driven process.
- Reapportionment related to Guiding Principle 9 above and will be discussed below.

#### Enrollment Driven Allocation Process:

The first step in this process is to determine the enrollment funding for each campus by segmenting enrollment into two discrete segments:

- Fundable enrollments prior to the 2002-03 freeze;
- Fundable enrollments from this frozen 2002-03 base to the projected enrollments for 2009-11.
- To determine the 2009-11 enrollment funding amounts we take the 2007-09 enrollment funding amounts of \$506.4M and to this we added the:
  - i. \$2.2M received for utility inflation funding in 2007-09;
  - ii. \$9.0M received for faculty salaries in 2007-09;
  - iii. \$6.9M received for student:faculty ratio funding in 2007-09;
  - iv. \$17.7M received for compensation funding in 2007-09; and
  - v. \$23.9M received for EBL and other adjustments in 2009-11.
  - vi. The sum from the above calculations is then reduced by:
    - 1. \$87.5M due to the budget reductions in 2009-11; and
    - 2. \$20.0M to create a reserve to be used to:
      - a. First, offset any additional cuts to the State’s General Fund budget during the 2009-11 biennium; and
      - b. Second for incentives for retention, graduation, other Board priorities and as enrollment settle up.
      - c. \$3.4M is proposed to fund the reapportionment described in Guiding Principle #9, resulting in a net reserve of \$16.6M.**
  - vii. This then yields \$458.6 million the net amount available for enrollment funding for the 2009-11 biennium. This amount divided by the projected enrollment levels for the two segments referred to above (pre-2002-03 freeze @ 100% and post freeze enrollments @ 50%) are used to determine the cell values for the 2009-11 funding cycle. This total amount is then allocated based on the proportion of projected fundable enrollments in each fiscal year of the biennium.

As noted above, enrollment driven targeted programs also need to be adjusted in accordance with current enrollment distributions. Given that the Legislative funding

provided for RAM renormalization in 2007-09 and continuing into 2009-11 will only be sufficient to fund 50% of the change in fundable enrollments from 2002-03 to 2009-11, all adjustments will be made at this 50% rate. This includes, the regional institution support adjustment, engineering technology undergraduate support, engineering graduate supplemental support and the collaborative nursing program support funding line items.

- Regional university support - inflate rate per FTE by EBL adjustment and multiply this amount by 7,500 FTE less projected 2009-11 FTE enrollments and subtract 50% of this delta due to phasing;
- Engineering technology and engineering graduate supplements – inflate rate by EBL adjustment and then reduce by 15% due to budget cuts and multiply this product by projected 2009-11 enrollments, less 50% due to phased renormalization;
- Collaborative Nursing – inflate rate by EBL and multiply by 2008-09 actual enrollments less 50% for phasing.

**Enrollment Projections:**

OUS expects overall FTE enrollment to increase 2.7% in 2009-10 for a total FTE enrollment of 77,982. Fundable FTE enrollment is expected to increase by 1.4% to 62,049 in 2009-10 (see tables 1 and 2 below). System-wide and campus enrollment projections are summarized in the following tables. More detail regarding enrollment will be reported in the annual enrollment report at the January 2010 OUS Board meeting.

**Table 1**  
**Projected Fundable FTE Enrollment for 2009-10**  
**By Institution**

|              | <u><b>2002-03 and<br/>Grad Cap</b></u> | <u><b>2008-09</b></u> | <u><b>2009-10<br/>Projected</b></u> | <u><b>2009-10<br/>% Change<br/>from<br/>2008-09</b></u> | <u><b>2009-10<br/>% Change<br/>from 2002-<br/>03 and Cap</b></u> |
|--------------|--|-----------------------|-------------------------------------|---|--|
| EOU          | 2,643                                  | 2,550                 | 2,615                               | 2.5%  | -1.1%  |
| OIT          | 2,229                                  | 2,078                 | 2,153                               | 3.6%  | -3.4%  |
| OSU          | 15,805                                 | 16,513                | 16,641                              | 0.8%  | 5.3%   |
| OSU-Cascades | 165                                    | 304                   | 318                                 | 4.6%  | 92.7%  |
| PSU          | 15,191                                 | 17,266                | 17,844                              | 3.3%  | 17.5%  |
| SOU          | 3,798                                  | 3,468                 | 3,465                               | -0.1%   | -8.8%  |
| UO           | 15,060                                 | 15,199                | 15,011                              | -1.2%   | -0.3%  |
| WOU          | <u>4,073</u>                           | <u>3,844</u>          | <u>4,002</u>                        | 4.1%  | -1.7%  |
| <b>Total</b> | <b>58,964</b>                          | <b>61,222</b>         | <b>62,049</b>                       | <b>1.4%</b>   | <b>5.2%</b>  |

**Table 2**  
**Projected Fundable FTE Enrollment for 2009-10**  
**By Student Level**

|              | <b><u>2002-03 and</u></b><br><b><u>Grad Cap</u></b> | <b><u>2008-09</u></b> | <b><u>2009-10</u></b><br><b><u>Projected</u></b> | <b><u>2009-10</u></b><br><b><u>% Change</u></b><br><b><u>from</u></b><br><b><u>2008-09</u></b> | <b><u>2009-10</u></b><br><b><u>% Change</u></b><br><b><u>from 2002-</u></b><br><b><u>03 and Cap</u></b> |
|--------------|---|-----------------------|--|--|---|
| UG           | 47,379  | 48,758                | 49,462   | 1.4%   | 4.4%  |
| Master       | 7,707   | 7,791                 | 7,915  | 1.6%   | 2.7%  |
| Doctoral     | 3,239   | 3,711                 | 3,722  | 0.3%   | 14.9%   |
| Pharmacy     | 268   | 462                   | 448  | -3.0%  | 67.2%   |
| Vet Med      | 94  | 247                   | 261  | 5.7%   | 177.7%  |
| Law          | <u>277</u>  | <u>253</u>            | <u>241</u>                                       | -4.7%  | -13.0%  |
| <b>Total</b> | <b>58,964</b>                                       | <b>61,222</b>         | <b>62,049</b>                                    | <b>1.4%</b>  | <b>5.2%</b>   |

Reapportionment:

In order to minimize the negative effects from significant reductions in State General Fund allocations and to ensure that all campuses within the OUS maintain their financial integrity, a reapportionment of General Fund funding is proposed to ensure that no institution would have fewer nominal dollars from General Funds and Other Funds Limited revenues in 2009-10 than it had in 2008-09 (Statewide Public Services at OSU excepted due to line-item appropriations. Thus, once the targeted programs and enrollment driven allocations were established, \$3.4 million was needed to bring EOU, OIT, SOU and WOU to this established threshold. **In the September Finance Committee meeting, it was suggested that this funding come from the other campuses, however, it is now proposed that such funding come from a reduction of the reserve amount from \$20 million as proposed in September to the current \$16.6 million proposed reserve in this docket.** This is a one-time special allocation of funds.

Note: Lottery funding is provided for graduate scholarship support and athletics in the operating budget and debt service in the Debt Service budget. The Other Funds Limited (OFL) allocation for each campus equals the projected OFL revenue.

Revenue Sources:

The OUS Operating Budget is comprised of five sources of revenue. Descriptions and relevant information related to these revenue sources follow below. Table 6 contains a comparison of the proposed 2009-10 budget to the 2008-09 budget before reductions.

State General Funds:

State General Funds are appropriated to OUS biennially by the legislature. The distribution of these funds to the campuses is developed in compliance with legislative Budget Notes and Board policy. Funds are allocated through the OUS Resource Allocation Model and targeted program funding per the descriptions above

Please note that as a general rule General fund is distributed 49% in the first year of the biennium and 51% in the second year. However, some elements, such as RAM enrollment funding is allocated based on projected enrollments.

Federal American Recovery and Reinvestment Act (ARRA) Support:

Federal funds are allocated to OUS by the Legislature in accordance with Federal ARRA guidelines. These funds are intended to supplement State General fund budgets for the purpose of minimizing layoffs and tuition increases needed to offset State General Fund reductions.

Other Funds Limited:

Other Funds Limited revenue for the operating budget is comprised principally of estimated campus tuition and fees calculated on the basis of enrollment projections and the tuition and fees published in the 2009-10 Academic Year Fee Book. Indirect cost recovery on sponsored research as well as lesser amounts of other miscellaneous forms of income comprise the remaining other funds limited revenue. The projected increase of 9% over the 2008-09 operating budget is driven by increases in tuition plus projected enrollment growth.

Lottery Funds:

Lottery Funds are comprised of net Lottery proceeds distributed from the Economic Development Fund. In 2009-11, OUS will receive 1% of the net proceeds of the Oregon Lottery up to a total of \$9.7M. These funds are distributed to campuses according to Board policy adopted in November, 2006 with 12% allocated for graduate scholarships and 88% allocated for support of intercollegiate athletics, The anticipated proceeds from the Lottery, estimated at \$9.7 million.

Other Funds Non-Limited:

Other Funds Non-Limited revenue estimates include sponsored programs; gifts, grants, and contracts; designated operations (e.g., community workshops and other self-sustaining public service and education activities); and auxiliary activities such as student housing, service, parking, athletics, and incidental fee activities. Expenditure of these funds is not limited by the Legislature.

*Debt Service and Capital Budgets:*

The debt service budget is funded from general fund and lottery appropriations as well as other funds limited and non-limited auxiliary operations. The increase in the 2009-10 budget is related to Article XI-G bond sales from the prior biennium and Lottery Bond sales scheduled in the current biennium, as well as Article XI-F bonds Sales throughout the biennium.

**Comparison of OUS RAM Distributions  
08-09 and 09-10  
(Percentage of Total RAM)**

|                                | 08-09 RAM % <sup>1</sup> | 09-010 RAM %        | Difference |
|--------------------------------|--------------------------|---------------------|------------|
| Oregon State University        | 24.08%                   | 22.90%              | -1.2%      |
| Statewide Public Service       | 13.29%                   | 13.30%              | 0.0%       |
| OSU-Cascades                   | 1.05%                    | 1.13%               | 0.1%       |
| Subtotal                       | 38.4%                    | 37.3%               | -1.1%      |
| University of Oregon           | 17.87%                   | 15.97%              | -1.9%      |
| Portland State University      | 17.67%                   | 16.80%              | -0.9%      |
| Southern Oregon University     | 4.19%                    | 4.18%               | 0.0%       |
| Oregon Institute of Technology | 4.78%                    | 4.69%               | -0.1%      |
| Eastern Oregon University      | 3.91%                    | 4.11%               | 0.2%       |
| Western Oregon University      | 4.75%                    | 4.55%               | -0.2%      |
| Oregon University System       | 8.42%                    | 12.37% <sup>2</sup> | 4.0%       |
| Total                          | 100.0%                   | 100.0%              | 0.0%       |

<sup>1</sup> FY09 Initial Budget

<sup>2</sup> Includes reserves and increased debt service



## 2009-10 Cell Values

2009-10 cell values for the RAM are discounted at 54.3% for resident FTE to reflect available state funding.

### CELL VALUE CALCULATION METHODOLOGY

(Sample below based on level 1 cell value for lower division)

| Fiscal Year  | Annual Inflation † | Cell Value | Cell Value Discounted | Discount Rate |
|--|--------------------|------------|-----------------------|---------------|
| <i>(due to funding shortfalls)</i>   |                    |            |                       |               |
| 1997-98 (Original)   | -                  | \$2,900    | -                     | -             |
| 1998-99  | 3.0%               | \$2,987    | -                     | -             |
| 1999-00*   | 1.5%               | \$3,155    | \$2,789               | 87.9%         |
| 2000-01*   | 2.0%               | \$3,340    | \$2,967               | 87.9%         |
| 2001-02*   | 2.5%               | \$3,424    | \$2,509               | 73.3%         |
| 2002-03  | 2.5%               | \$3,510    | \$2,572               | 73.3%         |
| 2003-04  | 1.5%               | \$3,562    | \$2,565               | 72.0%         |
| 2004-05  | 1.5%               | \$3,616    | \$2,603               | 72.0%         |
| 2005-06  | 1.8%               | \$3,681    | \$2,150               | 58.4%         |
| 2006-07  | 0.0%               | \$3,681    | \$2,150               | 58.4%         |
| 2007-08  | 2.7%               | \$3,780    | \$2,414               | 63.9%         |
| 2008-09  | 2.7%               | \$3,882    | \$2,513               | 64.7%         |
| 2009-2010  | 2.8%               | \$3,992    | \$2,167               | 54.3%         |
| <p><b>*1999-2001 Tuition freeze factor added to undergraduate cell values: \$123 in 1999-2000; \$248 in 2000-2001 and thereafter. Note: in 1999-2001, the tuition freeze factor was added after inflation and discount rates were applied. In 2001-2002 forward, the tuition freeze factor is included prior to the application of inflation and applicable discount rates.</b></p> <p><b>† - Annual inflation for the years from 1998-2006 were based on factor from Oregon Dept. of Admin. Services (DAS) CPI was used for 2007-08 at a rate of 2.7% (June 2007 CPI annual increase)</b></p> |                    |            |                       |               |

### 2009-10 CELL VALUES AT 100%

|          | Lower Division Undergraduate | Upper Division Undergraduate | Master's Graduate | PhD Graduate |
|----------|------------------------------|------------------------------|-------------------|--------------|
| Level 1  | \$3,992                      | \$5,139                      | \$6,499           | \$12,234     |
| Level 2  | \$5,011                      | \$6,413                      | \$8,793           | \$14,655     |
| Level 3  | \$7,178                      | \$9,726                      | \$12,616          | \$18,478     |
| Pharmacy | \$10,873                     | \$10,873                     | \$16,566          | \$34,407     |
| Law      | -                            | -                            | \$13,890          | \$12,234     |
| Vet Med  | -                            | -                            | \$48,424          | -            |

### 2009-10 ESTABLISHED CELL VALUES DISCOUNTED AT 54.3%

#### (ENROLLMENT DRIVEN REVENUE CALCULATION FOR STATE FUNDS)

|          | Lower Division Undergraduate | Upper Division Undergraduate | Master's Graduate | PhD Graduate |
|----------|------------------------------|------------------------------|-------------------|--------------|
| Level 1  | \$2,167                      | \$2,789                      | \$3,528           | \$6,641      |
| Level 2  | \$2,720                      | \$3,481                      | \$4,773           | \$7,955      |
| Level 3  | \$3,896                      | \$5,280                      | \$6,848           | \$10,030     |
| Pharmacy | \$5,902                      | \$5,902                      | \$8,992           | \$18,676     |
| Law      | -                            | -                            | \$7,540           | \$6,641      |
| Vet Med  | -                            | -                            | \$26,285          | -            |

## Oregon University System Cell Matrix Assignment

### Classification of Instructional Programs

|  | Cell Level Assignments |    |    |     |
|--|------------------------|----|----|-----|
|  | LD                     | UD | MA | PhD |
| 01 Agricultural Business                         | 3                      | 3  | 3  | 2   |
| 02 Agricultural Sciences                         | 3                      | 3  | 3  | 2   |
| 03 Conservation                                  | 1                      | 1  | 1  | 1   |
| 04 Architecture                                  | 3                      | 3  | 2  | 1   |
| 05 Area, Ethnic, Cultural Studies                | 1                      | 1  | 1  | 1   |
| 09 Communications                                | 2                      | 2  | 2  | 2   |
| 10 Communications Technologies                   | 2                      | 2  | 2  | 1   |
| 11 Computer and Information Science              | 2                      | 2  | 3  | 3   |
| 13 Education                                     | 2                      | 2  | 1  | 2   |
| 14 Engineering                                   | 3                      | 3  | 3  | 3   |
| 15 Engineering-Related Technology                | 3                      | 3  | 3  | 1   |
| 16 Foreign Languages and Literature              | 1                      | 1  | 2  | 1   |
| 19 Home Economics                                | 2                      | 2  | 2  | 2   |
| 22 Law and Legal Studies                         | 4                      | 4  | 4  | 4   |
| 23 English Language and Literature               | 1                      | 1  | 2  | 2   |
| 24 Liberal Arts and Sci., Humanities             | 1                      | 1  | 1  | 1   |
| 25 Library Science                               | 2                      | 2  | 1  | 1   |
| 26 Biological Sciences, Life Science             | 2                      | 2  | 3  | 2   |
| 27 Mathematics                                   | 1                      | 1  | 3  | 2   |
| 28 Reserve Officers Training Corps               | 1                      | 1  | 1  | 1   |
| 29 Military Technologies                         | 1                      | 1  | 1  | 1   |
| 30 Multi/Interdisc. Studies                      | 2                      | 2  | 2  | 3   |
| 31 Parks, Rec., Leisure, Fitness Studies         | 3                      | 3  | 2  | 2   |
| 32 Basic Skills                                  | 1                      | 1  | 1  | 1   |
| 38 Philosophy and Religious Studies              | 1                      | 1  | 1  | 2   |
| 40 Physical Sciences                             | 2                      | 2  | 3  | 2   |
| 41 Science Technologies                          | 3                      | 3  | 3  | 3   |
| 42 Psychology                                    | 1                      | 1  | 1  | 2   |
| 43 Protective Services                           | 2                      | 2  | 1  | 2   |
| 44 Public Administration and Service             | 2                      | 2  | 1  | 2   |
| 45 Social Sciences                               | 1                      | 1  | 1  | 2   |
| 50 Visual and Performing Arts                    | 3                      | 3  | 2  | 2   |
| 51 Health Professions, Related Science           | 3                      | 3  | 2  | 1   |
| 51.20 Pharmacy (broken out of cip 51)            | 5                      | 5  | 5  | 5   |
| 51.24 Veterinary Medicine (broken out of cip 51) | 6                      | 6  | 6  | 6   |
| 52 Business Mgmt, Admin. Service                 | 2                      | 2  | 1  | 3   |
| 54 History                                       | 1                      | 1  | 1  | 2   |
| 9999 Unknown                                     | 1                      | 1  | 1  | 1   |

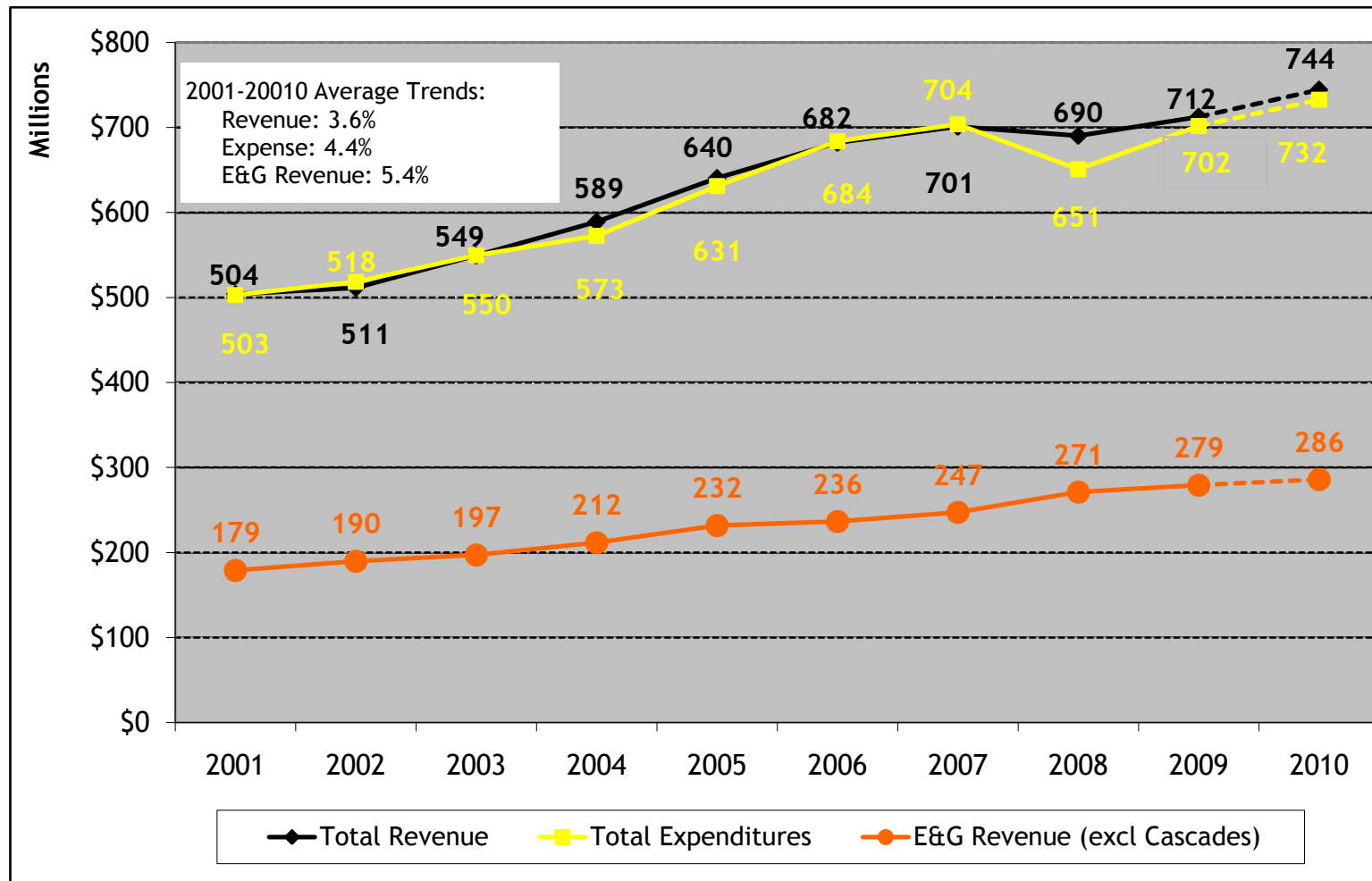
**Oregon State University**  
**Comparison of 08-09 Actual and 09-10 State Appropriations**

|                                     | 08-09 RAM      | 09-10 RAM      | Percent Change |
|-------------------------------------|----------------|----------------|----------------|
| Corvallis Campus                    |                |                |                |
| Cell Funding                        | \$ 76,374,632  | \$ 69,093,104  | -9.53%         |
| Targeted Programs                   | 22,658,178     | 20,437,480     | -9.80%         |
| Vet Med Program Phase-in            | 1,680,022      | 1,601,602      | -4.67%         |
| Tuition Buydown                     | -              | 627,846        | -              |
| Sub-total                           | 100,712,832    | 91,760,032     | -8.89%         |
| Faculty Salaries                    | 1,608,113      | -              | -              |
| Student Faculty ration              | 1,529,247      | -              | -              |
| Utilities                           | 465,655        | -              | -              |
| Midyear Salary Pool Funding         | 3,355,825      | -              | -              |
| RAM total                           | 107,671,672    | 91,760,032     | -14.78%        |
| Cascades Campus                     | 4,691,855      | 4,537,780      | -3.28%         |
| Statewide Public Services (SWPS)    |                |                |                |
| Agricultural Experiment Station     | 32,325,142     | 28,963,666     | -10.40%        |
| OSU Extension Service*              | 23,412,004     | 21,161,731     | -9.61%         |
| Forest Research Lab                 | 3,689,151      | 3,155,898      | -14.45%        |
| SWPS total                          | 59,426,297     | 53,281,295     | -10.34%        |
| Corvallis, Cascades and SWPS totals | \$ 171,789,824 | \$ 149,579,107 | -12.93%        |

# Oregon State University

## Growth in Revenues and Expenditures

### Fiscal Years 2001 - 2010

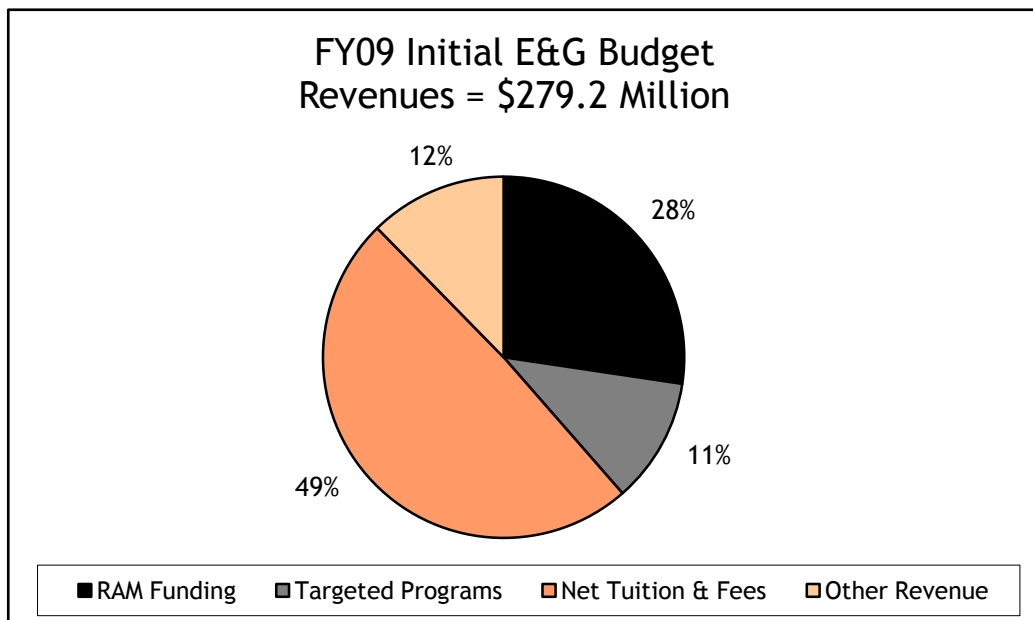
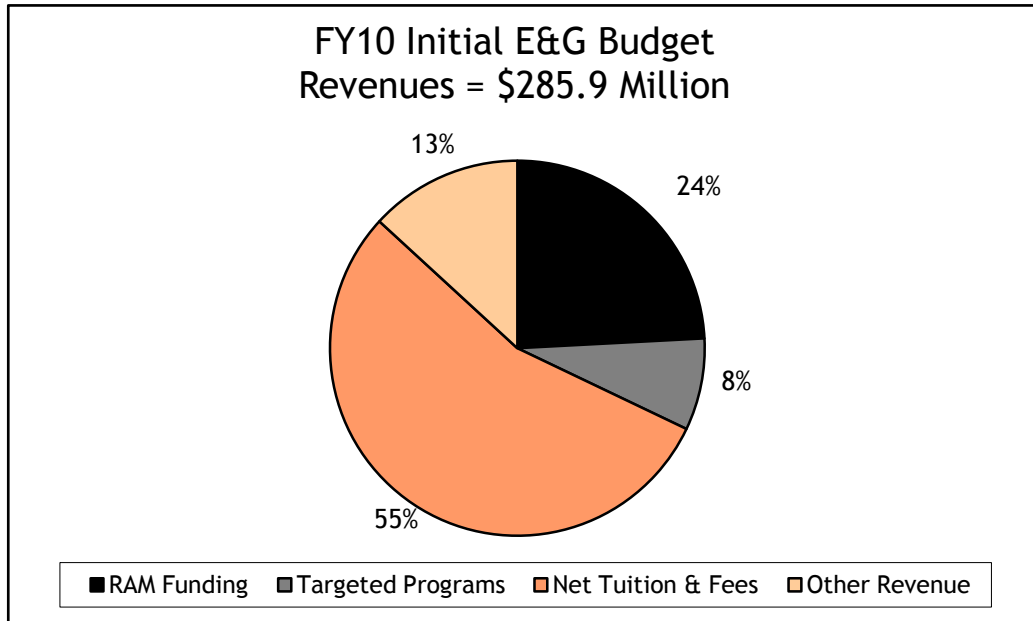


FY2002 - FY2009- Government Appropriations are included in Operating Revenue to be consistent with prior years.

FY2010 Total Revenue and Expense is trended.

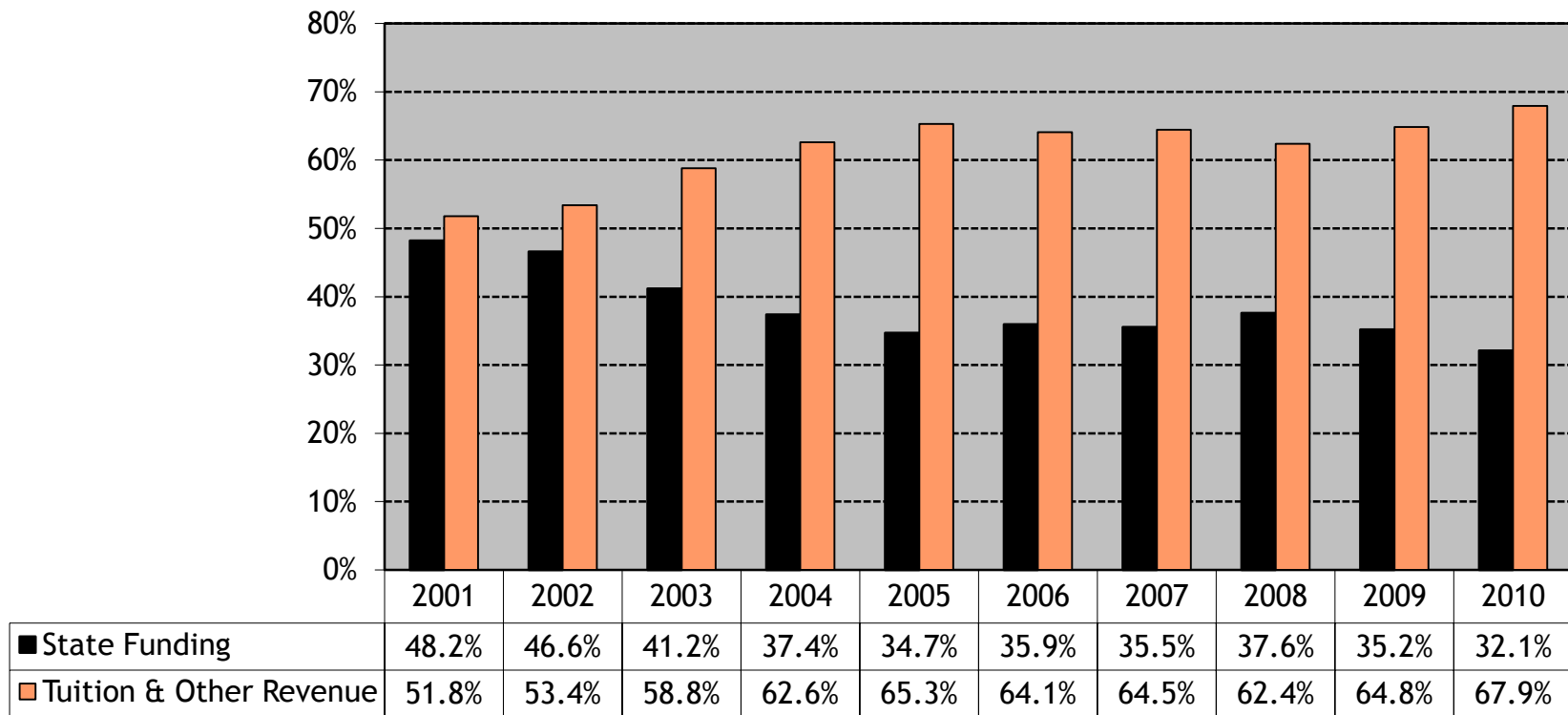
Source: Audited Financial Statements; FY09 E&G Initial Budget; OSU Data Warehouse.

**Oregon State University**  
**FY09 and FY10 E&G Revenue Sources**



## Oregon State University

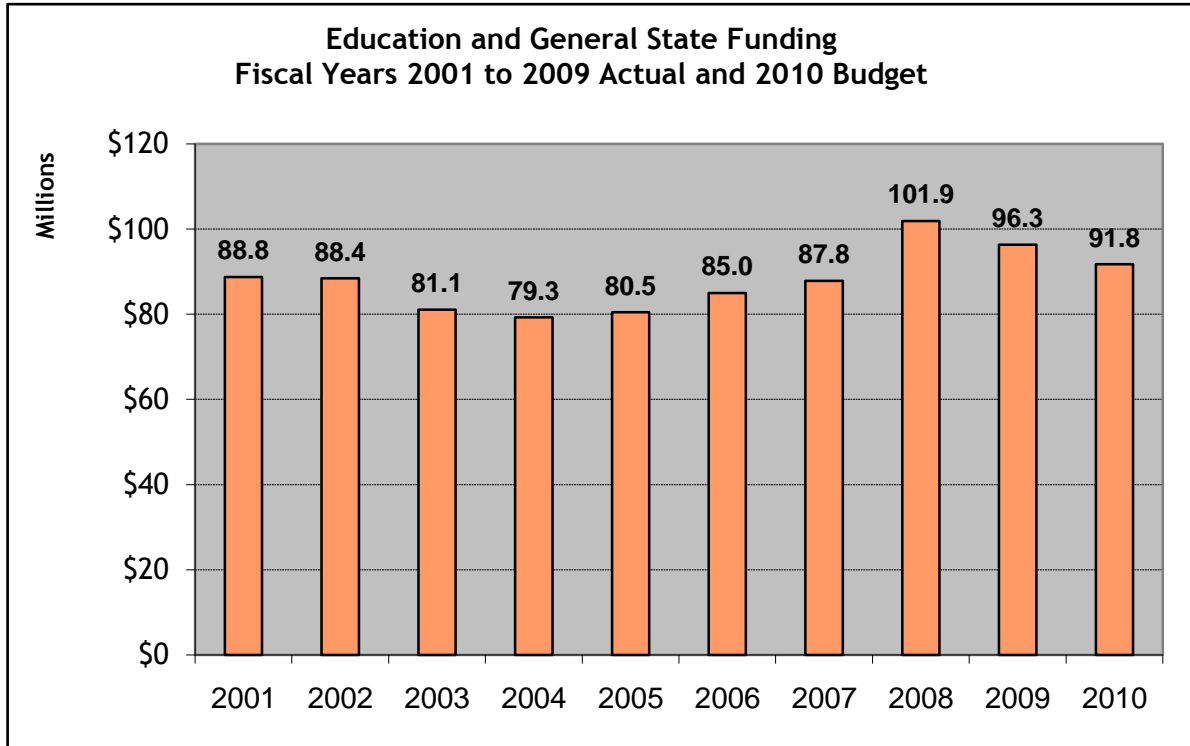
**Contribution Ratios for State Funding and Tuition & Other Revenue  
Fiscal Year 2001-2001 Actual and 2010 Initial Budget\***



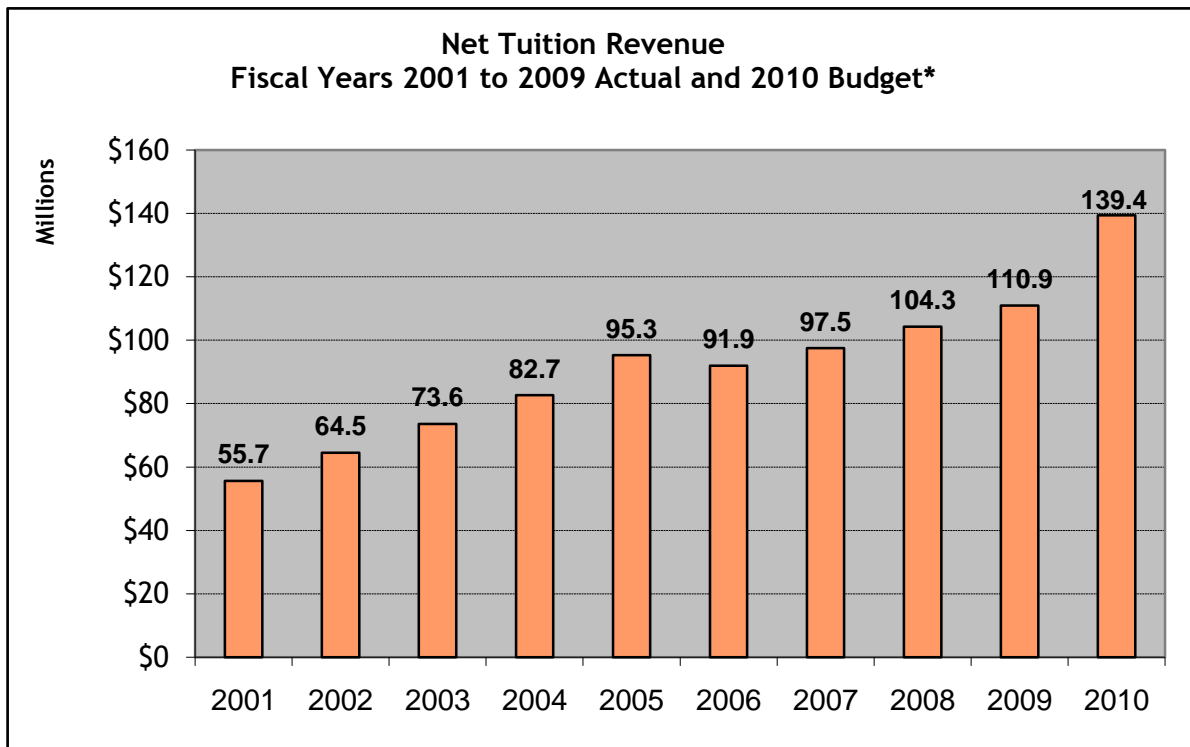
Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

\* FY10 State funding includes federal stimulus dollars

## Oregon State University



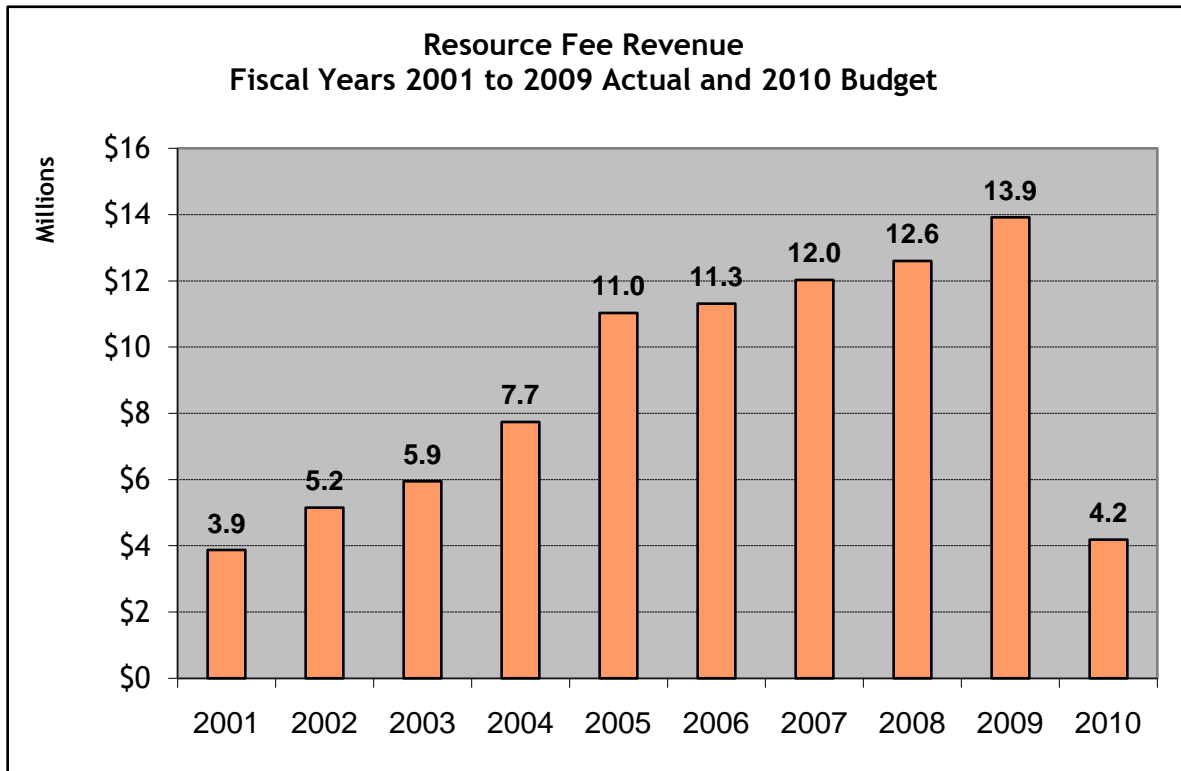
Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.



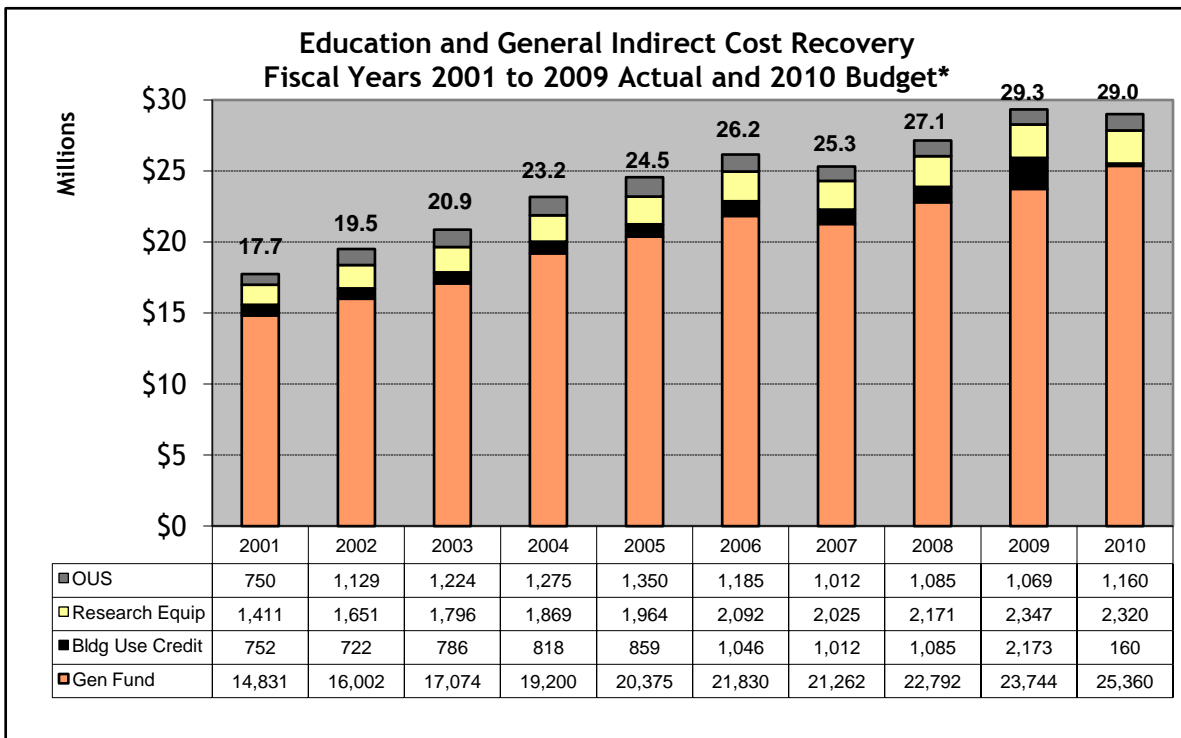
Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

\*FY10 tuition budget includes undergraduate resource fees

## Oregon State University



Note: Starting in FY10 the majority of undergraduate resource fees are rolled into tuition.  
Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.



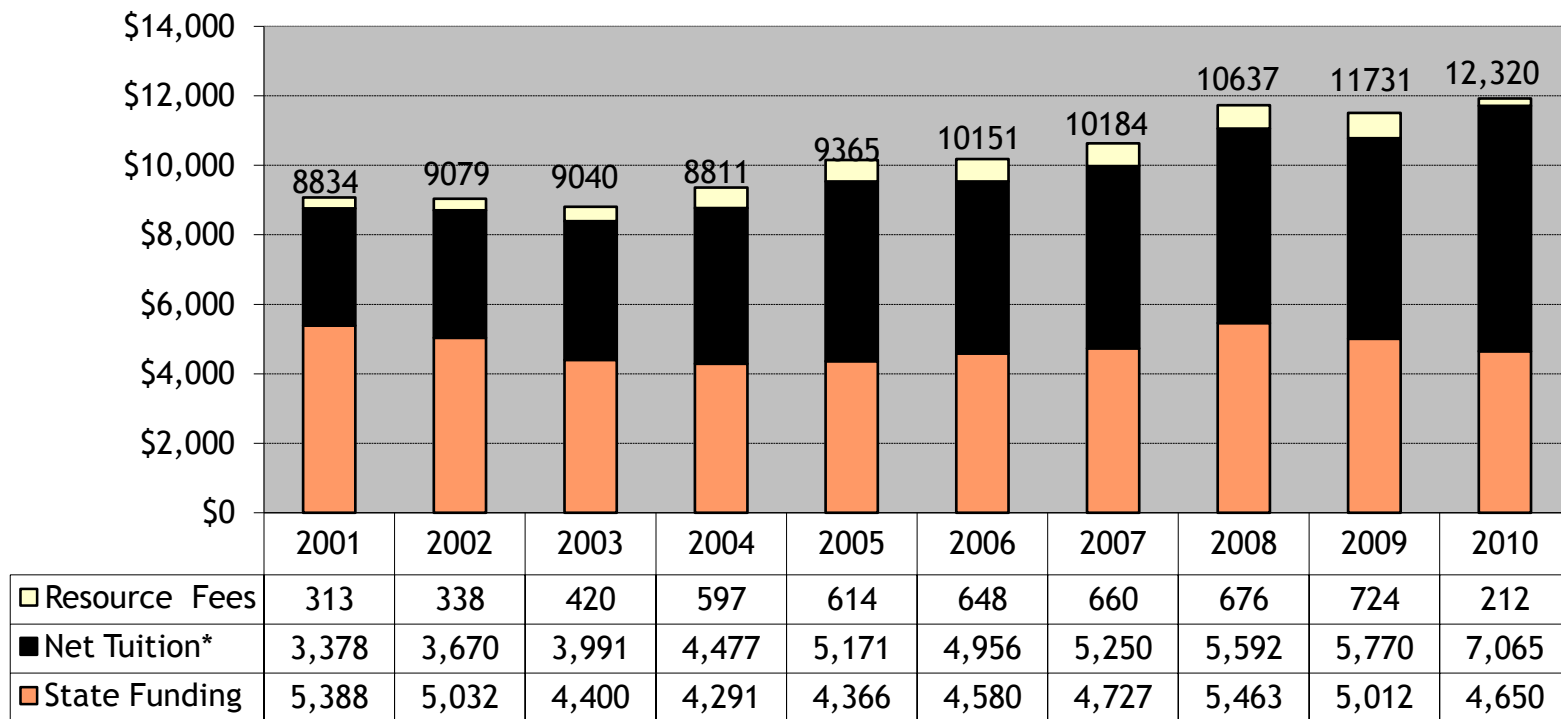
\*In FY05 and years thereafter, all components of Indirect Cost Recovery are included in the E&G Budget except payments to OUS.

Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.



## Oregon State University

### Revenues Per Student FTE Education & General Fund (excluding ICR) Fiscal Years 2001 to 2009 Actual and 2010 Initial Budget

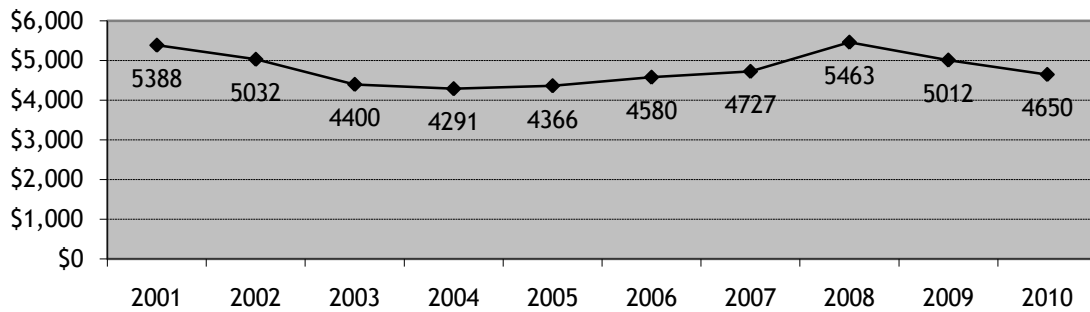


\* Gross tuition revenue less remissions and increased scholarship in lieu of remissions budgeted in FY05

Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

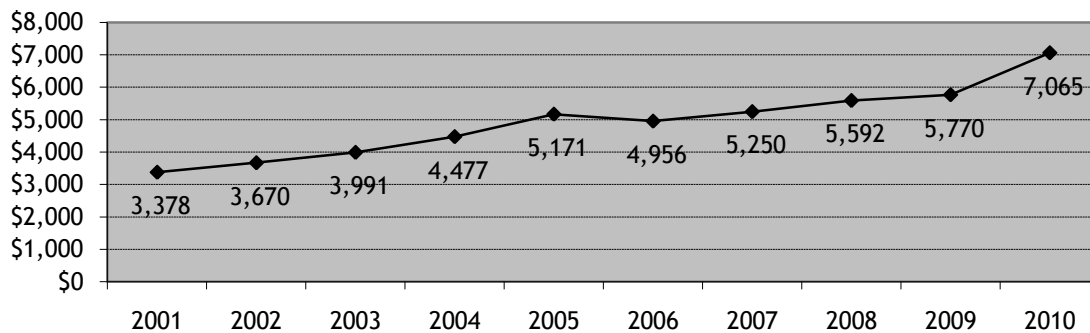
## Oregon State University

**State Appropriation per Student FTE**  
Fiscal Years 2001 to 2009 Actual and 2010 Budget

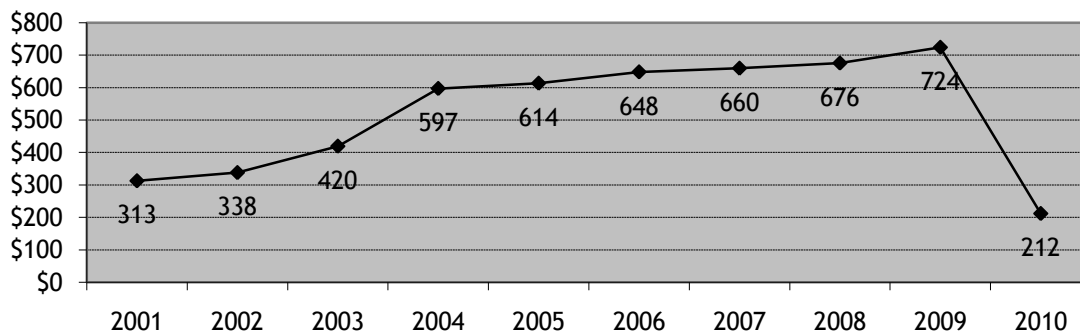


Includes state appropriations for Oregon University System technology operations of \$131, \$133, and \$131 per student in 2005, 2006, and 2007 respectively.

**Net Tuition per Student FTE**  
Fiscal Years 2001 to 2009 Actual and 2010 Budget

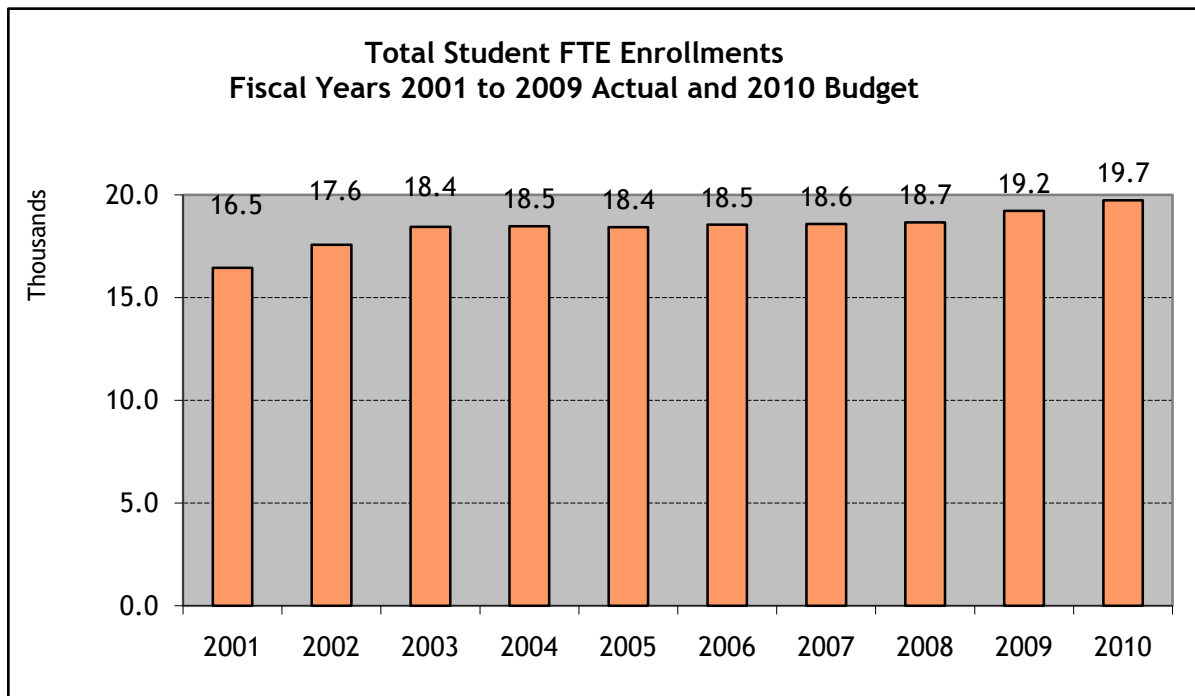


**Resource Fees per Student FTE**  
Fiscal Years 2001 to 2009 Actual and 2010 Budget



Note: Starting in FY10 the majority of undergraduate resource fees are rolled into tuition.  
Source: OSU Data Warehouse, FY10 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

## Oregon State University

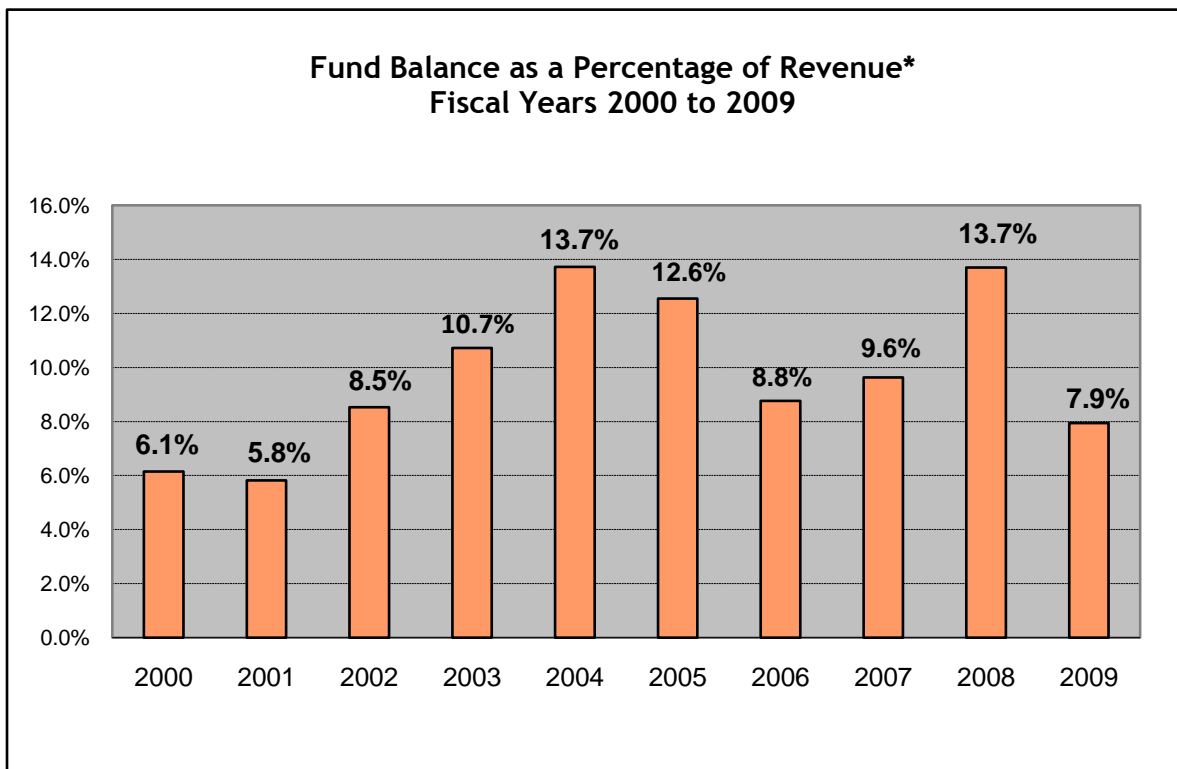
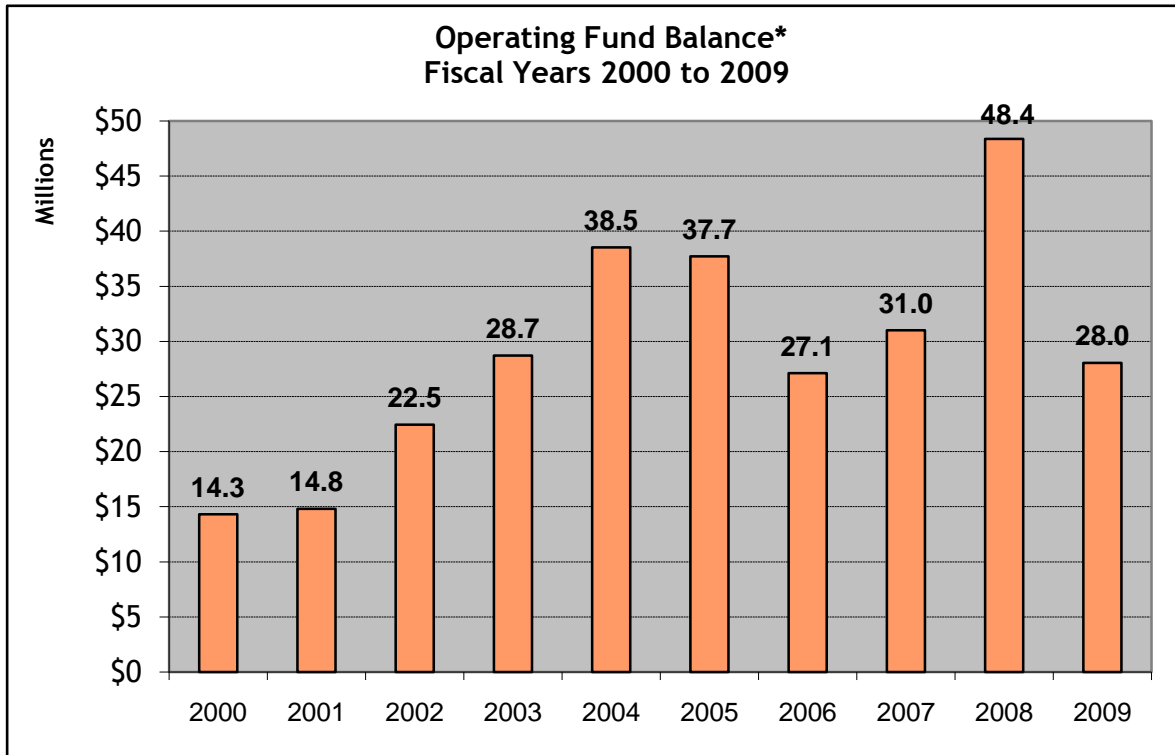


Source: Oregon University System Institutional Research

| Oregon State University - Corvallis Campus |           |        |
|--|-----------|--------|
| Student Head Count / FTE                   |           |        |
| Fiscal Year 2010                           |           |        |
|  | Headcount | FTE    |
| Undergraduate - Resident                   | 14,757    | 13,147 |
| Undergraduate - Non-resident               | 3,310     | 2,736  |
| Graduate - Resident                        | 1,455     | 1,169  |
| Graduate - Non-resident                    | 1,873     | 1,999  |
| First Professional - Resident              | 458       | 667    |
| First professional - Non-resident          | 116       | 169    |
| Total                                      | 21,969    | 19,887 |

Source: OSU Institutional Research Enrollment Summary Fall Term 2009 Data

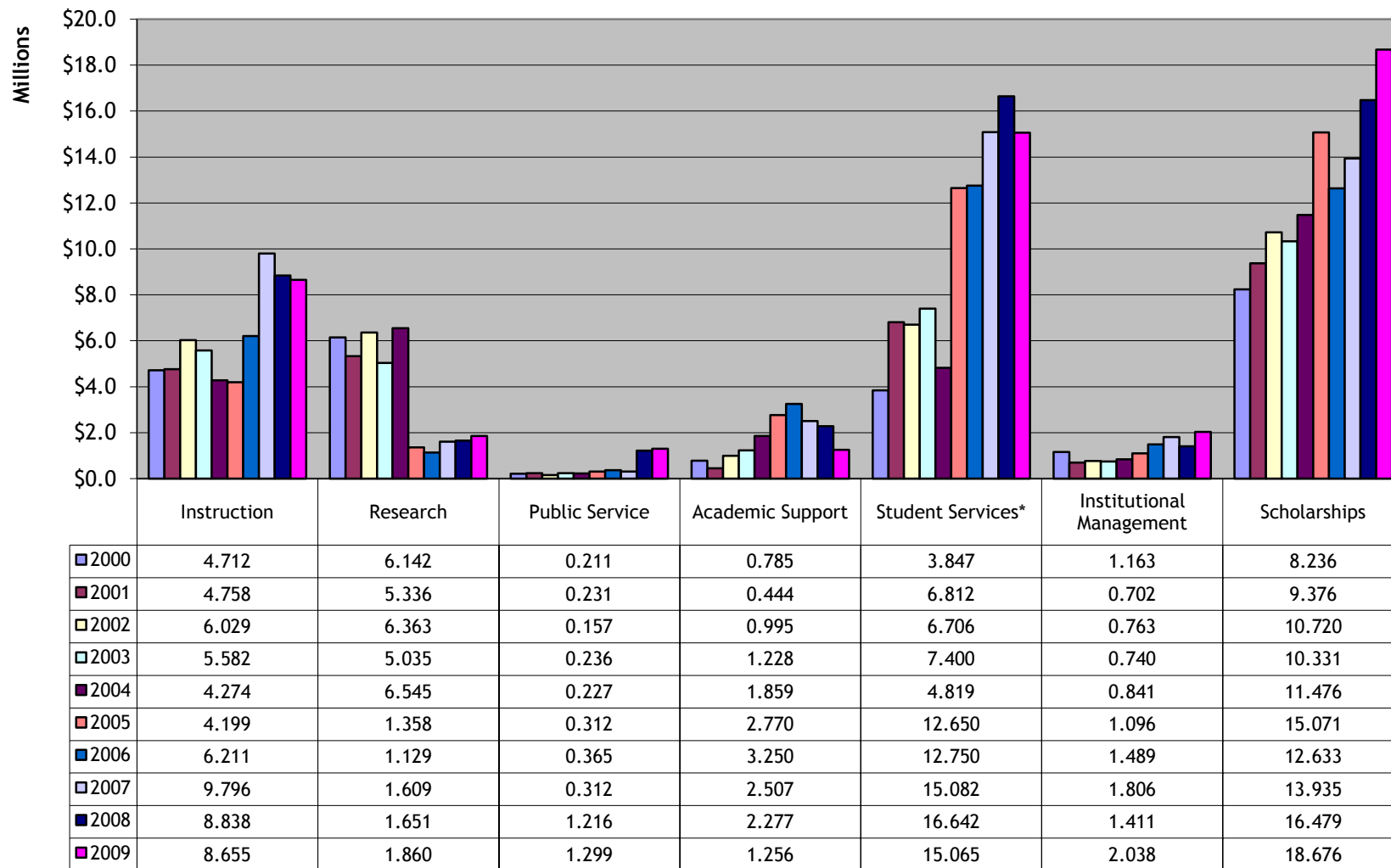
## Oregon State University



\* Education and General Funds, Statewide Public Service and OSU-Cascades

# OREGON STATE UNIVERSITY

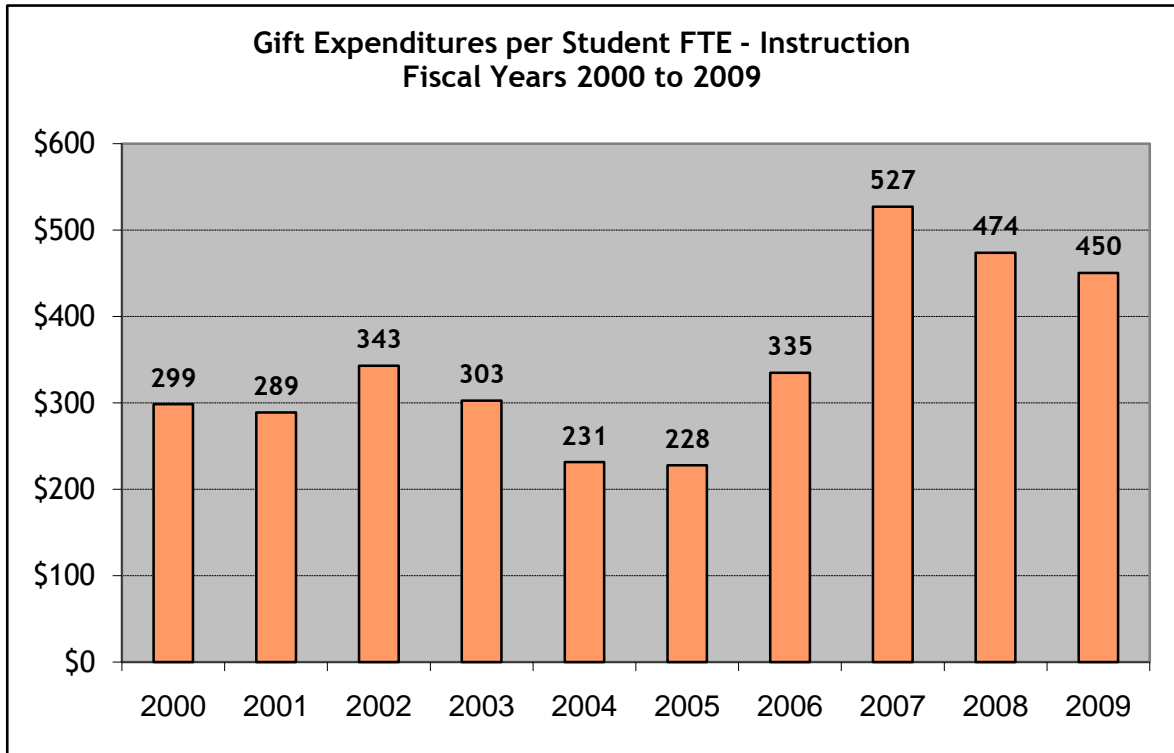
Selected Gift Fund Expenditures 2000 - 2009



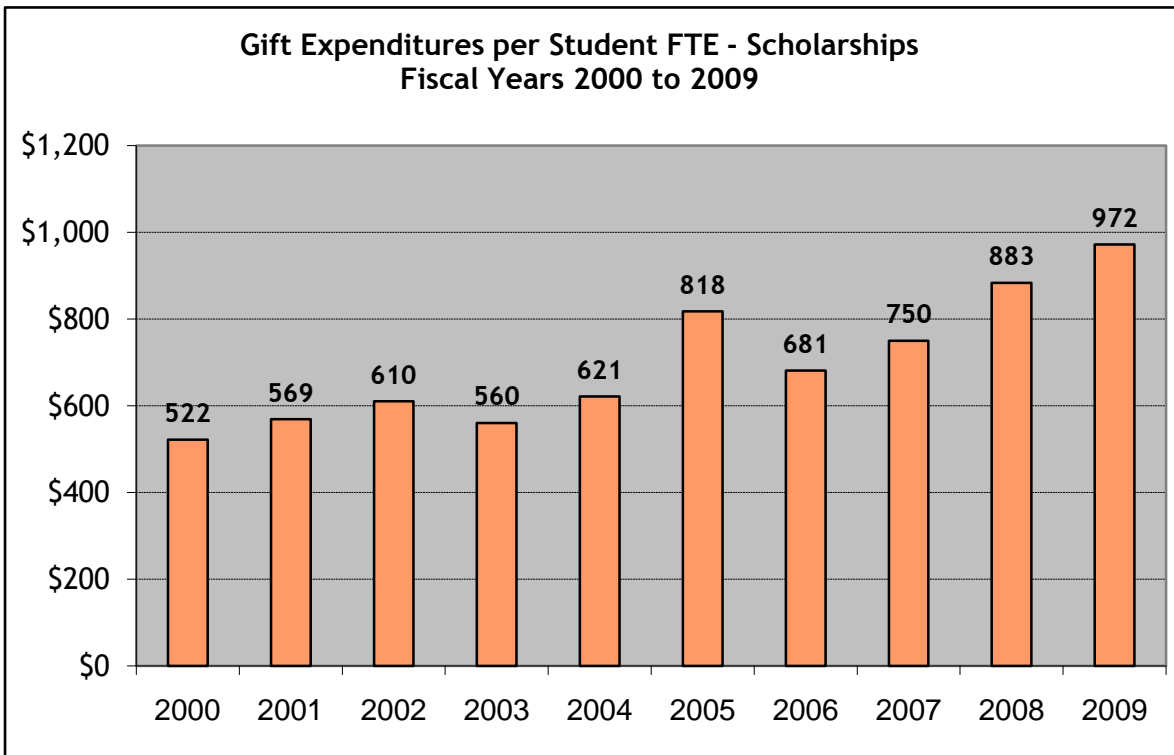
\* 2005 and forward - Approximately \$5 million is being transferred each year for debt service on Reser Stadium.

SOURCE: OSU Data Warehouse; excludes physical plant.

## Oregon State University



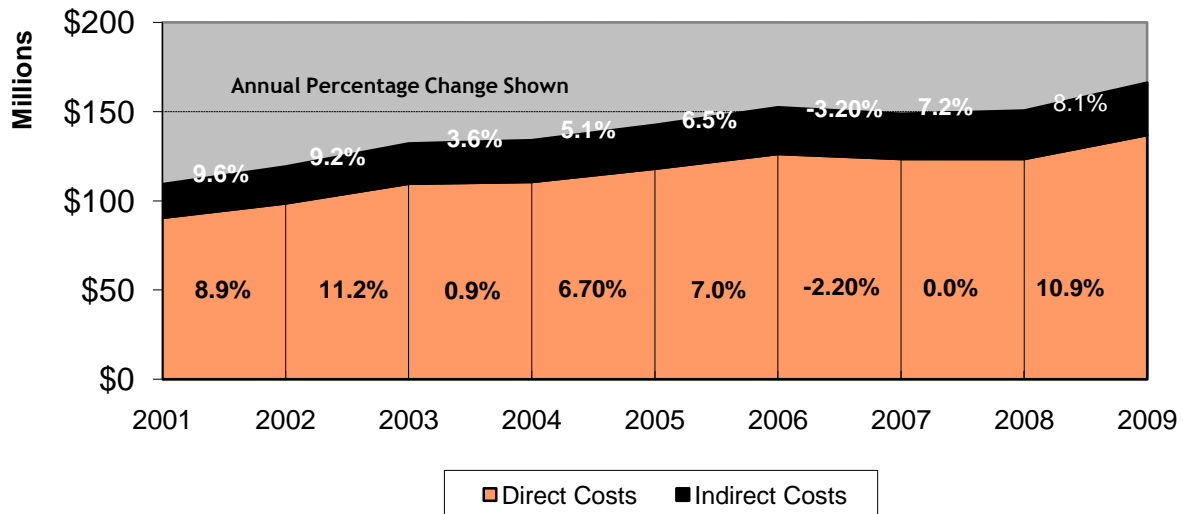
Source: OSU Data Warehouse. All instructional expenditures in FS and M funds.



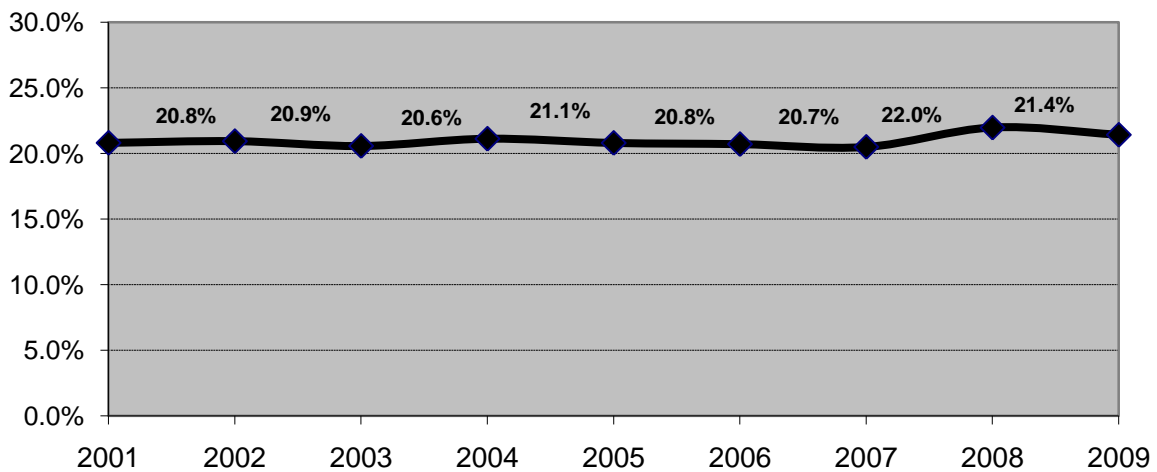
Source: OSU Data Warehouse. All scholarship expenditures in FS and M funds.

## Oregon State University

**Growth in Sponsored Program Revenues  
Fiscal Years 2001 to 2009**



**Effective Indirect Cost Recovery Rate on Sponsored Research  
Fiscal Years 2001 to 2009**



Source: OSU Data Warehouse

### Research Awards Received

(dollars in millions)

| FY2002-03 | FY2003-04 | FY2004-05 | FY2005-06 | FY2006-07 | FY2007-08 | FY2008-09 |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| \$124.6   | \$146.7   | \$178.0   | \$151.4   | \$145.0   | \$164.2   | \$188.9   |

Source: OSU Research Office

**Oregon Colleges and Universities Cost of Attendance  
Tuition & Fee/Room & Board Increases, FY 2009- FY 2010  
Resident Undergraduates - Based Upon 12 Credit Hours**

The following table summarizes the cost of attendance for OUS schools in the state. Cost of attendance consists of tuition, student fees, and room and board. The average change in the cost of attendance is \$14,505, a 6.7% increase. For Oregon State University, there is a \$830 increase, which is a 5.8% increase in cost of attendance.

| School   | Total<br>FY 2009 | Total<br>FY 2010 | \$ Change<br>FY09-FY10 | %Change<br>FY09-FY10 |
|----------|------------------|------------------|------------------------|----------------------|
| EOU      | 13,167           | 13,350           | 183                    | 1.4%                 |
| OIT      | 12,623           | 14,159           | 1,536                  | 12.2%                |
| OSU      | 14,395           | 15,225           | 830                    | 5.8%                 |
| PSU      | 14,706           | 15,660           | 954                    | 6.5%                 |
| SOU      | 14,043           | 14,347           | 304                    | 2.2%                 |
| UO       | 14,547           | 14,898           | 351                    | 2.4%                 |
| WOU      | 12,633           | 13,896           | 1,263                  | 10.0%                |
|          |                  |                  |                        |                      |
| Averages | 13,899           | 14,505           | 904                    | 6.7%                 |

**Oregon State University  
Cost of Attendance Increase  
Based Upon Tuitions & Fees/Room & Board  
FY 2009-FY 2010**

The tables below represent the cost of attendance for undergraduate students, both in-state and out-of-state. These are representative of students taking 12 credits and living on campus. For in-state undergraduate students, the increase in cost of attendance from FY09 to FY10 is \$829.91 (5.8% increase). For out-of-state undergraduates, the increase in cost of attendance is \$1,117.91 (4.1% increase).

| In-State<br>Undergraduate | Total<br>2008-09 | Total<br>2009-10 | \$ Change<br>FY09-FY10 | % Change<br>FY09-FY10 |
|---------------------------|------------------|------------------|------------------------|-----------------------|
|                           |                  |                  |                        |                       |
| Tuition                   | 4,608.00         | 5,436.00         | 828.00                 | 18.0%                 |
| Fees                      | 1,578.90         | 1,290.81         | -288.09                | -18.2%                |
| Room & Board              | 8,208.00         | 8,498.00         | 290.00                 | 3.5%                  |
|                           |                  |                  |                        |                       |
| Total                     | 14,394.90        | 15,224.81        | 829.91                 | 5.8%                  |

| Out-of-State | Total<br>2008-09 | Total<br>2009-10 | \$ Change<br>FY09-FY10 | % Change<br>FY09-FY10 |
|--------------|------------------|------------------|------------------------|-----------------------|
|              |                  |                  |                        |                       |
| Tuition      | 17,244.00        | 18,360.00        | 1,116.00               | 6.5%                  |
| Fees         | 1,578.90         | 1,290.81         | -288.09                | -18.2%                |
| Room & Board | 8,208.00         | 8,498.00         | 290.00                 | 3.5%                  |
|              |                  |                  |                        |                       |
| Total        | 27,030.90        | 28,148.81        | 1,117.91               | 4.1%                  |



**Comparison of Undergraduate Tuition, Room, and Board Rates  
OSU Competitor Universities with Undergraduate Admissions Overlap  
Fiscal Years 2009-2010**

| <b>Total Tuition, Fees, Room &amp; Board</b> |                  |                  |                 |                                  |                  |                  |                 |
|--|------------------|------------------|-----------------|----------------------------------|------------------|------------------|-----------------|
| <b>Resident Undergraduate</b>                |                  |                  |                 | <b>Nonresident Undergraduate</b> |                  |                  |                 |
|  | <b>2008-2009</b> | <b>2009-2010</b> | <b>% Change</b> |                                  | <b>2008-2009</b> | <b>2009-2010</b> | <b>% Change</b> |
| Colorado State University                    | 13,942           | <b>14,986</b>    | 7.5%            | Colorado State University        | 29,658           | <b>30,908</b>    | 4.2%            |
| Cornell University                           | 32,208           | <b>33,760</b>    | 4.8%            | Cornell University               | 47,048           | <b>49,900</b>    | 6.1%            |
| Iowa State University                        | 13,316           | <b>13,927</b>    | 4.6%            | Iowa State University            | 24,306           | <b>25,147</b>    | 3.5%            |
| Michigan State University                    | 15,774           | <b>16,341</b>    | 3.6%            | Michigan State University        | 28,140           | <b>29,511</b>    | 4.9%            |
| N. Carolina State University                 | 13,268           | <b>13,493</b>    | 1.7%            | N. Carolina State University     | 25,566           | <b>25,978</b>    | 1.6%            |
| Ohio State University                        | 16,257           | <b>16,752</b>    | 3.0%            | Ohio State University            | 28,866           | <b>30,324</b>    | 5.1%            |
| Pennsylvania State University                | 21,220           | <b>22,726</b>    | 7.1%            | Pennsylvania State University    | 32,408           | <b>34,320</b>    | 5.9%            |
| Purdue University                            | 15,406           | <b>17,348</b>    | 12.6%           | Purdue University                | 30,880           | <b>33,828</b>    | 9.5%            |
| <b>Oregon State University</b>               | <b>14,395</b>    | <b>15,225</b>    | <b>5.8%</b>     | <b>Oregon State University</b>   | <b>27,031</b>    | <b>28,149</b>    | <b>4.1%</b>     |
| Texas A&M University                         | 16,142           | <b>15,116</b>    | -6.4%           | Texas A&M University             | 26,258           | <b>29,426</b>    | 12.1%           |
| University of Arizona                        | 13,354           | <b>14,776</b>    | 10.6%           | University of Arizona            | 26,488           | <b>30,186</b>    | 14.0%           |
| UC Davis                                     | 20,613           | <b>21,725</b>    | 5.4%            | UC Davis                         | 42,070           | <b>43,395</b>    | 3.1%            |
| University of Illinois                       | 19,016           | <b>20,123</b>    | 5.8%            | University of Illinois           | 32,800           | <b>34,265</b>    | 4.5%            |
| University of Wisconsin                      | 15,818           | <b>16,352</b>    | 3.4%            | University of Wisconsin          | 30,068           | <b>31,102</b>    | 3.4%            |

| <b>Tuition and Fees</b>        |                  |                  |                 |                                  |                  |                  |                 |
|--------------------------------|------------------|------------------|-----------------|----------------------------------|------------------|------------------|-----------------|
| <b>Resident Undergraduate</b>  |                  |                  |                 | <b>Nonresident Undergraduate</b> |                  |                  |                 |
|                                | <b>2008-2009</b> | <b>2009-2010</b> | <b>% Change</b> |                                  | <b>2008-2009</b> | <b>2009-2010</b> | <b>% Change</b> |
| Colorado State University      | 5,814            | <b>6,258</b>     | 7.6%            | Colorado State University        | 21,530           | <b>22,180</b>    | 3.0%            |
| Cornell University             | 20,568           | <b>21,610</b>    | 5.1%            | Cornell University               | 35,408           | <b>37,750</b>    | 6.6%            |
| Iowa State University          | 6,360            | <b>6,650</b>     | 4.6%            | Iowa State University            | 17,350           | <b>17,870</b>    | 3.0%            |
| Michigan State University      | 8,398            | <b>8,897</b>     | 5.9%            | Michigan State University        | 20,764           | <b>22,067</b>    | 6.3%            |
| N. Carolina State University   | 5,286            | <b>5,527</b>     | 4.6%            | N. Carolina State University     | 17,584           | <b>18,012</b>    | 2.4%            |
| Ohio State University          | 8,679            | <b>8,679</b>     | 0.0%            | Ohio State University            | 21,285           | <b>22,251</b>    | 4.5%            |
| Pennsylvania State University  | 13,520           | <b>14,426</b>    | <b>6.7%</b>     | Pennsylvania State University    | 24,708           | <b>26,020</b>    | 5.3%            |
| Purdue University              | 7,476            | <b>8,638</b>     | 15.5%           | Purdue University                | 22,950           | <b>25,118</b>    | 9.4%            |
| <b>Oregon State University</b> | <b>6,187</b>     | <b>6,727</b>     | <b>8.7%</b>     | <b>Oregon State University</b>   | <b>18,823</b>    | <b>19,651</b>    | <b>4.4%</b>     |
| Texas A&M University           | 8,142            | <b>8,176</b>     | 0.4%            | Texas A&M University             | 18,258           | <b>22,486</b>    | 23.2%           |
| University of Arizona          | 5,542            | <b>6,854</b>     | 23.7%           | University of Arizona            | 18,676           | <b>22,264</b>    | 19.2%           |
| UC Davis                       | 8,635            | <b>9,364</b>     | 8.4%            | UC Davis                         | 30,092           | <b>31,034</b>    | 3.1%            |
| University of Illinois         | 10,252           | <b>10,839</b>    | 5.7%            | University of Illinois           | 24,036           | <b>24,981</b>    | 3.9%            |
| University of Wisconsin        | 7,568            | <b>8,312</b>     | 9.8%            | University of Wisconsin          | 21,818           | <b>23,062</b>    | 5.7%            |

| <b>Room &amp; Board Rates</b>  |                  |                  |                   |
|--------------------------------|------------------|------------------|-------------------|
|                                | <b>2008-2009</b> | <b>2009-2010</b> | <b>% Increase</b> |
| Colorado State University      | 8,128            | <b>8,728</b>     | 7.4%              |
| Cornell University             | 11,640           | <b>12,150</b>    | 4.4%              |
| Iowa State University          | 6,956            | <b>7,277</b>     | 4.6%              |
| Michigan State University      | 7,376            | <b>7,444</b>     | 0.9%              |
| N. Carolina State University   | 7,982            | <b>7,966</b>     | -0.2%             |
| Ohio State University          | 7,581            | <b>8,073</b>     | 6.5%              |
| Pennsylvania State University  | 7,700            | <b>8,300</b>     | 7.8%              |
| Purdue University              | 7,930            | <b>8,710</b>     | 9.8%              |
| <b>Oregon State University</b> | <b>8,208</b>     | <b>8,498</b>     | <b>3.5%</b>       |
| Texas A&M University           | 8,000            | <b>6,940</b>     | -13.3%            |
| University of Arizona          | 7,812            | <b>7,922</b>     | 1.4%              |
| UC Davis                       | 11,978           | <b>12,361</b>    | 3.2%              |
| University of Illinois         | 8,764            | <b>9,284</b>     | 5.9%              |
| University of Wisconsin        | 8,250            | <b>8,040</b>     | -2.5%             |

Source: Institutional websites

## SURVEY OF PEER UNIVERSITIES - UO, OSU, and PSU

### 2009-2010 Annual Tuition and Fees Comparison

#### Selected Western State Peers

| Western States Institutions                                 | Resident Undergraduate | Nonresident Undergraduate | Resident Graduate | Nonresident Graduate |
|---|------------------------|---------------------------|-------------------|----------------------|
| University of Oregon  | 6,258                  | 17,247                    | 12,675            | 18,975               |
| <b>Oregon State University</b>                              | <b>6,727</b>           | <b>19,651</b>             | <b>11,413</b>     | <b>17,488</b>        |
| Portland State University                                   | 5,700                  | 19,353                    | 12,696            | 17,988               |
| University of Utah  | 6,610                  | 21,037                    | 7,773             | 25,326               |
| University of Hawaii Manoa                                  | 7,167                  | 19,215                    | 9,347             | 21,971               |
| University of New Mexico                                    | 5,101                  | 17,254                    | 5,547             | 17,682               |
| University of Alaska Fairbanks                              | 5,138                  | 15,218                    | 6,536             | 12,602               |
| University of Idaho   | 4,932                  | 9,972                     | 5,556             | 10,596               |
| University of Alaska Southeast                              | 5,076                  | 16,956                    | 11,376            | 23,256               |
| Utah State University                                       | 4,527                  | 12,884                    | 5,204             | 16,310               |
| University of Nevada Reno                                   | 5,562                  | 11,732                    | 8,091             | 14,261               |
| University of Wyoming                                       | 3,830                  | 13,334                    | 7,034             | 19,274               |
| <b>Average of Western States Comparators without Oregon</b> | <b>5,327</b>           | <b>15,289</b>             | <b>7,385</b>      | <b>17,920</b>        |
| UO % of average   | 117.5%                 | 112.8%                    | 171.6%            | 105.9%               |
| <b>OSU % of average</b>                                     | <b>126.3%</b>          | <b>128.5%</b>             | <b>154.5%</b>     | <b>97.6%</b>         |
| PSU % of average  | 107.0%                 | 126.6%                    | 171.9%            | 100.4%               |

Sources: Oregon State Board of Higher Education OUS 2009-10 Academic Fee Book, Institutional websites

# OREGON STATE UNIVERSITY - CORVALLIS CAMPUS

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours   | Undergraduate<br>Tuition |               | FEES     |            |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|-------------------|--------------------------|---------------|----------|------------|-------------------|---------------|--------------------------------------|--|
|                   |                          |               | Building | Incidental | Health<br>Service |               |                                      |  |
|                   | Residents                | Non-Residents |          |            |                   |               |                                      |  |
| 1                 | 151.00                   | 510.00        | 23.00    | 195.90     | 134.37            | 353.27        | 504.27                               | 863.27                                   |
| 2                 | 302.00                   | 1,020.00      | 25.00    | 200.90     | 134.37            | 360.27        | 662.27                               | 1,380.27                                 |
| 3                 | 453.00                   | 1,530.00      | 27.00    | 205.90     | 134.37            | 367.27        | 820.27                               | 1,897.27                                 |
| 4                 | 604.00                   | 2,040.00      | 29.00    | 210.90     | 134.37            | 374.27        | 978.27                               | 2,414.27                                 |
| 5                 | 755.00                   | 2,550.00      | 31.00    | 215.90     | 134.37            | 381.27        | 1,136.27                             | 2,931.27                                 |
| 6                 | 906.00                   | 3,060.00      | 33.00    | 220.90     | 134.37            | 388.27        | 1,294.27                             | 3,448.27                                 |
| 7                 | 1,057.00                 | 3,570.00      | 35.00    | 225.90     | 134.37            | 395.27        | 1,452.27                             | 3,965.27                                 |
| 8                 | 1,208.00                 | 4,080.00      | 37.00    | 230.90     | 134.37            | 402.27        | 1,610.27                             | 4,482.27                                 |
| 9                 | 1,359.00                 | 4,590.00      | 39.00    | 235.90     | 134.37            | 409.27        | 1,768.27                             | 4,999.27                                 |
| 10                | 1,510.00                 | 5,100.00      | 41.00    | 240.90     | 134.37            | 416.27        | 1,926.27                             | 5,516.27                                 |
| 11                | 1,661.00                 | 5,610.00      | 43.00    | 245.90     | 134.37            | 423.27        | 2,084.27                             | 6,033.27                                 |
| 12                | 1,812.00                 | 6,120.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,242.27                             | 6,550.27                                 |
| 13                | 1,812.00                 | 6,120.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,242.27                             | 6,550.27                                 |
| 14                | 1,812.00                 | 6,120.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,242.27                             | 6,550.27                                 |
| 15                | 1,812.00                 | 6,120.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,242.27                             | 6,550.27                                 |
| 16                | 1,812.00                 | 6,120.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,242.27                             | 6,550.27                                 |
| 17                | 1,963.00                 | 6,630.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,393.27                             | 7,060.27                                 |
| 18                | 2,114.00                 | 7,140.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,544.27                             | 7,570.27                                 |
| 19                | 2,265.00                 | 7,650.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,695.27                             | 8,080.27                                 |
| 20                | 2,416.00                 | 8,160.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,846.27                             | 8,590.27                                 |
| 21                | 2,567.00                 | 8,670.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,997.27                             | 9,100.27                                 |
| 22                | 2,718.00                 | 9,180.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,148.27                             | 9,610.27                                 |
| 23                | 2,869.00                 | 9,690.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,299.27                             | 10,120.27                                |
| 24                | 3,020.00                 | 10,200.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,450.27                             | 10,630.27                                |
| 25                | 3,171.00                 | 10,710.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,601.27                             | 11,140.27                                |
| <i>Each Add'l</i> |                          |               |          |            |                   |               |                                      |  |
| <i>Credit Hou</i> |                          |               |          |            |                   |               |                                      |  |
|                   | <b>151.00</b>            | <b>510.00</b> |          |            |                   |               |                                      |  |

# OREGON STATE UNIVERSITY - CORVALLIS CAMPUS

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours | Graduate<br>Tuition |          | FEES            |          |            |                   |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|-----------------|---------------------|----------|-----------------|----------|------------|-------------------|-------------------|---------------|--------------------------------------|--|
|                 |                     |          | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion |               |                                      |  |
| Residents       | Non-Residents       |          |                 |          |            |                   |                   |               |                                      |  |
| 1               | 362.00              | 587.00   | 17.00           | 23.00    | 202.90     | 134.37            | 11.00             | 388.27        | 750.27                               | 975.27                                   |
| 2               | 724.00              | 1,174.00 | 28.00           | 26.00    | 208.90     | 134.37            | 11.00             | 408.27        | 1,132.27                             | 1,582.27                                 |
| 3               | 1,086.00            | 1,761.00 | 39.00           | 29.00    | 214.90     | 134.37            | 11.00             | 428.27        | 1,514.27                             | 2,189.27                                 |
| 4               | 1,448.00            | 2,348.00 | 50.00           | 32.00    | 220.90     | 134.37            | 11.00             | 448.27        | 1,896.27                             | 2,796.27                                 |
| 5               | 1,810.00            | 2,935.00 | 61.00           | 35.00    | 226.90     | 134.37            | 11.00             | 468.27        | 2,278.27                             | 3,403.27                                 |
| 6               | 2,172.00            | 3,522.00 | 72.00           | 38.00    | 232.90     | 134.37            | 11.00             | 488.27        | 2,660.27                             | 4,010.27                                 |
| 7               | 2,534.00            | 4,109.00 | 83.00           | 41.00    | 238.90     | 134.37            | 11.00             | 508.27        | 3,042.27                             | 4,617.27                                 |
| 8               | 2,896.00            | 4,696.00 | 94.00           | 43.00    | 244.90     | 134.37            | 11.00             | 527.27        | 3,423.27                             | 5,223.27                                 |
| 9               | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 10              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 11              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 12              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 13              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 14              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 15              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| 16              | 3,258.00            | 5,283.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 3,804.27                             | 5,829.27                                 |
| Each Add'l      |                     |          |                 |          |            |                   |                   |               |                                      |  |
| Credit Hour     |                     |          |                 |          |            |                   |                   |               |                                      |  |
|                 | 362.00              | 587.00   |                 |          |            |                   |                   |               |                                      |  |

# OREGON STATE UNIVERSITY - Honors College

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours    | Honors College<br>Undergraduate<br>Tuition |               | FEES     |            |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|--------------------|--|---------------|----------|------------|-------------------|---------------|--------------------------------------|--|
|                    | Residents                                  | Non-Residents | Building | Incidental | Health<br>Service |               |                                      |  |
| 1                  | 401.00                                     | 760.00        | 23.00    | 195.90     | 134.37            | 353.27        | 754.27                               | 1,113.27                                 |
| 2                  | 552.00                                     | 1,270.00      | 25.00    | 200.90     | 134.37            | 360.27        | 912.27                               | 1,630.27                                 |
| 3                  | 703.00                                     | 1,780.00      | 27.00    | 205.90     | 134.37            | 367.27        | 1,070.27                             | 2,147.27                                 |
| 4                  | 854.00                                     | 2,290.00      | 29.00    | 210.90     | 134.37            | 374.27        | 1,228.27                             | 2,664.27                                 |
| 5                  | 1,005.00                                   | 2,800.00      | 31.00    | 215.90     | 134.37            | 381.27        | 1,386.27                             | 3,181.27                                 |
| 6                  | 1,156.00                                   | 3,310.00      | 33.00    | 220.90     | 134.37            | 388.27        | 1,544.27                             | 3,698.27                                 |
| 7                  | 1,307.00                                   | 3,820.00      | 35.00    | 225.90     | 134.37            | 395.27        | 1,702.27                             | 4,215.27                                 |
| 8                  | 1,458.00                                   | 4,330.00      | 37.00    | 230.90     | 134.37            | 402.27        | 1,860.27                             | 4,732.27                                 |
| 9                  | 1,609.00                                   | 4,840.00      | 39.00    | 235.90     | 134.37            | 409.27        | 2,018.27                             | 5,249.27                                 |
| 10                 | 1,760.00                                   | 5,350.00      | 41.00    | 240.90     | 134.37            | 416.27        | 2,176.27                             | 5,766.27                                 |
| 11                 | 1,911.00                                   | 5,860.00      | 43.00    | 245.90     | 134.37            | 423.27        | 2,334.27                             | 6,283.27                                 |
| 12                 | 2,062.00                                   | 6,370.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,492.27                             | 6,800.27                                 |
| 13                 | 2,062.00                                   | 6,370.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,492.27                             | 6,800.27                                 |
| 14                 | 2,062.00                                   | 6,370.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,492.27                             | 6,800.27                                 |
| 15                 | 2,062.00                                   | 6,370.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,492.27                             | 6,800.27                                 |
| 16                 | 2,062.00                                   | 6,370.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,492.27                             | 6,800.27                                 |
| 17                 | 2,213.00                                   | 6,880.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,643.27                             | 7,310.27                                 |
| 18                 | 2,364.00                                   | 7,390.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,794.27                             | 7,820.27                                 |
| 19                 | 2,515.00                                   | 7,900.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,945.27                             | 8,330.27                                 |
| 20                 | 2,666.00                                   | 8,410.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,096.27                             | 8,840.27                                 |
| 21                 | 2,817.00                                   | 8,920.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,247.27                             | 9,350.27                                 |
| 22                 | 2,968.00                                   | 9,430.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,398.27                             | 9,860.27                                 |
| 23                 | 3,119.00                                   | 9,940.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,549.27                             | 10,370.27                                |
| 24                 | 3,270.00                                   | 10,450.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,700.27                             | 10,880.27                                |
| 25                 | 3,421.00                                   | 10,960.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,851.27                             | 11,390.27                                |
| <i>Each Add'l</i>  |  |               |          |            |                   |               |                                      |  |
| <i>Credit Hour</i> | <b>151.00</b>                              | <b>510.00</b> |          |            |                   |               |                                      |  |

# OREGON STATE UNIVERSITY - College of Business

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit Hours       | College of Business Undergraduate Tuition |               | FEES     |            |                | Total Fees | Total Fees + Tuition | Total Fees + Tuition |
|--------------------|---|---------------|----------|------------|----------------|------------|----------------------|----------------------|
|                    | Residents                                 | Non-Residents | Building | Incidental | Health Service |            | Residents            | Non-Residents        |
| 1                  | 160.00                                    | 519.00        | 23.00    | 195.90     | 134.37         | 353.27     | 513.27               | 872.27               |
| 2                  | 320.00                                    | 1,038.00      | 25.00    | 200.90     | 134.37         | 360.27     | 680.27               | 1,398.27             |
| 3                  | 480.00                                    | 1,557.00      | 27.00    | 205.90     | 134.37         | 367.27     | 847.27               | 1,924.27             |
| 4                  | 640.00                                    | 2,076.00      | 29.00    | 210.90     | 134.37         | 374.27     | 1,014.27             | 2,450.27             |
| 5                  | 800.00                                    | 2,595.00      | 31.00    | 215.90     | 134.37         | 381.27     | 1,181.27             | 2,976.27             |
| 6                  | 960.00                                    | 3,114.00      | 33.00    | 220.90     | 134.37         | 388.27     | 1,348.27             | 3,502.27             |
| 7                  | 1,120.00                                  | 3,633.00      | 35.00    | 225.90     | 134.37         | 395.27     | 1,515.27             | 4,028.27             |
| 8                  | 1,280.00                                  | 4,152.00      | 37.00    | 230.90     | 134.37         | 402.27     | 1,682.27             | 4,554.27             |
| 9                  | 1,440.00                                  | 4,671.00      | 39.00    | 235.90     | 134.37         | 409.27     | 1,849.27             | 5,080.27             |
| 10                 | 1,600.00                                  | 5,190.00      | 41.00    | 240.90     | 134.37         | 416.27     | 2,016.27             | 5,606.27             |
| 11                 | 1,760.00                                  | 5,709.00      | 43.00    | 245.90     | 134.37         | 423.27     | 2,183.27             | 6,132.27             |
| 12                 | 1,920.00                                  | 6,228.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,350.27             | 6,658.27             |
| 13                 | 1,929.00                                  | 6,237.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,359.27             | 6,667.27             |
| 14                 | 1,938.00                                  | 6,246.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,368.27             | 6,676.27             |
| 15                 | 1,947.00                                  | 6,255.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,377.27             | 6,685.27             |
| 16                 | 1,956.00                                  | 6,264.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,386.27             | 6,694.27             |
| 17                 | 2,116.00                                  | 6,783.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,546.27             | 7,213.27             |
| 18                 | 2,276.00                                  | 7,302.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,706.27             | 7,732.27             |
| 19                 | 2,436.00                                  | 7,821.00      | 45.00    | 250.90     | 134.37         | 430.27     | 2,866.27             | 8,251.27             |
| 20                 | 2,596.00                                  | 8,340.00      | 45.00    | 250.90     | 134.37         | 430.27     | 3,026.27             | 8,770.27             |
| 21                 | 2,756.00                                  | 8,859.00      | 45.00    | 250.90     | 134.37         | 430.27     | 3,186.27             | 9,289.27             |
| 22                 | 2,916.00                                  | 9,378.00      | 45.00    | 250.90     | 134.37         | 430.27     | 3,346.27             | 9,808.27             |
| 23                 | 3,076.00                                  | 9,897.00      | 45.00    | 250.90     | 134.37         | 430.27     | 3,506.27             | 10,327.27            |
| 24                 | 3,236.00                                  | 10,416.00     | 45.00    | 250.90     | 134.37         | 430.27     | 3,666.27             | 10,846.27            |
| 25                 | 3,396.00                                  | 10,935.00     | 45.00    | 250.90     | 134.37         | 430.27     | 3,826.27             | 11,365.27            |
| <i>Each Add'l</i>  |   |               |          |            |                |            |                      |                      |
| <i>Credit Hour</i> | <b>160.00</b>                             | <b>519.00</b> |          |            |                |            |                      |                      |

Honors College students are assessed additional Honors College tuition of \$250 per term.

## OREGON STATE UNIVERSITY - College of Engineering: Pre-Engineering 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours   | Pre-Engineering<br>Undergraduate<br>Tuition |              | FEES     |            |                   | Total<br>Fees | Total          | Total          |
|---|---|--------------|----------|------------|-------------------|---------------|----------------|----------------|
|   |   |              | Building | Incidental | Health<br>Service |               | Fees + Tuition | Fees + Tuition |
|   | Residents                                   | Non-Resident |          |            |                   |               | Residents      | Non-Residents  |
| 1   | 166.00                                      | 525.00       | 23.00    | 195.90     | 134.37            | 353.27        | 519.27         | 878.27         |
| 2   | 332.00                                      | 1,050.00     | 25.00    | 200.90     | 134.37            | 360.27        | 692.27         | 1,410.27       |
| 3   | 498.00                                      | 1,575.00     | 27.00    | 205.90     | 134.37            | 367.27        | 865.27         | 1,942.27       |
| 4   | 664.00                                      | 2,100.00     | 29.00    | 210.90     | 134.37            | 374.27        | 1,038.27       | 2,474.27       |
| 5   | 830.00                                      | 2,625.00     | 31.00    | 215.90     | 134.37            | 381.27        | 1,211.27       | 3,006.27       |
| 6   | 996.00                                      | 3,150.00     | 33.00    | 220.90     | 134.37            | 388.27        | 1,384.27       | 3,538.27       |
| 7   | 1,162.00                                    | 3,675.00     | 35.00    | 225.90     | 134.37            | 395.27        | 1,557.27       | 4,070.27       |
| 8   | 1,328.00                                    | 4,200.00     | 37.00    | 230.90     | 134.37            | 402.27        | 1,730.27       | 4,602.27       |
| 9   | 1,494.00                                    | 4,725.00     | 39.00    | 235.90     | 134.37            | 409.27        | 1,903.27       | 5,134.27       |
| 10  | 1,660.00                                    | 5,250.00     | 41.00    | 240.90     | 134.37            | 416.27        | 2,076.27       | 5,666.27       |
| 11  | 1,826.00                                    | 5,775.00     | 43.00    | 245.90     | 134.37            | 423.27        | 2,249.27       | 6,198.27       |
| 12  | 1,992.00                                    | 6,300.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,422.27       | 6,730.27       |
| 13  | 2,007.00                                    | 6,315.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,437.27       | 6,745.27       |
| 14  | 2,022.00                                    | 6,330.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,452.27       | 6,760.27       |
| 15  | 2,037.00                                    | 6,345.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,467.27       | 6,775.27       |
| 16  | 2,052.00                                    | 6,360.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,482.27       | 6,790.27       |
| 17  | 2,218.00                                    | 6,885.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,648.27       | 7,315.27       |
| 18  | 2,384.00                                    | 7,410.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,814.27       | 7,840.27       |
| 19  | 2,550.00                                    | 7,935.00     | 45.00    | 250.90     | 134.37            | 430.27        | 2,980.27       | 8,365.27       |
| 20  | 2,716.00                                    | 8,460.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,146.27       | 8,890.27       |
| 21  | 2,882.00                                    | 8,985.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,312.27       | 9,415.27       |
| 22  | 3,048.00                                    | 9,510.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,478.27       | 9,940.27       |
| 23  | 3,214.00                                    | 10,035.00    | 45.00    | 250.90     | 134.37            | 430.27        | 3,644.27       | 10,465.27      |
| 24  | 3,380.00                                    | 10,560.00    | 45.00    | 250.90     | 134.37            | 430.27        | 3,810.27       | 10,990.27      |
| 25  | 3,546.00                                    | 11,085.00    | 45.00    | 250.90     | 134.37            | 430.27        | 3,976.27       | 11,515.27      |
| Each Add'l  |   |              |          |            |                   |               |                |                |
| Credit Hour   | 166.00                                      | 525.00       |          |            |                   |               |                |                |
| Honors College students are assessed additional Honors College tuition of \$250 per term. |   |              |          |            |                   |               |                |                |

## OREGON STATE UNIVERSITY - College of Engineering: Professional Engineering 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours    | College of Engineering<br>Undergraduate<br>Tuition |               | FEES     |            |                   | Total<br>Fees | Total<br>Fees + Tuition | Total<br>Fees + Tuition |
|--------------------|--|---------------|----------|------------|-------------------|---------------|-------------------------|-------------------------|
|                    | Residents  | Non-Residents | Building | Incidental | Health<br>Service |               | Residents               | Non-Residents           |
| 1                  | 181.00   | 540.00        | 23.00    | 195.90     | 134.37            | 353.27        | 534.27                  | 893.27                  |
| 2                  | 362.00   | 1,080.00      | 25.00    | 200.90     | 134.37            | 360.27        | 722.27                  | 1,440.27                |
| 3                  | 543.00   | 1,620.00      | 27.00    | 205.90     | 134.37            | 367.27        | 910.27                  | 1,987.27                |
| 4                  | 724.00   | 2,160.00      | 29.00    | 210.90     | 134.37            | 374.27        | 1,098.27                | 2,534.27                |
| 5                  | 905.00   | 2,700.00      | 31.00    | 215.90     | 134.37            | 381.27        | 1,286.27                | 3,081.27                |
| 6                  | 1,086.00   | 3,240.00      | 33.00    | 220.90     | 134.37            | 388.27        | 1,474.27                | 3,628.27                |
| 7                  | 1,267.00   | 3,780.00      | 35.00    | 225.90     | 134.37            | 395.27        | 1,662.27                | 4,175.27                |
| 8                  | 1,448.00   | 4,320.00      | 37.00    | 230.90     | 134.37            | 402.27        | 1,850.27                | 4,722.27                |
| 9                  | 1,629.00   | 4,860.00      | 39.00    | 235.90     | 134.37            | 409.27        | 2,038.27                | 5,269.27                |
| 10                 | 1,810.00   | 5,400.00      | 41.00    | 240.90     | 134.37            | 416.27        | 2,226.27                | 5,816.27                |
| 11                 | 1,991.00   | 5,940.00      | 43.00    | 245.90     | 134.37            | 423.27        | 2,414.27                | 6,363.27                |
| 12                 | 2,172.00   | 6,480.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,602.27                | 6,910.27                |
| 13                 | 2,202.00   | 6,510.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,632.27                | 6,940.27                |
| 14                 | 2,232.00   | 6,540.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,662.27                | 6,970.27                |
| 15                 | 2,262.00   | 6,570.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,692.27                | 7,000.27                |
| 16                 | 2,292.00   | 6,600.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,722.27                | 7,030.27                |
| 17                 | 2,473.00   | 7,140.00      | 45.00    | 250.90     | 134.37            | 430.27        | 2,903.27                | 7,570.27                |
| 18                 | 2,654.00   | 7,680.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,084.27                | 8,110.27                |
| 19                 | 2,835.00   | 8,220.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,265.27                | 8,650.27                |
| 20                 | 3,016.00   | 8,760.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,446.27                | 9,190.27                |
| 21                 | 3,197.00   | 9,300.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,627.27                | 9,730.27                |
| 22                 | 3,378.00   | 9,840.00      | 45.00    | 250.90     | 134.37            | 430.27        | 3,808.27                | 10,270.27               |
| 23                 | 3,559.00   | 10,380.00     | 45.00    | 250.90     | 134.37            | 430.27        | 3,989.27                | 10,810.27               |
| 24                 | 3,740.00   | 10,920.00     | 45.00    | 250.90     | 134.37            | 430.27        | 4,170.27                | 11,350.27               |
| 25                 | 3,921.00   | 11,460.00     | 45.00    | 250.90     | 134.37            | 430.27        | 4,351.27                | 11,890.27               |
| <i>Each Add'l</i>  |  |               |          |            |                   |               |                         |                         |
| <i>Credit Hour</i> | <b>181.00</b>                                      | <b>540.00</b> |          |            |                   |               |                         |                         |

Honors College students are assessed additional Honors College tuition of \$250 per term.



# OREGON STATE UNIVERSITY - College of Engineering - Medical Physics

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours    | Graduate<br>Tuition |               | FEES            |          |            |                   |                   |               |                                      |  |
|--------------------|---------------------|---------------|-----------------|----------|------------|-------------------|-------------------|---------------|--------------------------------------|--|
|                    |                     |               | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
| 1                  | 672.00              | 747.00        | 17.00           | 23.00    | 202.90     | 134.37            | 11.00             | 388.27        | 1,060.27                             | 1,135.27                                 |
| 2                  | 1,344.00            | 1,494.00      | 28.00           | 26.00    | 208.90     | 134.37            | 11.00             | 408.27        | 1,752.27                             | 1,902.27                                 |
| 3                  | 2,016.00            | 2,241.00      | 39.00           | 29.00    | 214.90     | 134.37            | 11.00             | 428.27        | 2,444.27                             | 2,669.27                                 |
| 4                  | 2,688.00            | 2,988.00      | 50.00           | 32.00    | 220.90     | 134.37            | 11.00             | 448.27        | 3,136.27                             | 3,436.27                                 |
| 5                  | 3,360.00            | 3,735.00      | 61.00           | 35.00    | 226.90     | 134.37            | 11.00             | 468.27        | 3,828.27                             | 4,203.27                                 |
| 6                  | 4,032.00            | 4,482.00      | 72.00           | 38.00    | 232.90     | 134.37            | 11.00             | 488.27        | 4,520.27                             | 4,970.27                                 |
| 7                  | 4,704.00            | 5,229.00      | 83.00           | 41.00    | 238.90     | 134.37            | 11.00             | 508.27        | 5,212.27                             | 5,737.27                                 |
| 8                  | 5,376.00            | 5,976.00      | 94.00           | 43.00    | 244.90     | 134.37            | 11.00             | 527.27        | 5,903.27                             | 6,503.27                                 |
| 9                  | 6,048.00            | 6,723.00      | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 6,594.27                             | 7,269.27                                 |
| 10                 | 6,720.00            | 7,470.00      | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 7,266.27                             | 8,016.27                                 |
| 11                 | 7,392.00            | 8,217.00      | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 7,938.27                             | 8,763.27                                 |
| 12                 | 8,064.00            | 8,964.00      | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 8,610.27                             | 9,510.27                                 |
| 13                 | 8,736.00            | 9,711.00      | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 9,282.27                             | 10,257.27                                |
| 14                 | 9,408.00            | 10,458.00     | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 9,954.27                             | 11,004.27                                |
| 15                 | 10,080.00           | 11,205.00     | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 10,626.27                            | 11,751.27                                |
| 16                 | 10,752.00           | 11,952.00     | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 11,298.27                            | 12,498.27                                |
| <i>Each Add'l</i>  |                     |               |                 |          |            |                   |                   |               |                                      |  |
| <i>Credit Hour</i> | <b>672.00</b>       | <b>747.00</b> |                 |          |            |                   |                   |               |                                      |  |

# OREGON STATE UNIVERSITY - Master of Business Administration

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours  | Graduate<br>Tuition |          | FEES            |          |            |                   |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|--|---------------------|----------|-----------------|----------|------------|-------------------|-------------------|---------------|--------------------------------------|--|
|  |                     |          | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion |               |                                      |  |
| 1  | 435.00              | 725.00   | 17.00           | 23.00    | 202.90     | 134.37            | 11.00             | 388.27        | 823.27                               | 1,113.27                                 |
| 2  | 870.00              | 1,450.00 | 28.00           | 26.00    | 208.90     | 134.37            | 11.00             | 408.27        | 1,278.27                             | 1,858.27                                 |
| 3  | 1,305.00            | 2,175.00 | 39.00           | 29.00    | 214.90     | 134.37            | 11.00             | 428.27        | 1,733.27                             | 2,603.27                                 |
| 4  | 1,740.00            | 2,900.00 | 50.00           | 32.00    | 220.90     | 134.37            | 11.00             | 448.27        | 2,188.27                             | 3,348.27                                 |
| 5  | 2,175.00            | 3,625.00 | 61.00           | 35.00    | 226.90     | 134.37            | 11.00             | 468.27        | 2,643.27                             | 4,093.27                                 |
| 6  | 2,610.00            | 4,350.00 | 72.00           | 38.00    | 232.90     | 134.37            | 11.00             | 488.27        | 3,098.27                             | 4,838.27                                 |
| 7  | 3,045.00            | 5,075.00 | 83.00           | 41.00    | 238.90     | 134.37            | 11.00             | 508.27        | 3,553.27                             | 5,583.27                                 |
| 8  | 3,480.00            | 5,800.00 | 94.00           | 43.00    | 244.90     | 134.37            | 11.00             | 527.27        | 4,007.27                             | 6,327.27                                 |
| 9  | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 10   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 11   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 12   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 13   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 14   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 15   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| 16   | 3,915.00            | 6,525.00 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,461.27                             | 7,071.27                                 |
| Each Add'l   |                     |          |                 |          |            |                   |                   |               |                                      |  |
| Credit Hour  | 435.00              | 725.00   |                 |          |            |                   |                   |               |                                      |  |
| Endnotes:  |                     |          |                 |          |            |                   |                   |               |                                      |  |
| Additional resource fees of \$35.00 per credit hour up to \$350.00 per term apply. |                     |          |                 |          |            |                   |                   |               |                                      |  |
| Please see the Programatic Resource Fee Schedule on Page 57.                       |                     |          |                 |          |            |                   |                   |               |                                      |  |

# OREGON STATE UNIVERSITY - Oregon Master of Public Health

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Students Admitted Prior to Fall 2008 |                  |               |             |          |            |                |               |            |                                |                                    |
|--------------------------------------|------------------|---------------|-------------|----------|------------|----------------|---------------|------------|--------------------------------|------------------------------------|
| Credit Hours                         | Graduate Tuition |               | FEES        |          |            |                |               | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|                                      |                  |               | Tech-nology | Building | Incidental | Health Service | Registra-tion |            |                                |                                    |
| 1                                    | 387.00           | 627.00        | 17.00       | 23.00    | 202.90     | 134.37         | 11.00         | 388.27     | 775.27                         | 1,015.27                           |
| 2                                    | 774.00           | 1,254.00      | 28.00       | 26.00    | 208.90     | 134.37         | 11.00         | 408.27     | 1,182.27                       | 1,662.27                           |
| 3                                    | 1,161.00         | 1,881.00      | 39.00       | 29.00    | 214.90     | 134.37         | 11.00         | 428.27     | 1,589.27                       | 2,309.27                           |
| 4                                    | 1,548.00         | 2,508.00      | 50.00       | 32.00    | 220.90     | 134.37         | 11.00         | 448.27     | 1,996.27                       | 2,956.27                           |
| 5                                    | 1,935.00         | 3,135.00      | 61.00       | 35.00    | 226.90     | 134.37         | 11.00         | 468.27     | 2,403.27                       | 3,603.27                           |
| 6                                    | 2,322.00         | 3,762.00      | 72.00       | 38.00    | 232.90     | 134.37         | 11.00         | 488.27     | 2,810.27                       | 4,250.27                           |
| 7                                    | 2,709.00         | 4,389.00      | 83.00       | 41.00    | 238.90     | 134.37         | 11.00         | 508.27     | 3,217.27                       | 4,897.27                           |
| 8                                    | 3,096.00         | 5,016.00      | 94.00       | 43.00    | 244.90     | 134.37         | 11.00         | 527.27     | 3,623.27                       | 5,543.27                           |
| 9                                    | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 10                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 11                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 12                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 13                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 14                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 15                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| 16                                   | 3,483.00         | 5,643.00      | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,029.27                       | 6,189.27                           |
| <i>Each Add'l</i>                    |                  |               |             |          |            |                |               |            |                                |                                    |
| <i>Credit Hour</i>                   | <b>387.00</b>    | <b>627.00</b> |             |          |            |                |               |            |                                |                                    |

# OREGON STATE UNIVERSITY - Oregon Master of Public Health

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Students Admitted Fall 2008 or 2009 |                  |          |             |          |            |                |               |            |                                |                                    |
|-------------------------------------|------------------|----------|-------------|----------|------------|----------------|---------------|------------|--------------------------------|------------------------------------|
| Credit Hours                        | Graduate Tuition |          | FEES        |          |            |                |               | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|                                     |                  |          | Tech-nology | Building | Incidental | Health Service | Registra-tion |            |                                |                                    |
| 1                                   | 422.00           | 684.00   | 17.00       | 23.00    | 202.90     | 134.37         | 11.00         | 388.27     | 810.27                         | 1,072.27                           |
| 2                                   | 844.00           | 1,368.00 | 28.00       | 26.00    | 208.90     | 134.37         | 11.00         | 408.27     | 1,252.27                       | 1,776.27                           |
| 3                                   | 1,266.00         | 2,052.00 | 39.00       | 29.00    | 214.90     | 134.37         | 11.00         | 428.27     | 1,694.27                       | 2,480.27                           |
| 4                                   | 1,688.00         | 2,736.00 | 50.00       | 32.00    | 220.90     | 134.37         | 11.00         | 448.27     | 2,136.27                       | 3,184.27                           |
| 5                                   | 2,110.00         | 3,420.00 | 61.00       | 35.00    | 226.90     | 134.37         | 11.00         | 468.27     | 2,578.27                       | 3,888.27                           |
| 6                                   | 2,532.00         | 4,104.00 | 72.00       | 38.00    | 232.90     | 134.37         | 11.00         | 488.27     | 3,020.27                       | 4,592.27                           |
| 7                                   | 2,954.00         | 4,788.00 | 83.00       | 41.00    | 238.90     | 134.37         | 11.00         | 508.27     | 3,462.27                       | 5,296.27                           |
| 8                                   | 3,376.00         | 5,472.00 | 94.00       | 43.00    | 244.90     | 134.37         | 11.00         | 527.27     | 3,903.27                       | 5,999.27                           |
| 9                                   | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 10                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 11                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 12                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 13                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 14                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 15                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| 16                                  | 3,798.00         | 6,156.00 | 105.00      | 45.00    | 250.90     | 134.37         | 11.00         | 546.27     | 4,344.27                       | 6,702.27                           |
| Each Add'l                          |                  |          |             |          |            |                |               |            |                                |                                    |
| Credit Hour                         | 422.00           | 684.00   |             |          |            |                |               |            |                                |                                    |

# OREGON STATE UNIVERSITY - PHARMACY PHARM D PROGRAM

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Students Admitted Fall 2007 or Before |                     |             |                 |          |            |                   |                   |               |                                      |  |
|---------------------------------------|---------------------|-------------|-----------------|----------|------------|-------------------|-------------------|---------------|--------------------------------------|--|
| Credit<br>Hours                       | Pharmacy<br>Tuition |             | FEES            |          |            |                   |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|                                       | Residents           | Non-Residen | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion |               |                                      |  |
| Full-Time<br>redit Hours              | 5,496.00            | 8,664.00    | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 6,042.27                             | 9,210.27                                 |
| Part-Time (Degree Students)           |                     |             |                 |          |            |                   |                   |               |                                      |  |
| 1                                     | 458.00              | 722.00      | 17.00           | 23.00    | 202.90     | 134.37            | 11.00             | 388.27        | 846.27                               | 1,110.27                                 |
| 2                                     | 916.00              | 1,444.00    | 28.00           | 25.00    | 208.90     | 134.37            | 11.00             | 407.27        | 1,323.27                             | 1,851.27                                 |
| 3                                     | 1,374.00            | 2,166.00    | 39.00           | 27.00    | 214.90     | 134.37            | 11.00             | 426.27        | 1,800.27                             | 2,592.27                                 |
| 4                                     | 1,832.00            | 2,888.00    | 50.00           | 29.00    | 220.90     | 134.37            | 11.00             | 445.27        | 2,277.27                             | 3,333.27                                 |
| 5                                     | 2,290.00            | 3,610.00    | 61.00           | 31.00    | 226.90     | 134.37            | 11.00             | 464.27        | 2,754.27                             | 4,074.27                                 |
| 6                                     | 2,748.00            | 4,332.00    | 72.00           | 33.00    | 232.90     | 134.37            | 11.00             | 483.27        | 3,231.27                             | 4,815.27                                 |
| 7                                     | 3,206.00            | 5,054.00    | 83.00           | 35.00    | 238.90     | 134.37            | 11.00             | 502.27        | 3,708.27                             | 5,556.27                                 |
| 8                                     | 3,664.00            | 5,776.00    | 94.00           | 37.00    | 244.90     | 134.37            | 11.00             | 521.27        | 4,185.27                             | 6,297.27                                 |
| 9                                     | 4,122.00            | 6,498.00    | 105.00          | 39.00    | 250.90     | 134.37            | 11.00             | 540.27        | 4,662.27                             | 7,038.27                                 |
| 10                                    | 4,580.00            | 7,220.00    | 105.00          | 41.00    | 250.90     | 134.37            | 11.00             | 542.27        | 5,122.27                             | 7,762.27                                 |
| 11                                    | 5,038.00            | 7,942.00    | 105.00          | 43.00    | 250.90     | 134.37            | 11.00             | 544.27        | 5,582.27                             | 8,486.27                                 |
| Students Admitted Fall 2008 or 2009   |                     |             |                 |          |            |                   |                   |               |                                      |  |
| Credit<br>Hours                       | Pharmacy<br>Tuition |             | FEES            |          |            |                   |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|                                       | Residents           | Non-Residen | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion |               |                                      |  |
| Full-Time<br>redit Hours              | 5,832.00            | 8,664.00    | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 6,378.27                             | 9,210.27                                 |
| Part-Time (Degree Students)           |                     |             |                 |          |            |                   |                   |               |                                      |  |
| 1                                     | 486.00              | 722.00      | 17.00           | 23.00    | 202.90     | 134.37            | 11.00             | 388.27        | 874.27                               | 1,110.27                                 |
| 2                                     | 972.00              | 1,444.00    | 28.00           | 25.00    | 208.90     | 134.37            | 11.00             | 407.27        | 1,379.27                             | 1,851.27                                 |
| 3                                     | 1,458.00            | 2,166.00    | 39.00           | 27.00    | 214.90     | 134.37            | 11.00             | 426.27        | 1,884.27                             | 2,592.27                                 |
| 4                                     | 1,944.00            | 2,888.00    | 50.00           | 29.00    | 220.90     | 134.37            | 11.00             | 445.27        | 2,389.27                             | 3,333.27                                 |
| 5                                     | 2,430.00            | 3,610.00    | 61.00           | 31.00    | 226.90     | 134.37            | 11.00             | 464.27        | 2,894.27                             | 4,074.27                                 |
| 6                                     | 2,916.00            | 4,332.00    | 72.00           | 33.00    | 232.90     | 134.37            | 11.00             | 483.27        | 3,399.27                             | 4,815.27                                 |
| 7                                     | 3,402.00            | 5,054.00    | 83.00           | 35.00    | 238.90     | 134.37            | 11.00             | 502.27        | 3,904.27                             | 5,556.27                                 |
| 8                                     | 3,888.00            | 5,776.00    | 94.00           | 37.00    | 244.90     | 134.37            | 11.00             | 521.27        | 4,409.27                             | 6,297.27                                 |
| 9                                     | 4,374.00            | 6,498.00    | 105.00          | 39.00    | 250.90     | 134.37            | 11.00             | 540.27        | 4,914.27                             | 7,038.27                                 |
| 10                                    | 4,860.00            | 7,220.00    | 105.00          | 41.00    | 250.90     | 134.37            | 11.00             | 542.27        | 5,402.27                             | 7,762.27                                 |
| 11                                    | 5,346.00            | 7,942.00    | 105.00          | 43.00    | 250.90     | 134.37            | 11.00             | 544.27        | 5,890.27                             | 8,486.27                                 |

# OREGON STATE UNIVERSITY - VETERINARY MEDICINE

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours             | Graduate<br>Tuition<br><br>Residents      Non-Residents |        | FEES            |          |            |                   |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|-----------------------------|---|--------|-----------------|----------|------------|-------------------|-------------------|---------------|--------------------------------------|--|
|                             |   |        | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion |               |                                      |  |
| First - Third Year Students |   |        |                 |          |            |                   |                   |               |                                      |  |
| Full - Time                 | 5,663   | 11,438 | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 6,209.27                             | 11,984.27                                |
| Fourth Year Students        |   |        |                 |          |            |                   |                   |               |                                      |  |
| Full - Time                 | 4,247   | 8,579  | 105.00          | 45.00    | 250.90     | 134.37            | 11.00             | 546.27        | 4,793.27                             | 9,125.27                                 |

### Endnotes:

Veterinary Medicine students will not be assessed the over-time fee. This exception to the general policy for other graduate programs results from the Veterinary Medicine curricular design which requires larger carrying loads in certain terms for normal progress toward a degree.

Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed four term fees during that period of time. Fee payment dates will correspond to normal Fall, Winter, Spring and Summer term schedules.

Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.

|                             |          |          |        |       |        |        |       |        |          |          |
|-----------------------------|----------|----------|--------|-------|--------|--------|-------|--------|----------|----------|
| Full-Time                   |          |          |        |       |        |        |       |        |          |          |
| Credit Hours                | 5,832.00 | 8,664.00 | 105.00 | 45.00 | 250.90 | 134.37 | 11.00 | 546.27 | 6,378.27 | 9,210.27 |
| Part-Time (Degree Students) |          |          |        |       |        |        |       |        |          |          |
| 1                           | 486.00   | 722.00   | 17.00  | 23.00 | 202.90 | 134.37 | 11.00 | 388.27 | 874.27   | 1,110.27 |
| 2                           | 972.00   | 1,444.00 | 28.00  | 25.00 | 208.90 | 134.37 | 11.00 | 407.27 | 1,379.27 | 1,851.27 |
| 3                           | 1,458.00 | 2,166.00 | 39.00  | 27.00 | 214.90 | 134.37 | 11.00 | 426.27 | 1,884.27 | 2,592.27 |
| 4                           | 1,944.00 | 2,888.00 | 50.00  | 29.00 | 220.90 | 134.37 | 11.00 | 445.27 | 2,389.27 | 3,333.27 |
| 5                           | 2,430.00 | 3,610.00 | 61.00  | 31.00 | 226.90 | 134.37 | 11.00 | 464.27 | 2,894.27 | 4,074.27 |
| 6                           | 2,916.00 | 4,332.00 | 72.00  | 33.00 | 232.90 | 134.37 | 11.00 | 483.27 | 3,399.27 | 4,815.27 |
| 7                           | 3,402.00 | 5,054.00 | 83.00  | 35.00 | 238.90 | 134.37 | 11.00 | 502.27 | 3,904.27 | 5,556.27 |
| 8                           | 3,888.00 | 5,776.00 | 94.00  | 37.00 | 244.90 | 134.37 | 11.00 | 521.27 | 4,409.27 | 6,297.27 |
| 9                           | 4,374.00 | 6,498.00 | 105.00 | 39.00 | 250.90 | 134.37 | 11.00 | 540.27 | 4,914.27 | 7,038.27 |
| 10                          | 4,860.00 | 7,220.00 | 105.00 | 41.00 | 250.90 | 134.37 | 11.00 | 542.27 | 5,402.27 | 7,762.27 |
| 11                          | 5,346.00 | 7,942.00 | 105.00 | 43.00 | 250.90 | 134.37 | 11.00 | 544.27 | 5,890.27 | 8,486.27 |

### Endnotes:

Honors College students are assessed additional Honors College tuition of \$250 per term.

# OREGON STATE UNIVERSITY - CASCADES CAMPUS

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours    | Undergraduate<br>Tuition |               | FEES     |            |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|--------------------|--------------------------|---------------|----------|------------|-------------------|---------------|--------------------------------------|--|
|                    |                          |               | Building | Incidental | Health<br>Service |               |                                      |  |
|                    | Residents                | Non-Residents |          |            |                   |               |                                      |  |
| 1                  | 146.00                   | 510.00        | 23.00    | 88.00      | 0.00              | 111.00        | 257.00                               | 621.00                                   |
| 2                  | 292.00                   | 1,020.00      | 25.00    | 92.00      | 0.00              | 117.00        | 409.00                               | 1,137.00                                 |
| 3                  | 438.00                   | 1,530.00      | 27.00    | 96.00      | 0.00              | 123.00        | 561.00                               | 1,653.00                                 |
| 4                  | 584.00                   | 2,040.00      | 29.00    | 100.00     | 0.00              | 129.00        | 713.00                               | 2,169.00                                 |
| 5                  | 730.00                   | 2,550.00      | 31.00    | 104.00     | 0.00              | 135.00        | 865.00                               | 2,685.00                                 |
| 6                  | 876.00                   | 3,060.00      | 33.00    | 108.00     | 0.00              | 141.00        | 1,017.00                             | 3,201.00                                 |
| 7                  | 1,022.00                 | 3,570.00      | 35.00    | 112.00     | 0.00              | 147.00        | 1,169.00                             | 3,717.00                                 |
| 8                  | 1,168.00                 | 4,080.00      | 37.00    | 116.00     | 0.00              | 153.00        | 1,321.00                             | 4,233.00                                 |
| 9                  | 1,314.00                 | 4,590.00      | 39.00    | 120.00     | 0.00              | 159.00        | 1,473.00                             | 4,749.00                                 |
| 10                 | 1,460.00                 | 5,100.00      | 41.00    | 125.00     | 0.00              | 166.00        | 1,626.00                             | 5,266.00                                 |
| 11                 | 1,606.00                 | 5,610.00      | 43.00    | 130.00     | 0.00              | 173.00        | 1,779.00                             | 5,783.00                                 |
| 12                 | 1,752.00                 | 6,120.00      | 45.00    | 135.00     | 0.00              | 180.00        | 1,932.00                             | 6,300.00                                 |
| 13                 | 1,752.00                 | 6,120.00      | 45.00    | 135.00     | 0.00              | 180.00        | 1,932.00                             | 6,300.00                                 |
| 14                 | 1,752.00                 | 6,120.00      | 45.00    | 135.00     | 0.00              | 180.00        | 1,932.00                             | 6,300.00                                 |
| 15                 | 1,752.00                 | 6,120.00      | 45.00    | 135.00     | 0.00              | 180.00        | 1,932.00                             | 6,300.00                                 |
| 16                 | 1,752.00                 | 6,120.00      | 45.00    | 135.00     | 0.00              | 180.00        | 1,932.00                             | 6,300.00                                 |
| 17                 | 1,898.00                 | 6,630.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,078.00                             | 6,810.00                                 |
| 18                 | 2,044.00                 | 7,140.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,224.00                             | 7,320.00                                 |
| 19                 | 2,190.00                 | 7,650.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,370.00                             | 7,830.00                                 |
| 20                 | 2,336.00                 | 8,160.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,516.00                             | 8,340.00                                 |
| 21                 | 2,482.00                 | 8,670.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,662.00                             | 8,850.00                                 |
| 22                 | 2,628.00                 | 9,180.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,808.00                             | 9,360.00                                 |
| 23                 | 2,774.00                 | 9,690.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,954.00                             | 9,870.00                                 |
| 24                 | 2,920.00                 | 10,200.00     | 45.00    | 135.00     | 0.00              | 180.00        | 3,100.00                             | 10,380.00                                |
| 25                 | 3,066.00                 | 10,710.00     | 45.00    | 135.00     | 0.00              | 180.00        | 3,246.00                             | 10,890.00                                |
| <i>Each Add'l</i>  |                          |               |          |            |                   |               |                                      |  |
| <i>Credit Hour</i> |                          |               |          |            |                   |               |                                      |  |
|                    | <b>146.00</b>            | <b>510.00</b> |          |            |                   |               |                                      |  |

# OREGON STATE UNIVERSITY - CASCADES CAMPUS

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours    | Graduate<br>Tuition |               | FEES            |          |            |                   |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|--------------------|---------------------|---------------|-----------------|----------|------------|-------------------|-------------------|---------------|--------------------------------------|--|
|                    |                     |               | Tech-<br>nology | Building | Incidental | Health<br>Service | Registra-<br>tion |               |                                      |  |
| 1                  | 362.00              | 587.00        | 17.00           | 23.00    | 95.00      | 0.00              | 11.00             | 146.00        | 508.00                               | 733.00                                   |
| 2                  | 724.00              | 1,174.00      | 28.00           | 26.00    | 100.00     | 0.00              | 11.00             | 165.00        | 889.00                               | 1,339.00                                 |
| 3                  | 1,086.00            | 1,761.00      | 39.00           | 29.00    | 105.00     | 0.00              | 11.00             | 184.00        | 1,270.00                             | 1,945.00                                 |
| 4                  | 1,448.00            | 2,348.00      | 50.00           | 32.00    | 110.00     | 0.00              | 11.00             | 203.00        | 1,651.00                             | 2,551.00                                 |
| 5                  | 1,810.00            | 2,935.00      | 61.00           | 35.00    | 115.00     | 0.00              | 11.00             | 222.00        | 2,032.00                             | 3,157.00                                 |
| 6                  | 2,172.00            | 3,522.00      | 72.00           | 38.00    | 120.00     | 0.00              | 11.00             | 241.00        | 2,413.00                             | 3,763.00                                 |
| 7                  | 2,534.00            | 4,109.00      | 83.00           | 41.00    | 125.00     | 0.00              | 11.00             | 260.00        | 2,794.00                             | 4,369.00                                 |
| 8                  | 2,896.00            | 4,696.00      | 94.00           | 43.00    | 130.00     | 0.00              | 11.00             | 278.00        | 3,174.00                             | 4,974.00                                 |
| 9                  | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 10                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 11                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 12                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 13                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 14                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 15                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| 16                 | 3,258.00            | 5,283.00      | 105.00          | 45.00    | 135.00     | 0.00              | 11.00             | 296.00        | 3,554.00                             | 5,579.00                                 |
| <i>Each Add'l</i>  |                     |               |                 |          |            |                   |                   |               |                                      |  |
| <i>Credit Hour</i> | <b>362.00</b>       | <b>587.00</b> |                 |          |            |                   |                   |               |                                      |  |



# OREGON STATE UNIVERSITY - CASCADES CAMPUS

## 2009-10 Academic Year Tuition and Required Fees - Per Term

| Credit<br>Hours    | College of Business<br>Undergraduate<br>Tuition |               | FEES     |            |                   | Total<br>Fees | Total<br>Fees + Tuition<br>Residents | Total<br>Fees + Tuition<br>Non-Residents |
|--------------------|---|---------------|----------|------------|-------------------|---------------|--------------------------------------|--|
|                    | Residents                                       | Non-Resident  | Building | Incidental | Health<br>Service |               |                                      |  |
| 1                  | 160.00  | 519.00        | 23.00    | 88.00      | 0.00              | 111.00        | 271.00                               | 630.00                                   |
| 2                  | 320.00  | 1,038.00      | 25.00    | 92.00      | 0.00              | 117.00        | 437.00                               | 1,155.00                                 |
| 3                  | 480.00  | 1,557.00      | 27.00    | 96.00      | 0.00              | 123.00        | 603.00                               | 1,680.00                                 |
| 4                  | 640.00  | 2,076.00      | 29.00    | 100.00     | 0.00              | 129.00        | 769.00                               | 2,205.00                                 |
| 5                  | 800.00  | 2,595.00      | 31.00    | 104.00     | 0.00              | 135.00        | 935.00                               | 2,730.00                                 |
| 6                  | 960.00  | 3,114.00      | 33.00    | 108.00     | 0.00              | 141.00        | 1,101.00                             | 3,255.00                                 |
| 7                  | 1,120.00  | 3,633.00      | 35.00    | 112.00     | 0.00              | 147.00        | 1,267.00                             | 3,780.00                                 |
| 8                  | 1,280.00  | 4,152.00      | 37.00    | 116.00     | 0.00              | 153.00        | 1,433.00                             | 4,305.00                                 |
| 9                  | 1,440.00  | 4,671.00      | 39.00    | 120.00     | 0.00              | 159.00        | 1,599.00                             | 4,830.00                                 |
| 10                 | 1,600.00  | 5,190.00      | 41.00    | 125.00     | 0.00              | 166.00        | 1,766.00                             | 5,356.00                                 |
| 11                 | 1,760.00  | 5,709.00      | 43.00    | 130.00     | 0.00              | 173.00        | 1,933.00                             | 5,882.00                                 |
| 12                 | 1,920.00  | 6,228.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,100.00                             | 6,408.00                                 |
| 13                 | 1,929.00  | 6,237.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,109.00                             | 6,417.00                                 |
| 14                 | 1,938.00  | 6,246.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,118.00                             | 6,426.00                                 |
| 15                 | 1,947.00  | 6,255.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,127.00                             | 6,435.00                                 |
| 16                 | 1,956.00  | 6,264.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,136.00                             | 6,444.00                                 |
| 17                 | 2,116.00  | 6,783.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,296.00                             | 6,963.00                                 |
| 18                 | 2,276.00  | 7,302.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,456.00                             | 7,482.00                                 |
| 19                 | 2,436.00  | 7,821.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,616.00                             | 8,001.00                                 |
| 20                 | 2,596.00  | 8,340.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,776.00                             | 8,520.00                                 |
| 21                 | 2,756.00  | 8,859.00      | 45.00    | 135.00     | 0.00              | 180.00        | 2,936.00                             | 9,039.00                                 |
| 22                 | 2,916.00  | 9,378.00      | 45.00    | 135.00     | 0.00              | 180.00        | 3,096.00                             | 9,558.00                                 |
| 23                 | 3,076.00  | 9,897.00      | 45.00    | 135.00     | 0.00              | 180.00        | 3,256.00                             | 10,077.00                                |
| 24                 | 3,236.00  | 10,416.00     | 45.00    | 135.00     | 0.00              | 180.00        | 3,416.00                             | 10,596.00                                |
| 25                 | 3,396.00  | 10,935.00     | 45.00    | 135.00     | 0.00              | 180.00        | 3,576.00                             | 11,115.00                                |
| <i>Each Add'l</i>  |   |               |          |            |                   |               |                                      |  |
| <i>Credit Hour</i> | <b>160.00</b>                                   | <b>519.00</b> |          |            |                   |               |                                      |  |

**OREGON STATE UNIVERSITY - CORVALLIS CAMPUS**  
**2009-10 Academic Year - Per Term**

| <b>Programmatic Resource Fees - colleges, schools and majors</b><br><b>Fees are per term unless otherwise specified</b>               |  |  | <b>Undergraduate</b> | <b>Graduate</b> |
|---|--|--|----------------------|-----------------|
| Engineering (\$43.00 per credit hour up to \$430.00 per term)   |  |  |                      | 430.00          |
| MBA Students (\$35.00 per credit hour up to \$350.00 per term)  |  |  |                      | 350.00          |
| Interdisciplinary Studies   |  |  |                      | 35.00           |
| Educational Resources   |  |  |                      | 50.00           |
| Honors College  |  |  |                      | 250.00          |
| Matriculation Fee (one time on all new and transfer students)   |  |  | 300.00               | 205.00          |
| <b>OREGON STATE UNIVERSITY - CASCADES CAMPUS</b>  |  |  |                      |                 |
| <b>Universal and Programmatic Resource Fees - colleges, schools and majors</b><br><b>Fees are per term unless otherwise specified</b> |  |  | <b>Undergraduate</b> | <b>Graduate</b> |
| Educational Resources   |  |  |                      | 50.00           |
| Matriculation Fee (one time on all new and transfer students)   |  |  | 300.00               | 205.00          |

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## Oregon State University Capital Projects

The following schedule is a list of capital projects authorized by the Oregon University System Board and the Legislature for OSU as of June 30, 2008. Each biennium OUS campuses submit budget requests to the OUS Board based on their campus master plans and identified needs. The Oregon University System presents a capital budget to the Governor and the Legislature, which authorizes expenditure limitation for approved projects and identifies sources of funding. Limitation is provided by six years and then expires if it has not been used within that timeframe. The OUS may also seek authorization for expenditure limitation from the Legislative Emergency Board for projects that were not anticipated during the capital budgeting process.

The OSU Capital Projects that follow are listed according to the biennium of legislative authorization and the sources of financing identified for the projects. Current funding sources include:

- XI-G Bonds represent bonds issues by the state for the Oregon University System under Article XI of the Oregon Constitution. The university must raise a one to one cash match to qualify for the issuance of XI-G Bonds. Debt service is paid by the state general fund, and OSU is not responsible for debt repayment.
- XI-F Bonds are used to finance self-liquidating and self supporting projects, and these bonds are a direct liability of the university. Revenues sources for repayment include student building and incidental fees, residential housing receipts, income from athletics, and parking fees.
- Other funds are generally gifts and donations to support building construction and improvements.
- Lottery Bonds are issued by the state with the debt service repaid with revenues generated by the state lottery. Projects funded with Lottery Bonds must contribute to economic development.
- The State Energy Loan Program (SELP) is a low interest loan program for energy conservation projects, administered through the State of Oregon Office of Energy. Repayment is funded through energy savings generated by the projects.
- Certificates of Participation (COPS) are financing instruments issued by the state, generally for equipment and technology, which are backed by the equipment or improvement being purchased.

Major capital spending projects planned for FY 2009 include construction of the new Linus Pauling Research & Education Building, the Education Hall remodel, deferred maintenance upgrades to Nash Hall, and beginning construction on the International Residence Hall.

Oregon State University  
Authorized Capital Projects  
As of June 30, 2009

| <u>Project Title</u>  | <u>Biennium</u> | <u>General<br/>Funds</u> | <u>XI-G<br/>Bonds</u> | <u>XI-F<br/>Bonds</u> | <u>Other</u>   | <u>Lottery<br/>Bonds</u> | <u>Loans &amp;<br/>COP's</u> | <u>TOTAL</u>   |
|---|-----------------|--------------------------|-----------------------|-----------------------|----------------|--------------------------|------------------------------|----------------|
| Cauthorn Hall Housing Remodel                               | 05-07           | -                        | -                     | 10,500,000            | -              | -                        | -                            | 10,500,000     |
| Student Family Housing & Childcare Cntr. Construction       | 05-07           | -                        | -                     | -                     | 17,500,000     | -                        | -                            | 17,500,000     |
| Student Housing Suites & Apartments Construction            | 05-07           | -                        | -                     | -                     | 17,500,000     | -                        | -                            | 17,500,000     |
| Residential Infrastructure deferred maintenance             | 05-07           | -                        | -                     | 3,000,000             | -              | -                        | -                            | 3,000,000      |
| Arnold Dining Center remodel                                | 05-07           | -                        | -                     | 1,000,000             | -              | -                        | -                            | 1,000,000      |
| Finley Hall remodel   | 05-07           | -                        | -                     | 12,500,000            | -              | -                        | -                            | 12,500,000     |
| Memorial Union Phase 3 Renovation                           | 05-07           | -                        | -                     | -                     | 7,500,000      | -                        | -                            | 7,500,000      |
| New Steam Plant/Utility Switch Construction                 | 05-07           | -                        | 12,000,000            | 17,000,000            | 12,000,000     | -                        | 8,000,000                    | 49,000,000     |
| Research Park Multi-tenant #1 and #2                        | 05-07           | -                        | -                     | -                     | 1              | -                        | -                            | 1              |
| Our Little Village Child Care Center                        | 05-07           | -                        | -                     | 2,200,000             | -              | -                        | -                            | 2,200,000      |
| Deferred Maintenance Tier 2, OSU Education Hall             | 05-07           | -                        | -                     | -                     | -              | 7,152,000                | 1,355,000                    | 8,507,000      |
| Apperson Hall   | 05-07           | -                        | -                     | -                     | 14,000,000     | -                        | -                            | 14,000,000     |
| Reser Stadium and parking addition                          | 05-07           | -                        | -                     | 4,000,000             | -              | -                        | -                            | 4,000,000      |
| College of Veterinary Medicine, Large Animal Hospital       | 05-07           | -                        | -                     | -                     | 12,000,000     | -                        | -                            | 12,000,000     |
| College of Veterinary Medicine, Large Animal Hospital       | 05-07           | -                        | -                     | 7,000,000             | (7,000,000)    | -                        | -                            | -              |
| Nash Hall seismic   | 05-07           | -                        | -                     | -                     | 2,000,000      | -                        | -                            | 2,000,000      |
| Animal sciences education and research pavilion             | 05-07           | -                        | 4,000,000             | -                     | 4,000,000      | -                        | -                            | 8,000,000      |
| Nash Chiller (transfer existing limitation - net \$0)       | 05-07           | -                        | -                     | -                     | -              | -                        | -                            | -              |
| Reser Stadium Expansion Phase 2                             | 05-07           | -                        | -                     | 27,000,000            | 6000000        | 0                        | 0                            | 33,000,000     |
|   |                 |                          |                       |                       |                |                          |                              |                |
| Intramural Field Synthetic Turf Project                     | 07-09           | -                        | -                     | -                     | 3,250,000      | -                        | -                            | 3,250,000      |
| Apperson Hall   | 07-09           | -                        | -                     | -                     | 4,000,000      | -                        | -                            | 4,000,000      |
| Pauling Research & Education Bldg. (LPI & class laboratory) | 07-09           | -                        | 31,256,035            | -                     | 31,256,035     | -                        | -                            | 62,512,070     |
| Mouse Model Organism Facility                               | 07-09           | -                        | -                     | -                     | 1,500,000      | -                        | -                            | 1,500,000      |
| Nash Hall DM/Seismic Tier II                                | 07-09           | 3,776,000                | 3,776,000             | -                     | 1,198,000      | -                        | 6,824,000                    | 15,574,000     |
| National Wave Energy Research Center                        | 07-09           | 1,500,000                | 1,500,000             | -                     | 3,000,000      | -                        | -                            | 6,000,000      |
| Building Rewiring   | 07-09           | -                        | -                     | -                     | -              | -                        | 5,000,000                    | 5,000,000      |
| Goss Stadium Expansion                                      | 07-09           | -                        | -                     | -                     | 4,500,000      | -                        | -                            | 4,500,000      |
| UHDS Arnold Hall Renovation                                 | 07-09           | -                        | -                     | 3,500,000             | -              | -                        | -                            | 3,500,000      |
| Cross Country Track   | 07-09           | -                        | -                     | 3,000,000             | -              | -                        | -                            | 3,000,000      |
| University/Athletics Academic Center                        | 07-09           | -                        | -                     | 1                     | -              | -                        | -                            | 1              |
| Boathouse Remodel   | 07-09           | -                        | -                     | 3,000,000             | -              | -                        | -                            | 3,000,000      |
| Gill Coliseum Renovation                                    | 07-09           | -                        | -                     | 20,000,000            | -              | -                        | -                            | 20,000,000     |
|   |                 |                          |                       |                       |                |                          |                              |                |
| Education Hall Structural Deficiencies DM                   | 09-11           |                          |                       |                       |                | 4,000,000                |                              | 4,000,000      |
| Strand Ag Hall Deferred Maintenance                         | 09-11           |                          | 6,586,000             |                       |                | 6,586,000                | 11,698,000                   | 24,870,000     |
| Bates Hall/Hallie Ford Healthy Children & Families Center   | 09-11           |                          | 6,000,000             |                       | 6,000,000      |                          |                              | 12,000,000     |
| Student Success Center                                      | 09-11           |                          | 2,054,000             |                       | 7,392,000      | 4,554,000                |                              | 14,000,000     |
| Cultural Center   | 09-11           |                          |                       | 10,000,000            |                |                          |                              | 10,000,000     |
| International Residence Hall                                | 09-11           |                          |                       | 52,000,000            |                |                          |                              | 52,000,000     |
| Sports Performance Center                                   | 09-11           |                          |                       | 12,000,000            |                |                          |                              | 12,000,000     |
| CH2M Hill Alumni Center                                     | 09-11           |                          |                       |                       | 4,200,000      |                          |                              | 4,200,000      |
| Sonpark/EPA Acquisition                                     | 09-11           |                          |                       |                       |                |                          | 1,900,000                    | 1,900,000      |
| Warehouse Acquisition                                       | 09-11           |                          |                       |                       |                |                          | 1,000,000                    | 1,000,000      |
| Biofuels Demonstration Project                              | 09-11           |                          | 4,000,000             |                       | 4,000,000      |                          |                              | 8,000,000      |
| Total   |                 | \$ 5,276,000             | \$ 71,172,035         | \$ 187,700,001        | \$ 155,796,036 | \$ 22,292,000            | \$ 35,777,000                | \$ 478,013,072 |

Oregon State University  
Capital Budget - Major Projects  
Fiscal Year 2010

|                                   | Total<br>Authorization | Spent as of<br>2009 | FY10<br>Budget |
|-----------------------------------|------------------------|---------------------|----------------|
| Pauling Research & Education Bldg | \$ 62,512,070          | \$ 3,358,068        | \$ 28,000,000  |
| Gill Coliseum Renovation          | 20,000,000             | 3,183,535           | 2,672,240      |
| HP Building 11 Renovation         | 9,500,000              | 1,586,493           | 7,913,507      |
| Nash Hall DM Upgrade              | 15,574,000             | 871,618             | 13,000,000     |
| New Energy Center                 | 49,000,000             | 37,047,294          | 7,000,000      |
| Education Hall Remodel            | 12,507,000             | 839,196             | 4,000,000      |
| Cauthorn Hall Remodel             | 10,500,000             | 112,735             | 500,000        |
| Arnold Dining                     | 3,500,000              | -                   | 1,000,000      |
| Hallie Ford                       | 12,000,000             | -                   | 4,000,000      |
| Student Success Center            | 14,000,000             | -                   | 3,709,000      |
| INTO International Residence Hall | 52,000,000             | -                   | 7,449,900      |
| Sonapark/EPA Acquisition          | 1,900,000              | -                   | 1,900,000      |
| Warehouse Acquisition             | 1,000,000              | -                   | 1,000,000      |
| Total                             | \$ 183,093,070         | \$ 46,998,939       | \$ 62,585,747  |

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**Oregon State University  
Extended Campus**

**Ecampus Revenue Allocation Model (ERAM)**

**Introduction**

The intent of establishing the Extended Campus Revenue Allocation Model (ERAM) is to create a mechanism for building and sustaining delivery of an inventory of degree and credit-bearing certificate programs specifically designed to meet the academic needs of the growing non-residential, non-traditional student body of Oregon State University. The ERAM is intended to enable this development and delivery by:

1. Providing incentives for departments to become active in teaching non-resident, non-traditional OSU students.
2. Providing incentives for departments to collaborate with the Extended Campus in building and delivering the OSU distance and online program inventory.
3. Providing an additional source of revenue to departments to meet departmental growth and development needs.
4. Generating a “replacement” or additional revenue stream for University allocation for institutional sustainability and development.

**Implementation**

The ERAM, as presented in this document, received final approval from the President’s Office, the Provost’s Office, and the Office of the Vice President for Administration and Finance for initial implementation Winter Quarter 2003.

The ERAM is based on the assumption that the SCH output of distance education courses, with an adequate degree inventory, has the potential of rapid and significant growth. The ERAM will be applied to an inventory of degree and certificate programs, identified through market analysis, that meet the academic needs of the rapidly growing lifelong learning population in Oregon and the U.S, and the goals for outreach of OSU departments and colleges.

Implementation of the ERAM is designed to stimulate growth of this inventory and programs, and is anticipated to result in a significant level of net revenue above costs for OSU over the 5-7 year period following its implementation.

**Revenue Distribution Model**

The ERAM model is framed around a revenue distribution formula designed to complement the FY 2003 Budget Allocation Model (BAM). The BAM was developed by the FY 2003 Budget Reconciliation Committee and is based on the “dollars-follow-productivity” philosophy reflected in the ERAM.



I. The original formula consisted of four basic components:

1. Graduate and undergraduate tuition rates that are bench-marked to the published tuition rates for a single three-credit course on the Corvallis campus.
2. A distribution formula for tuition revenues using a ratio of 80% to the academic unit, and 20% to program inventory development.
3. A distribution formula for funding produced by the application of the RAM to eligible SCH using the ratio established by the BRC – 66.4% to academic units and 33.6% to central administrative units. This distribution ratio is designed to “float” with the ratios produced by the BAM.
4. A standardized distance-learning fee to operate the OSU Extended Campus centralized operations and infrastructure. The distance education fee replaces the fees that on-campus, resident students pay for items such as student health services, athletic fees, residence building fees, etc.

II. Ecampus coordinates with OSU Division of Administration and Budget in tracking the student credit hour (SCH) productivity for each unit:

1. Tuition revenue is allocated by Ecampus based on current year SCH productivity – distributed on a quarterly basis.
2. RAM revenue is allocated based on eligible prior year SCH productivity – distributed at the beginning of the fiscal year.

III. During Academic Year 06-07, the allocation ratio was reviewed to determine the proposed future revenue allocations based on the following criteria:

1. Does the allocation ratio provide sufficient revenue flow to the departments participating in the delivery of the OSU Extended Campus distance degree inventory to support related departmental costs?
2. Does the allocation ratio provide sufficient incentive revenue for departmental growth and faculty development?
3. Are there emerging university-wide needs that require a larger percentage of the allocation ratio?

As a result of the review, the fiscal year 07-09 tuition formula was modified: 80% to academic units, 10% to Ecampus programs and inventory development, and 10% for central reallocations. This 10% was reallocated to support rebasing. In fiscal year 2010 an additional \$1 million was set aside from Ecampus’s fund balance which will go toward the central pools and reserves. This is a one-time transfer.

**Distribution Schedule for “Central Services”**

Although the final distribution of the “central services” portion of the RAM revenues realized under the ERAM are the decision of Administration and Budget, the ERAM model is based on the intent that this portion of the revenue be allocated among

those units directly impacted by providing support services for the OSU off-campus student body. The allocation is being distributed on the following schedule, based on the level of participation by the units in providing service/infrastructure support for off-campus students and to Ecampus. Initial distribution is as follows:

30% - Information Services

30% - University Library\*

30% - Student Services (Admissions, Registrar)

10% - Graduate School

\*The University Library is currently classified as an academic unit and is allocated a portion of the RAM revenue generated by Ecampus courses in the BAM calculations and distribution.

**Oregon State University**  
**Ecampus Estimated Distribution of FY10 Revenues<sup>1</sup>**

|                             | Productivity Reallocation |                             |                | Net Tuition   |                | Fee                              |
|-----------------------------|---------------------------|-----------------------------|----------------|---|----------------|----------------------------------|
|                             |                           | <b>\$ 1,425,112</b>         | <b>100.00%</b> | <b>\$ 11,449,473</b>  | <b>100.00%</b> | <b>\$75 per SCH</b>              |
|                             | <b>Unit</b>               | <b>Academic Units</b>       | <b>66.40%</b>  | <b>Academic Units</b>   | <b>80.00%</b>  |                                  |
|                             | <b>Distribution %</b>     | <b>Admin Units</b>          | <b>33.60%</b>  | <b>Ecampus</b>  | <b>10.00%</b>  |                                  |
|                             |                           |                             |                | <b>Administration</b>   | <b>10.00%</b>  |                                  |
| <b>Academic Units:</b>      |                           |                             |                | <b>See Note 3 below for explanation of tuition distribution to academic units</b> |                |                                  |
| Ag Sci                      | 12.58%                    | \$ 119,257                  |                |   |                |                                  |
| Business                    | 5.24%                     | 49,594                      |                |   |                |                                  |
| Forestry                    | 2.27%                     | 21,449                      |                |   |                |                                  |
| Education                   | 8.06%                     | 76,250                      |                |   |                |                                  |
| Science                     | 22.54%                    | 213,252                     |                |   |                |                                  |
| CLA                         | 42.00%                    | 397,399                     |                |   |                |                                  |
| COAS                        | 1.31%                     | 12,398                      |                |   |                |                                  |
| Engineering                 | 1.09%                     | 10,213                      |                |   |                |                                  |
| Academic Affairs            | 0.36%                     | 3,441                       |                |   |                |                                  |
| HHS                         | 4.55%                     | 43,022                      |                |   |                |                                  |
| <b>Academic Units Total</b> | <b>100.00%</b>            | <b>946,275</b>              | <b>66.40%</b>  | <b>9,159,578</b>  | <b>80.00%</b>  | <b>0</b>                         |
| <b>E-Campus</b>             |                           |                             |                | <b>1,144,947</b>  | <b>10.00%</b>  | <b>5,197,000</b>                 |
| <b>Administration</b>       |                           | <b>478,837</b> <sup>2</sup> | <b>33.60%</b>  | <b>1,144,947</b> <sup>4</sup>   | <b>10.00%</b>  |                                  |
| <b>Total</b>                |                           | <b>\$ 1,425,112</b>         | <b>100.00%</b> | <b>\$ 11,449,473</b>  | <b>100.00%</b> | <b>\$ 5,197,000</b> <sup>5</sup> |

<sup>1</sup> Rounded to whole dollars based on estimated percentage distributions.

<sup>2</sup> Distributed to initial budget of service units supporting Ecampus - 30% each to Library, Student Affairs and Information Services; 10% to Graduate School.

<sup>3</sup> The academic units receive 80% of the tuition revenue generated by each course at the end of the term.

The distribution amounts are calculated based on student enrollments and whether the student credit hours are generated by an undergraduate course or graduate course.

<sup>4</sup> Supports rebasing distribution

<sup>5</sup> \$1 million transferred from Ecampus to Budget Reserve in FY10 Initial Budget

## **REVENUE DEFINITION SECTION**

### **State Appropriations**

State General Funds are appropriated to OUS biennially by the legislature. The distribution of these funds to the campuses is developed in compliance with legislative budget notes and board policy. Funds are allocated through the OUS Resource Allocation Model.

### **Resource Allocation Model**

The Resource Allocation Model (RAM) allocates state General Fund dollars to campuses. State General Fund support is provided to campuses through two mechanisms: on a per-student FTE basis that is funded through the cells, and on a targeted program basis.

### **Cell Funding**

The number of eligible full time students (generally Oregon residents) by discipline drives funding. Funding values are identified in 12 “cells”: four levels of instruction by low, medium, and high cost. Each cell represents the average state share of cost for one FTE student. The number of FTE students in each cell drives the projected state revenue necessary to adequately fund instructional programs. Since the RAM was adopted in 1999, the Legislature has not fully funded the OUS request for state support. Due to state revenue reductions, the cell values and the number of students funded have been decreased to fall within the dollars available for allocation.

### **Targeted Programs**

Targeted programs generally provide funding to support policy decisions, those areas not reached through cell funding, or those areas in need of enhanced funding due to extraordinarily high program costs or other factors. Targeted programs are mission-based rather than enrollment driven.

### **Building Maintenance - Statewide Public Service Facilities at OSU**

Provides an amount for Oregon State University to operate and maintain statewide public services facilities (related to Agriculture Experiment Station, Extension Services and Forestry Research Lab) on the Corvallis campus.

### **Sponsored Research** (excluding indirect cost recovery)

Provides support for research as an incentive to institutions to attract additional sponsored research to the campuses. Support levels were originally calculated on the basis of four percent of selected base sponsored research levels plus a biennial inflation component; however, they are currently reduced based on state dollars available.

### **Additional Research Support**

Provides additional research support to the institutions based on a percent of instructional faculty salaries. Funding was originally calculated at three percent of

faculty salaries for OSU; however, it is currently reduced based on state dollars available.

### **Campus Public Service Programs**

Provides funding for institutional public service operations for the Veterinary Diagnostic Laboratory at OSU.

### **OUS System-wide Expenses and Programs**

Provides for system-wide expenses administered by the Chancellor's Office on behalf of all the OUS institutions. Some amounts are allocated during the fiscal year.

- Endowment Match – The program was established in 1989 to provide state matching funds to encourage endowment gifts. Since then the funding has been reduced.
- ORBIS – Funds are provided to pay for access to online library services.
- Oregon Joint Schools of Professional Business – Fund to provide support for business education.
- Department of Justice – Funds for costs of legal services provided by the Department of Justice. Funding for DOJ charges is allocated to the campuses, and institutions are now responsible for payment of DOJ charges incurred on their behalf.
- Faculty Diversity – The faculty diversity funding is allocated at each campus on a pro-rated basis. Campuses report plans and activities to the Chancellor's Office.
- Services to Students with Disabilities – Funding is allocated directly to the campuses based on the preceding year's expense distribution to serve these students as is reported each spring.
- Natural Heritage Program - The Legislature established funding in the 2003-2005 biennium to support the cooperative efforts between OSU Institute for Natural Resources and the Oregon Division of State Lands. There are three main program areas for Oregon. It works to establish natural areas, manages the Rare Endangered Invertebrate Program and the Oregon Natural Heritage databank.

### **Oregon Engineering Education Investment Fund (EEIF)**

Funding for EEIF and Top Tier Engineering Schools is recommended by the Oregon Engineering and Technology Industry Council (ETIC) and approved by the Board of Higher Education.

### **Engineering Graduates**

Provides targeted funding supplemental to graduate cell funding per student FTE for this specialty high demand discipline.

### **Signature Research Centers**

The 2003 Legislature allocated funding for the administration of the Signature Research Centers.

**Natural Resources Institute**

The Legislature approved funding in 2005-2007 for Oregon State University. The institute provides research and policy support to state agencies and other organizations on a variety of natural resource issues, including environmental.

**Climate Center**

This funding will facilitate research, serve as a climate change information clearinghouse, provide technical assistance, and, at least once each biennium, assess the state of climate change science as it relates to impacts on Oregon.

**Veterinary Medicine Four Year Program**

Funds provided by the Legislature to implement the full four-year program for Veterinary Medicine.

**Tuition**

- Academic Year – Charges assessed to students during the academic year are comprised of the following fee structure that includes: Tuition, Building, Incidental and Health Services. The revenue generated by each component is dedicated to a specific purpose, independent of the other components. Enrollments during the academic year are generally referred to as “in-load” enrollments.
- Extended Campus - Tuition and fees for ECampus are assessed regardless of residency or course load. Rates are set at levels necessary to cover the direct costs of providing the course plus an indirect cost recovery for administrative overhead. Tuition and fees are charged to participating students apart from enrollment fees paid for other courses.
- Summer Term – As with the academic year, tuition supports the direct instruction and administrative costs of the summer session program.

**Resource Fees**

Undergraduate resource fees are now rolled in the regular tuition fee. Graduate resource fees are billed separately.

**Other Student Fees**

Laboratory or Course Fees must be published in the institution’s catalogue and/or time schedule of classes. Laboratory or Course Fees are limited to institutional sale to students of equipment, materials, or services required as a part of course instruction where the equipment or material is consumed by the student as a part of the course.

**Facilities and Administrative Cost Recovery**

The Finance and administrative cost rate, previously known as indirect cost recovery negotiated with the U.S. Department of Health and Human Services (DHHS) for sponsored research projects include allowable centralized activity costs.