



# Education and General Fund Budget

Fiscal Year 2012

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# Oregon State University Education & General Fund Budget Fiscal Year 2012

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## Introduction

### Strategic Plan

Oregon State University's Strategic Plan, updated in 2009, provides a clear focus for setting budgetary priorities. Phase II of the Strategic Plan continues the University's ambitious drive to rank among the ten best land grant universities in the nation. This updated Plan builds on OSU's long tradition of excellence in education, research, and outreach - and on the significant progress arising from the initial Strategic Plan and the University's first university-wide capital campaign. OSU's goals remain unchanged:

- Provide outstanding academic programs that further strengthen performance and pre-eminence in the three Signature Areas of Distinction: Advancing the Science of Sustainable Earth Ecosystems, Improving Human Health and Wellness, and Promoting Economic Growth and Social Progress.
- Provide an excellent teaching and learning environment and achieve student access, persistence and success through graduation and beyond that matches the best land grant universities in the country.
- Substantially increase revenues from private fundraising, partnerships, research grants, and technology transfers while strengthening our ability to more effectively invest and allocate resources to achieve success.

Phase II rests on an intensive focus on three Signature Areas of Distinction:

- Advancing the Science of Sustainable Earth Ecosystems;
- Improving Human Health and Wellness; and,
- Promoting Economic Growth and Social Progress.

All three areas build upon the University's core teaching and research strengths, the skill and capacity of its faculty, and OSU's many established national and international partnerships and collaborations.

The University's Strategic Plan has guided the decision-making process through difficult financial times as state funding has declined and cost pressures have increased.

### Summary

The FY 2012 Education and General Budget (E&G) is up by \$27.2 million or 8.6% over the FY 2011 initial budget. This increase is primarily due to a \$35.4 million increase in revenue from tuition and fees, net of tuition waiver offset by a reduction in state appropriations.

OSU's State appropriation for FY 2012 is down compared to FY 2011 despite a significant increase in fundable enrollment. FY 2012 state appropriation is based on an initial economic forecast, and OSU will likely not see a return of the 3.5% hold back, approximately \$5.2 million for the biennium. OSU is planning for continued financial volatility in State funding as the State economist continues to forecast significant budgetary shortfalls in future biennia.

## History and Background

Although OSU has received small increases in state funding during economic upticks, the overall trend reflects a steady decline in the percentage of state resources available to support instruction, research, and public service programs over the past two decades. Tuition increases have covered a portion of the funding losses, and the university has worked with students to hold increases to reasonable levels. OSU has also pursued a number of efforts to diversify its funding stream with significant increases in research dollars, private funds, and growth in non-resident student enrollment.

Guided by the Strategic Plan, the budget plan reflects efforts to mitigate budget reductions in academic units and add significant new investments to support strategic objectives in core academic programs, research, and student support services.

## Budget Allocation and Method

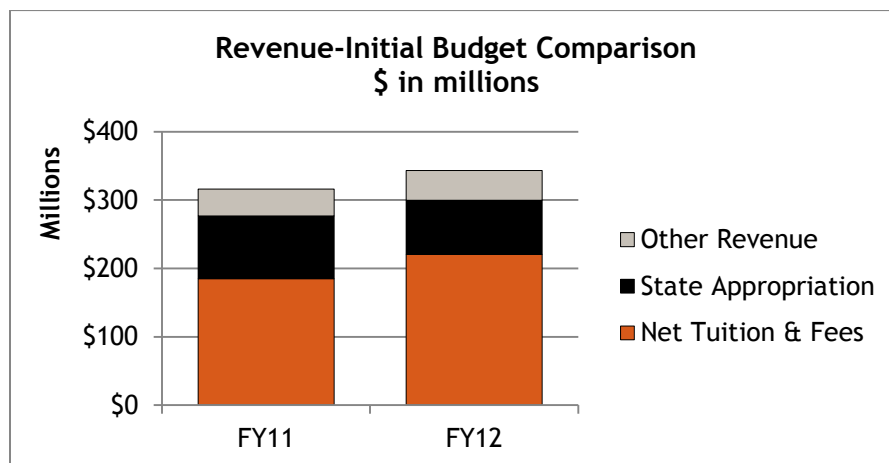
In FY 2007, after a two-year process of examining its E&G budget allocations, the university introduced a revised, distributed budget model. The budget review process analyzed sources and uses of funds for each academic unit, linking revenues and expenses explicitly to generating units. The budget approach has two key elements: (1) budget rebasing which established new base budgets effective fall 2006 and (2) sharing of future incremental revenue generated from tuition, state support, and indirect cost recoveries beyond the 2006-07 academic year.

In FY 2012, \$5.1 million has been directed to academic units experiencing enrollment growth providing funding for new faculty hires, advisors and support staff.

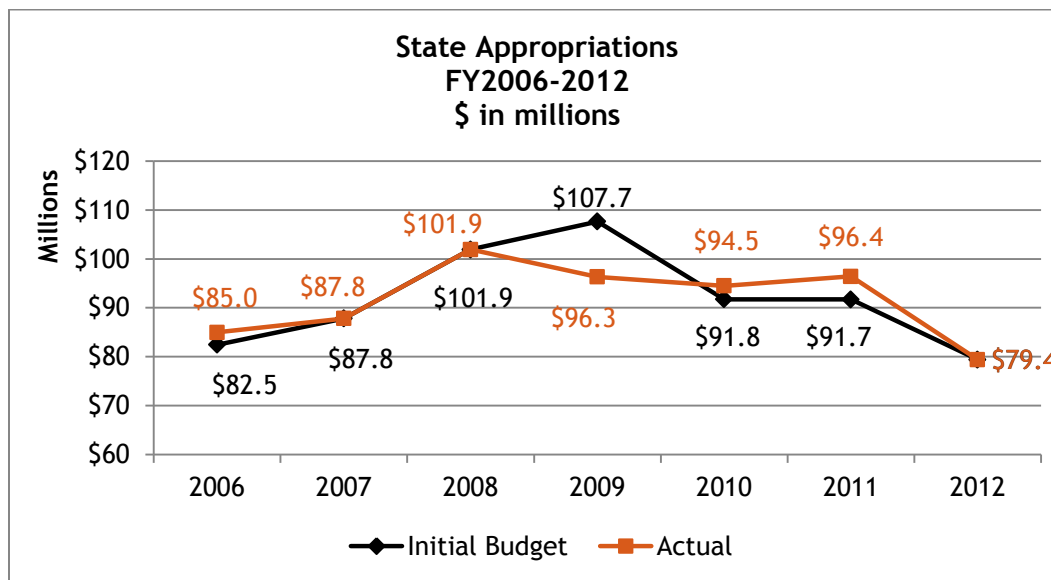
## FY 2012 Budget

### Revenue

The FY 2012 budget of \$343.2 million reflects an 8.6% increase over the FY2011 initial budget or \$27.2 million. The total State appropriation for this fiscal year of \$79.4 million is \$12.5 million less than the previous year's initial allocation.



State appropriations are budgeted to reflect a decline by 17.6% or \$17.0 million over FY2011 actual. If state revenue forecasts for the current biennium continue to fall, it is likely state appropriations will be further reduced during the current fiscal year.



Gross tuition and fee revenues are projected to increase by 13.2% or \$28.6 million over FY 2011 actual, with a resident undergraduate rate increase of 8.1%, non-resident undergraduate rate increase of 4.5%, and a graduate rate increase of 4.5%. Strong enrollment growth is anticipated for non-resident categories. Extended Campus tuition revenues are expected to increase by 29.6% or \$7.0 million over FY 2011 actual, a result of continued expansion of the program.

Net tuition and fee revenues remain the largest single revenue source for OSU's E&G fund budget at 64.2%. The percentage of state support in the E&G budget continues to decline dramatically from 50% in FY 2000 to 23.1% for FY 2012.

Tuition waivers are budgeted at \$24.7 million, an increase of \$3.8 million over FY 2011 actual. OSU increased resident undergraduate tuition by 8.1% and will remit 30% of the amount to student support.

In FY 2008, OSU developed a new scholarship program to complement the improvements in the Oregon Opportunity Grant made by the legislature. This program was designed to make a college education more affordable for Oregon resident students with the greatest need. Students eligible to receive both a Federal Pell Grant and an Oregon Opportunity Grant can receive a supplemental gift of aid to cover resident tuition and fees. For FY 2012, OSU expects to expend \$2.8 million for student support.

The indirect cost recovery (ICR) on sponsored programs is budgeted at \$32.2 million, up \$2.8 million from the previous year's initial budget and approximately the same as FY 2011 actual.

Departmental income and all other revenues are projected to be relatively flat compared to the prior year's initial budget based on college and support unit projections.



Senate Bill 242 greatly strengthens the University's ability to enhance interest revenue. SB242 also transfers several major expenses like legal and risk management covered previously by the State of Oregon. Policy and management activities are well underway to prepare for the opportunities and challenges presented by this legislation.

## **Expenditures**

Expenses are budgeted to increase by \$15.6 million or 4.5% over FY 2011 actual to balance with anticipated total revenue of \$343.2 million.

In addition to the distributable revenues or base budgets, academic and administrative units are affected by other factors such as departmental revenues, targeted legislative appropriations, organizational changes and strategic investments. Noteworthy budget changes for FY 2012 compared to FY 2011 include:

- Increased Access Funding to \$3.0 million, an increase of \$500,000 from the FY 2011 initial budget, supporting access to core courses for new students
- An investment of \$3.0 million for new faculty hires that advance our signature areas
- Strategic investment of \$2.0 million in Engineering, Public Health & Human Sciences, Liberal Arts and Science
- Increase funding for Advisors and Support Staff of \$3.4 million
- New faculty startup funding of \$2.7 million
- Provost Faculty Initiative Program of \$1 million

## **Outlook**

Oregon State University will continue to face a great deal of financial uncertainty over the next few years as Oregon and the nation continue to weather the effects of the severe economic downturn. State revenue forecasts continue to show Oregon will have significant budgetary shortfalls in subsequent biennia as predictions for economic recovery have been delayed.

The financial challenges in the next biennium will be compounded by large increases in the PERS and PEBB rates and the need to make salary adjustments after a multi-year salary freeze.

OSU will continue several actions due to financial uncertainty and an ongoing decline in state revenues by attracting more international and out-of-state students and reducing expenditures. These actions will continue to help keep OSU in a strong position to manage through near-term financial challenges.

This fiscal year budget continues to reflect significant investment in support of strategic objectives in research, academics, revenue, enrollment, and student access and affordability. In FY 2005, the university initiated a multi-year initiative to increase non-resident enrollments, and the results over the past six years have been very positive.

OSU is also working with INTO University Partnerships, Ltd. recruiting international students into a one-year pathway program, resulting in many of those students matriculating into the University. The first students arrived in Fall 2010, and the enrollments will help the University meet its strategic diversity goals. Students in this program come from over fifty countries; the most represented countries to date are China, Saudi Arabia, South Korea and Japan. Matriculated students to OSU in 2011 numbered 447 a 139% increase over the fall 2010 total of 187. Estimated tuition revenue for 2012 is \$6,000,000, and is distributed to colleges based on the credit hours generated by the INTO students.

In summary, OSU enters FY 2012 and subsequent years facing many financial challenges but remains fiscally sound and is positioned to achieve its future program goals through diversification of future revenue sources.

### **Acknowledgements**

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Respectfully submitted,



Mark McCambridge, Vice President  
Finance and Administration  
Oregon State University

Oregon State University Multi-Year Revenue Detail	FY11			FY12			
	Initial Budget	Actual	% VAR	Distributed Resources	Departmental Resources	Total	Budget Change
Undergraduate	\$ 44,858,482	\$ 44,858,482	0.0%	\$ 32,689,776	-	\$ 32,689,776	-27.1%
Graduate	28,709,670	28,709,670	0.0%	22,134,738	-	22,134,738	-22.9%
Enrollment Growth Funding & Retention Incentives	1,138,757	1,138,757	0.0%	-	-	-	-
Cell Funding	74,706,909	74,706,909	0.0%	54,824,514	-	54,824,514	-26.6%
Targeted Programs:							
11-13 Regional Support	-	-		-	146,608	146,608	-
Facilities Services: SWPS Buildings/Maintenance	2,069,442	2,069,442	0.0%	1,588,888	-	1,588,888	-23.2%
Sponsored Research Support	2,096,356	2,096,356	0.0%	1,886,485	-	1,886,485	-10.0%
Research Faculty Salary Support	585,922	585,922	0.0%	527,264	-	527,264	-10.0%
Campus Public Service Programs	1,042,069	1,042,069	0.0%	-	800,085	800,085	-23.2%
Systemwide Information Technology Services	2,581,999	2,581,999	0.0%	-	1,982,421	1,982,421	-23.2%
Systemwide Expenses/Programs:							
Endowment Match	841,581	841,581	0.0%	(1,256,210)	1,902,363	646,153	-23.2%
Orbis	61,431	61,431	0.0%	-	47,166	47,166	-23.2%
Oregon Joint Schools of Professional Business	99,444	99,444	0.0%	-	76,352	76,352	-23.2%
Department of Justice Legal Services	135,669	135,669	0.0%	104,165	-	104,165	-23.2%
Faculty Diversity	77,004	77,004	0.0%	59,123	-	59,123	-23.2%
Services to Students with Disabilities	76,073	76,073	0.0%	-	69,989	69,989	-8.0%
Natural Heritage Program	57,200	57,200	0.0%	-	-	-	-
Engineering - ETIC	9,058,449	9,058,449	0.0%	-	7,204,811	7,204,811	-20.5%
Engineering Resident Graduates	1,751,718	1,751,718	0.0%	1,972,528	-	1,972,528	12.6%
Engineering Tech Undergraduates	-	-	-	-	344,642	344,642	-
Signature Research Centers	223,432	223,432	0.0%	-	201,064	201,064	-10.0%
Natural Resource Funding	-	232,614	-	-	178,597	178,597	-
Climate Center	182,334	182,334	0.0%	-	139,993	139,993	-23.2%
Vet Diagnostic Lab	379,529	379,529	0.0%	-	291,397	291,397	-23.2%
Vet Med 4 Year Program	1,433,597	1,433,597	0.0%	-	-	-	-
Targeted Programs	22,753,249	22,985,863	1.0%	4,882,243	13,385,488	18,267,731	-19.7%
Tuition Buydown	1,255,694	1,255,694	0.0%	-	-	-	-
State Resource Redistribution - Debt Service	-	146,988	-	-	-	-	-
E&G Allotment Reduction	(7,009,261)	(12,297,214)	-75.4%	-	-	-	-
Maintenance of Effort (HB5055)	-	9,036,607	-	-	-	-	-
Additional Federal Stimulus (HB 5050, SB 5508)	-	601,806	-	-	-	-	-
Reduction for Interest Revenue	-	-	-	(1,024,430)	-	(1,024,430)	-
Reserve-State Allocation at 54%/46% - Budget at 49%/51%	-	-	-	7,353,858	-	7,353,858	-
<b>Subtotal - State Appropriation</b>	<b>91,706,591</b>	<b>96,436,653</b>	<b>5.2%</b>	<b>66,036,185</b>	<b>13,385,488</b>	<b>79,421,673</b>	<b>-13.4%</b>
Tuition:							
OSU - Corvallis	166,437,855	176,605,938	6.1%	198,271,322	-	198,271,322	19.1%
Extended Campus	24,169,966	23,659,396	-2.1%	-	30,656,585	30,656,585	26.8%
Summer Term	6,500,000	6,278,395	-3.4%	-	6,500,000	6,500,000	0.0%
<b>Subtotal - Tuition</b>	<b>197,107,821</b>	<b>206,543,729</b>	<b>4.8%</b>	<b>198,271,322</b>	<b>37,156,585</b>	<b>235,427,907</b>	<b>19.4%</b>
<b>Tuition Waivers</b>	<b>(20,590,782)</b>	<b>(20,903,478)</b>	<b>1.5%</b>	<b>(24,092,791)</b>	<b>(600,000)</b>	<b>(24,692,791)</b>	<b>19.9%</b>
Student Fees:							
Resource Fees	1,700,000	2,409,397	41.7%	-	2,150,000	2,150,000	26.5%
Other Student Fees	6,794,600	7,557,003	11.2%	-	7,571,231	7,571,231	11.4%
<b>Subtotal - Student Fees</b>	<b>8,494,600</b>	<b>9,966,400</b>	<b>17.3%</b>	<b>-</b>	<b>9,721,231</b>	<b>9,721,231</b>	<b>14.4%</b>
Other Resources:							
Indirect Cost Recovery / Returned Overhead	32,000,000	36,358,254	13.6%	11,946,858	23,053,142	35,000,000	9.4%
OUS Portion of Indirect Cost Recovery	(1,280,000)	(1,453,411)	13.5%	-	(1,400,000)	(1,400,000)	9.4%
Bldg Use Crdts & Audit Disallowed Portion of Indirect Cost Recovery	(1,280,000)	(3,774,330)	194.9%	-	(1,400,000)	(1,400,000)	-
Sales & Services / Misc Income	8,562,117	11,664,389	36.2%	-	8,573,260	8,573,260	0.1%
Earned Interest on Accounts Receivable	1,300,000	1,636,508	25.9%	2,528,963	-	2,528,963	94.5%
<b>Subtotal - Other Resources</b>	<b>39,302,117</b>	<b>44,431,410</b>	<b>13.1%</b>	<b>14,475,821</b>	<b>28,826,402</b>	<b>43,302,223</b>	<b>10.2%</b>
<b>Total Revenue</b>	<b>\$ 316,020,347</b>	<b>\$ 336,474,714</b>	<b>6.5%</b>	<b>\$ 254,690,537</b>	<b>\$ 88,489,706</b>	<b>\$ 343,180,243</b>	<b>8.6%</b>

**Oregon State University**  
**FY12 Revenue Summary with Comparison to FY11**  
(thousands of dollars)

	FY11 Initial Budget*	FY12 Initial Budget*	FY12 Over (Under) FY11	
			\$	%
<b>RAM Cell Funding</b>	<b>\$ 74,707</b>	<b>\$ 54,825</b>	<b>(\$ 19,882)</b>	<b>-26.6%</b>
<b>Targeted Programs:</b>				
11-13 Regional Support		147	147	-
Facilities Services: SWPS Buildings/Maint	2,069	1,589	( 481)	-23.2%
Sponsored Research Support	2,096	1,886	( 210)	-10.0%
Research Faculty Salary Support	586	527	( 59)	-10.0%
Campus Public Service Programs	1,042	800	( 242)	-23.2%
Systemwide Information Technology Services	2,582	1,982	( 600)	-23.2%
<b>Systemwide Expenses/Programs:</b>				
Endowment Match	842	646	( 195)	-23.2%
Orbis	61	47	( 14)	-23.2%
Oregon Joint Schools of Prof Business	99	76	( 23)	-23.2%
Department of Justice Legal Services	136	104	( 32)	-23.2%
Faculty Diversity	77	59	( 18)	-23.2%
Services to Students with Disabilities	76	70	( 6)	-8.0%
Natural Heritage Program	57		( 57)	-100.0%
Oregon Engineering Education Invest Fund	9,058	7,205	( 1,854)	-20.5%
Engineering Resident Graduates	1,752	1,973	221	12.6%
Engineering Tech Undergraduates		345	345	-
Signature Research Centers	223	201	( 22)	-10.0%
Natural Resource Funding		179	179	-
Climate Center	182	140	( 42)	-23.2%
Vet Diagnostic Laboratory	380	291	( 88)	-23.2%
Vet Med 4 year Program	1,434		( 1,434)	-
<b>SUBTOTAL TARGETED PROGRAMS</b>	<b>22,753</b>	<b>18,268</b>	<b>( 4,486)</b>	<b>-19.7%</b>
Tuition Buydown	1,256		( 1,256)	-
E&G Allotment Reduction	( 7,009)		7,009	-
Reduction for Interest Revenue		( 1,024)	( 1,024)	-
Reserve-State Allocations: 54%/46% - Budget 49%/51%		7,354	7,354	-
<b>SUBTOTAL STATE APPROPRIATION</b>	<b>91,707</b>	<b>79,422</b>	<b>( 18,614)</b>	<b>-20.3%</b>
<b>Tuition:</b>				
OSU - Corvallis	166,438	198,271	31,833	19.1%
Extended Campus	24,170	30,657	6,487	26.8%
Summer Term	6,500	6,500	-	0.0%
<b>SUBTOTAL GROSS TUITION</b>	<b>197,108</b>	<b>235,428</b>	<b>38,320</b>	<b>19.4%</b>
(less) Tuition Remissions	( 20,591)	( 24,693)	( 4,102)	19.9%
<b>SUBTOTAL NET TUITION</b>	<b>176,517</b>	<b>210,735</b>	<b>34,218</b>	<b>19.4%</b>
<b>Student Fees:</b>				
Resource Fees	1,700	2,150	450	26.5%
Other Student Fees	6,798	7,571	774	11.4%
<b>SUBTOTAL RESOURCE FEES</b>	<b>8,498</b>	<b>9,721</b>	<b>1,224</b>	<b>14.4%</b>
<b>Other Revenues:</b>				
F&A Cost Recovery / Returned Overhead	29,440	32,200	2,760	9.4%
Sales & Services / Misc Income	8,559	8,573	14	0.2%
Earned Interest on Accounts Receivable	1,300	2,529	1,229	94.5%
<b>SUBTOTAL OTHER REVENUES</b>	<b>39,299</b>	<b>43,302</b>	<b>4,003</b>	<b>10.2%</b>
<b>TOTAL EDUCATIONAL AND GENERAL REVENUES</b>	<b>\$ 316,020</b>	<b>\$ 343,180</b>	<b>\$ 27,160</b>	<b>8.6%</b>

\*Excluding OSU-Cascades and Statewide Public Services

**Oregon State University**  
**FY12 Budget Allocation Summary with Comparison to FY11**  
(thousands of dollars)

	FY11 Initial Budget	FY12 Initial Budget			Pct Chg
		Base Budget	Targeted and Departmental	FY12 Initial Budget	
<b><u>Centrally Administered Funds</u></b>					
Pools and Reserves	\$ 19,068	\$ -	\$ 11,986	\$ 11,986	-37.1%
Agencies Outside OSU E&G Budget	9,828	-	12,759	12,759	29.8%
Distributions to Academic Units	9,098	-	7,657	7,657	-15.8%
Distributions to Administrative Units	2,806	-	3,644	3,644	29.9%
<i>Centrally Administered Funds Total</i>	<b>40,800</b>	-	36,046	<b>36,046</b>	-11.7%
<b><u>Direct Instruction and Research Delivery</u></b>					
Agricultural Sciences	8,164	6,618	4,266	10,884	33.3%
Business	8,957	7,970	2,386	10,356	15.6%
Engineering	29,194	16,622	14,583	31,205	6.9%
Forestry	3,427	2,196	1,496	3,693	7.7%
Public Health & Human Sciences	13,636	11,133	4,200	15,333	12.4%
Education	2,384	1,531	720	2,251	-5.6%
Liberal Arts	22,278	19,610	4,696	24,306	9.1%
Earth, Ocean & Atmospheric Sciences	6,497	3,551	2,867	6,419	-1.2%
Pharmacy	8,250	8,131	813	8,944	8.4%
Science	28,643	21,890	8,484	30,374	6.0%
Veterinary Medicine	17,781	10,838	6,657	17,494	-1.6%
Summer Session	1,140	( 12)	543	531	-53.4%
University Honors College	1,455	1,537	102	1,639	12.6%
Extended Campus	22,614	( 2,202)	30,613	28,411	25.6%
Building Use and Research Equipment	2,560	-	2,800	2,800	9.4%
International Programs	4,182	1,093	3,452	4,545	8.7%
Library	10,308	9,274	1,334	10,608	2.9%
Research Programs (Centers/Institutes)	7,856	4,520	5,247	9,767	24.3%
<i>Direct Instr and Research Delivery Total</i>	<b>199,328</b>	<b>124,300</b>	<b>95,260</b>	<b>219,560</b>	10.2%
<b><u>Service, Support, and Management:</u></b>					
Facilities Services	22,843	22,549	582	23,130	1.3%
Office of the President	3,031	3,364	16	3,380	11.5%
University Relations & Marketing	2,379	2,379	515	2,894	21.6%
University Business Centers	7,673	7,724	-	7,724	0.7%
Finance and Administration	8,610	8,261	949	9,210	7.0%
Graduate School	1,822	1,535	1,823	3,357	84.2%
Research Administration	1,951	1,951	-	1,951	0.0%
Provost	4,187	1,512	7,860	9,372	123.8%
Academic Affairs	3,981	4,700	305	5,006	25.8%
Student Affairs	10,218	8,151	3,665	11,817	15.6%
Information Services	9,197	7,316	2,416	9,732	5.8%
<i>Service, Support, and Management Total</i>	<b>75,893</b>	<b>69,442</b>	<b>18,132</b>	<b>87,574</b>	15.4%
Distributable Budget and Targeted Programs	<b>275,221</b>	<b>193,742</b>	<b>113,392</b>	<b>307,134</b>	11.6%
<b>Total Budget</b>	<b>\$ 316,020</b>	<b>\$ 193,742</b>	<b>\$ 149,438</b>	<b>\$ 343,180</b>	8.6%

**Oregon State University**  
**Distribution of Centrally Administered Funds**

Description	FY11 Initial	FY12 Initial	FY12 Over (Under) FY11	
	Budget	Budget	\$	%
<b>Pools and Reserves</b>				
Nonrecurring Infrastructure Investment	\$ 10,202,222	\$ 2,910,000	\$ (7,292,222)	-71.5%
Access Funding	2,500,000	3,000,000	500,000	20.0%
INTO Tuition Estimate Reserve	69,089	230,076	160,987	233.0%
INTO Fees	-	1,580,000	1,580,000	-
Contingency Fund	768,000	768,000	-	-
Reserve-State Allocation at 54%/46% - Budget at 49%/51%	-	7,353,858	7,353,858	-
Ecampus Model - 10% to Central	-	490,255	490,255	-
Budget Reserve	497,670	(9,916,247)	(10,413,917)	-2092.5%
Ecampus transfer of fund balance	-	(4,000,000)	(4,000,000)	-
Receipt of Ecampus TRF funding	-	(288,996)	(288,996)	-
Graduate Tuition Remission Reserve	39,614	804,353	764,739	1930.5%
Graduate Costs Reserve	1,500,000	2,170,000	670,000	44.7%
Bad Debt Expense	1,200,000	900,000	(300,000)	-25.0%
Returned Overhead Reserve (Dept Admin portion)	1,071,540	1,135,071	63,531	5.9%
Research Audit Disallowance Reserve (1% of Recovery)	320,000	350,000	30,000	9.4%
PEBB Reserve	900,000	-	(900,000)	-
Space Productivity Initiative	-	500,000	500,000	-
<b>Subtotal</b>	<b>19,068,135</b>	<b>7,986,370</b>	<b>(11,081,765)</b>	<b>-58.1%</b>
<b>Transfers to units &amp; agencies outside OSU E&amp;G Budget</b>				
Assessments, Debt Service, Leases	5,167,653	5,474,313	306,660	5.9%
Graduate Tuition Remission Reserve for Statewides	1,900,000	2,200,000	300,000	15.8%
Transitional Support for Statewides	-	2,000,000	2,000,000	-
Foundation Contract	2,535,000	3,035,000	500,000	-
Transit System Funding - City of Corvallis	175,000	-	(175,000)	-
Transit System Funding - City of Albany	50,000	50,000	-	-
<b>Subtotal</b>	<b>9,827,653</b>	<b>12,759,313</b>	<b>2,931,660</b>	<b>29.8%</b>
<b>Distributions to Academic Units</b>				
Reserve for incremental revenue settle-ups	580,000	580,000	-	-
Advising	-	65,000	65,000	-
Faculty Start-up Funds	-	2,700,000	2,700,000	-
Reserve for remaining Tenure Track positions	-	406,131	406,131	-
College of Liberal Arts	-	200,000	200,000	-
Research Centers and Institutes	1,500,000	300,000	(1,200,000)	-80.0%
Instr Equipment & Technology Resource Fund (TRF)	7,018,155	7,405,691	387,536	5.5%
<b>Subtotal</b>	<b>9,098,155</b>	<b>11,656,822</b>	<b>2,558,667</b>	<b>28.1%</b>
<b>Distributions to Administrative Units</b>				
Facilities	900,000	1,030,000	130,000	14.4%
Executive Office	-	77,500	77,500	-
Business Center Transition and Remodel	250,000	181,000	(69,000)	-27.6%
Finance and Administration	-	30,000	30,000	-
Provost	250,000	50,000	(200,000)	-80.0%
Athletics	350,000	350,000	-	0.0%
INTO	230,864	325,046	94,182	40.8%
Academic Affairs	420,000	250,000	(170,000)	-40.5%
Information Services	405,000	1,350,000	945,000	233.3%
<b>Subtotal</b>	<b>2,805,864</b>	<b>3,643,546</b>	<b>837,682</b>	<b>29.9%</b>
<b>Total Centrally Managed Funds</b>	<b>\$ 40,799,807</b>	<b>\$ 36,046,051</b>	<b>\$ (4,753,756)</b>	<b>-11.7%</b>



OREGON STATE UNIVERSITY 2011-12 INITIAL BUDGET			Base Budget	Legislatively Targeted Prog & Contractual	Extended Campus	Summer Session	INTO	Student Fees Sales & Service	Grad Fee Remissions	ICR	FY12 Initial Budget	Centrally Administered Funding	Total Adjusted Budget for FY12											
Centrally Administered Funds																								
1	Pools and Reserves	\$	-	\$	27,904,636	\$	490,255	\$	-	230,076	\$	-	\$	3,004,353	\$	1,485,071	\$	33,114,391	\$	712,500	\$	33,826,891	1	
2	Transfers to Agencies Outside OSU E&G Budget		-		2,931,660		-		-	-		-		-		-		2,931,660		-		2,931,660	2	
Direct Instruction & Research Delivery																								
3	Agricultural Sciences		6,618,375		426,737		-		282,238	20,000	665,000	689,130	2,183,000	10,884,480		-		10,884,480		-		10,884,480	3	
4	Business		7,970,071		536,449		-		395,901	1,000,000	450,500	-	3,500	10,356,421		-		10,356,421		-		10,356,421	4	
5	Engineering		16,621,719		8,766,029		-		405,390	606,648	555,500	2,649,366	1,600,000	31,204,652		-		31,204,652		-		31,204,652	5	
6	Forestry		2,196,452		631,731		-		121,919	-	74,000	235,755	433,000	3,692,857		-		3,692,857		-		3,692,857	6	
7	Public Health & Human Sciences		11,133,201		487,879		-		657,703	239,922	1,205,000	954,477	655,000	15,333,182		-		15,333,182		-		15,333,182	7	
8	Education		1,531,050		-		-		325,744	2,000	92,500	290,160	10,000	2,251,454		-		2,251,454		-		2,251,454	8	
9	Liberal Arts		19,609,934		332,709		-		1,310,117	694,328	845,000	1,501,578	12,000	24,305,666		200,000		24,505,666		-		24,505,666	9	
10	Earth, Ocean & Atmospheric Sciences		3,551,480		159,650		-		23,469	15,120		68,913	2,600,000	6,418,632		-		6,418,632		-		6,418,632	10	
11	Pharmacy		8,130,787		318,536		-		40,696	-	80,000	188,604	185,000	8,943,623		-		8,943,623		-		8,943,623	11	
12	Science		21,890,398		283,697		-		2,138,686	1,157,418	1,080,000	2,974,140	850,000	30,374,339		-		30,374,339		-		30,374,339	12	
13	Veterinary Medicine		10,837,806		1,526,482		-		-	-	4,947,477	32,643	150,000	17,494,408		-		17,494,408		-		17,494,408	13	
14	Summer Session		(12,211)		-		-		543,448	-	-	-	-	531,237		-		531,237		-		531,237	14	
15	University Honors College		1,536,629		75,960		-		2,798	-	12,500	10,881	-	1,638,768		-		1,638,768		-		1,638,768	15	
16	Extended Campus		(503,041)		-		8,263,869		-	-	-	-	-	7,760,828		(4,000,000)		3,760,828		-		3,760,828	16	
17	Extended Campus - Allocation to Depts		(1,699,017)		-		21,402,461		-	-	-	-	-	19,703,444		-		19,703,444		-		19,703,444	17	
18	Extended Campus - Productivity Distribution		-		-		946,275		-	-	-	-	-	946,275		-		946,275		-		946,275	18	
19	Research Equipment Reserve		-		-		-		-	-	-	-	2,800,000	2,800,000		-		2,800,000		-		2,800,000	19	
20	International Programs - OSU		1,092,687		-				469,344	428,960	-	-	-	1,990,991		-		1,990,991		-		1,990,991	20	
21	International Programs - OUS		-		-		-		-	-	2,553,779	-	-	2,553,779		-		2,553,779		-		2,553,779	21	
22	University Libraries		9,273,723		157,893		143,651		154,981	109,700	-	-	768,000	10,607,948		-		10,607,948		-		10,607,948	22	
23	Research (Centers / Institutes / Programs)		4,520,042		825,364				12,413		251,200	-	4,158,429	9,767,448		300,000		10,067,448		-		10,067,448	23	
24	Direct Instruction & Research Delivery Total		124,300,085		14,529,116		30,756,256		6,260,522	4,359,761	13,351,116	9,595,647	16,407,929	219,560,432		(3,500,000)		216,060,432		-		216,060,432	24	
Service, Support, and Management																								
25	Facilities Services		12,144,185		-		-		-	281,607	15,000	-	-	12,440,792		1,030,000		13,470,792		-		13,470,792	25	
26	Energy Operations		10,404,565		-		-		-	-	285,000	-	-	10,689,565				10,689,565		-		10,689,565	26	
27	Office of the President		3,363,626		-		-		-	-	16,000	-	-	3,379,626		77,500		3,457,126		-		3,457,126	27	
28	University Relations & Marketing		2,379,383		515,000		-		-	-	-	-	-	2,894,383		-		2,894,383		-		2,894,383	28	
29	University Business Centers		7,724,087		-		-		-	-	-	-	-	7,724,087		-		7,724,087		-		7,724,087	29	
30	Finance and Administration		8,261,279		-		-		-	187,738	761,375	-	-	9,210,392		30,000		9,240,392		-		9,240,392	30	
31	Graduate School		1,534,641		1,030,000		47,884		59,174	35,759	650,000	-	-	3,357,458		-		3,357,458		-		3,357,458	31	
32	Research Administration		1,950,838		-		-		-	-	-	-	-	1,950,838		-		1,950,838		-		1,950,838	32	
33	Provost		943,201		-		-		-	-	-	-	-	943,201		-		943,201		-		943,201	33	
34	Provost - Pass-through		568,834		7,860,000		-		-	-	-	-	-	8,428,834		50,000		8,478,834		-		8,478,834	34	
35	Academic Affairs		4,700,379		-		-		80,304	208,085	17,000	-	-	5,005,768		250,000		5,255,768		-		5,255,768	35	
36	Student Affairs		8,151,413		69,989		143,651		-	264,841	3,187,000	-	-	11,816,894		-		11,816,894		-		11,816,894	36	
37	Information Services		7,315,826		2,129,029		143,651		-	131,416	12,000	-	-	9,731,922		1,350,000		11,081,922		-		11,081,922	37	
38	Service, Support, and Management Total		69,442,257		11,604,018		335,186		139,478	1,109,446	4,943,375	-	-	87,573,760		2,787,500		90,361,260		-		90,361,260	38	
39	Total Educational and General Budget	\$	193,742,342	\$	56,969,430	\$	31,581,697	\$	6,400,000	\$	5,699,283	\$	18,294,491	\$	12,600,000	\$	17,893,000	\$	343,180,243	\$	-	\$	343,180,243	39

**Oregon State University**

**Base Budget Final**

**Fiscal Year 2012**

	FY11		FY12	FY12					
	Total Base	Rebasing Adj	Beginning	New Faculty Hires	Strategic Investment	Support Staff	Advisors	Adjustments	Total Base
<b><u>Instruction &amp; Research</u></b>									
Agricultural Sciences	\$ 5,134,014	\$ -	\$ 5,134,014	\$ 114,359	\$ -	\$ -	\$ -	\$ 1,370,002	\$ 6,618,375
Business	7,046,022	150,000	7,196,022	307,219	-	-	40,294	426,536	7,970,071
Engineering	14,673,570	-	14,673,570	123,751	1,283,824	-	41,288	499,286	16,621,719
Forestry	2,086,692	-	2,086,692	109,760	-	-	-	-	2,196,452
Public Health & Human Sciences	9,711,517	500,000	10,211,517	220,790	328,509	-	62,584	309,801	11,133,201
Education	1,731,118	-	1,731,118	86,872	-	-	-	(286,940)	1,531,050
Liberal Arts	18,560,160	300,000	18,860,160	568,527	181,247	-	-	-	19,609,934
Earth, Ocean & Atmospheric Sciences	3,551,480	-	3,551,480	-	-	-	-	-	3,551,480
Pharmacy	7,417,225	-	7,417,225	130,089	-	-	-	583,473	8,130,787
Science	21,814,484	300,000	22,114,484	741,587	206,420	-	127,200	(1,299,293)	21,890,398
Veterinary Medicine	9,436,034	-	9,436,034	190,915	-	-	-	1,210,857	10,837,806
Summer Session	(12,211)	-	(12,211)	-	-	-	-	-	(12,211)
University Honors College	1,306,889	-	1,306,889	-	-	100,000	-	129,740	1,536,629
Extended Campus	(503,041)	-	(503,041)	-	-	-	-	-	(503,041)
Extended Campus - Allocation to Depts	(1,144,947)	(554,070)	(1,699,017)	-	-	-	-	-	(1,699,017)
Extended Campus - Productivity Distribution	-	-	-	-	-	-	-	-	-
International Programs - OSU	1,092,687	-	1,092,687	-	-	-	-	-	1,092,687
University Libraries	9,048,723	-	9,048,723	-	-	225,000	-	-	9,273,723
Research (Centers / Institutes / Programs)	4,528,924	-	4,528,924	-	-	-	-	(8,882)	4,520,042
<b>Instruction &amp; Research Total</b>	<b>115,479,340</b>	<b>695,930</b>	<b>116,175,270</b>	<b>2,593,869</b>	<b>2,000,000</b>	<b>325,000</b>	<b>271,366</b>	<b>2,934,580</b>	<b>124,300,085</b>
<b><u>Service, Support, and Management</u></b>									
Facilities Services	12,144,185	-	12,144,185	-	-	-	-	-	12,144,185
Energy Operations	10,404,565	-	10,404,565	-	-	-	-	-	10,404,565
Office of the President	3,015,384	-	3,015,384	-	-	-	-	348,242	3,363,626
University Advancement	2,379,383	-	2,379,383	-	-	-	-	-	2,379,383
University Business Centers	7,672,569	-	7,672,569	-	-	-	-	53,299	7,725,868
Finance and Administration	7,594,679	-	7,594,679	-	-	950,000	-	(283,400)	8,261,279
Graduate School	1,334,641	-	1,334,641	-	-	200,000	-	-	1,534,641
Research Administration	1,950,838	-	1,950,838	-	-	-	-	-	1,950,838
Provost	563,201	-	563,201	-	-	-	-	380,000	943,201
Provost Pass-through	748,834	-	748,834	-	-	-	-	(180,000)	568,834
Academic Affairs	3,830,364	-	3,830,364	-	-	390,000	60,015	420,000	4,700,379
Student Affairs	6,764,729	-	6,764,729	-	-	650,000	-	736,684	8,151,413
Information Services	6,361,871	-	6,361,871	-	-	500,000	-	452,174	7,314,045
<b>Service, Support, and Management Total</b>	<b>64,765,243</b>	<b>-</b>	<b>64,765,243</b>	<b>-</b>	<b>-</b>	<b>2,690,000</b>	<b>60,015</b>	<b>1,926,999</b>	<b>69,442,257</b>
<b>Total</b>	<b>\$ 180,244,583</b>	<b>\$ 695,930</b>	<b>\$ 180,940,513</b>	<b>\$ 2,593,869</b>	<b>\$ 2,000,000</b>	<b>\$ 3,015,000</b>	<b>\$ 331,381</b>	<b>\$ 4,861,579</b>	<b>\$ 193,742,342</b>



**Oregon State University**  
**OSU - Targeted Programs**  
**Fiscal Year 2012**

**Centrally Administered Funds**

Pools and Reserves	
TRF Expenditure authority	\$ 7,405,691
Reserve-State allocation at 54%/46% - Budget at 49%/51%	7,353,858
Access Funding	3,000,000
Nonrecurring Infrastructure Investment	2,910,000
New faculty startup funds	2,700,000
Graduate Costs Reserve	2,170,000
Transitional Support for Statewides	2,000,000
Information Services	1,350,000
Reserve for INTO Fees, Admissions positions, space rent	1,905,046
Facilities	1,030,000
Bad Debt Expense	900,000
Contingency Fund	768,000
Reserve for incremental revenue settle-ups	580,000
Space Productivity Initiative	500,000
Remaining reserve for new tenure track & advising positions	471,131
Athletics	350,000
Research Centers and Institutes	300,000
Academic Affairs	250,000
Finance and Administration	211,000
Liberal Arts	200,000
Executive Office	77,500
Provost	50,000
Transfer Ecampus fund balance	(4,000,000)
Budget Reserve	(10,205,243)
	<b>22,276,983</b>

**Transfers to units & agencies outside OSU E&G Budget**

Assessments, Debt Service, Leases	5,474,313
Foundation Obligation	3,035,000
Transit System Funding - City of Albany	50,000
	<b>8,559,313</b>

<b>Other</b>	<b>Endowment Match</b>	<b>Legislatively Targeted</b>	<b>OSU Targeted</b>	<b>Total</b>
Agricultural Sciences	\$ 279,237	\$ -	\$ 147,500	\$ 426,737
Business	152,097	76,352	308,000	536,449
Engineering	77,012	7,750,517	938,500	8,766,029
Forestry	435,081	-	196,650	631,731
Public Health & Human Sciences	112,879	-	375,000	487,879
Liberal Arts	332,709	-	-	332,709
Earth, Ocean & Atmosph Sciences	19,657	139,993	-	159,650
Pharmacy	-	-	318,536	318,536
Science	226,197	-	57,500	283,697
Veterinary Medicine	-	1,091,482	435,000	1,526,482
Honors College	-	-	75,960	75,960
University Libraries	110,727	47,166	-	157,893
Research Centers & Institutes	156,767	178,597	490,000	825,364
Office of the President	-	-	-	-
University Relations & Mktg	-	-	515,000	515,000
Graduate School	-	-	1,030,000	1,030,000
Provost Pass-Thru	-	-	7,860,000	7,860,000
Academic Affairs	-	-	-	-
Student Affairs	-	69,989	-	69,989
Information Services	-	2,129,029	-	2,129,029
	<b>\$ 1,902,363</b>	<b>\$ 11,483,125</b>	<b>\$ 12,747,646</b>	<b>\$ 26,133,134</b>
<b>Total OSU Targeted Programs</b>				<b>\$ 56,969,430</b>

Oregon State University  
**Legislative Authorized Education and General Budget**  
**Education & General, Statewide Public Services and Cascades**

	State General & Federal ARRA Funding		Other Funds Limited	Total
<b>Current Biennium - 2011-2013</b>				
OSU - Corvallis	\$	147,077,172	\$ 554,629,558	\$ 701,706,730
OSU - Cascades		8,263,544	8,127,959	16,391,503
Agricultural Experiment Station		51,793,494	10,884,000	62,677,494
OSU Extension Service		37,463,402	23,730,000	61,193,402
Forest Research Laboratory		5,698,684	7,761,360	13,460,044
<b>Total Legislative Authorized Budget (LAB)</b>	<b>\$</b>	<b>250,296,296</b>	<b>\$ 605,132,877</b>	<b>\$ 855,429,173</b>
<b>Prior Biennium - 2009-2011</b>				
OSU - Corvallis	\$	186,422,752	\$ 398,102,575	\$ 584,525,327
OSU - Cascades		9,247,069	6,384,003	15,631,072
Agricultural Experiment Station		55,245,966	10,757,155	66,003,121
OSU Extension Service		40,364,376	20,320,480	60,684,856
Forest Research Laboratory		6,019,633	7,408,582	13,428,215
<b>Total Legislative Authorized Budget (LAB)</b>	<b>\$</b>	<b>297,299,796</b>	<b>\$ 442,972,795</b>	<b>\$ 740,272,591</b>

**Oregon State University**  
**Budgeted Operations by Unit**  
**Fiscal Year 2012 Expenditure Budget**

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	OSU - Corvallis Education & General *	OSU - Cascades Education & General *	Agricultural Experiment Station *	OSU Extension Service *	Forest Research Laboratory *	Designated Operations & Royalties	Service Departments	Auxiliary Enterprise	Gifts	Grants & Contracts	Total
	<019999	001801	030xxx	034xxx	037xxx	05-06xxxx	09xxxx	1xxxxx	M-FSxxxx		
Executive Office	\$ 3,379,626	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 597,307	\$ 23,654	\$ 4,000,587
University Relations & Marketing	2,894,383	-	-	-	-	134,804	-	-	205,017	-	3,234,204
Provost & Executive VP	1,887,035	-	-	-	-	-	-	-	28,174	-	1,915,209
Academic Affairs	5,005,768	-	-	-	-	-	-	5,765	60,656	637,980	5,710,169
University Libraries	10,607,948	-	-	-	-	324,560	-	197,186	554,745	84,834	11,769,273
Information Services	9,731,922	-	-	-	-	780,776	11,416,842	137,420	372,061	-	22,439,021
Graduate School	3,357,458	-	-	-	-	-	-	-	200,813	626,733	4,185,003
Extended Campus	28,410,547	-	-	-	-	77,103	-	-	12	-	28,487,662
Summer Session	531,237	-	-	-	-	-	-	-	-	-	531,237
OSU Extension Service	-	-	-	17,419,583	-	221,108	-	8,145	259,761	1,130,419	19,039,017
Research Admin & Research Centers	11,718,286	-	-	657,520	-	3,655,808	1,836,002	275,914	1,517,074	22,043,961	41,704,564
Student Affairs	11,816,894	-	-	-	-	183,522	-	62,606,054	4,572,244	88,183	79,266,897
International Programs	4,544,770	-	-	-	-	1,125,782	-	-	61,374	-	5,731,926
University Honors College	1,638,768	-	-	-	-	-	-	-	97,861	38,951	1,775,580
Cascades Campus	-	8,342,177	-	-	-	-	-	-	183,941	-	8,526,118
Agricultural Sciences	10,884,480	-	32,292,464	9,214,141	-	7,272,723	-	539,210	1,894,548	51,185,663	113,283,229
Veterinary Medicine	17,494,408	-	686,881	-	-	-	334,163	-	586,140	3,525,493	22,627,085
Forestry	3,692,857	-	-	1,894,549	6,651,500	212,200	975,200	31,300	4,097,248	13,231,988	30,786,842
Liberal Arts	24,305,666	-	-	-	-	112,500	-	-	651,236	760,318	25,829,720
Science	30,374,339	-	-	-	-	201,093	322,300	-	1,867,468	19,456,425	52,221,625
Earth, Ocean & Atmospheric Sciences	6,418,632	-	-	-	-	633,656	-	500	283,623	31,743,534	39,079,946
Business	10,356,421	-	-	-	-	498,074	-	-	1,516,751	534,684	12,905,930
Engineering	31,204,652	-	-	-	-	724,258	-	-	7,069,708	29,527,067	68,525,685
Education	2,251,454	-	-	-	-	-	-	-	102,372	923,444	3,277,270
Public Health and Human Sciences	15,333,182	-	277,399	5,902,617	-	2,400,461	-	140,778	620,302	14,657,425	39,332,164
Pharmacy	8,943,623	-	-	-	-	55,400	-	1,038,518	376,845	3,184,014	13,598,399
University Business Centers	7,724,087	-	-	-	-	-	-	-	-	-	7,724,087
Finance and Administration	9,210,392	-	-	-	-	-	7,629,771	2,478,343	7,183,545	-	26,502,051
Facilities	23,130,357	-	-	-	-	-	-	2,729,794	6,751	-	25,866,902
Athletics	7,485,000	-	-	-	-	-	-	34,456,126	9,560,813	-	51,501,939
Institutional Management	38,846,051	430,130	153,743	(2,993,173)	161,439	30,616	-	17,095,255	1,662,796	-	55,386,857
<b>TOTAL</b>	<b>\$ 343,180,243</b>	<b>\$ 8,772,307</b>	<b>\$ 33,410,487</b>	<b>\$ 32,095,237</b>	<b>\$ 6,812,939</b>	<b>\$ 18,644,444</b>	<b>\$ 22,514,278</b>	<b>\$ 121,740,308</b>	<b>\$ 46,191,184</b>	<b>\$ 193,404,770</b>	<b>\$ 826,766,197</b>

\*Capital Budget - see p. 60

## **GUIDING PRINCIPLES FOR 2011-2013 ALLOCATIONS**

*(Excerpt from Board of Higher Education Meeting #851 Docket)*

The proposed allocation of the 2011-2013 General Fund budget to the seven campuses, the Statewide Public Services and the Chancellor's Office will be in accordance with Legislative directives, Board policies and agreed upon principles and processes as expressed in the following guiding principles:

### **Guiding Principles for the 2011-2013 Budget Allocation Process**

1. Compliance with the OUS Board's expectations and progress toward the Board's priorities, including:
  - Increasing the education level of Oregon's adults;
  - Providing high quality education;
  - Providing research for an innovative and successful Oregon; and
  - Contributing to the civic and economic success of communities throughout Oregon.
2. Compliance with legislative expectations and representations, including specific directives regarding targeted programs.
3. Focus on access to education and affordability for all qualified students, with incentives to improve retention, increase graduates, and improve student success.
4. Use of the Resource Allocation Model (RAM) to provide a basis of distributing General Fund support among campuses, including modifications to support recommendations made in the 2011-2013 Governor's Balanced Budget to prioritize undergraduate education and graduate programs directly related to state workforce goals such as health care, engineering, and teacher education and to maintain research funding in areas that support economic development.
5. Acknowledge campus differences while striving to maintain the financial integrity of all campuses within OUS.
6. In determining the campus allocations, reserve a portion of State General Fund for regional funding to meet campus' financial sustainability requirements as well as achievement of campus-specific Board goals.
7. If final appropriations are sufficient, reserve funds for initiatives to advance student success goals or to recognize specific campus achievements in student success.

### **DISTRIBUTION OF STATE GENERAL FUND**

As noted above OUS uses the Resource Allocation Model (RAM) to distribute the General Fund to campuses each year. The RAM has two primary components, Enrollment-driven allocations that fund fundable enrollments at each of the campuses (this has typically been 55-65 percent of the total funding); and Targeted Programs that fund regional support, engineering, research, institutes and programs, and central services (typically comprising 35-45 percent of the total funding available). To address legislative expectations and directives, targeted program levels were first set. To address recommendations in the 2011-2013 Governor's Balanced Budget, several modifications will be made to the RAM. Each of these funding components will be discussed more specifically below.

#### **Targeted Programs:**

- One-time targeted programs from the prior biennium are eliminated by moving associated funding from the targeted program category to enrollment funding. This includes targeted funding in 2009-2011 for: tuition buy-downs, reapportionment, DPSST debt service and Vet Med funding (due to renormalization).

- The Legislatively Approved Budget (LAB) protects targeted programs from a \$19.66 million legislative cut and legislative expectations of specific funding levels for targeted program were met. Enrollment funding absorbed the full cut.
- The legislature's budget provided additional funding for Dispute Resolution and LERC in the amounts of \$500,000 and \$150,000, respectively.
- Clinical Legal Education is a newly funded program which distributes \$330,000 in General Fund appropriation for clinical legal education programs at accredited institutions of higher education that provide civil legal services to victims of domestic violence, stalking, or sexual assault.
- Per the Governor's budget and the LAB, an additional \$6 million of regional funding is included in the 2011-2013 targeted program allocations and is allocated (after the 3.5% holdback) as follows:
  - EOU, \$1.617 million
  - OIT, \$1.617 million
  - SOU, \$1.93 million, (due to need for transition funding as discussed with the provosts/vice presidents for finance & administration)
  - OSU Fifth Site, which provides computing support to the regionals, \$300,000
  - Regional Solutions Centers and other unallocated, \$328,000
- Most allocations are subject to a 3.5 percent biennial holdback to ensure adequate ending balances for the state (subject to possible return in second year). Programs not subject to a holdback since they are priorities identified in the Governor's budget include:
  - ETIC
  - Research

In addition, the supplemental allocations from the end-of-session bill to LERC (\$150,000), Dispute Resolution (\$500,000), and Clinical Legal Education (\$330,000) were not subject to the holdback.
- Targeted Programs allocations adopted by the Legislature reflect a general reduction of 14.7 percent (compared to 2009-2011<sup>1</sup>) before the 3.5 percent holdback is returned (11.6% after holdback returned). Exceptions include:
  - Research held at 2009-2011 funding levels as a priority and in recognition that funding has not kept up with intended levels due to insufficient funding.
  - ETIC was reduced less (11.6%) than other targeted programs.
  - Enrollment-driven targeted programs funding rate is cut at the general reduction rate and is then adjusted for changes in enrollment.
    - Enrollment-driven targeted programs are then renormalized to 100 percent of 2011-2013 enrollment projections, similar to the renormalization process used for all enrollment driven funding below.

#### Other Special Allocations:

- A reserve of \$6.4 million (with holdback removed; \$6.6 million if holdback returned) is established for initiatives to advance student success goals or to recognize specific campus achievements in student success.

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<sup>1</sup> After June and September allotment reductions but before March 20 \$1.8 SFSF allocation and additional \$30 million of General Fund appropriated in June 2011. This point in time allocation was used in communications with Legislative Fiscal Office during legislative budget process, particularly in relationship to targeted programs, and is used to illustrate certain changes in funding from biennium to biennium.

- A General Fund reduction due to retention of interest earnings was allocated based on daily average cash balances in affected accounts from July 2009 to June 2011. Per Senate Bill 242, OUS will begin retaining interest earnings in January 2012 which will then be allocated to the campuses.

#### **Enrollment Funding (Cell Funding):**

- The remaining funding existing after targeted programs and other special allocations is available for enrollment funding.
- The current funding for 2011-2013 is preliminary based on June 2011 projections for the biennium. Final annual allocation of enrollment funding between campuses is dependent on settle-up and June 2012 enrollment projections.
- Allocation of enrollment funding for 2011-2013 includes a \$10 million shift of funding from graduate to undergraduate cell values and graduate programs important for the Oregon economy as was directed in the Governor's budget. Note: This is different than what was previously contemplated and discussed with the Board's F&A Committee in June. It was revised to address Board concerns expressed at that meeting and campus funding transition issues as was suggested when the vice presidents and provosts met in June.
- Distribution of enrollment funding is a four step process outlined below:
  - Step 1 - RAM is renormalized such that all available enrollment funding is spread based on 100 percent of fundable enrollment using current enrollment projections.<sup>2</sup>
  - Step 2 - All graduate cell values are reduced proportionally to result in savings of \$10 million to support the emphasis on undergraduate education expressed in the Governor's budget.
  - Step 3 - One-half of this savings \$5 million was allocated proportionally to all undergraduate cell values
  - Step 4 - The remaining one-half of this savings \$5 million was allocated proportionally between graduate cell values for programs important to the Oregon economy based on the Governor's directions. These graduate programs include the following:
    - Engineering and Engineering-related Technology; Education; Mathematics; Computer Sciences; Biological Sciences, Life Sciences, Science Technologies, Physical Sciences; Health Professions and related sciences; Veterinary Medicine; and Pharmacy.

#### **Enrollment Projections:**

OUS expects overall FTE enrollment to increase by 4 percent in 2011-12 for a total FTE enrollment of 88,029. Fundable FTE enrollment is expected to increase by 1 percent to 66,869 in 2011-12 (see tables 2a and 2b below). System-wide and campus enrollment projections are summarized in the following tables.

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<sup>2</sup> Due to fiscal pressures stemming from the 2001 recession, the fundable student FTE used in the RAM was frozen at 2002-03 levels for undergraduate funding and 2001-02 for most graduate programs. At that time, the Board adopted a guiding principle that, "additional students may be accepted and funded at individual campuses by tuition only, so long as the campuses provide assurances that quality will be maintained." The 2007 Legislative Assembly instructed OUS via a budget note to "renormalize" the RAM by distributing General Fund through the RAM on the basis of actual fundable student FTE counts by the 2009-2011 biennium. Subsequent discussions over the next two biennia led to partially re-normalizing the RAM up to the most recent level of 57 percent. For the 2011-2013 allocations, cell values will be adjusted to accommodate full re-normalization so that all projected enrollment growth is funded at 100 percent.

TABLE 2a			
Projected Fundable FTE Enrollment for 2011-12 By Institution			
	2010-11	Projected 2011-12	% Change
EOU	3,160	3,272	3.6%
OIT	2,379	2,234	-6.1%
OSU	18,138	18,121	-0.1%
CASC	408	435	6.6%
PSU	19,144	19,340	1.0%
SOU	3,439	3,643	5.9%
UO	15,231	15,219	-0.1%
WOU	4,296	4,605	7.2%
Total	66,194	66,869	1.0%

TABLE 2b			
Projected Fundable FTE Enrollment for 2011-12 By Student Level			
	2010-11	Projected 2011-12	% Change
UG	52,968	53,710	1.4%
Master	8,278	7,989	-3.5%
Doctoral	4,055	4,315	6.4%
Pharmacy	399	393	-1.5%
Vet Med	261	260	-0.4%
Law	233	202	-13.3%
Total	66,194	66,869	1.0%

## 2011-12 FISCAL YEAR ALLOCATIONS OF STATE FUNDING

### General Fund:

Senate Bill 5532, the main budget bill for the OUS operating budget, allows for expending 54 percent of the biennium budget in fiscal year 2011-12. The proposed 2011-12 Operating Budget incorporates this allowance into the fiscal year allocations in order to provide campuses and statewide public services with maximum flexibility in managing their resources over the biennium, maximize interest earnings soon to be retained by OUS, and mitigate the impact on FY12 of the reductions made to the Education and General program. The fiscal year allocation by campus is determined by applying the 54 percent to each component of the 2011-2013 biennial allocation, including the allocation of enrollment funding. If the legislative holdback were fully returned in year two, the effective fiscal year split would be 52/48 percent. Campuses will need to manage their resources over the biennium and plan accordingly for a range of possibilities, including no return of the holdback.

### Lottery:

The 54 percent provision also applies to Lottery Funds, however the nature of lottery revenues and cash flows make the actual achievement of that split unlikely; therefore Lottery Funds reflect a 50/50 percent split between the fiscal years. Debt Service is allocated based on specific payment due dates.

## OPERATING BUDGET REVENUE SOURCES

The OUS Operating Budget is comprised of five sources of revenue. Descriptions and relevant information related to these revenue sources follow below.

### State General Funds:

State General Funds are appropriated to OUS biennially by the legislature. The distribution of these funds to the campuses is developed in compliance with legislative Budget Notes and Board policy. Funds are allocated through the OUS Resource Allocation Model (RAM) and targeted program funding as described in detail above.

### Other Funds - previously known as Other Funds - Limited:

This is comprised principally of estimated campus tuition and fees calculated on the basis of enrollment projections and the tuition and fees published in the 2011-12 Academic Year Fee Book. The balance of this category is comprised of indirect cost recovery on sponsored research as well as lesser amounts of other miscellaneous forms of income. Prior to the passage of Senate Bill 242, use of actual receipts was limited by amounts established in the LAB. Revenues received in excess of legislatively approved limitations could not be spent until a formal request for increased limitation could be

approved by the Emergency Board or the full legislature. Effective July 1, 2011, OUS is no longer subject to expenditure limitation restrictions on these funds.

**Lottery Funds:**

Lottery Funds for athletics and scholarships are comprised of 1 percent of net Lottery proceeds distributed from the Economic Development Fund. In 2011-2013, OUS will receive proceeds of the Oregon Lottery up to a total of \$8.8 million (\$9.1 million if holdback funds are restored). These funds are distributed to campuses according to ORS 461.543 and Board policy adopted in November 2006, with 12 percent allocated for graduate scholarships and 88 percent allocated to support intercollegiate athletics.

**Other Funds - previously known as Other Funds - Non-limited:**

These revenue estimates include sponsored programs; gifts, grants, and contracts; designated operations (e.g., community workshops and other self-sustaining public service and education activities); internal service departments; and auxiliary activities such as student housing, dining services, parking, athletics, and incidental fee activities. Expenditure of these funds was not limited by the Legislature, even prior to Senate Bill 242.

**Debt Service and Capital Budgets:**

The debt service budget is funded from General Fund and Lottery appropriations as well as Other Funds and auxiliary operations.



**Comparison of OUS RAM Distributions**  
**10-11 and 11-12**  
(Percentage of Total RAM)

	10-11 RAM % <sup>1</sup>	11-12 RAM % <sup>1</sup>	Difference
OSU-Corvallis	26.18%	25.39%	-0.8%
Statewide Public Services	13.77%	16.33%	2.6%
OSU-Cascades	1.30%	1.42%	0.1%
Subtotal	41.2%	43.1%	1.9%
University of Oregon	17.54%	15.12%	-2.4%
Portland State University	19.22%	18.74%	-0.5%
Southern Oregon University	4.43%	4.37%	-0.1%
Oregon Institute of Technology	5.22%	5.20%	0.0%
Eastern Oregon University	4.36%	4.55%	0.2%
Western Oregon University	4.83%	4.62%	-0.2%
Oregon University System	3.16%	4.26%	1.1%
Total	100.0%	100.0%	0.0%

<sup>1</sup> Initial Budgets

Fiscal Year 2012 reflects a distribution of 54% of the total biennium amount in FY2012

## 2011-12 Cell Value Calculation Methodology

### CELL VALUE CALCULATION METHODOLOGY

#### 2011-12 CELL VALUE

(Sample below based on level 1 cell value for lower division)				
Fiscal Year	Annual Inflation †	Cell Value	Cell Value Discounted	Discount Rate
<i>(due to funding shortfalls)</i>				
1997-98 (Original)	-	\$2,900	-	-
1998-99	3.0%	\$2,987	-	-
1999-00*	1.5%	\$3,155	\$2,789	87.9%
2000-01*	2.0%	\$3,340	\$2,967	87.9%
2001-02*	2.5%	\$3,424	\$2,509	73.3%
2002-03	2.5%	\$3,510	\$2,572	73.3%
2003-04	1.5%	\$3,562	\$2,565	72.0%
2004-05	1.5%	\$3,616	\$2,603	72.0%
2005-06	1.8%	\$3,681	\$2,150	58.4%
2006-07	0.0%	\$3,681	\$2,150	58.4%
2007-08	2.7%	\$3,780	\$2,414	63.9%
2008-09	2.7%	\$3,882	\$2,513	64.7%
2009-10	2.8%	\$3,992	\$2,167	54.3%
2010-11	1.5%	\$4,052	\$2,199	54.3%
2011-12	2.0%	\$4,133	\$1,512	36.6%
<p>*1999-2001 Tuition freeze factor added to undergraduate cell values: \$123 in 1999-2000; \$248 in 2000-2001 and thereafter. Note: in 1999-2001, the tuition freeze factor was added after inflation and discount rates were applied. For 2001-2002 forward, the tuition freeze factor is included prior to the application of inflation and applicable discount rates.</p> <p>† - Annual inflation rates for the years from 1998-2006 were based on factors from Oregon Dept. of Admin. Services (DAS). CPI was used for 2007-09 at a rate of 2.7% (June 2007 CPI annual increase). FY 2010 uses a 10 year average CPI rate of 2.82%(1999-2008). FY 2011 uses an inflation factor of 1.5%. CPI for 2011-12 used at a rate of 2.0% (June 2011 CPI annual increase).</p>				

#### 2011-12 CELL VALUES AT 100%

	Lower Division Undergraduate	Upper Division Undergraduate	Master's Graduate	PhD Graduate
Level 1	\$4,133	\$5,320	\$6,728	\$12,665
Level 2	\$5,188	\$6,640	\$9,103	\$15,172
Level 3	\$7,431	\$10,070	\$13,061	\$19,130
Pharmacy	\$11,257	\$11,257	\$17,151	\$35,621
Law	-	-	\$14,380	\$12,665
Vet Med	-	-	\$50,134	-

#### 2011-12 ESTABLISHED CELL VALUES DISCOUNTED

(FOR USE IN ENROLLMENT DRIVEN ALLOCATION CALCULATION OF STATE FUNDS)

	Lower Division Undergraduate	Upper Division Undergraduate	Master's Graduate	PhD Graduate
Level 1	\$1,512	\$1,947	\$2,195	\$4,131
Level 1 Priority *	-	-	\$2,365	\$4,453
Level 2	\$1,899	\$2,430	\$2,969	\$4,949
Level 2 Priority *	-	-	\$3,200	\$5,344
Level 3	\$2,719	\$3,685	\$4,260	\$6,239
Level 3 Priority *	-	-	\$4,592	\$6,725
Pharmacy *	\$4,119	\$4,119	\$6,030	\$12,523
Law	-	-	\$4,690	\$4,131
Vet Med *	-	-	\$17,625	-

\* Certain fields of study were recognized as being important to the Oregon economy based on the Governor's directions for the 2011-2013 budget. Priority cell funding was provided for graduate courses taken in the following disciplines to address the Governor's directed emphasis: Engineering and Engineering-related Technology; Education; Mathematics; Computer Sciences; Biological Sciences; Life Sciences, Agricultural Sciences, Science Technologies, Physical Sciences; Health Professions and related sciences; Veterinary Medicine; and Pharmacy.

## Oregon University System Cell Matrix Assignment

Classification of Instructional Programs (CIP)	Cell Level Assignments			
	LD	UD	MA	PhD
01 Agricultural Business	3	3	3	2
02 Agricultural Sciences	3	3	3	2
03 Conservation	1	1	1	1
04 Architecture	3	3	2	1
05 Area, Ethnic, Cultural Studies	1	1	1	1
09 Communications	2	2	2	2
10 Communications Technologies	2	2	2	1
11 Computer and Information Science	2	2	3	3
13 Education	2	2	1	2
14 Engineering	3	3	3	3
15 Engineering-Related Technology	3	3	3	1
16 Foreign Languages and Literature	1	1	2	1
19 Home Economics	2	2	2	2
22 Law and Legal Studies	4	4	4	4
23 English Language and Literature	1	1	2	2
24 Liberal Arts and Sci., Humanities	1	1	1	1
25 Library Science	2	2	1	1
26 Biological Sciences, Life Science	2	2	3	2
27 Mathematics	1	1	3	2
28 Reserve Officers Training Corps	1	1	1	1
29 Military Technologies	1	1	1	1
30 Multi/Interdisc. Studies	2	2	2	3
31 Parks, Rec., Leisure, Fitness Studies	3	3	2	2
32 Basic Skills	1	1	1	1
38 Philosophy and Religious Studies	1	1	1	2
40 Physical Sciences	2	2	3	2
41 Science Technologies	3	3	3	3
42 Psychology	1	1	1	2
43 Protective Services	2	2	1	2
44 Public Administration and Service	2	2	1	2
45 Social Sciences	1	1	1	2
50 Visual and Performing Arts	3	3	2	2
51 Health Professions, Related Science	3	3	2	1
51.20 Pharmacy (broken out of CIP 51)	5	5	5	5
51.24 Veterinary Medicine (broken out of CIP 51)	6	6	6	6
52 Business Mgmt, Admin. Service	2	2	1	3
54 History	1	1	1	2
9999 Unknown	1	1	1	1

**Oregon State University**  
**Comparison of 10-11 Actual and 11-12 State Appropriations<sup>1</sup>**

		<b>10-11 RAM</b>	<b>11-12 RAM</b>	<b>Percent Change</b>
<b>Corvallis Campus</b>				
Cell Funding	\$	74,706,909	\$ 60,418,852	-19.13%
Targeted Programs		21,319,652	20,131,784	-5.57%
Vet Med Program Phase-in		1,433,597	-	-100.00%
Tuition Buydown		1,255,694	-	-100.00%
E&G Allotment Reduction		(7,009,261)	-	-
Interest Earnings		-	(1,128,963)	
RAM total		<u>91,706,591</u>	<u>79,421,673</u>	-13.40%
<b>Cascades</b>				
Cell Funding		1,008,671	1,140,526	13.07%
Targeted Programs		3,887,216	3,321,788	-14.55%
Tuition Buydown		17,000	-	-100.00%
E&G Allotment Reduction		(348,017)	-	-
		<u>4,564,870</u>	<u>4,462,314</u>	-2.25%
<b>Statewide Public Services (SWPS)</b>				
Agricultural Experiment Station		26,282,300	27,968,487	6.42%
OSU Extension Service*		19,202,645	20,230,237	5.35%
Forest Research Lab		2,863,735	3,077,289	7.46%
SWPS total		<u>48,348,680</u>	<u>51,276,013</u>	6.05%
Corvallis, Cascades and SWPS totals	\$	<u>140,055,271</u>	<u>\$ 130,697,686</u>	-6.68%

<sup>1</sup>Comparison of initial budgets.

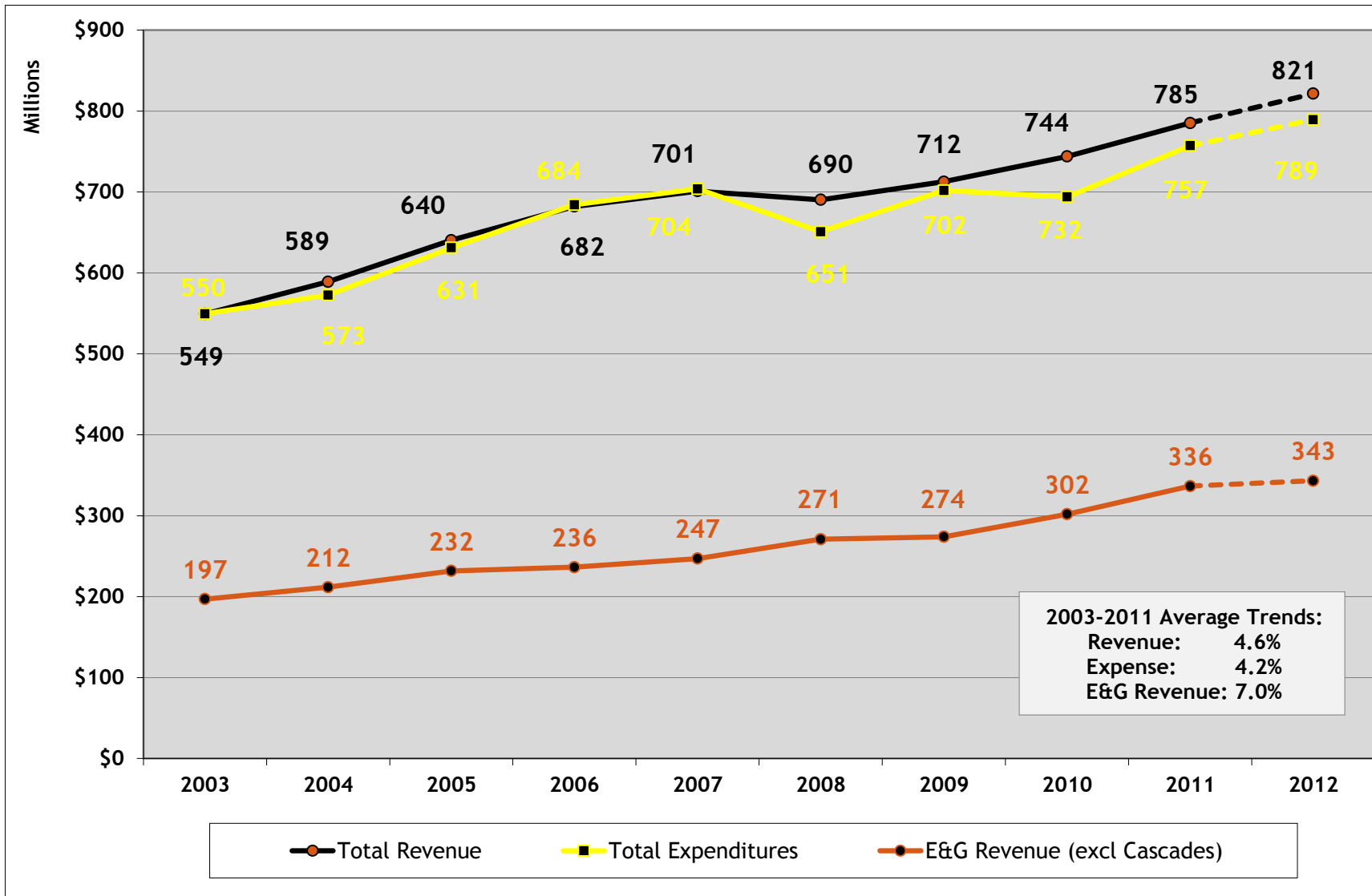
Fiscal Year 2012 reflects a distribution of 54% of the total biennium amount in FY2012

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# Oregon State University

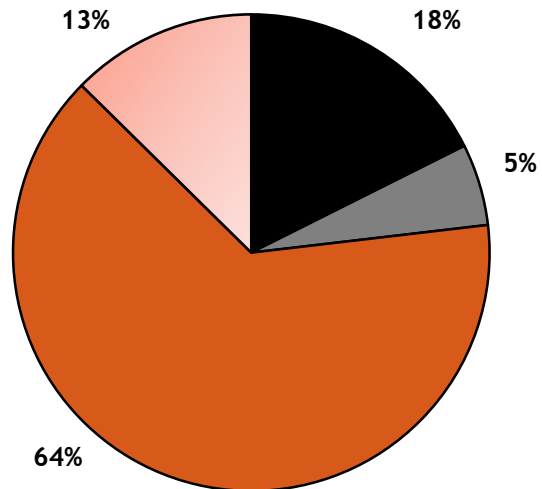
## Growth in Revenues and Expenditures

### Fiscal Years 2003 - 2012



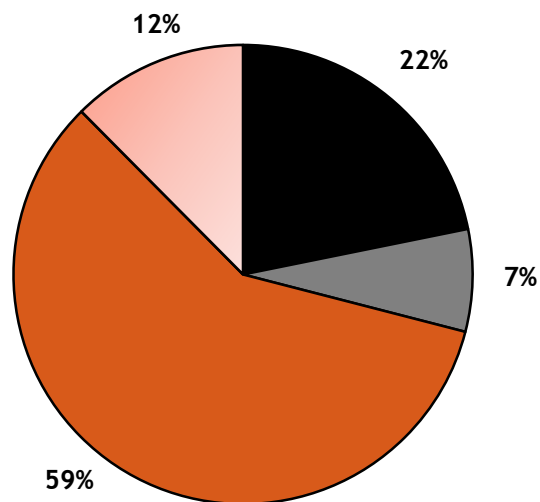
**Oregon State University**  
**FY11 and FY12 E&G Revenue Sources**

FY12 Initial E&G Budget  
Revenues = \$343.2 Million



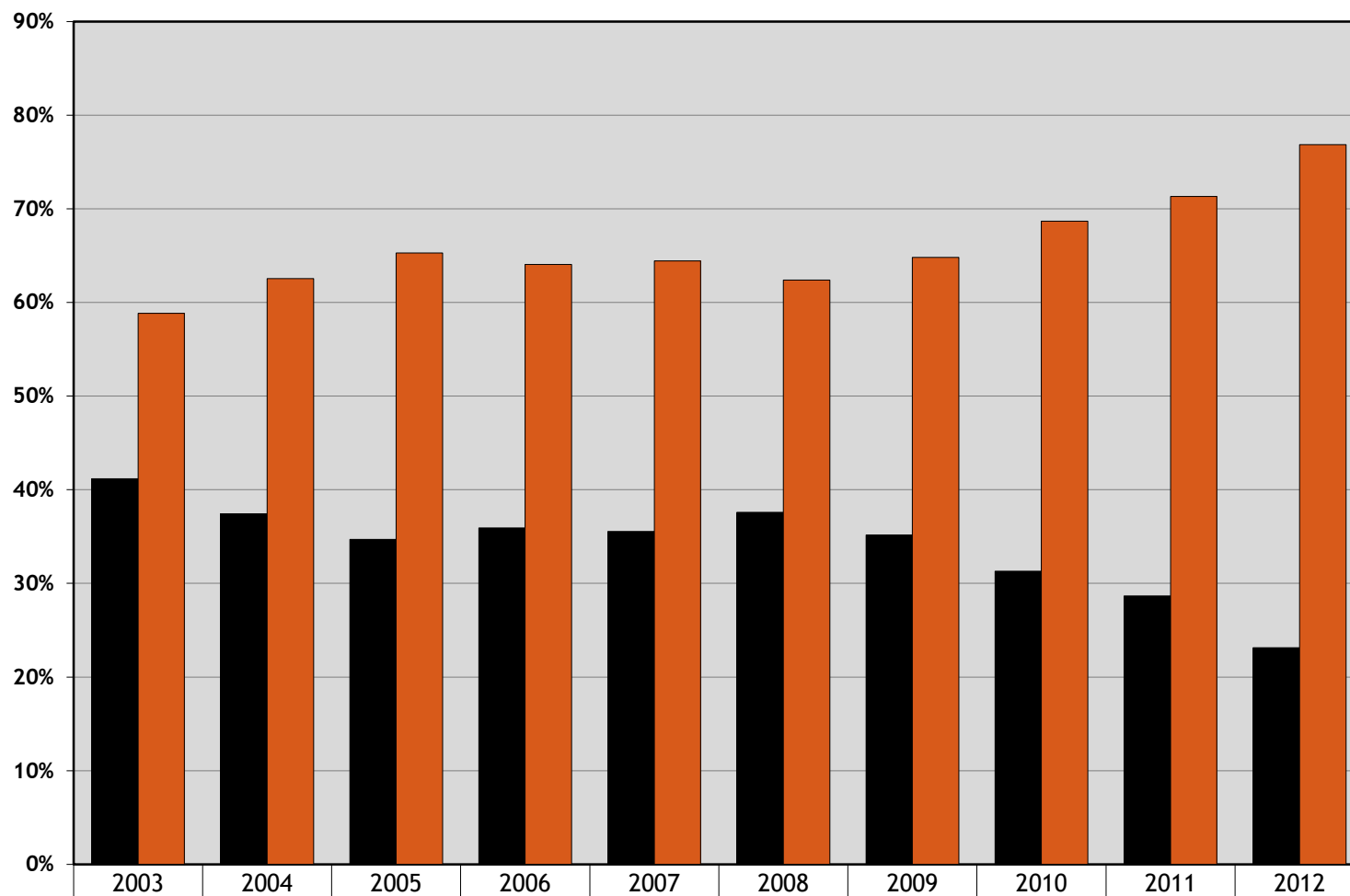
■ RAM Funding    ■ Targeted Programs    ■ Net Tuition & Fees    ■ Other Revenue

FY11 Initial E&G Budget  
Revenues = \$316.0 Million



■ RAM Funding    ■ Targeted Programs    ■ Net Tuition & Fees    ■ Other Revenue

**Oregon State University**  
**Contribution Ratios for State Appropriation and Tuition & Other Revenue**  
**Fiscal Years: 2003-2011 Actual, 2012 Initial Budget**

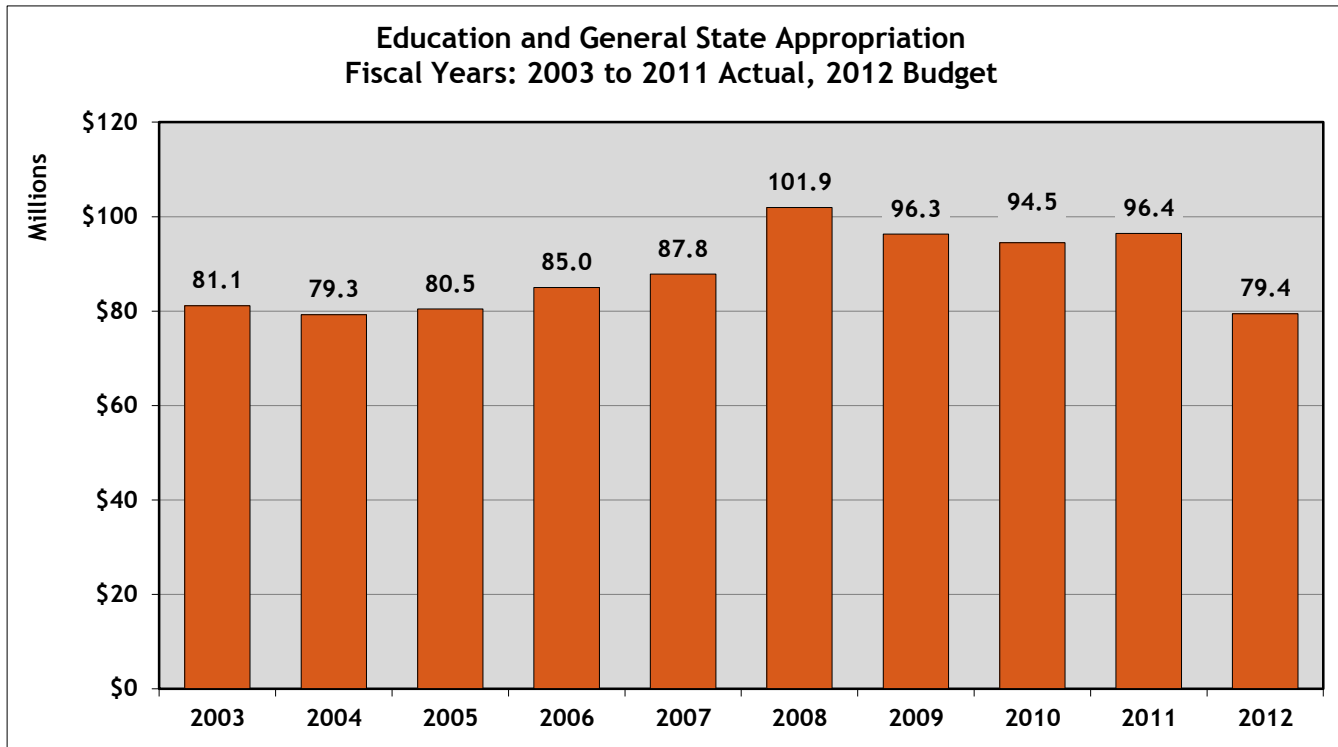


	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
■ State Appropriation	41.2%	37.4%	34.7%	35.9%	35.5%	37.6%	35.2%	31.3%	28.7%	23.1%
■ Tuition & Other Revenue	58.8%	62.6%	65.3%	64.1%	64.5%	62.4%	64.8%	68.7%	71.3%	76.9%

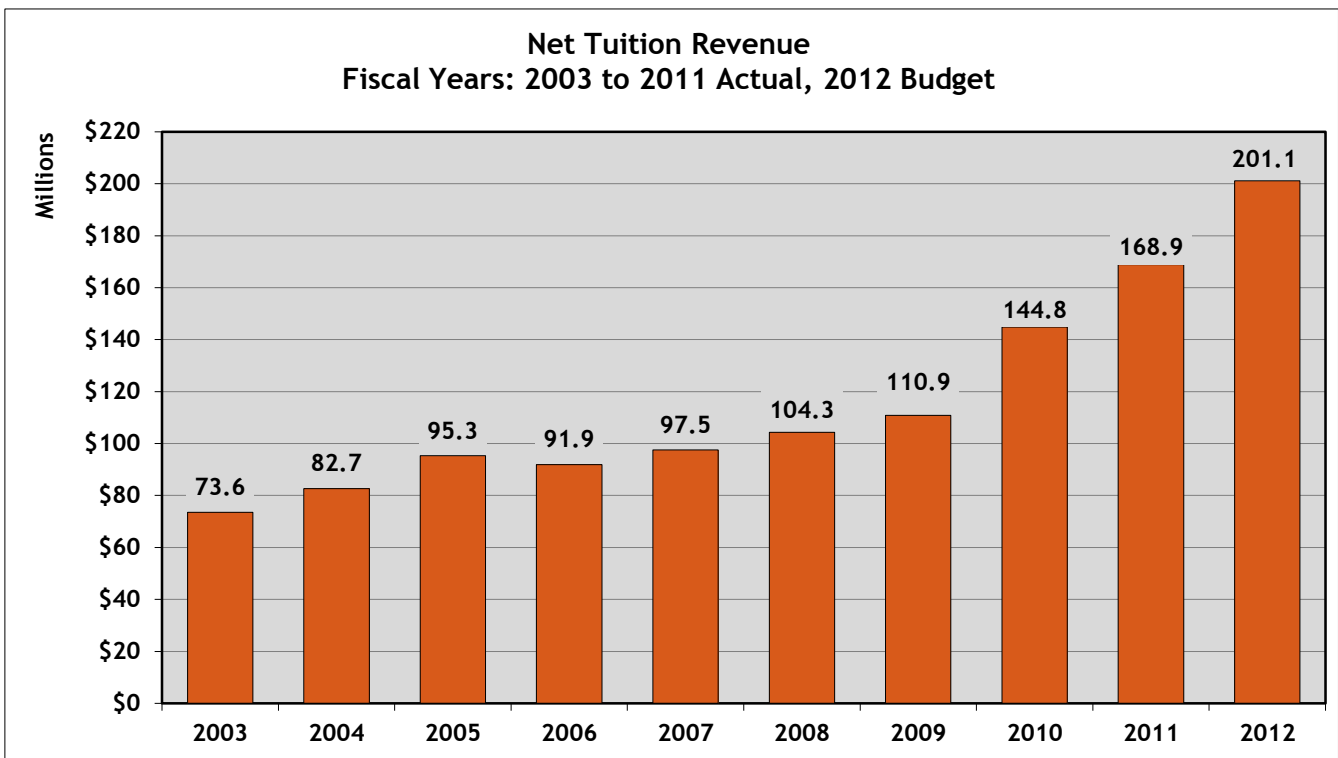
Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.



## Oregon State University



Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

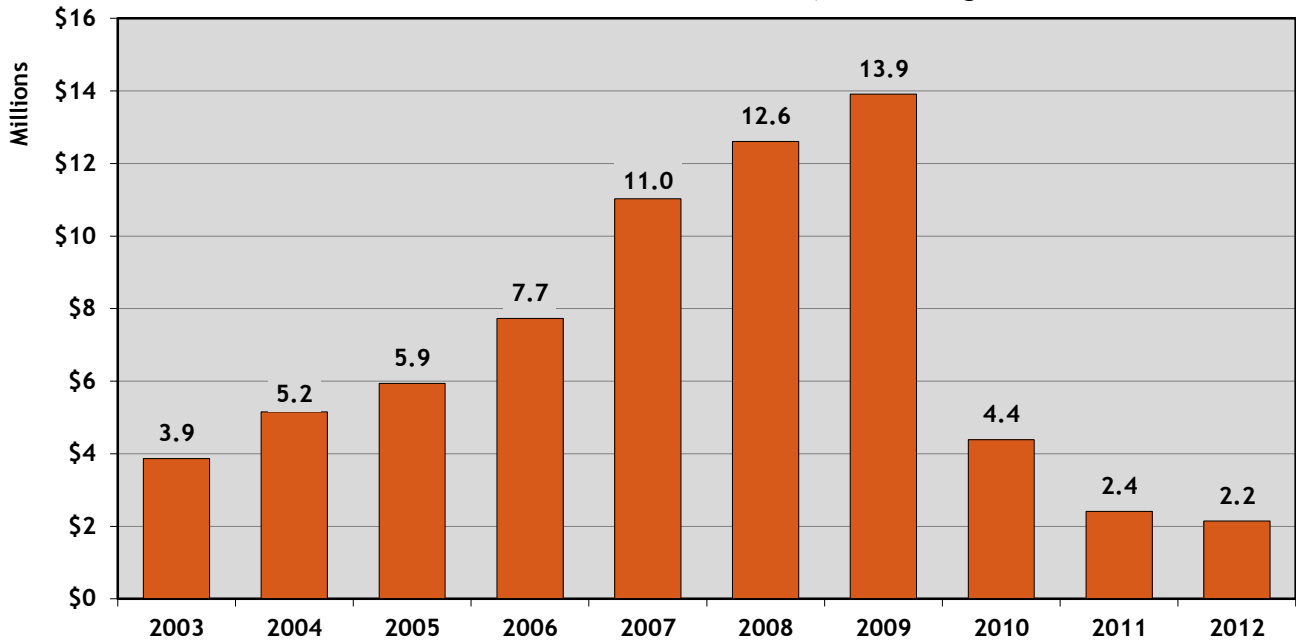


Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

\*FY11 and beyond tuition budget includes both undergraduate and graduate resource fees.

## Oregon State University

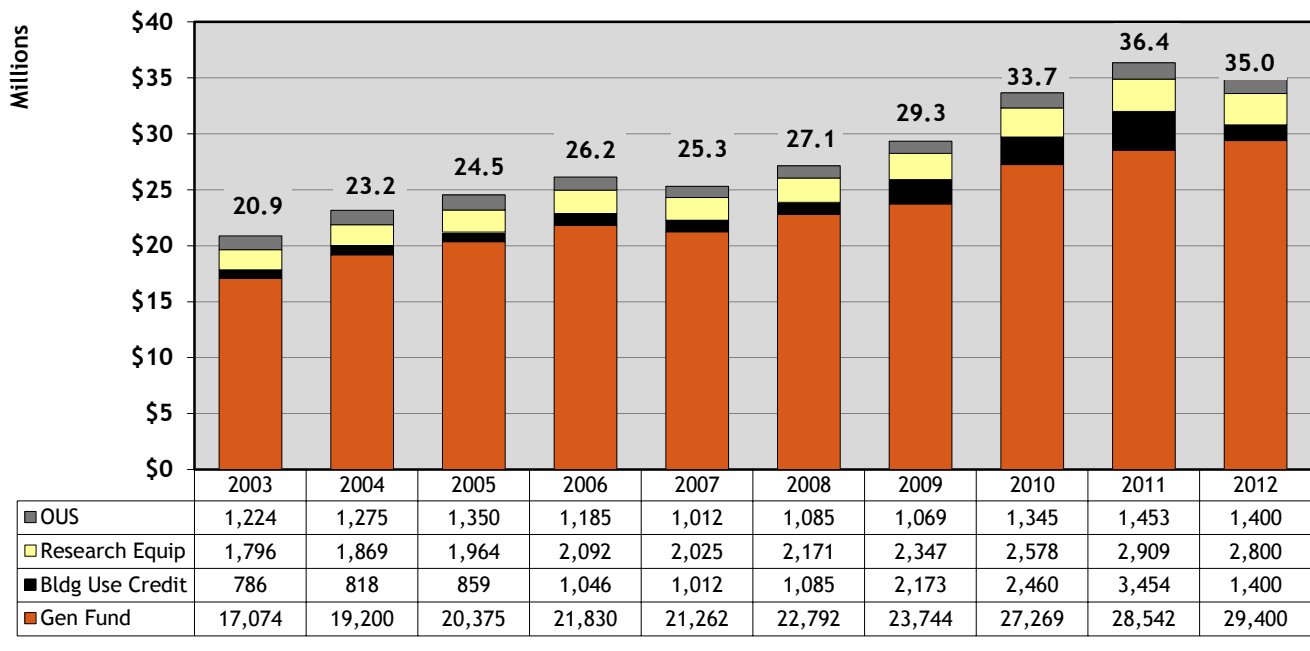
**Resource Fee Revenue**  
Fiscal Years: 2003 to 2011 Actual, 2012 Budget



Note: In FY11 both undergraduate and graduate resource fees are rolled into tuition

Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

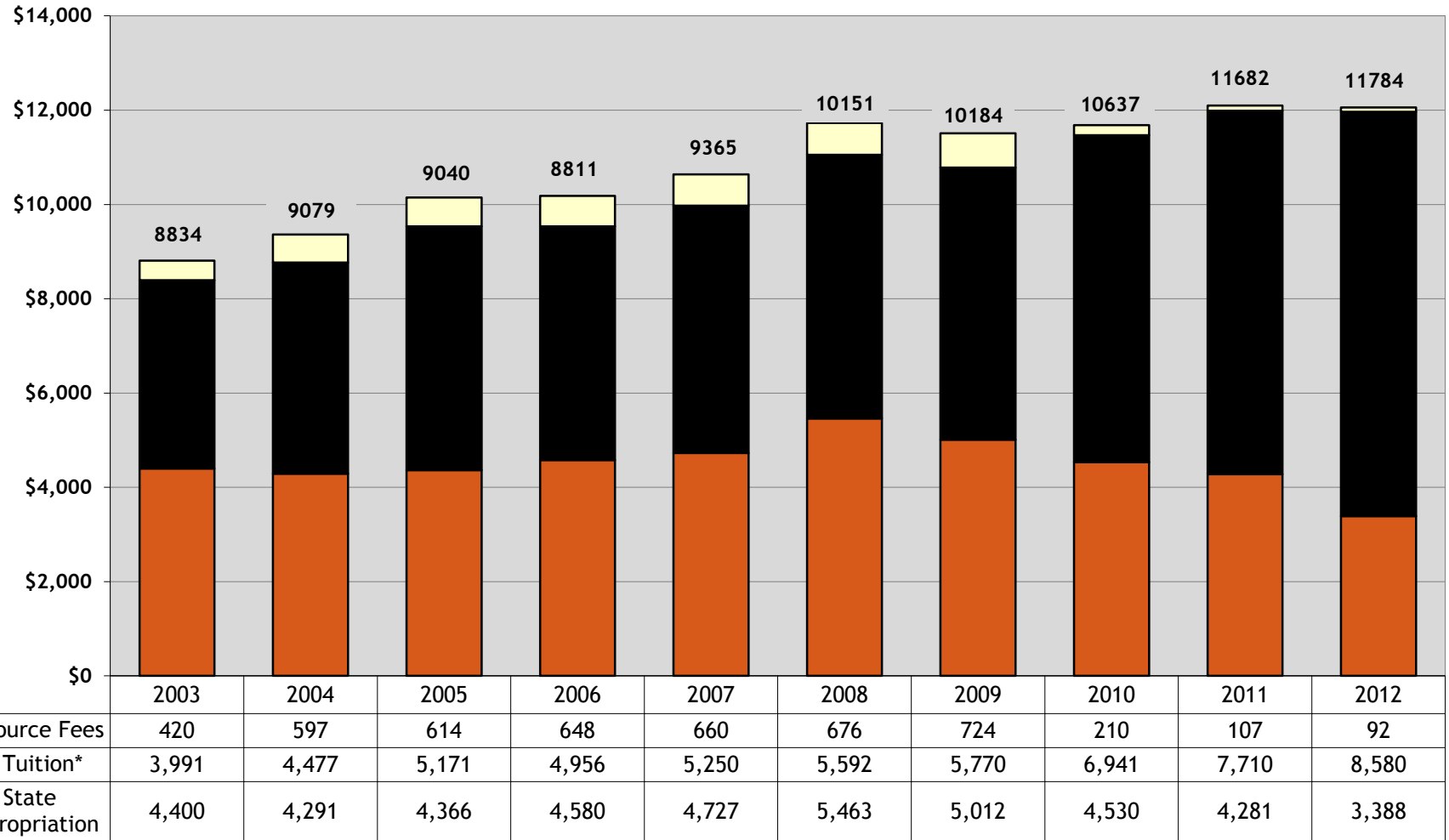
**Education and General Indirect Cost Recovery**  
Fiscal Years: 2002 to 2011 Actual, 2012 Budget



In FY05 and years thereafter, all components of Indirect Cost Recovery are included in the E&G Budget except payments to OUS.

Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service & OSU-Cascades.

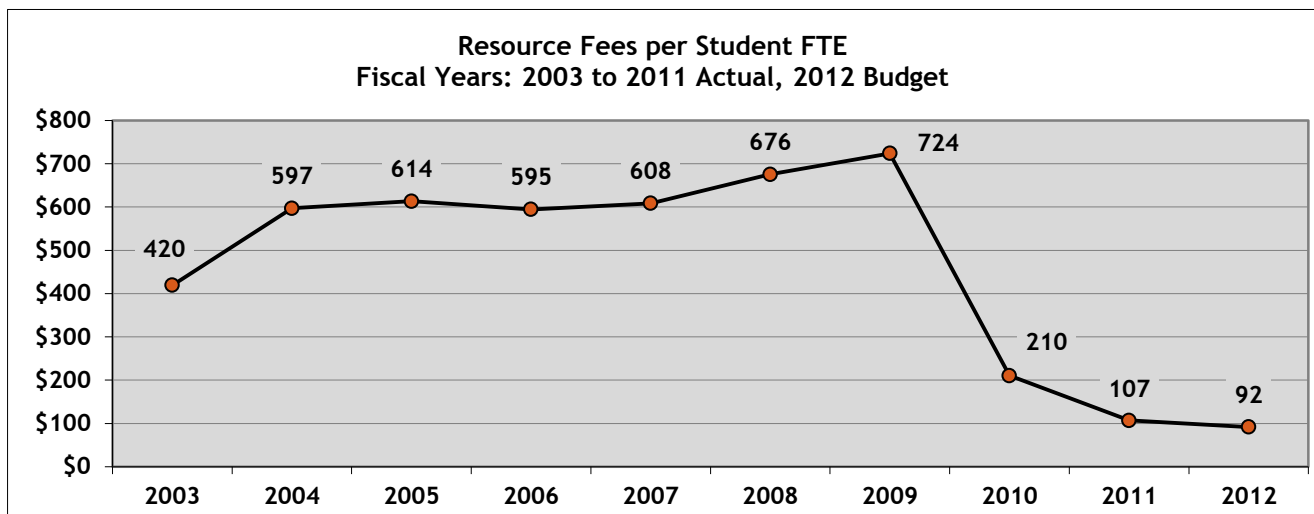
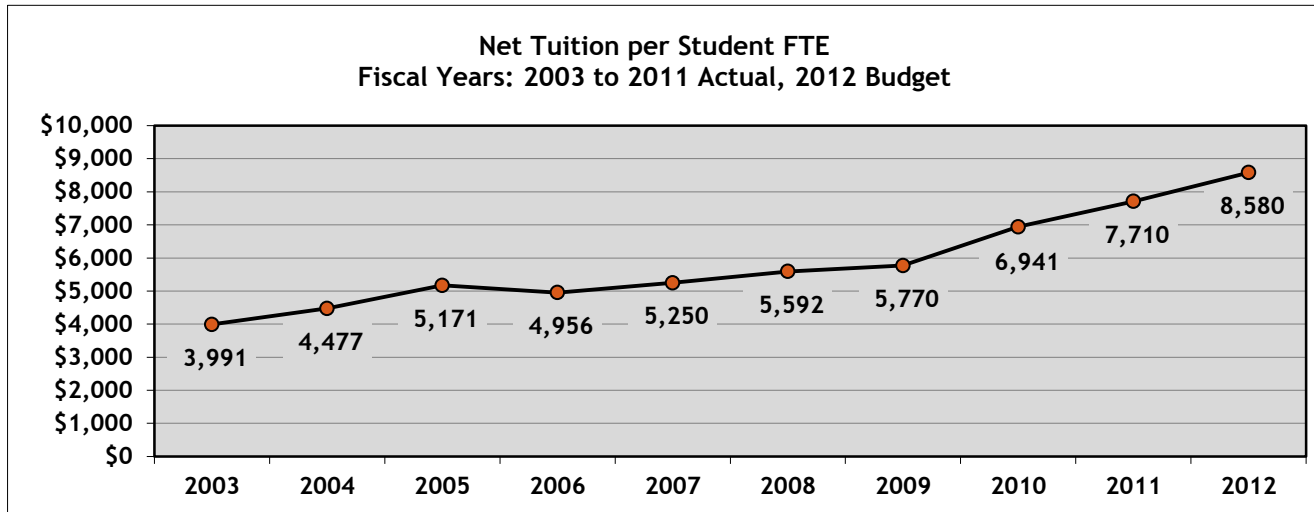
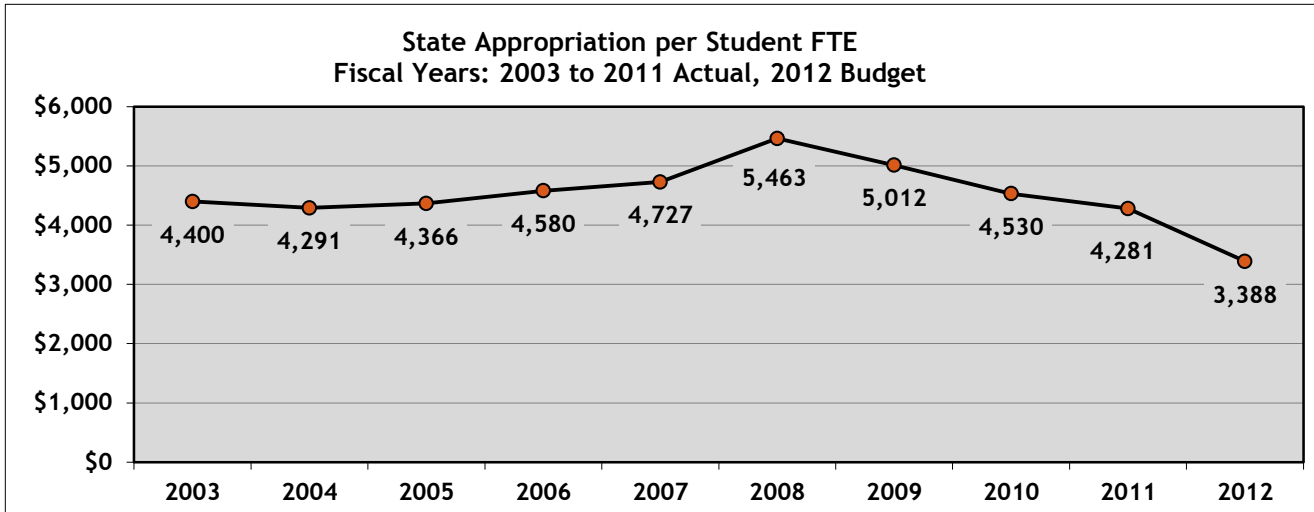
**Oregon State University**  
**Revenue Sources per Student FTE**  
**Education & General Fund (excluding ICR)**  
**Fiscal Years: 2003 to 2011 Actual, 2012 Initial Budget**



\*Gross tuition revenue less remissions and increased scholarship in lieu of remissions budgeted in FY05

Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

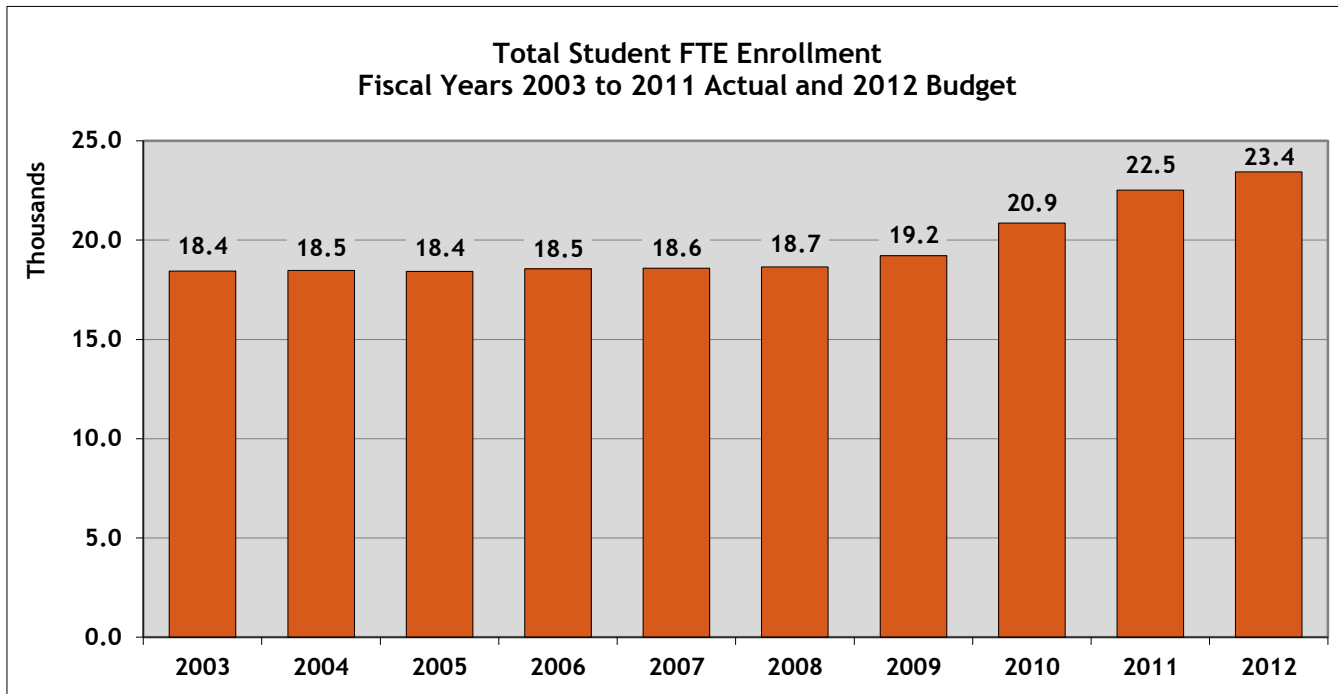
## Oregon State University



Note: Starting in FY10 the majority of undergraduate resource fees are rolled into tuition. In FY11, graduate resource fees are rolled into tuition.

Source: OSU Data Warehouse, FY12 E&G Initial Budget. Excludes Statewide Public Service and OSU-Cascades.

## Oregon State University

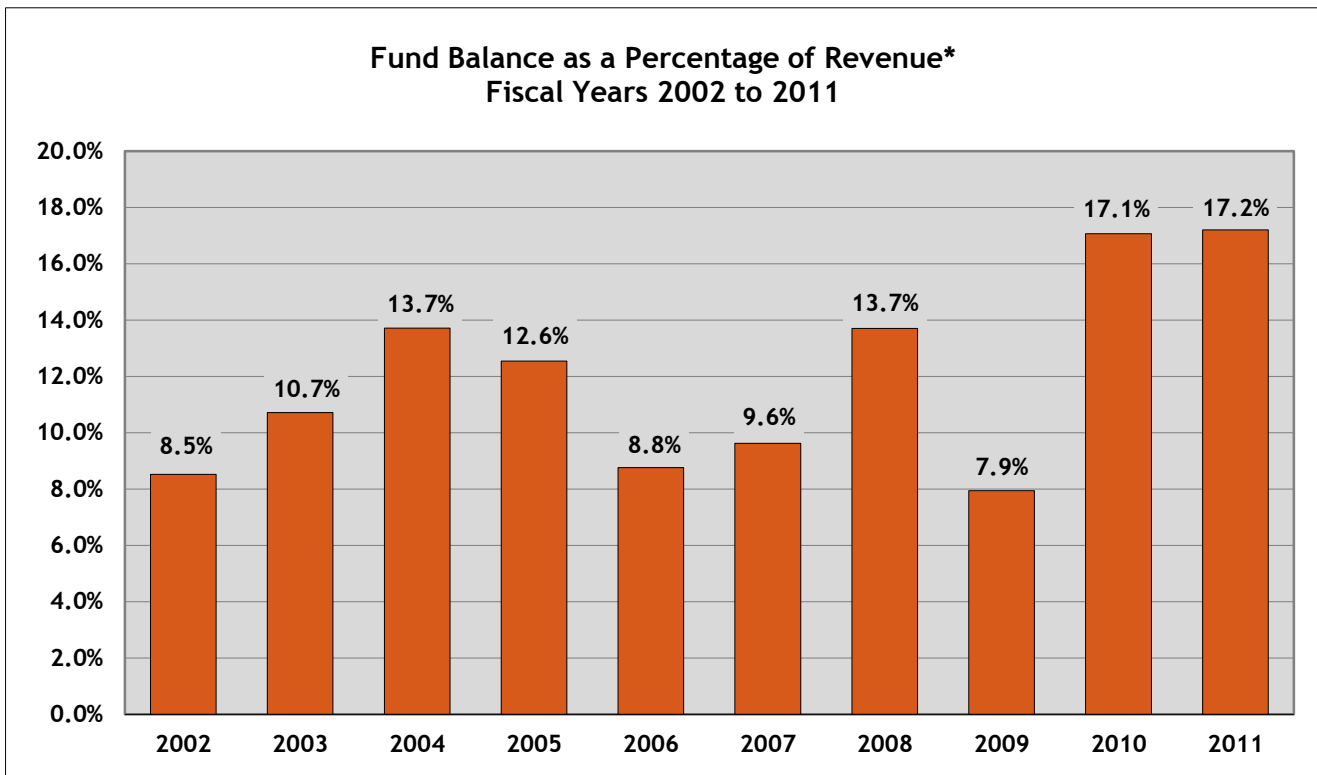
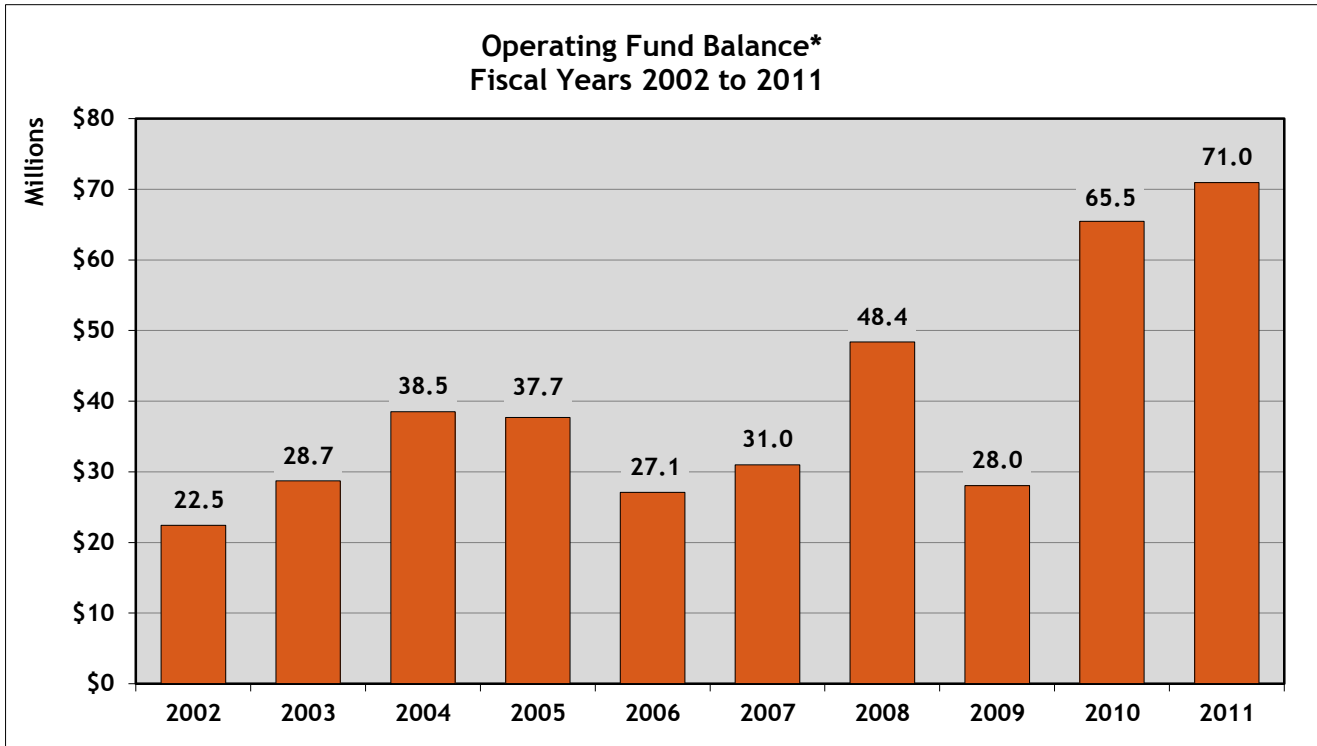


Source: Oregon University System Institutional Research

Oregon State University - Corvallis Campus	
Student Head Count / FTE	
Fiscal Year 2012 Projection	
	<u>FTE</u>
Undergraduate - Resident	14,168
Undergraduate - Non-resident	4,371
Graduate - Resident	3,227
Graduate - Non-resident	752
First Professional - Resident	725
First professional - Non-resident	201
Total	<u><u>23,444</u></u>

Source: Oregon University System Institutional Research

## Oregon State University



\* Education and General Funds, Statewide Public Service and OSU-Cascades

# Oregon State University

## Fund Balance By Unit

Education & General Fund	FY10 Fund Balance	FY11 Fund Balance	FY11 Revenue	Carryover as a % of Revenue
Executive Office	\$ 670	\$ 183,675	\$ 3,662,133	5.0%
University Relations & Marketing	(376,344)	- <sup>1</sup>	2,455,734	0.0%
Provost	182,628	114,666	1,628,427	7.0%
Academic Affairs	631,109	1,191,421	5,247,891	22.7%
Information Services	1,550,626	2,011,296	20,672,869	9.7%
Library	280,704	617,022	11,180,435	5.5%
Graduate School	1,531,372	2,136,463	2,605,163	82.0%
E-Campus (incl O&E & InterSess)	5,726,106	3,703,778	23,806,901	15.6%
Summer	304,796	524,946	6,278,395	8.4%
Extension (ROH)	17,827	33,317	20,559	162.1%
Research Administration	3,270,745	3,971,139	13,107,888	30.3%
Student Affairs	2,452,699	2,422,440	12,559,829	19.3%
International Programs	1,235,550	1,205,421	4,391,587	27.4%
Honors	484,579	708,824	1,134,116	62.5%
Cascades	3,750,375	3,928,114	7,401,290	53.1%
Agricultural Sciences	2,394,961	3,035,331	14,928,294	20.3%
Veterinary Medicine	1,942,992	3,413,210	18,358,766	18.6%
Forestry	1,368,734	1,901,106	5,578,611	34.1%
Liberal Arts	2,405,505	3,194,722	31,447,335	10.2%
Science	4,200,143	6,343,882	37,009,900	17.1%
Earth, Ocean & Atmospheric Sci.	1,162,054	1,678,714	7,903,885	21.2%
Business	570,279	1,735,049	10,251,811	16.9%
Engineering	1,614,239	3,436,728	32,945,616	10.4%
Education	617,699	1,143,723	4,108,302	27.8%
Public Health & Human Sciences	2,662,699	3,693,856	15,488,877	23.8%
Pharmacy	1,626,568	2,854,238	9,242,257	30.9%
Central Administration Bus Ctr	6,505	18,915	92,900	20.4%
Arts & Sciences Bus Ctr	89,096	174,914	1,914,506	9.1%
Forestry-Oceanic Bus Ctr	52,887	131,368	832,788	15.8%
Business & Engineering Bus Ctr	86,163	92,555	1,629,586	5.7%
Health Sciences Bus Ctr	18,702	124,630	1,281,706	9.7%
Ag Sci/Marine Scie Bus Ctr	8,432	(158,277)	830,582	-19.1%
University Admin Bus Ctr	52,497	89,404	1,697,228	5.3%
Aux & Activities Bus Ctr	68,608	168,036	187,355	89.7%
Finance & Administration	(794,622)	183,585	12,071,722	1.5%
Facilities	3,838,615	2,947,534	23,644,491	12.5%
Capital Projects (clearing)	5,567,692	5,840,231	-	N/A
Athletics	(111,938)	440,877	9,611,938	4.6%
Institutional Management	4,184,645	(1,511,118)	(13,335,670)	11.3%
Subtotal Education & General	\$ 54,676,597	\$ 63,725,735	\$ 343,876,003	18.5%
<sup>1</sup> OSU Trademarks Royalty Fund	\$ 1,342,821	\$ 835,863	\$ 627,586	133.2%

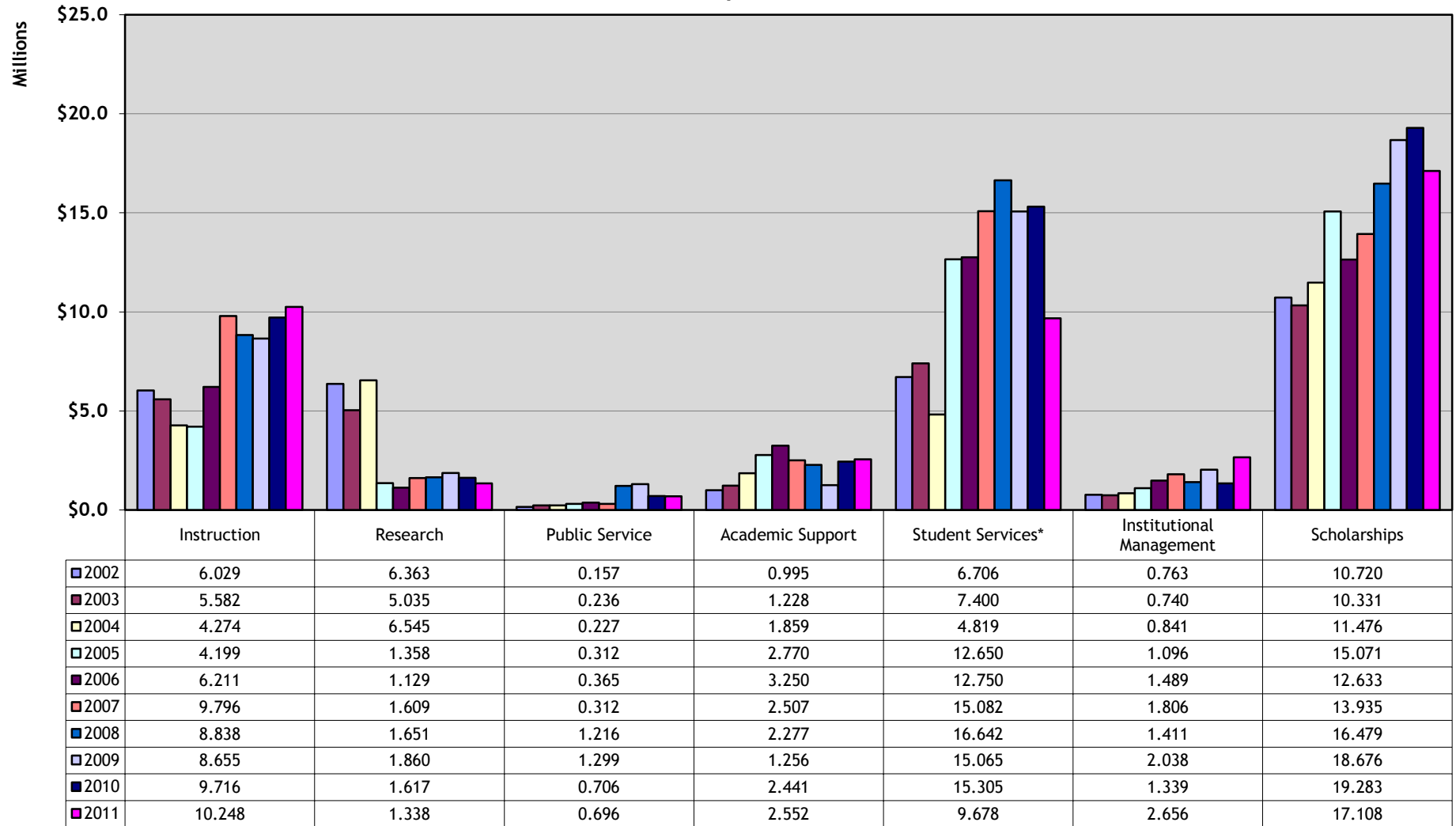
**Oregon State University**  
Fund Balance By Unit, Cont'd

	FY10 Fund Balance	FY11 Fund Balance	FY11 Revenue	Carryover as a % of Revenue
<b>Statewides</b>				
Agricultural Experiment Station	\$ 7,291,437	\$ 3,852,571	<sup>2</sup> \$ 29,946,032	12.9%
Extension Service	2,875,798	1,787,436	<sup>2</sup> 31,341,821	5.7%
Forest Research Laboratory	615,871	1,595,087	<sup>2</sup> 6,995,277	22.8%
Subtotal Statewides	10,783,106	7,235,094	68,283,130	10.6%
<b>TOTAL FUND BALANCE</b>	<b>\$ 65,459,703</b>	<b>\$ 70,960,829</b>	<b>\$ 412,159,133</b>	<b>17.2%</b>

<sup>2</sup> <b>Statewide Federal Funds:</b>	<i>Fed FY11 Expected</i>	<i>10/1-6/30 draws</i>	<i>6/30/11 accrued</i>	<i>Net FFY11 4th Qtr</i>	<i>4th Qtr %</i>
AES (Hatch & MultiState)	3,707,778	(867,750)	(1,622,486)	1,217,542	32.8%
Extension (Smith Lever)-incl prior F	9,990,586	(2,728,078)	(1,385,253)	5,877,255	58.8%
FRL (McIntyre Stennis)	1,078,523	(404,127)	-	674,396	62.5%



## Oregon State University Selected Gift Fund Expenditures 2002 - 2011

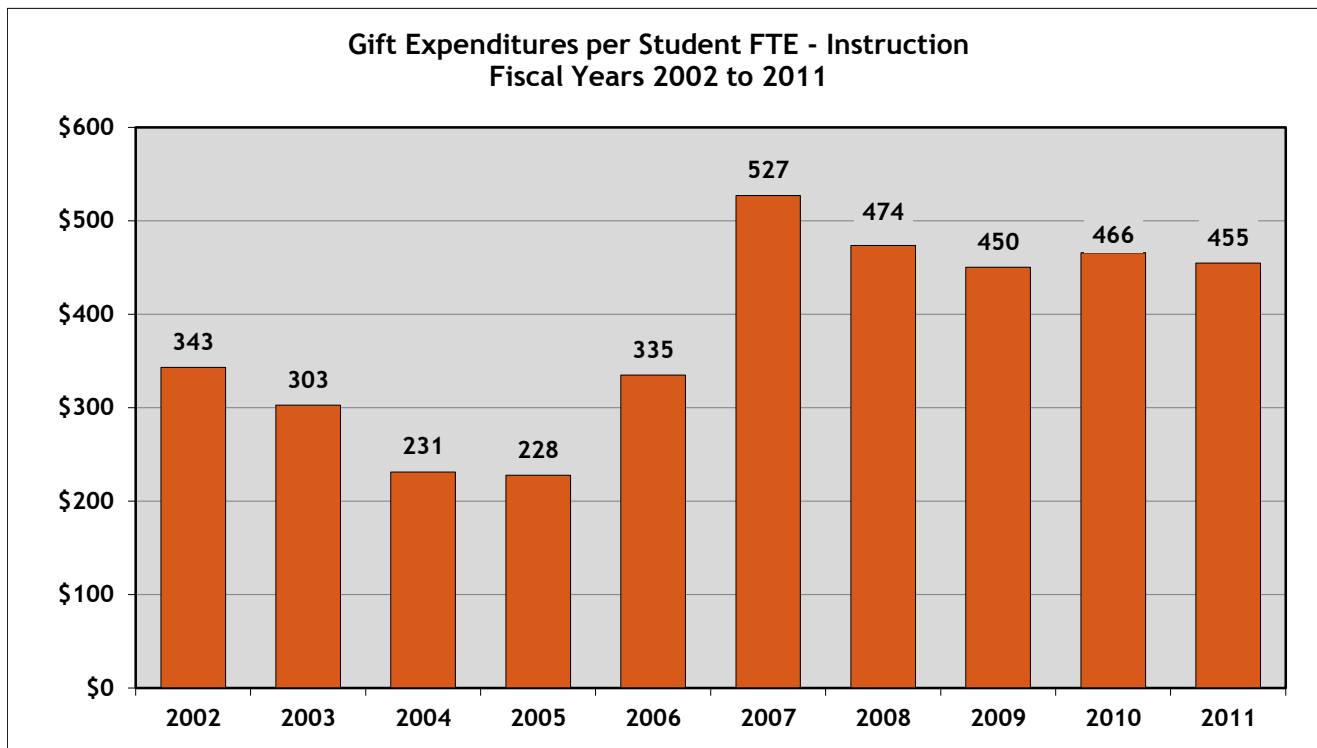


\* 2005 through 2010 - Approximately \$5 million was transferred each year for debt service on Reser Stadium.

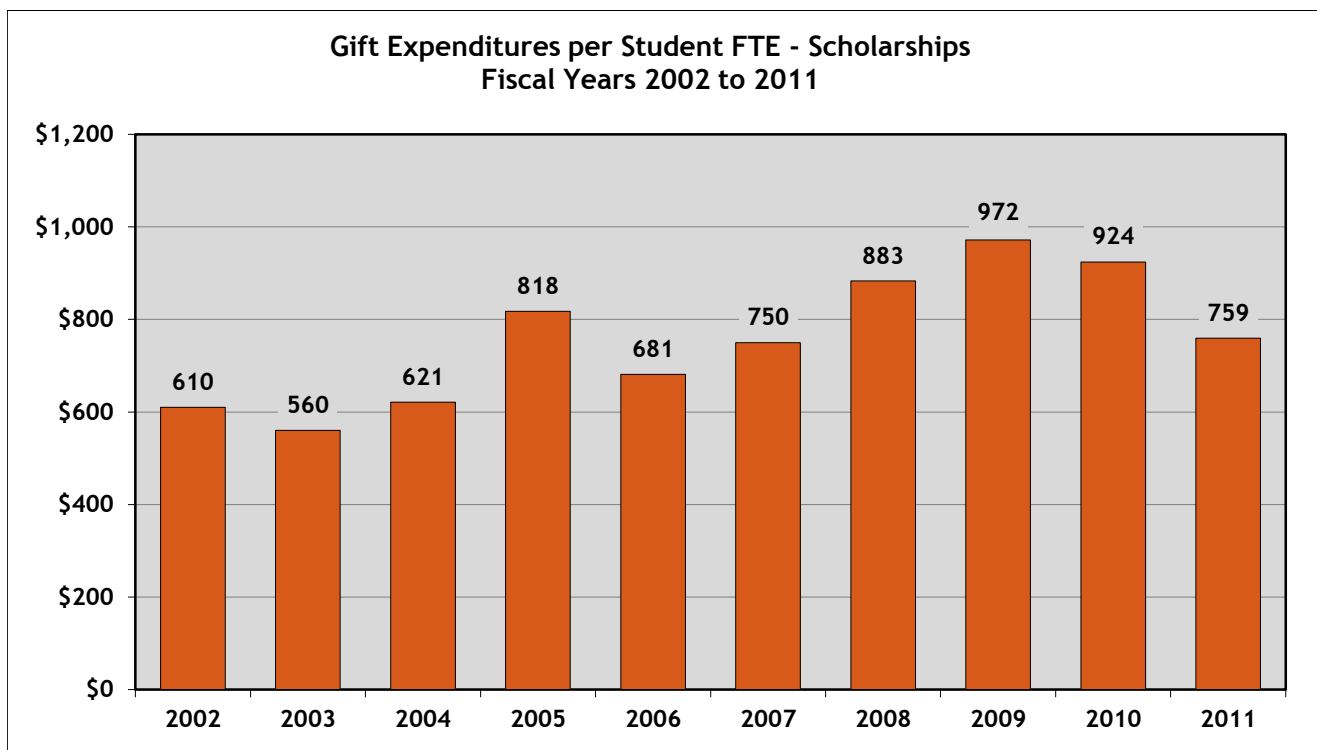
Accounting change for debt service due to set up of OUS Internal Bank

SOURCE: OSU Data Warehouse; excludes physical plant.

## Oregon State University



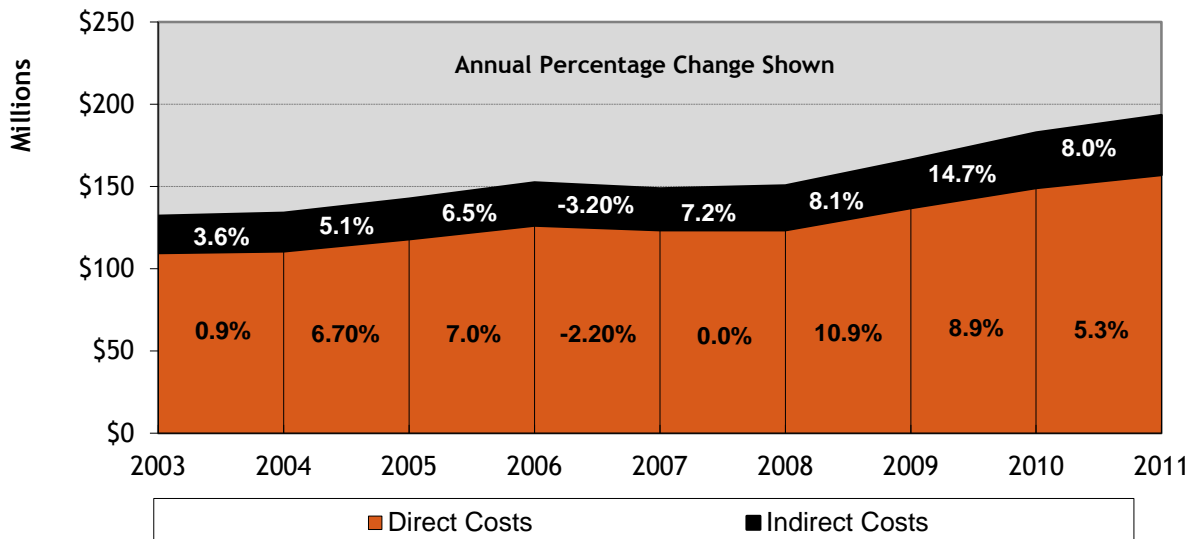
Source: OSU Data Warehouse. All instructional expenditures in FS and M funds.



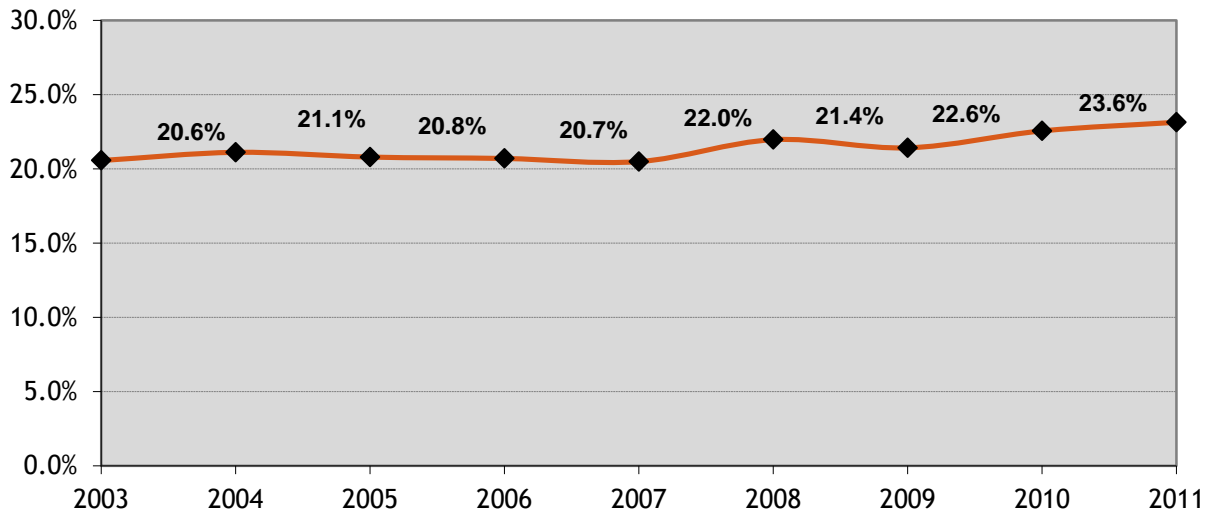
Source: OSU Data Warehouse. All scholarship expenditures in FS and M funds.

## Oregon State University

**Growth in Sponsored Program Revenues  
Fiscal Years 2003 to 2011**



**Effective Indirect Cost Recovery Rate on Sponsored Research  
Fiscal Years 2003 to 2011**



Source: OSU Data Warehouse

Research Awards Received						
(dollars in millions)						
FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
\$178.0	\$151.4	\$145.0	\$164.2	\$188.9	\$213.1	\$208.0

Source: OSU Research Office

**Oregon Colleges and Universities - Cost of Attendance  
Tuition & Fees/Room & Board Increases, FY 2011 - FY 2012  
Resident Undergraduates - Based on 12 Credit Hours**

The following table summarizes the cost of attendance for OUS schools in the state.  
Cost of attendance consists of tuition, student fees, and room and board. The average  
change in the cost of attendance is \$15,305, a 5.0% increase.

For Oregon State University, there is a \$801 increase, which is a 4.8% increase in cost of attendance.

School	Total FY 2011	Total FY 2012	\$ Change FY11-FY12	%Change FY11-FY12
EOU	13,456	14,025	569	4.2%
OIT	13,860	14,382	522	3.8%
OSU	16,536	17,337	801	4.8%
PSU	13,995	14,628	633	4.5%
SOU	14,292	15,174	882	6.2%
UO	15,941	16,779	838	5.3%
WOU	13,956	14,809	853	6.1%
Averages	14,577	15,305	728	5.0%

**Oregon State University  
Cost of Attendance Increase  
Based on Tuitions & Fees/Room & Board  
FY 2011 - FY 2012**

The tables below represent the cost of attendance for undergraduate students,  
both in-state and out-of-state. These are representative of students taking 12 credits  
and living on campus. For in-state undergraduate students, the increase in cost  
of attendance from FY11 to FY12 is \$801.99 (4.9 % increase).

For out-of-state undergraduates, the increase in cost of attendance is \$1,197.99 (4.0% increase).

In-State Undergraduate	Total 2010-11	Total 2011-12	\$ Change FY11-FY12	% Change FY11-FY12
Tuition	5,760.00	6,228.00	468.00	8.1%
Fees	1,355.01	1,371.00	15.99	1.2%
Room & Board	9,420.00	9,738.00	318.00	3.4%
Total	16,535.01	17,337.00	801.99	4.9%
Out-of-State Undergraduate	Total 2010-11	Total 2011-12	\$ Change FY11-FY12	% Change FY11-FY12
Tuition	19,080.00	19,944.00	864.00	4.5%
Fees	1,355.01	1,371.00	15.99	1.2%
Room & Board	9,420.00	9,738.00	318.00	3.4%
Total	29,855.01	31,053.00	1,197.99	4.0%

Source: Oregon State Board of Higher Education, OUS Academic Year Fee Books, Fiscal Years 2010 & 2011

**Comparison of Undergraduate Tuition, Fees and Room & Board Rates**  
**OSU Competitor Universities with Undergraduate Admissions Overlap**  
**Fiscal Years 2011-2012**

<b>Total Tuition, Fees, Room &amp; Board</b>							
<b>Resident Undergraduate</b>				<b>Non-resident Undergraduate</b>			
	<u>2010-2011</u>	<u>2011-2012</u>	<u>% Change</u>		<u>2010-2011</u>	<u>2011-2012</u>	<u>% Change</u>
Colorado State University*	14,679	16,788	14.4%	Colorado State University*	30,789	32,488	5.5%
Cornell University	36,776	38,295	4.1%	Cornell University	52,316	54,435	4.1%
Iowa State University	14,469	15,107	4.4%	Iowa State University	26,035	26,979	3.6%
Michigan State University**	16,794	17,968	7.0%	Michigan State University	31,158	33,124	6.3%
N. Carolina State University	13,339	14,128	5.9%	N. Carolina State University	25,874	26,963	4.2%
Ohio State University	18,294	19,500	6.6%	Ohio State University	32,478	34,395	5.9%
Pennsylvania State University	22,782	23,574	3.5%	Pennsylvania State University	34,646	35,656	2.9%
Purdue University	18,038	18,728	3.8%	Purdue University	35,590	36,896	3.7%
<b>Oregon State University</b>	<b>16,536</b>	<b>17,337</b>	<b>4.8%</b>	<b>Oregon State University</b>	<b>29,856</b>	<b>31,053</b>	<b>4.0%</b>
Texas A&M University	15,902	16,317	2.6%	Texas A&M University	31,202	31,707	1.6%
University of Arizona	16,580	18,582	12.1%	University of Arizona	32,939	34,041	3.3%
UC Davis	24,587	27,280	11.0%	UC Davis	47,466	50,158	5.7%
University of Illinois	19,488	20,572	5.6%	University of Illinois	33,630	34,714	3.2%
University of Wisconsin*	16,624	17,395	4.6%	University of Wisconsin	31,874	33,145	4.0%

<b>Tuition and Fees</b>							
<b>Resident Undergraduate</b>				<b>Non-resident Undergraduate</b>			
	<u>2010-2011</u>	<u>2011-2012</u>	<u>% Change</u>		<u>2010-2011</u>	<u>2011-2012</u>	<u>% Change</u>
Colorado State University	6,985	7,952	13.8%	Colorado State University	23,095	23,652	2.4%
Cornell University	23,526	25,185	7.1%	Cornell University	39,666	41,325	4.2%
Iowa State University	6,997	7,486	7.0%	Iowa State University	18,563	19,358	4.3%
Michigan State University**	8,974	9,814	9.4%	Michigan State University**	23,338	24,970	7.0%
N. Carolina State University	6,529	7,018	7.5%	N. Carolina State University	19,064	19,853	4.1%
Ohio State University	9,420	9,735	3.3%	Ohio State University	23,604	24,630	4.3%
Pennsylvania State University	14,416	15,124	4.9%	Pennsylvania State University	26,276	27,206	3.5%
Purdue University	9,070	9,478	4.5%	Purdue University	26,622	27,676	4.0%
<b>Oregon State University</b>	<b>7,116</b>	<b>7,599</b>	<b>6.8%</b>	<b>Oregon State University</b>	<b>20,436</b>	<b>21,315</b>	<b>4.3%</b>
Texas A&M University	8,386	8,419	0.4%	Texas A&M University	23,686	23,809	0.5%
University of Arizona	8,238	10,035	21.8%	University of Arizona	24,596	25,494	3.7%
UC Davis	13,080	15,123	15.6%	UC Davis	35,959	38,001	5.7%
University of Illinois	10,386	11,104	6.9%	University of Illinois	24,528	25,246	2.9%
University of Wisconsin	8,987	9,671	7.6%	University of Wisconsin	24,237	25,421	4.9%

<b>Room &amp; Board Rates</b>			
	<u>2010-2011</u>	<u>2011-2012</u>	<u>% Change</u>
Colorado State University*	8,114	8,836	8.9%
Cornell University	12,650	13,110	3.6%
Iowa State University	7,472	7,621	2.0%
Michigan State University	7,820	8,154	4.3%
N. Carolina State University	6,810	7,110	4.4%
Ohio State University	8,874	9,765	10.0%
Pennsylvania State University	8,370	8,450	1.0%
Purdue University	8,968	9,250	3.1%
<b>Oregon State University</b>	<b>9,420</b>	<b>9,738</b>	<b>3.4%</b>
Texas A&M University	7,516	7,898	5.1%
University of Arizona	8,343	8,547	2.4%
UC Davis	11,507	12,157	5.6%
University of Illinois	9,102	9,468	4.0%
University of Wisconsin	7,637	7,724	1.1%

\*2010-2011 Board Rate Adjusted to align with other 14-16 meals/week plans

\*\*2010-2011: Corrected to align with actual rates for the academic year - Semester Systems based on 12 Credit

Sources: Oregon State Board of Higher Education, OUS Academic Year Fee Books and Institutional websites

**SURVEY OF PEER UNIVERSITIES - UO, OSU, and PSU**  
**2011-2012 Annual Tuition and Fees Comparison**  
**Select Western State Peers**

Western States Institutions	Resident Undergraduate	Nonresident Undergraduate	Resident Graduate	Nonresident Graduate
University of Oregon	7,278	22,371	14,199	20,598
<b>Oregon State University</b>	<b>7,559</b>	<b>21,315</b>	<b>12,253</b>	<b>18,868</b>
Portland State University	6,534	18,708	13,632	20,400
University of Utah*	5,290	16,626	6,282	20,083
University of Hawaii Manoa*	8,095	21,535	9,960	24,699
University of New Mexico*	5,506	18,690	9,552	22,860
University of Alaska Fairbanks*	5,358	16,158	6,990	13,470
University of Idaho*	5,402	16,994	6,120	17,712
University of Alaska Southeast*	4,080	6,258	8,370	16,842
Utah State University*	4,527	12,884	5,204	16,310
University of Nevada Reno*	5,324	18,614	5,916	19,511
University of Wyoming*	3,621	11,646	4,200	10,320
*Semester Schedules based on 12 credits				
<b>Average of Western States Comparators without Oregon</b>	<b>5,245</b>	<b>15,489</b>	<b>6,955</b>	<b>17,979</b>
UO % of average	138.8%	144.4%	204.2%	114.6%
<b>OSU % of average</b>	<b>144.1%</b>	<b>137.6%</b>	<b>176.2%</b>	<b>104.9%</b>
PSU % of average	124.6%	120.8%	196.0%	113.5%

Sources: Oregon State Board of Higher Education, OUS 2011-12 Academic Fee Book and Institutional websites

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Undergraduate Tuition  Residents      Non-Residents		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
			Building	Incidental	Health Service			
1	173.00	554.00	23.00	221.71	135.76	380.47	553.47	934.47
2	346.00	1,108.00	25.00	226.71	135.76	387.47	733.47	1,495.47
3	519.00	1,662.00	27.00	231.71	135.76	394.47	913.47	2,056.47
4	692.00	2,216.00	29.00	236.71	135.76	401.47	1,093.47	2,617.47
5	865.00	2,770.00	31.00	241.71	135.76	408.47	1,273.47	3,178.47
6	1,038.00	3,324.00	33.00	246.71	135.76	415.47	1,453.47	3,739.47
7	1,211.00	3,878.00	35.00	251.71	135.76	422.47	1,633.47	4,300.47
8	1,384.00	4,432.00	37.00	256.71	135.76	429.47	1,813.47	4,861.47
9	1,557.00	4,986.00	39.00	261.71	135.76	436.47	1,993.47	5,422.47
10	1,730.00	5,540.00	41.00	266.71	135.76	443.47	2,173.47	5,983.47
11	1,903.00	6,094.00	43.00	271.71	135.76	450.47	2,353.47	6,544.47
12	2,076.00	6,648.00	45.00	276.71	135.76	457.47	2,533.47	7,105.47
13	2,076.00	6,648.00	45.00	276.71	135.76	457.47	2,533.47	7,105.47
14	2,076.00	6,648.00	45.00	276.71	135.76	457.47	2,533.47	7,105.47
15	2,076.00	6,648.00	45.00	276.71	135.76	457.47	2,533.47	7,105.47
16	2,076.00	6,648.00	45.00	276.71	135.76	457.47	2,533.47	7,105.47
17	2,249.00	7,202.00	45.00	276.71	135.76	457.47	2,706.47	7,659.47
18	2,422.00	7,756.00	45.00	276.71	135.76	457.47	2,879.47	8,213.47
Each Add'l								
Credit Hour	173.00	554.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate students.								
Honors College Students are assessed additional Honors College tuition of \$290 per term.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student								
Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Graduate Tuition		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
			Building	Incidental	Health Service			
1	403.00	648.00	23.00	228.71	135.76	387.47	790.47	1,035.47
2	806.00	1,296.00	26.00	234.71	135.76	396.47	1,202.47	1,692.47
3	1,209.00	1,944.00	29.00	240.71	135.76	405.47	1,614.47	2,349.47
4	1,612.00	2,592.00	32.00	246.71	135.76	414.47	2,026.47	3,006.47
5	2,015.00	3,240.00	35.00	252.71	135.76	423.47	2,438.47	3,663.47
6	2,418.00	3,888.00	38.00	258.71	135.76	432.47	2,850.47	4,320.47
7	2,821.00	4,536.00	41.00	264.71	135.76	441.47	3,262.47	4,977.47
8	3,224.00	5,184.00	43.00	270.71	135.76	449.47	3,673.47	5,633.47
9	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
10	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
11	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
12	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
13	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
14	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
15	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
16	3,627.00	5,832.00	45.00	276.71	135.76	457.47	4,084.47	6,289.47
<i>Each Add'l</i>								
<i>Credit Hour</i>	<b>403.00</b>	<b>648.00</b>						
<b>Endnotes:</b>								
A one time Matriculation Fee of \$300 is assessed to all new and transfer graduate students.								
<i>Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.</i>								



**OREGON STATE UNIVERSITY - Corvallis Campus**  
**Honors College Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Honors College		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate		Building	Incidental	Health Service			
	Tuition Residents	Tuition Non-Residents						
1	463.00	844.00	23.00	221.71	135.76	380.47	843.47	1,224.47
2	636.00	1,398.00	25.00	226.71	135.76	387.47	1,023.47	1,785.47
3	809.00	1,952.00	27.00	231.71	135.76	394.47	1,203.47	2,346.47
4	982.00	2,506.00	29.00	236.71	135.76	401.47	1,383.47	2,907.47
5	1,155.00	3,060.00	31.00	241.71	135.76	408.47	1,563.47	3,468.47
6	1,328.00	3,614.00	33.00	246.71	135.76	415.47	1,743.47	4,029.47
7	1,501.00	4,168.00	35.00	251.71	135.76	422.47	1,923.47	4,590.47
8	1,674.00	4,722.00	37.00	256.71	135.76	429.47	2,103.47	5,151.47
9	1,847.00	5,276.00	39.00	261.71	135.76	436.47	2,283.47	5,712.47
10	2,020.00	5,830.00	41.00	266.71	135.76	443.47	2,463.47	6,273.47
11	2,193.00	6,384.00	43.00	271.71	135.76	450.47	2,643.47	6,834.47
12	2,366.00	6,938.00	45.00	276.71	135.76	457.47	2,823.47	7,395.47
13	2,366.00	6,938.00	45.00	276.71	135.76	457.47	2,823.47	7,395.47
14	2,366.00	6,938.00	45.00	276.71	135.76	457.47	2,823.47	7,395.47
15	2,366.00	6,938.00	45.00	276.71	135.76	457.47	2,823.47	7,395.47
16	2,366.00	6,938.00	45.00	276.71	135.76	457.47	2,823.47	7,395.47
17	2,539.00	7,492.00	45.00	276.71	135.76	457.47	2,996.47	7,949.47
18	2,712.00	8,046.00	45.00	276.71	135.76	457.47	3,169.47	8,503.47
Each Add'l								
Credit Hour	173.00	554.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Business - Undergraduate**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	College of Business		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate		Building	Incidental	Health Service			
	Tuition Residents	Tuition Non-Residents						
1	184.00	564.00	23.00	221.71	135.76	380.47	564.47	944.47
2	368.00	1,128.00	25.00	226.71	135.76	387.47	755.47	1,515.47
3	552.00	1,692.00	27.00	231.71	135.76	394.47	946.47	2,086.47
4	736.00	2,256.00	29.00	236.71	135.76	401.47	1,137.47	2,657.47
5	920.00	2,820.00	31.00	241.71	135.76	408.47	1,328.47	3,228.47
6	1,104.00	3,384.00	33.00	246.71	135.76	415.47	1,519.47	3,799.47
7	1,288.00	3,948.00	35.00	251.71	135.76	422.47	1,710.47	4,370.47
8	1,472.00	4,512.00	37.00	256.71	135.76	429.47	1,901.47	4,941.47
9	1,656.00	5,076.00	39.00	261.71	135.76	436.47	2,092.47	5,512.47
10	1,840.00	5,640.00	41.00	266.71	135.76	443.47	2,283.47	6,083.47
11	2,024.00	6,204.00	43.00	271.71	135.76	450.47	2,474.47	6,654.47
12	2,208.00	6,768.00	45.00	276.71	135.76	457.47	2,665.47	7,225.47
13	2,219.00	6,778.00	45.00	276.71	135.76	457.47	2,676.47	7,235.47
14	2,230.00	6,788.00	45.00	276.71	135.76	457.47	2,687.47	7,245.47
15	2,241.00	6,798.00	45.00	276.71	135.76	457.47	2,698.47	7,255.47
16	2,252.00	6,808.00	45.00	276.71	135.76	457.47	2,709.47	7,265.47
17	2,436.00	7,372.00	45.00	276.71	135.76	457.47	2,893.47	7,829.47
18	2,620.00	7,936.00	45.00	276.71	135.76	457.47	3,077.47	8,393.47
Each Add'l								
Credit Hour	184.00	564.00						

**Endnotes:**

A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.

Honors College Students are assessed additional Honors College tuition of \$290 per term.

*Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student*

*Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.*

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Business - Masters of Business Administration**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	College of Business		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Graduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	652.00	1,039.00	23.00	228.71	135.76	387.47	1,039.47	1,426.47
2	1,304.00	2,078.00	26.00	234.71	135.76	396.47	1,700.47	2,474.47
3	1,956.00	3,117.00	29.00	240.71	135.76	405.47	2,361.47	3,522.47
4	2,608.00	4,156.00	32.00	246.71	135.76	414.47	3,022.47	4,570.47
5	3,260.00	5,195.00	35.00	252.71	135.76	423.47	3,683.47	5,618.47
6	3,912.00	6,234.00	38.00	258.71	135.76	432.47	4,344.47	6,666.47
7	4,564.00	7,273.00	41.00	264.71	135.76	441.47	5,005.47	7,714.47
8	5,216.00	8,312.00	43.00	270.71	135.76	449.47	5,665.47	8,761.47
9	5,868.00	9,351.00	45.00	276.71	135.76	457.47	6,325.47	9,808.47
10	5,898.00	9,381.00	45.00	276.71	135.76	457.47	6,355.47	9,838.47
11	5,928.00	9,411.00	45.00	276.71	135.76	457.47	6,385.47	9,868.47
12	5,958.00	9,441.00	45.00	276.71	135.76	457.47	6,415.47	9,898.47
13	5,988.00	9,471.00	45.00	276.71	135.76	457.47	6,445.47	9,928.47
14	6,018.00	9,501.00	45.00	276.71	135.76	457.47	6,475.47	9,958.47
15	6,048.00	9,531.00	45.00	276.71	135.76	457.47	6,505.47	9,988.47
16	6,078.00	9,561.00	45.00	276.71	135.76	457.47	6,535.47	10,018.47
Each Add'l								
Credit Hour	652.00	1,039.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Engineering - Pre-Engineering Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Pre-Engineering		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate		Building	Incidental	Health Service			
	Tuition Residents	Tuition Non-Residents						
1	190.00	570.00	23.00	221.71	135.76	380.47	570.47	950.47
2	380.00	1,140.00	25.00	226.71	135.76	387.47	767.47	1,527.47
3	570.00	1,710.00	27.00	231.71	135.76	394.47	964.47	2,104.47
4	760.00	2,280.00	29.00	236.71	135.76	401.47	1,161.47	2,681.47
5	950.00	2,850.00	31.00	241.71	135.76	408.47	1,358.47	3,258.47
6	1,140.00	3,420.00	33.00	246.71	135.76	415.47	1,555.47	3,835.47
7	1,330.00	3,990.00	35.00	251.71	135.76	422.47	1,752.47	4,412.47
8	1,520.00	4,560.00	37.00	256.71	135.76	429.47	1,949.47	4,989.47
9	1,710.00	5,130.00	39.00	261.71	135.76	436.47	2,146.47	5,566.47
10	1,900.00	5,700.00	41.00	266.71	135.76	443.47	2,343.47	6,143.47
11	2,090.00	6,270.00	43.00	271.71	135.76	450.47	2,540.47	6,720.47
12	2,280.00	6,840.00	45.00	276.71	135.76	457.47	2,737.47	7,297.47
13	2,297.00	6,856.00	45.00	276.71	135.76	457.47	2,754.47	7,313.47
14	2,314.00	6,872.00	45.00	276.71	135.76	457.47	2,771.47	7,329.47
15	2,331.00	6,888.00	45.00	276.71	135.76	457.47	2,788.47	7,345.47
16	2,348.00	6,904.00	45.00	276.71	135.76	457.47	2,805.47	7,361.47
17	2,538.00	7,474.00	45.00	276.71	135.76	457.47	2,995.47	7,931.47
18	2,728.00	8,044.00	45.00	276.71	135.76	457.47	3,185.47	8,501.47
Each Add'l								
Credit Hour	190.00	570.00						

**Endnotes:**

A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.

Honors College Students are assessed additional Honors College tuition of \$290 per term.

*Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student*

*Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.*

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Engineering - Professional Engineering Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	College of Engineering		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate		Building	Incidental	Health Service			
	Tuition Residents	Tuition Non-Residents						
1	207.00	586.00	23.00	221.71	135.76	380.47	587.47	966.47
2	414.00	1,172.00	25.00	226.71	135.76	387.47	801.47	1,559.47
3	621.00	1,758.00	27.00	231.71	135.76	394.47	1,015.47	2,152.47
4	828.00	2,344.00	29.00	236.71	135.76	401.47	1,229.47	2,745.47
5	1,035.00	2,930.00	31.00	241.71	135.76	408.47	1,443.47	3,338.47
6	1,242.00	3,516.00	33.00	246.71	135.76	415.47	1,657.47	3,931.47
7	1,449.00	4,102.00	35.00	251.71	135.76	422.47	1,871.47	4,524.47
8	1,656.00	4,688.00	37.00	256.71	135.76	429.47	2,085.47	5,117.47
9	1,863.00	5,274.00	39.00	261.71	135.76	436.47	2,299.47	5,710.47
10	2,070.00	5,860.00	41.00	266.71	135.76	443.47	2,513.47	6,303.47
11	2,277.00	6,446.00	43.00	271.71	135.76	450.47	2,727.47	6,896.47
12	2,484.00	7,032.00	45.00	276.71	135.76	457.47	2,941.47	7,489.47
13	2,518.00	7,064.00	45.00	276.71	135.76	457.47	2,975.47	7,521.47
14	2,552.00	7,096.00	45.00	276.71	135.76	457.47	3,009.47	7,553.47
15	2,586.00	7,128.00	45.00	276.71	135.76	457.47	3,043.47	7,585.47
16	2,620.00	7,160.00	45.00	276.71	135.76	457.47	3,077.47	7,617.47
17	2,827.00	7,746.00	45.00	276.71	135.76	457.47	3,284.47	8,203.47
18	3,034.00	8,332.00	45.00	276.71	135.76	457.47	3,491.47	8,789.47
Each Add'l								
Credit Hour	207.00	586.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Honors College Students are assessed additional Honors College tuition of \$290 per term.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student								
Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Engineering - Graduate Engineering Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	College of Engineering		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Graduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	458.00	703.00	23.00	228.71	135.76	387.47	845.47	1,090.47
2	916.00	1,406.00	26.00	234.71	135.76	396.47	1,312.47	1,802.47
3	1,374.00	2,109.00	29.00	240.71	135.76	405.47	1,779.47	2,514.47
4	1,832.00	2,812.00	32.00	246.71	135.76	414.47	2,246.47	3,226.47
5	2,290.00	3,515.00	35.00	252.71	135.76	423.47	2,713.47	3,938.47
6	2,748.00	4,218.00	38.00	258.71	135.76	432.47	3,180.47	4,650.47
7	3,206.00	4,921.00	41.00	264.71	135.76	441.47	3,647.47	5,362.47
8	3,664.00	5,624.00	43.00	270.71	135.76	449.47	4,113.47	6,073.47
9	4,122.00	6,327.00	45.00	276.71	135.76	457.47	4,579.47	6,784.47
10	4,177.00	6,382.00	45.00	276.71	135.76	457.47	4,634.47	6,839.47
11	4,232.00	6,437.00	45.00	276.71	135.76	457.47	4,689.47	6,894.47
12	4,287.00	6,492.00	45.00	276.71	135.76	457.47	4,744.47	6,949.47
13	4,342.00	6,547.00	45.00	276.71	135.76	457.47	4,799.47	7,004.47
14	4,397.00	6,602.00	45.00	276.71	135.76	457.47	4,854.47	7,059.47
15	4,452.00	6,657.00	45.00	276.71	135.76	457.47	4,909.47	7,114.47
16	4,507.00	6,712.00	45.00	276.71	135.76	457.47	4,964.47	7,169.47
Each Add'l								
Credit Hour	458.00	703.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Forestry**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	College of Forestry		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	178.00	559.00	23.00	221.71	135.76	380.47	558.47	939.47
2	356.00	1,118.00	25.00	226.71	135.76	387.47	743.47	1,505.47
3	534.00	1,677.00	27.00	231.71	135.76	394.47	928.47	2,071.47
4	712.00	2,236.00	29.00	236.71	135.76	401.47	1,113.47	2,637.47
5	890.00	2,795.00	31.00	241.71	135.76	408.47	1,298.47	3,203.47
6	1,068.00	3,354.00	33.00	246.71	135.76	415.47	1,483.47	3,769.47
7	1,246.00	3,913.00	35.00	251.71	135.76	422.47	1,668.47	4,335.47
8	1,424.00	4,472.00	37.00	256.71	135.76	429.47	1,853.47	4,901.47
9	1,602.00	5,031.00	39.00	261.71	135.76	436.47	2,038.47	5,467.47
10	1,780.00	5,590.00	41.00	266.71	135.76	443.47	2,223.47	6,033.47
11	1,958.00	6,149.00	43.00	271.71	135.76	450.47	2,408.47	6,599.47
12	2,136.00	6,708.00	45.00	276.71	135.76	457.47	2,593.47	7,165.47
13	2,141.00	6,713.00	45.00	276.71	135.76	457.47	2,598.47	7,170.47
14	2,146.00	6,718.00	45.00	276.71	135.76	457.47	2,603.47	7,175.47
15	2,151.00	6,723.00	45.00	276.71	135.76	457.47	2,608.47	7,180.47
16	2,156.00	6,728.00	45.00	276.71	135.76	457.47	2,613.47	7,185.47
17	2,334.00	7,287.00	45.00	276.71	135.76	457.47	2,791.47	7,744.47
18	2,512.00	7,846.00	45.00	276.71	135.76	457.47	2,969.47	8,303.47
Each Add'l								
Credit Hour	178.00	559.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Honors College Students are assessed additional Honors College tuition of \$290 per term.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**Includes the following Majors:** Forest Engineering, Pre-Forest Engineering/Civil Engineering, Professional Forest, Forest Management, Engineering/Civil Engineering, Forest Operations Management, Renewable Materials, Wood Science & Technology.  
All other College of forestry majors charged regular undergraduate base tuition and fees.

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Public Health & Human Sciences**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Design & Human Environment		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	178.00	559.00	23.00	221.71	135.76	380.47	558.47	939.47
2	356.00	1,118.00	25.00	226.71	135.76	387.47	743.47	1,505.47
3	534.00	1,677.00	27.00	231.71	135.76	394.47	928.47	2,071.47
4	712.00	2,236.00	29.00	236.71	135.76	401.47	1,113.47	2,637.47
5	890.00	2,795.00	31.00	241.71	135.76	408.47	1,298.47	3,203.47
6	1,068.00	3,354.00	33.00	246.71	135.76	415.47	1,483.47	3,769.47
7	1,246.00	3,913.00	35.00	251.71	135.76	422.47	1,668.47	4,335.47
8	1,424.00	4,472.00	37.00	256.71	135.76	429.47	1,853.47	4,901.47
9	1,602.00	5,031.00	39.00	261.71	135.76	436.47	2,038.47	5,467.47
10	1,780.00	5,590.00	41.00	266.71	135.76	443.47	2,223.47	6,033.47
11	1,958.00	6,149.00	43.00	271.71	135.76	450.47	2,408.47	6,599.47
12	2,136.00	6,708.00	45.00	276.71	135.76	457.47	2,593.47	7,165.47
13	2,141.00	6,713.00	45.00	276.71	135.76	457.47	2,598.47	7,170.47
14	2,146.00	6,718.00	45.00	276.71	135.76	457.47	2,603.47	7,175.47
15	2,151.00	6,723.00	45.00	276.71	135.76	457.47	2,608.47	7,180.47
16	2,156.00	6,728.00	45.00	276.71	135.76	457.47	2,613.47	7,185.47
17	2,334.00	7,287.00	45.00	276.71	135.76	457.47	2,791.47	7,744.47
18	2,512.00	7,846.00	45.00	276.71	135.76	457.47	2,969.47	8,303.47
Each Add'l								
Credit Hour	178.00	559.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Honors College Students are assessed additional Honors College tuition of \$290 per term.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

Includes the following Majors: Pre-Apparel Design, Apparel Design, Pre-Interior Design, Interior Design, Merchandising



**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Public Health & Human Sciences - Oregon Masters of Public Health**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Students Admitted Fall 2008 or later			FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
Credit Hours	Graduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	466.00	749.00	23.00	228.71	135.76	387.47	853.47	1,136.47
2	932.00	1,498.00	26.00	234.71	135.76	396.47	1,328.47	1,894.47
3	1,398.00	2,247.00	29.00	240.71	135.76	405.47	1,803.47	2,652.47
4	1,864.00	2,996.00	32.00	246.71	135.76	414.47	2,278.47	3,410.47
5	2,330.00	3,745.00	35.00	252.71	135.76	423.47	2,753.47	4,168.47
6	2,796.00	4,494.00	38.00	258.71	135.76	432.47	3,228.47	4,926.47
7	3,262.00	5,243.00	41.00	264.71	135.76	441.47	3,703.47	5,684.47
8	3,728.00	5,992.00	43.00	270.71	135.76	449.47	4,177.47	6,441.47
9	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
10	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
11	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
12	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
13	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
14	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
15	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
16	4,194.00	6,741.00	45.00	276.71	135.76	457.47	4,651.47	7,198.47
Each Add'l								
Credit Hour	466.00	749.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Health & Human Sciences - Oregon Masters of Public Health**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Students Admitted Prior to Fall 2008			FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
Credit Hours	Graduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	429.00	690.00	23.00	228.71	135.76	387.47	816.47	1,077.47
2	858.00	1,380.00	26.00	234.71	135.76	396.47	1,254.47	1,776.47
3	1,287.00	2,070.00	29.00	240.71	135.76	405.47	1,692.47	2,475.47
4	1,716.00	2,760.00	32.00	246.71	135.76	414.47	2,130.47	3,174.47
5	2,145.00	3,450.00	35.00	252.71	135.76	423.47	2,568.47	3,873.47
6	2,574.00	4,140.00	38.00	258.71	135.76	432.47	3,006.47	4,572.47
7	3,003.00	4,830.00	41.00	264.71	135.76	441.47	3,444.47	5,271.47
8	3,432.00	5,520.00	43.00	270.71	135.76	449.47	3,881.47	5,969.47
9	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
10	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
11	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
12	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
13	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
14	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
15	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
16	3,861.00	6,210.00	45.00	276.71	135.76	457.47	4,318.47	6,667.47
Each Add'l								
Credit Hour	429.00	690.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Science - Professional Science Masters**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	College of Science		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Graduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
1	431.00	676.00	23.00	228.71	135.76	387.47	818.47	1,063.47
2	862.00	1,352.00	26.00	234.71	135.76	396.47	1,258.47	1,748.47
3	1,293.00	2,028.00	29.00	240.71	135.76	405.47	1,698.47	2,433.47
4	1,724.00	2,704.00	32.00	246.71	135.76	414.47	2,138.47	3,118.47
5	2,155.00	3,380.00	35.00	252.71	135.76	423.47	2,578.47	3,803.47
6	2,586.00	4,056.00	38.00	258.71	135.76	432.47	3,018.47	4,488.47
7	3,017.00	4,732.00	41.00	264.71	135.76	441.47	3,458.47	5,173.47
8	3,448.00	5,408.00	43.00	270.71	135.76	449.47	3,897.47	5,857.47
9	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
10	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
11	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
12	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
13	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
14	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
15	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
16	3,879.00	6,084.00	45.00	276.71	135.76	457.47	4,336.47	6,541.47
Each Add'l								
Credit Hour	403.00	648.00						
Endnotes:								
A one time Matriculation Fee of \$300 is assessed to all new and transfer undergraduate and graduate students.								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Pharmacy - Pharmacy Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Students Admitted Fall 2011			FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
Credit Hours	Pharmacy Tuition Residents	Non-Residents	Building	Incidental	Health Service			
<u>Full-Time</u>								
12 or more Credit Hours	6,297.00	10,829.00	45.00	276.71	135.76	457.47	6,754.47	11,286.47
<u>Part-Time</u> (Degree Students)								
1	544.00	924.00	23.00	228.71	135.76	387.47	931.47	1,311.47
2	1,070.00	1,828.00	26.00	234.71	135.76	396.47	1,466.47	2,224.47
3	1,596.00	2,732.00	29.00	240.71	135.76	405.47	2,001.47	3,137.47
4	2,122.00	3,636.00	32.00	246.71	135.76	414.47	2,536.47	4,050.47
5	2,648.00	4,540.00	35.00	252.71	135.76	423.47	3,071.47	4,963.47
6	3,174.00	5,444.00	38.00	258.71	135.76	432.47	3,606.47	5,876.47
7	3,700.00	6,348.00	41.00	264.71	135.76	441.47	4,141.47	6,789.47
8	4,226.00	7,252.00	43.00	270.71	135.76	449.47	4,675.47	7,701.47
9	4,752.00	8,156.00	45.00	276.71	135.76	457.47	5,209.47	8,613.47
10	5,267.00	9,047.00	45.00	276.71	135.76	457.47	5,724.47	9,504.47
11	5,782.00	9,938.00	45.00	276.71	135.76	457.47	6,239.47	10,395.47
<b>Endnotes:</b>								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Pharmacy - Pharmacy Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Students Admitted Fall 2008, 2009, 2010			FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
Credit Hours	Pharmacy Tuition Residents	Non-Residents	Building	Incidental	Health Service			
<b><u>Full-Time</u></b>								
12 or more Credit Hours	6,297.00	9,318.00	45.00	276.71	135.76	457.47	6,754.47	9,775.47
<b><u>Part-Time</u> (Degree Students)</b>								
1	544.00	796.00	23.00	228.71	135.76	387.47	931.47	1,183.47
2	1,070.00	1,574.00	26.00	234.71	135.76	396.47	1,466.47	1,970.47
3	1,596.00	2,352.00	29.00	240.71	135.76	405.47	2,001.47	2,757.47
4	2,122.00	3,130.00	32.00	246.71	135.76	414.47	2,536.47	3,544.47
5	2,648.00	3,908.00	35.00	252.71	135.76	423.47	3,071.47	4,331.47
6	3,174.00	4,686.00	38.00	258.71	135.76	432.47	3,606.47	5,118.47
7	3,700.00	5,464.00	41.00	264.71	135.76	441.47	4,141.47	5,905.47
8	4,226.00	6,242.00	43.00	270.71	135.76	449.47	4,675.47	6,691.47
9	4,752.00	7,020.00	45.00	276.71	135.76	457.47	5,209.47	7,477.47
10	5,267.00	7,786.00	45.00	276.71	135.76	457.47	5,724.47	8,243.47
11	5,782.00	8,552.00	45.00	276.71	135.76	457.47	6,239.47	9,009.47
<b><u>Endnotes:</u></b>								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student								
Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - Corvallis Campus**  
**College of Pharmacy - Pharmacy Program**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Students Admitted Fall 2007 or Before			FEES					
Credit Hours	Pharmacy Tuition		Health Service			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Residents	Non-Residents						
<b><u>Full-Time</u></b>								
12 or more Credit Hours	5,949.00	9,318.00	45.00	276.71	135.76	457.47	6,406.47	9,775.47
<b><u>Part-Time</u> (Degree Students)</b>								
1	515.00	796.00	23.00	228.71	135.76	387.47	902.47	1,183.47
2	1,012.00	1,574.00	26.00	234.71	135.76	396.47	1,408.47	1,970.47
3	1,509.00	2,352.00	29.00	240.71	135.76	405.47	1,914.47	2,757.47
4	2,006.00	3,130.00	32.00	246.71	135.76	414.47	2,420.47	3,544.47
5	2,503.00	3,908.00	35.00	252.71	135.76	423.47	2,926.47	4,331.47
6	3,000.00	4,686.00	38.00	258.71	135.76	432.47	3,432.47	5,118.47
7	3,497.00	5,464.00	41.00	264.71	135.76	441.47	3,938.47	5,905.47
8	3,994.00	6,242.00	43.00	270.71	135.76	449.47	4,443.47	6,691.47
9	4,491.00	7,020.00	45.00	276.71	135.76	457.47	4,948.47	7,477.47
10	4,977.00	7,786.00	45.00	276.71	135.76	457.47	5,434.47	8,243.47
11	5,463.00	8,552.00	45.00	276.71	135.76	457.47	5,920.47	9,009.47
<b>Endnotes:</b>								
Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.								

**OREGON STATE UNIVERSITY - VETERINARY MEDICINE**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Veterinary Medicine		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Graduate Tuition		Building	Incidental	Health Service			
	Residents	Non-Residents						
<b><u>First - Third Year Students</u></b>								
Full - Time	6,244.00	12,490.00	45.00	45.00	276.71	135.76	6,701.47	12,947.47
<b><u>Fourth Year Students</u></b>								
Full - Time	4,576.00	9,124.00	45.00	271.93	134.74	451.67	5,027.67	9,575.67
<b>Endnotes:</b>  Veterinary Medicine students will not be assessed the over-time fee. This exception to the general policy for other graduate programs results from Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed four term fees during that period of time. Fee payment dates will correspond to normal Fall, Winter, Spring and Summer term schedules. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting. Honors College students are assessed additional Honors Collee tuition of \$290 per term.  <i>Revised 7/20/2011 to reflect a decrease in the proposed and approved 2011-12 OSU-Corvallis Incidental Fees for the Student Experience Building Capital project. The bonds required for this project did not obtain needed legislative approval during the 2011 legislative session.</i>								

# OREGON STATE UNIVERSITY - CASCADES

## 2011-12 Academic Year Tuition and Required Fees - Per Term

Credit Hours	Undergraduate Tuition		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
			Building	Incidental	Health Service			
1	164.00	554.00	23.00	93.00	-	116.00	280.00	670.00
2	328.00	1,108.00	25.00	97.00	-	122.00	450.00	1,230.00
3	492.00	1,662.00	27.00	101.00	-	128.00	620.00	1,790.00
4	656.00	2,216.00	29.00	105.00	-	134.00	790.00	2,350.00
5	820.00	2,770.00	31.00	109.00	-	140.00	960.00	2,910.00
6	984.00	3,324.00	33.00	113.00	-	146.00	1,130.00	3,470.00
7	1,148.00	3,878.00	35.00	117.00	-	152.00	1,300.00	4,030.00
8	1,312.00	4,432.00	37.00	121.00	-	158.00	1,470.00	4,590.00
9	1,476.00	4,986.00	39.00	125.00	-	164.00	1,640.00	5,150.00
10	1,640.00	5,540.00	41.00	130.00	-	171.00	1,811.00	5,711.00
11	1,804.00	6,094.00	43.00	135.00	-	178.00	1,982.00	6,272.00
12	1,968.00	6,648.00	45.00	140.00	-	185.00	2,153.00	6,833.00
13	1,968.00	6,648.00	45.00	140.00	-	185.00	2,153.00	6,833.00
14	1,968.00	6,648.00	45.00	140.00	-	185.00	2,153.00	6,833.00
15	1,968.00	6,648.00	45.00	140.00	-	185.00	2,153.00	6,833.00
16	1,968.00	6,648.00	45.00	140.00	-	185.00	2,153.00	6,833.00
17	2,132.00	7,202.00	45.00	140.00	-	185.00	2,317.00	7,387.00
18	2,296.00	7,756.00	45.00	140.00	-	185.00	2,481.00	7,941.00
Each Add'l								
Credit Hour	164.00	554.00						
Endnotes:								
A one-time Matriculation Fee of \$300.00 is assessed on all new and transferred undergraduate students.								



**OREGON STATE UNIVERSITY - CASCADES**  
**2011-12 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Graduate Tuition		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
			Building	Incidental	Health Service			
1	403.00	648.00	23.00	100.00	-	123.00	526.00	771.00
2	806.00	1,296.00	26.00	105.00	-	131.00	937.00	1,427.00
3	1,209.00	1,944.00	29.00	110.00	-	139.00	1,348.00	2,083.00
4	1,612.00	2,592.00	32.00	115.00	-	147.00	1,759.00	2,739.00
5	2,015.00	3,240.00	35.00	120.00	-	155.00	2,170.00	3,395.00
6	2,418.00	3,888.00	38.00	125.00	-	163.00	2,581.00	4,051.00
7	2,821.00	4,536.00	41.00	130.00	-	171.00	2,992.00	4,707.00
8	3,224.00	5,184.00	43.00	135.00	-	178.00	3,402.00	5,362.00
9	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
10	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
11	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
12	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
13	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
14	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
15	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
16	3,627.00	5,832.00	45.00	140.00	-	185.00	3,812.00	6,017.00
Each Add'l								
Credit Hour	403.00	648.00						
Endnotes:								
A one-time Matriculation Fee of \$300.00 is assessed on all new and transferred graduate students.								

# OREGON STATE UNIVERSITY - CASCADES

## College of Business - Undergraduate

### 2011-12 Academic Year Tuition and Required Fees - Per Term

Credit Hours	College of Business		FEES			Total Fees	Total	Total
	Undergraduate		Building	Incidental	Health Service		Fees + Tuition	Fees + Tuition
	Tuition Residents	Non-Residents					Residents	Non-Residents
1	184.00	564.00	23.00	93.00	-	116.00	300.00	680.00
2	368.00	1,128.00	25.00	97.00	-	122.00	490.00	1,250.00
3	552.00	1,692.00	27.00	101.00	-	128.00	680.00	1,820.00
4	736.00	2,256.00	29.00	105.00	-	134.00	870.00	2,390.00
5	920.00	2,820.00	31.00	109.00	-	140.00	1,060.00	2,960.00
6	1,104.00	3,384.00	33.00	113.00	-	146.00	1,250.00	3,530.00
7	1,288.00	3,948.00	35.00	117.00	-	152.00	1,440.00	4,100.00
8	1,472.00	4,512.00	37.00	121.00	-	158.00	1,630.00	4,670.00
9	1,656.00	5,076.00	39.00	125.00	-	164.00	1,820.00	5,240.00
10	1,840.00	5,640.00	41.00	130.00	-	171.00	2,011.00	5,811.00
11	2,024.00	6,204.00	43.00	135.00	-	178.00	2,202.00	6,382.00
12	2,208.00	6,768.00	45.00	140.00	-	185.00	2,393.00	6,953.00
13	2,222.00	6,778.00	45.00	140.00	-	185.00	2,407.00	6,963.00
14	2,236.00	6,788.00	45.00	140.00	-	185.00	2,421.00	6,973.00
15	2,250.00	6,798.00	45.00	140.00	-	185.00	2,435.00	6,983.00
16	2,264.00	6,808.00	45.00	140.00	-	185.00	2,449.00	6,993.00
17	2,448.00	7,372.00	45.00	140.00	-	185.00	2,633.00	7,557.00
18	2,632.00	7,936.00	45.00	140.00	-	185.00	2,817.00	8,121.00
Each Add'l								
Credit Hour	184.00	564.00						
Endnotes:								
A one-time Matriculation Fee of \$300.00 is assessed on all new and transferred undergraduate students.								

# OREGON STATE UNIVERSITY - CASCADES

## College of Engineering- Professional Engineering

### 2011-12 Academic Year Tuition and Required Fees - Per Term

Credit Hours	College of Engineering		FEES			Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Undergraduate		Building	Incidental	Health Service			
	Tuition Residents	Tuition Non-Residents						
1	207.00	586.00	23.00	93.00	-	116.00	323.00	702.00
2	414.00	1,172.00	25.00	97.00	-	122.00	536.00	1,294.00
3	621.00	1,758.00	27.00	101.00	-	128.00	749.00	1,886.00
4	828.00	2,344.00	29.00	105.00	-	134.00	962.00	2,478.00
5	1,035.00	2,930.00	31.00	109.00	-	140.00	1,175.00	3,070.00
6	1,242.00	3,516.00	33.00	113.00	-	146.00	1,388.00	3,662.00
7	1,449.00	4,102.00	35.00	117.00	-	152.00	1,601.00	4,254.00
8	1,656.00	4,688.00	37.00	121.00	-	158.00	1,814.00	4,846.00
9	1,863.00	5,274.00	39.00	125.00	-	164.00	2,027.00	5,438.00
10	2,070.00	5,860.00	41.00	130.00	-	171.00	2,241.00	6,031.00
11	2,277.00	6,446.00	43.00	135.00	-	178.00	2,455.00	6,624.00
12	2,484.00	7,032.00	45.00	140.00	-	185.00	2,669.00	7,217.00
13	2,521.00	7,064.00	45.00	140.00	-	185.00	2,706.00	7,249.00
14	2,558.00	7,096.00	45.00	140.00	-	185.00	2,743.00	7,281.00
15	2,595.00	7,128.00	45.00	140.00	-	185.00	2,780.00	7,313.00
16	2,632.00	7,160.00	45.00	140.00	-	185.00	2,817.00	7,345.00
17	2,839.00	7,746.00	45.00	140.00	-	185.00	3,024.00	7,931.00
18	3,046.00	8,332.00	45.00	140.00	-	185.00	3,231.00	8,517.00
Each Add'l								
Credit Hour	207.00	586.00						
Endnotes:								
A one-time Matriculation Fee of \$300.00 is assessed on all new and transferred undergraduate students.								

## Oregon State University Capital Projects

The following schedule is a list of capital projects authorized by the Oregon University System (OUS) Board and the Oregon Legislature for Oregon State University as of June 30, 2011. Each biennium OUS campuses submit budget requests to the OUS Board based on their campus' master plans and identified needs. The Oregon University System presents a capital budget to the Governor and the Legislature, which authorizes expenditure limitation for approved projects and identifies sources of funding. Expenditure limitation authorization are for six years, expiring if not been used within the timeframe. OUS may also seek authorization for expenditure limitation from the Legislative Emergency Board for projects not anticipated during the capital budgeting process.

The OSU Capital Projects are according to the biennium of legislative authorization, and the sources of financing identified for the projects. Current funding sources include:

- XI-G Bonds represent bonds issues by the State for the Oregon University System under Article XI of the Oregon Constitution. The university must raise a one to one cash match to qualify for the issuance of XI-G Bonds. Debt service is paid by the state general fund, and OSU is not responsible for debt repayment.
- XI-F Bonds are used to finance self-liquidating and self-supporting projects, and these bonds are a direct liability of the university. Revenue sources for repayment include student building and incidental fees, residential housing receipts, income from athletics, and parking fees.
- Other funds are generally gifts and donations to support building construction and improvements.
- Lottery Bonds are issued by the state with the debt service paid with revenues generated by the state lottery. Projects funded with Lottery Bonds must contribute to economic development.
- The State Energy Loan Program (SELP) is a low interest loan program for energy conservation projects, administered through the State of Oregon, Office of Energy. Repayment is funded through energy savings generated by the projects.
- Certificates of Participation (COPS) are financing instruments issued by the state, generally for equipment and technology, which are backed by the equipment or improvement being purchased.

Major capital spending projects planned for FY 2012 include Student Success Center, Agricultural Experiment Station Animal-Pavilion, Sports Performance Center and continuing Education Hall Remodel.

**Oregon State University**  
**Authorized Capital Projects**  
**As of June 30, 2011**

<u>Project Title</u>	<u>Biennium</u>	<u>General Funds</u>	<u>XI-G Bonds</u>	<u>XI-F Bonds</u>	<u>Other</u>	<u>Lottery Bonds</u>	<u>Loans &amp; COP's</u>	<u>XI-Q Bonds</u>	<u>TOTAL</u>
Apperson Hall	07-09	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 4,000,000
Pauling Research & Education Bldg. (LPI & class laboratory)	07-09	-	31,256,035	-	31,256,035	-	-	-	62,512,070
Mouse Model Organism Facility	07-09	-	-	-	1,500,000	-	-	-	1,500,000
Nash Hall DM/Seismic Tier II	07-09	3,776,000	3,776,000	-	1,198,000	-	6,824,000	-	15,574,000
National Wave Energy Research Center	07-09	1,500,000	1,500,000	-	3,000,000	-	-	-	6,000,000
Building Rewiring	07-09	-	-	-	-	-	5,000,000	-	5,000,000
Goss Stadium Expansion	07-09	-	-	-	4,500,000	-	-	-	4,500,000
UHDS Arnold Hall Renovation	07-09	-	-	3,500,000	-	-	-	-	3,500,000
Cross Country Track	07-09	-	-	3,000,000	-	-	-	-	3,000,000
University/Athletics Academic Center	07-09	-	-	1	-	-	-	-	1
Boathouse Remodel	07-09	-	-	3,000,000	-	-	-	-	3,000,000
Gill Coliseum Renovation	07-09	-	-	20,000,000	-	-	-	-	20,000,000
Education Hall Structural Deficiencies DM	09-11	-	-	-	-	4,000,000	-	-	4,000,000
Strand Ag Hall Deferred Maintenance	09-11	-	2,586,000	-	-	6,586,000	6,851,000	4,847,000	20,870,000
Bates Hall/Hallie Ford Healthy Children & Families Center	09-11	-	5,000,000	-	5,000,000	-	-	-	10,000,000
Student Success Center	09-11	-	2,054,000	-	7,392,000	4,554,000	-	-	14,000,000
Cultural Center	09-11	-	-	10,000,000	-	-	-	-	10,000,000
International Residence Hall	09-11	-	-	52,000,000	-	-	-	-	52,000,000
Sports Performance Center	09-11	-	-	12,000,000	-	-	-	-	12,000,000
CH2M Hill Alumni Center	09-11	-	-	-	4,200,000	-	-	-	4,200,000
Intramural Outdoor Sports Complex	09-11	-	-	7,450,000	300,000	-	-	-	7,750,000
McAlexander Field House	09-11	-	-	3,250,000	500,000	-	-	-	3,750,000
Sonpark/EPA Acquisition	09-11	-	-	-	-	-	1,900,000	-	1,900,000
Warehouse Acquisition	09-11	-	-	-	-	-	1,000,000	-	1,000,000
Marine Mammal and Genomics Building	09-11	-	9,000,000	-	16,049,153	-	-	-	25,049,153
New Business Education Building	11-13	-	-	-	31,900,000	24,100,000	-	-	56,000,000
Cascades Graduate Studies Building	11-13	-	-	-	3,000,000	2,000,000	-	-	5,000,000
Animal Sciences Teaching Pavilion Equipment	11-13	-	-	-	2,000,000	-	-	-	2,000,000
Education Hall Deferred Maintenance	11-13	-	-	-	6,000,000	-	-	-	6,000,000
OSU Bookstore Relocation	11-13	-	-	-	12,000,000	-	-	-	12,000,000
UHDS Infrastructure Upgrades	11-13	-	-	-	8,000,000	-	-	-	8,000,000
Cross Country Track Expanded Scope	11-13	-	-	1,000,000	3,000,000	-	-	-	4,000,000
<b>Total</b>		<b>\$ 5,276,000</b>	<b>\$ 55,172,035</b>	<b>\$ 115,200,001</b>	<b>\$ 144,795,188</b>	<b>\$ 41,240,000</b>	<b>\$ 21,575,000</b>	<b>\$ 4,847,000</b>	<b>\$ 388,105,224</b>

**Oregon State University**  
**Capital Budget - Major Projects**  
**Fiscal Year 2012**

	<b>Total Authorization</b>	<b>Spent as of 2011</b>	<b>FY12 Budget</b>
Gill Coliseum Renovation	\$ 20,000,000	\$ 7,745,347	\$ 650,000
HP Building 11 Renovation	9,500,000	8,460,267	1,039,733
Nash Hall DM Upgrade	15,574,000	13,822,216	1,751,784
Education Hall Remodel	12,507,000	7,857,621	4,649,379
Poling	3,000,000	1,689,903	1,310,097
Arnold Dining	4,500,000	3,631,746	868,254
Student Success Center	14,000,000	1,226,137	9,500,000
Cultural Centers	10,000,000	762,934	2,000,000
AES-Animal Pavillion	10,000,000	857,877	4,500,000
McAlexander Fieldhouse Renov	3,250,000	2,872,329	377,671
New Business Education Building	56,000,000	94,698	2,779,194
Cross Country Track	4,000,000	27,619	230,000
Strand Ag Hall Remodel	24,000,000	39,007	2,500,000
Bookstore Relocation	12,000,000	-	3,000,000
Cascades Graduate Studies Building	5,000,000	-	5,000,000
Sports Performance Center	12,000,000	492,113	4,500,000
<b>Total</b>	<b>\$ 65,081,000</b>	<b>\$ 39,575,354</b>	<b>\$ 8,090,896</b>

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## Oregon State University Cascades



Oregon State University Cascades is experiencing another year of change for fiscal year 2012. Enrollment growth is anticipated to be higher than fiscal year 2011 by 12.7%, which is a significant step toward the OSU Cascades goal of 2,000 students by 2020. The total tuition budgeted for fiscal year 2012 is \$1.4 million or 51.4% higher than last year's initial budget. The change is due in part to enrollment growth and tuition rate increases. In addition, the former University of Oregon academic programs have transferred to OSU Cascades along with the tuition revenues formerly paid to University of Oregon. The final step of this transition will be complete when the 2012 UO seniors graduate.

Fiscal year 2012 State appropriations are budgeted to decline by 6.7% or \$318.0 thousand when compared to the FY2011 actual. It is possible the state appropriation will be further reduced during the fiscal year if the state revenue forecasts continue to decline.

OSU Cascades has received a gift that will establish the first endowed faculty position during fiscal year 2012. The purchase of a new building will be the new home of the OSU Cascades Graduate & Research Center; will house graduate programs, research activities and administrative offices.



**Oregon State University - Cascades**  
**Initial State Appropriation**

	FY2011	FY2012	Dollar Change	% Change
<b>State Appropriation</b>				
Undergraduate funding	\$ 744,723	\$ 857,255	\$ 112,532	15.1%
Graduate funding	205,134	283,271	78,137	38.1%
Enrollment growth	58,814	-	(58,814)	-
<b>Total Enrollment Funding</b>	<b>1,008,671</b>	<b>1,140,526</b>	<b>131,855</b>	<b>13.1%</b>
<b>Targeted Programs</b>				
Regional Support				
Retrenchment	151,948	128,591	(23,357)	-15.4%
Retention & Graduation	265,908	225,034	(40,874)	-15.4%
Underpinning	265,908	225,034	(40,874)	-15.4%
Regional University Support Adjustment	3,203,452	2,724,783	(478,669)	-14.9%
<b>Total Regional Support</b>	<b>3,887,216</b>	<b>3,303,442</b>	<b>(583,774)</b>	<b>-15.0%</b>
<b>Other</b>				
Tuition Buydown	17,000	-	(17,000)	-
Engineering Technology Undergraduate	-	18,346	18,346	-
<b>Total Other</b>	<b>3,904,216</b>	<b>3,321,788</b>	<b>(582,428)</b>	<b>-14.9%</b>
<b>Adjustments (centrally managed at Cascades)</b>				
<b>Allotment Reductions</b>	<b>(348,017)</b>	<b>-</b>	<b>348,017</b>	<b>-</b>
<b>Total State Appropriation</b>	<b>\$ 4,564,870</b>	<b>\$ 4,462,314</b>	<b>\$ (102,556)</b>	<b>-2.2%</b>

**Oregon State University - Cascades**  
**FY12 Revenue Summary with Comparison to FY11**

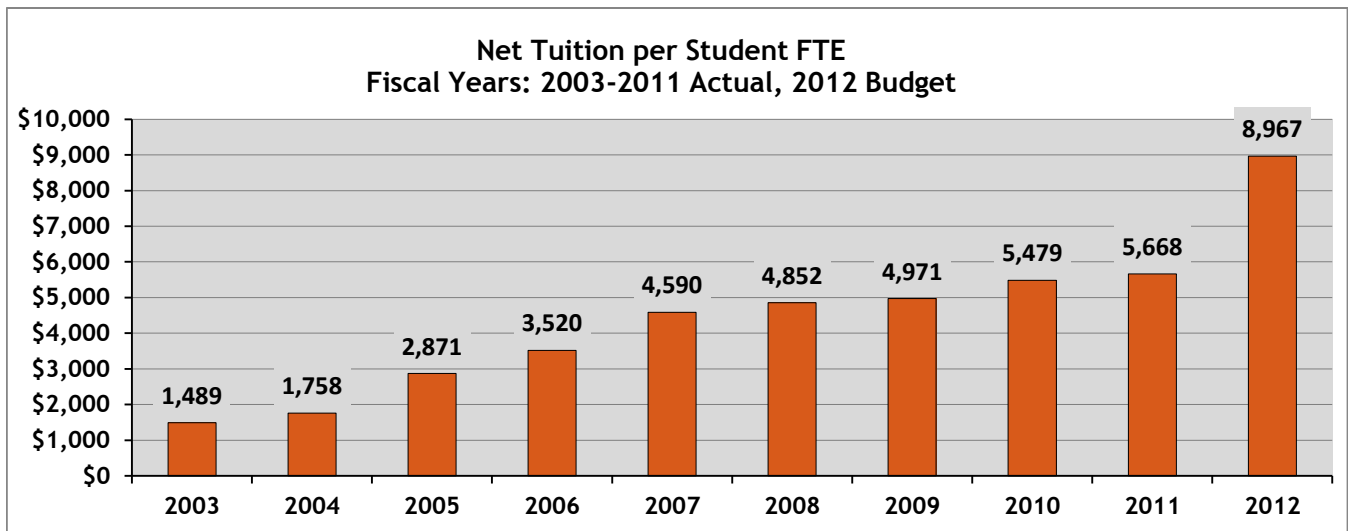
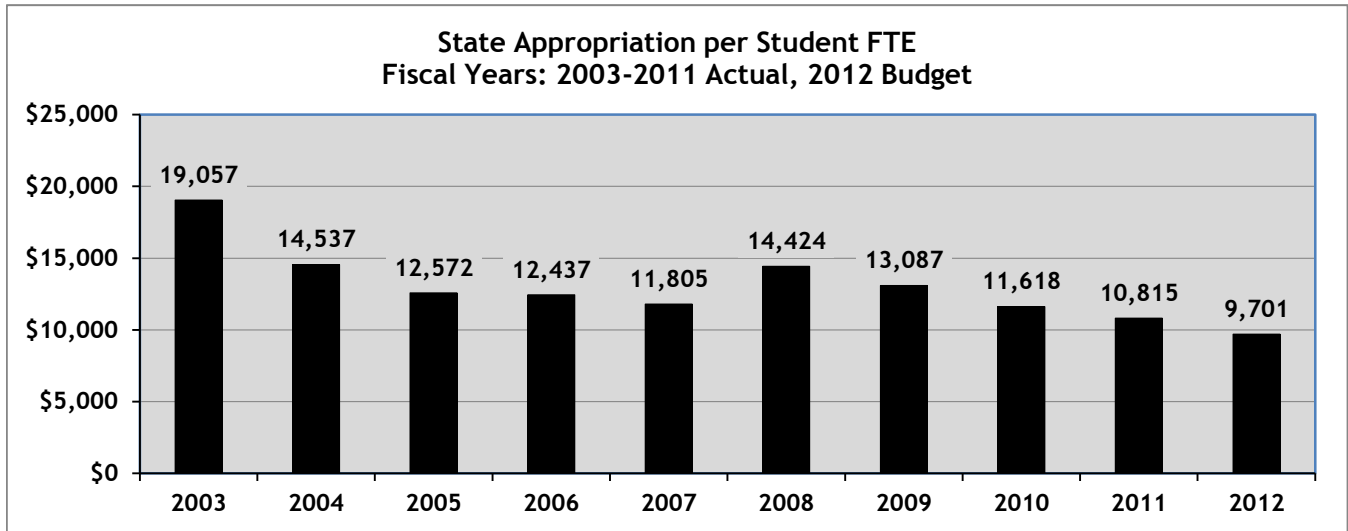
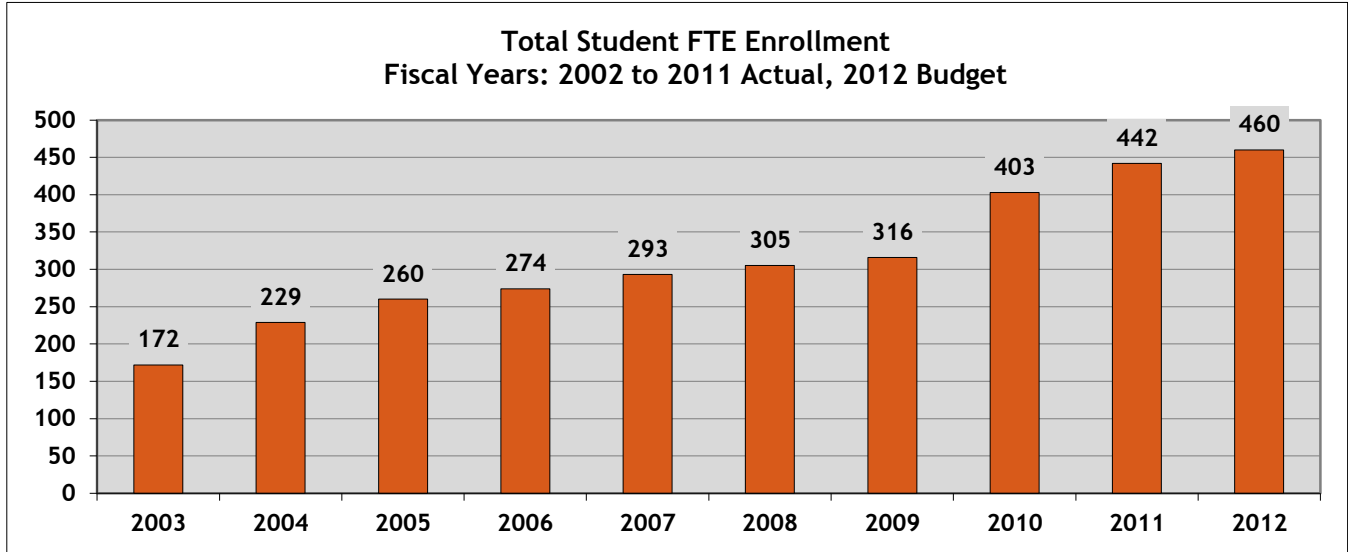
	FY11 Initial Budget	FY12 Initial Budget	FY12 Over (Under) FY11	
			\$	%
<b><u>STATE APPROPRIATION</u></b>				
RAM Cell Funding	\$ 1,008,671	\$ 1,140,526	\$ 131,855	13.1%
Targeted Programs:				
Regional Support	3,887,216	3,303,442	(583,774)	-15.0%
Other Targeted Programs	17,000	18,346	1,346	7.9%
<b>SUBTOTAL TARGETED PROGRAMS</b>	<b>3,904,216</b>	<b>3,321,788</b>	<b>(582,428)</b>	<b>-14.9%</b>
Centrally Managed:				
E&G Allotment Reduction	(348,017)	-	348,017	-
<b>TOTAL STATE APPROPRIATION</b>	<b>4,564,870</b>	<b>4,462,314</b>	<b>(102,556)</b>	<b>-2.2%</b>
<b>Tuition &amp; Fees:</b>				
Tuition	2,723,845	4,124,843	1,400,998	51.4%
Student Fees	87,380	177,150		
Less Tuition Remissions	(36,568)	-	36,568	-100.0%
<b>SUBTOTAL NET TUITION &amp; FEES</b>	<b>2,774,657</b>	<b>4,301,993</b>	<b>1,527,336</b>	<b>55.0%</b>
<b>Other Revenue</b>				
Sales & Services Revenue	6,570	8,000		
<b>TOTAL EDUCATIONAL AND GENERAL REVENUES</b>	<b>\$ 7,346,097</b>	<b>\$ 8,772,307</b>	<b>\$ 1,426,210</b>	<b>19.4%</b>

**Oregon State University - Cascades**  
**FY12 Budget Allocation Summary with Comparison to FY11**

	<b>FY11 Initial Budget</b>	<b>FY12 Initial Budget</b>	<b>% Chg</b>
<b><u>Centrally Administered Funds</u></b>	<b>\$ 449,160</b>	<b>\$ 430,130</b>	<b>-4.2%</b>
<b><u>Direct Instruction and Research Delivery</u></b>			
Instructional Research Support <sup>1</sup>	-	449,096	-
Education	726,019	582,553	-19.8%
Counseling	332,175	354,583	6.7%
Psychology	-	228,901	-
Humanities	367,681	328,283	-10.7%
Art Instruction	210,999	188,488	-10.7%
Business and Technology Instruction	448,898	544,742	21.4%
General Science & Biology		179,842	-
Health and Human Sciences	272,376	270,792	-0.6%
Natural Resources Instruction	221,099	232,044	5.0%
Outdoor Recreation Leadership/Tourism	219,204	195,576	-10.8%
Engineering	126,660	201,452	59.0%
Library	246,659	157,290	-36.2%
Oregon National Guard Gold Program	500	500	0.0%
<i>Direct Instr and Research Delivery Total</i>	<b>3,172,270</b>	<b>3,914,142</b>	<b>23.4%</b>
<b><u>Service, Support, and Management:</u></b>			
Executive Office	926,552	815,646	-12.0%
Academic Affairs/Student Affairs	496,451	795,293	60.2%
Advising & Enrollment Services	399,550	531,745	33.1%
Finance and Administration	317,629	375,480	18.2%
Marketing/Communication/Development	132,223	472,471	257.3%
Facilities	904,862	950,000	5.0%
IT Infrastructure	547,400	487,400	-11.0%
<i>Service, Support, and Management Total</i>	<b>3,724,667</b>	<b>4,428,035</b>	<b>18.9%</b>
Distributable Budget and Targeted Programs	<b>6,896,937</b>	<b>8,342,177</b>	<b>21.0%</b>
<b>Total Budget:</b>	<b>\$ 7,346,097</b>	<b>\$ 8,772,307</b>	<b>19.4%</b>

<sup>1</sup> Reserve to be distributed to departments throughout the year.

## Oregon State University - Cascades

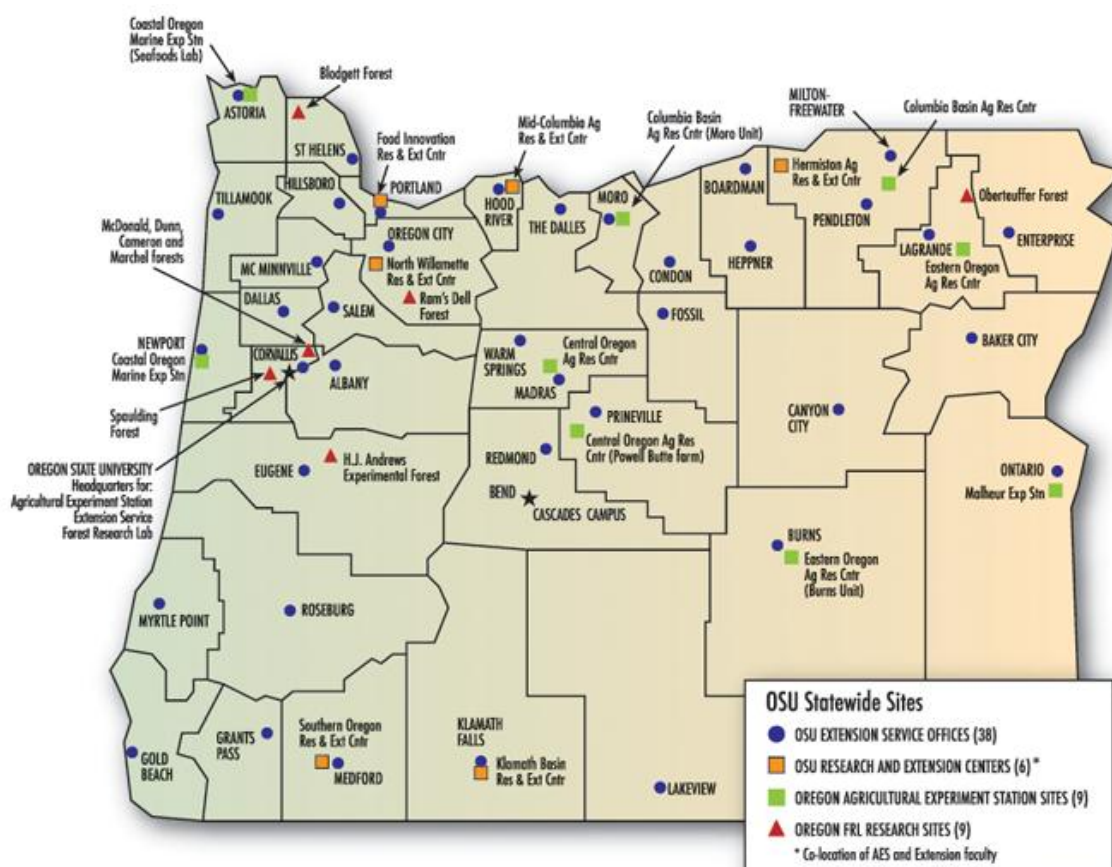


Source: OUS Institutional Research, FY12 Cascades Initial Budget.

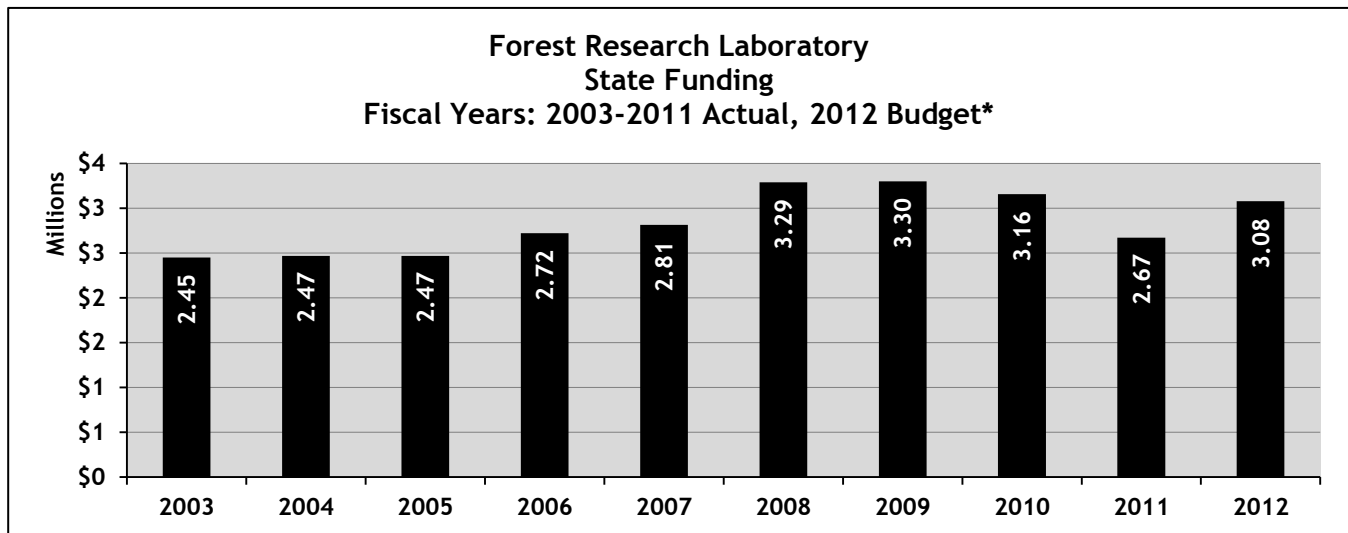
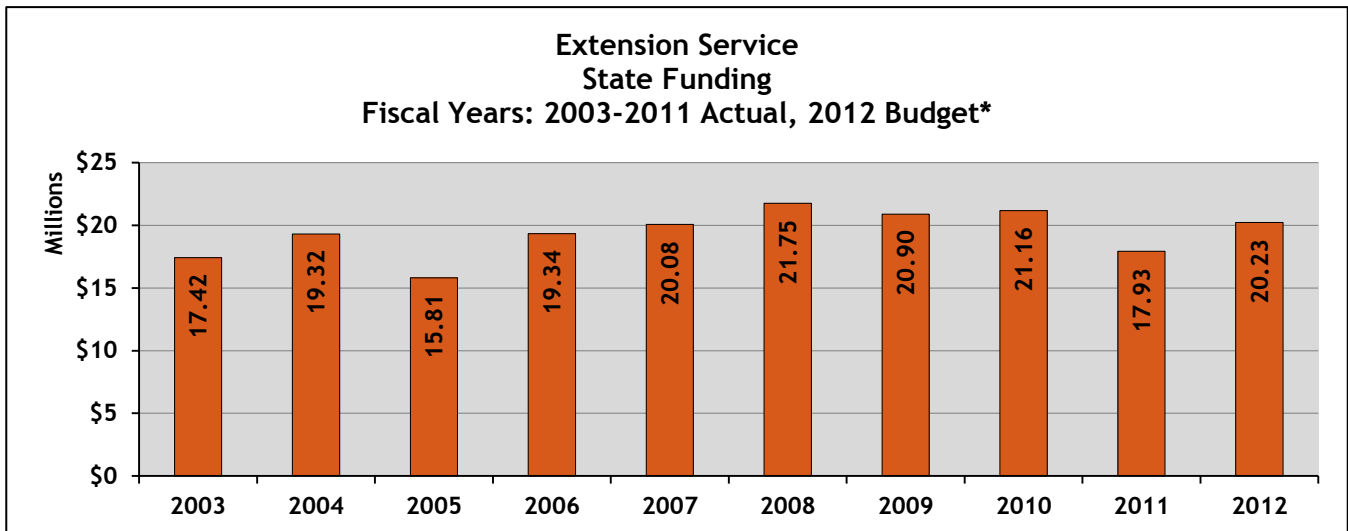
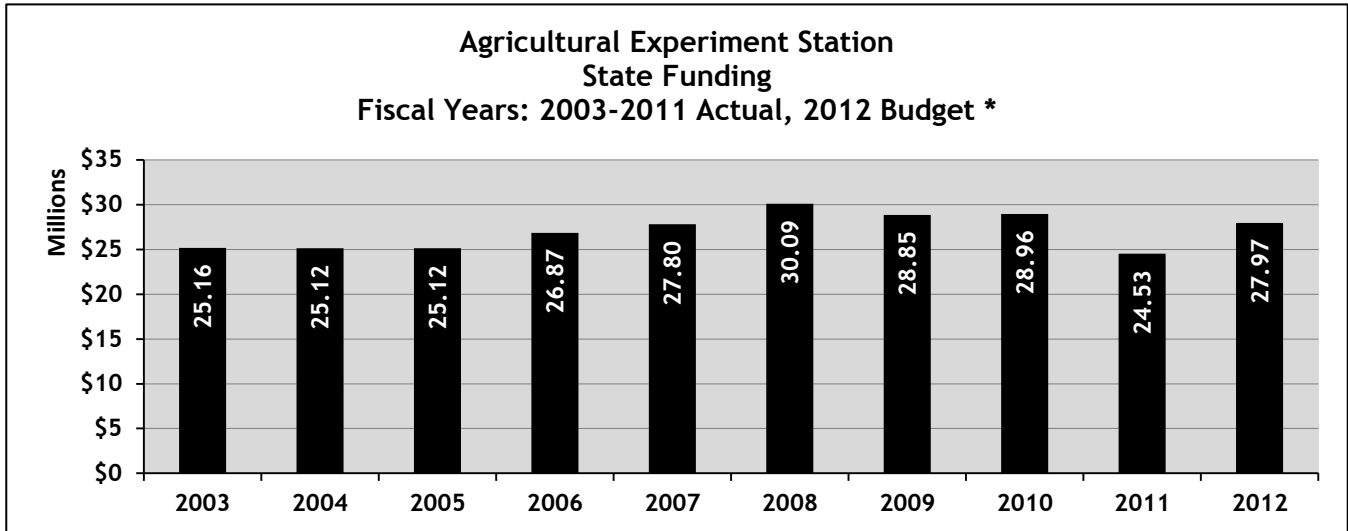
## Oregon State University Statewide Public Services

Oregon State University's Statewide Public Services are critical to the long-term economic growth, social progress, and sustainability of communities, to attracting and retaining industry, and to entrepreneurship, innovation, and new business ventures and job creation. The investment the state makes in the Agricultural Experiment Station, the Extension Service and the Forest Research Laboratory generates OSU external funding that is more than twice the state investment.

These programs extend research discoveries for Oregonians to use where they live and work. They leverage outside funds to bring science to bear on some of the most pressing issues of our lives involving food, water, shelter, and sustainable economic development.



# Oregon State University Statewide Public Services



\* The biennial distribution (FY2012 and FY2013) is being distributed 54% the first year and 46% the second year.

Oregon State University  
**Statewide Public Services**  
Ratio of State Resource Expenditures to All Other  
Fiscal Years: 2003-2011 Actual

SUMMARY				
Fiscal Year	State Resource Expenditures	All Other Expenditures	Other/State Ratio	
FY2003	\$ 45,030,589	\$ 62,722,031	1.39	
FY2004	\$ 46,906,388	\$ 63,552,431	1.35	
FY2005	\$ 43,394,056	\$ 70,281,641	1.62	
FY2006	\$ 48,924,850	\$ 72,789,361	1.49	
FY2007	\$ 50,693,131	\$ 72,171,656	1.42	
FY2008	\$ 55,127,463	\$ 71,268,304	1.29	
FY2009	\$ 53,042,840	\$ 82,229,731	1.55	
FY2010	\$ 53,281,295	\$ 82,172,577	1.54	
FY2011	\$ 45,133,879	\$ 97,319,423	2.16	

AGRICULTURAL EXPERIMENT STATION				
Fiscal Year	State Resource Expenditures	All Other Expenditures	Other/State Ratio	
FY2003	\$ 25,156,897	\$ 32,349,226	1.29	
FY2004	\$ 25,119,250	\$ 35,348,196	1.41	
FY2005	\$ 25,119,250	\$ 37,887,190	1.51	
FY2006	\$ 26,866,268	\$ 40,525,668	1.51	
FY2007	\$ 27,802,337	\$ 40,277,936	1.45	
FY2008	\$ 30,090,130	\$ 39,119,929	1.30	
FY2009	\$ 28,847,079	\$ 44,294,775	1.54	
FY2010	\$ 28,963,666	\$ 47,070,130	1.63	
FY2011	\$ 24,534,737	\$ 61,397,254	2.50	

Oregon State University  
**Statewide Public Services**  
Ratio of State Resource Expenditures to All Other  
Fiscal Years: 2003-2011 Actual, 2012 Budget/Estimate

EXTENSION SERVICE				
Fiscal Year	State Resource Expenditures	All Other Expenditures	Other/State Ratio	
FY2003	\$ 17,422,891	\$ 15,044,898	0.86	
FY2004	\$ 19,317,818	\$ 11,408,971	0.59	
FY2005	\$ 15,805,487	\$ 15,581,665	0.99	
FY2006	\$ 19,336,636	\$ 14,215,381	0.74	
FY2007	\$ 20,076,088	\$ 14,936,915	0.74	
FY2008	\$ 21,746,832	\$ 14,662,333	0.67	
FY2009	\$ 20,895,548	\$ 19,489,256	0.93	
FY2010	\$ 21,161,731	\$ 16,231,030	0.77	
FY2011	\$ 17,925,823	\$ 18,635,181	1.04	

FOREST RESEARCH LABORATORY				
Fiscal Year	State Resource Expenditures	All Other Expenditures	Other/State Ratio	
FY2003	\$ 2,450,801	\$ 15,327,907	6.25	
FY2004	\$ 2,469,320	\$ 16,795,264	6.80	
FY2005	\$ 2,469,319	\$ 16,812,786	6.81	
FY2006	\$ 2,721,946	\$ 18,048,312	6.63	
FY2007	\$ 2,814,706	\$ 16,956,805	6.02	
FY2008	\$ 3,290,501	\$ 17,486,042	5.31	
FY2009	\$ 3,300,213	\$ 18,445,700	5.59	
FY2010	\$ 3,155,898	\$ 18,871,417	5.98	
FY2011	\$ 2,673,319	\$ 17,286,988	6.47	



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## **Oregon State University Athletics**

### **Education & General Funds Budget**

*Athletic Department Revenue Provided to the Education & General Fund and  
Support Given to the Athletic Department from the Education & General Fund*

**Fiscal Years: 2003-2011 Actual, 2012-2016 Estimate**

The Oregon State University Athletic Department receives funding from the Education & General Funds Budget (E&G) annually. These funds pay for non-revenue producing athletic program coaching salaries and OPE, excluding Football and Men's Basketball programs. The initial E&G funding amount was \$4 million, but was reduced beginning in FY2006 when the renovated East Side of the football stadium opened garnering the Athletic Department additional funding through ticket sales and associated fundraising. In fiscal years 2011 and 2012, due to the economic downturn and other economic factors, a budgetary shortfall was identified. Additional E&G funding was requested and subsequently approved to balance the Athletic Department budget, keeping in mind a new revenue source becoming available in FY13 in the form of the new Pac-12 Television package. Once the new revenue is realized, E&G funding initially will be reduced to the \$4 million historic level, and further reductions will be made over time as increasing revenues allow.

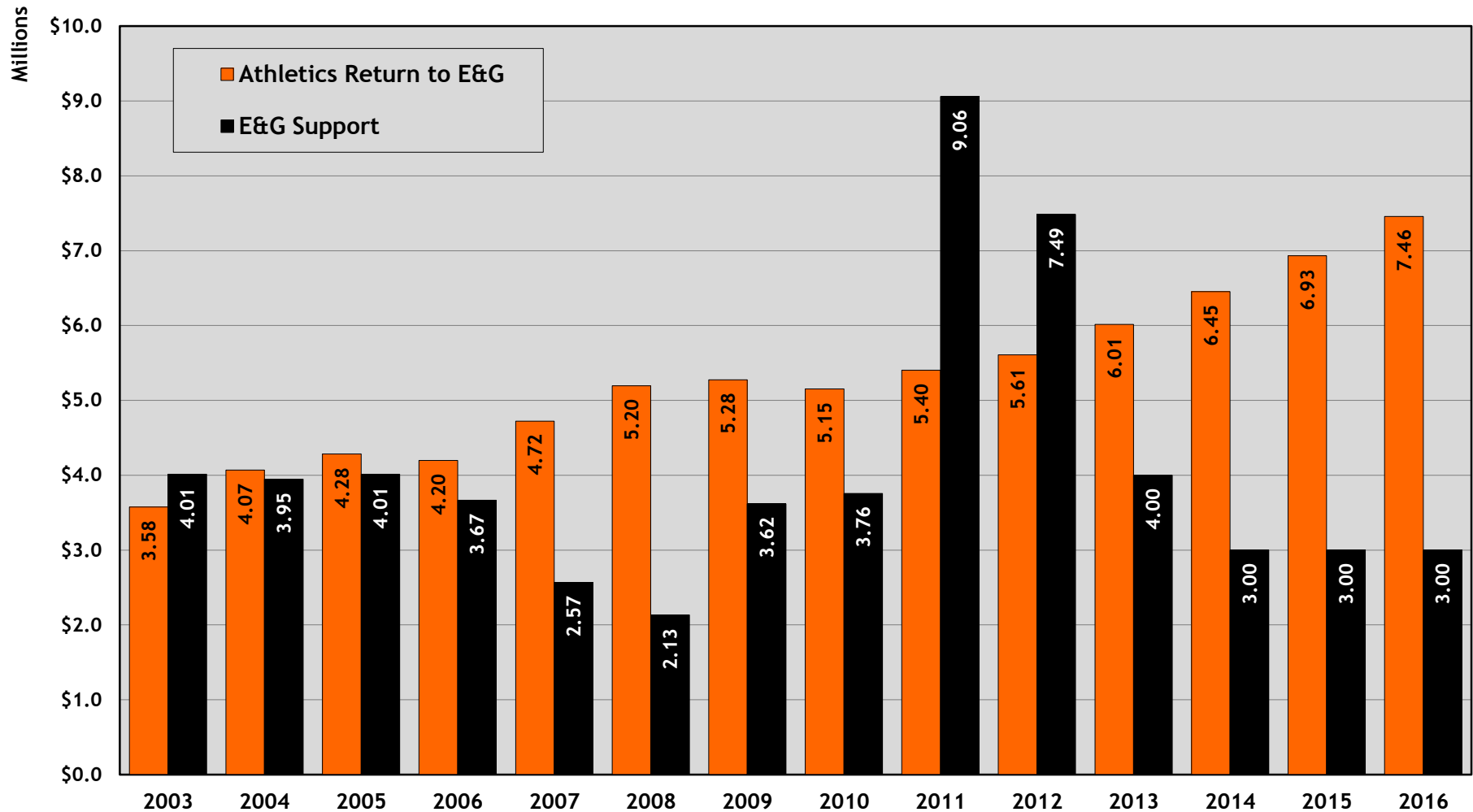
The graph conservatively shows the measurable funding effect the Athletic Department has on the University. Except for fiscal years 2003, 2011 and 2012, the Athletic Department has annually supported the University in excess of the E&G funding received through payment of student-athlete tuition and fees as well as the 3% F&A Assessment. For FY2003 through FY2010, Athletic Department support exceeded the E&G Funding by an average of over \$1 million annually. Projections through FY2016 (including revenue shortfalls in FY2011 and FY2012) anticipate the average will increase to \$1.3 million. Over the term of this report, the estimated financial return to the University will be in excess of \$17 million.

This graph does not reflect other economic factors such as the 235 student-athletes who participated in athletics programs in FY2011 but received no athletic financial aid (walk-on) or the additional student-athletes who receive only partial scholarships. When taken into account, these resources provide an additional economic return to the University of approximately \$4 million annually. Also another economic factor is the additional 500 student support personnel who do not receive athletic financial aid (Band, Cheer, Dance, Student Managers, Student Trainers, etc.).

# Oregon State University Athletics

## Revenue Provided to/Support Given from Education & General Funds Budget

### Fiscal Years: 2003-2011 Actual, 2012-2016 Estimate



Source: OSU Data Warehouse, FY12 Initial Education and General Budget, OSU Athletics Department

Revenue from Athletics includes scholarships (received by OSU as tuition revenue), student fees and assessments paid to E&G.

## **Oregon State University Extended Campus**

### **Ecampus Revenue Allocation Model (ERAM)**

#### **Introduction**

The intent of establishing the Extended Campus Revenue Allocation Model (ERAM) is to create a mechanism for building and sustaining delivery of an inventory of degree and credit-bearing certificate programs specifically designed to meet the academic needs of the growing non-residential, non-traditional student body of Oregon State University. The ERAM is intended to enable this development and delivery by:

1. Providing incentives for departments to become active in teaching non-resident, non-traditional OSU students.
2. Providing incentives for departments to collaborate with the Extended Campus in building and delivering the OSU distance and online program inventory.
3. Providing an additional source of revenue to departments to meet departmental growth and development needs.
4. Generating a “replacement” or additional revenue stream for University allocation for institutional sustainability and development.

#### **Implementation**

The ERAM, as presented in this document, received final approval from the President’s Office, the Provost’s Office, and the Office of the Vice President for Administration and Finance for initial implementation Winter Quarter 2003.

The ERAM is based on the assumption that the Student Credit Hour (SCH) output of distance education courses, with an adequate degree inventory, has the potential of rapid and significant growth. The ERAM will be applied to an inventory of degree and certificate programs, identified through market analysis, that meet the academic needs of the rapidly growing lifelong learning population in Oregon and the U.S, and the goals for outreach of OSU departments and colleges.

Implementation of ERAM is designed to stimulate growth of this inventory and programs, and is anticipated to result in a significant level of net revenue above costs for OSU.

#### **Revenue Distribution Model**

The ERAM model is framed around a revenue distribution formula designed to complement the FY 2003 Budget Allocation Model (BAM). The BAM was developed by the FY 2003 Budget Reconciliation Committee and is based on the “dollars-follow-productivity” philosophy reflected in the ERAM.

- I. The original formula consisted of four basic components:

1. Graduate and undergraduate tuition rates that are bench-marked to the published tuition rates for a single three-credit course on the Corvallis campus.
2. A distribution formula for tuition revenues using a ratio of 80% to the academic unit, and 20% to program inventory development.
3. A distribution formula for funding produced by the application of the RAM to eligible SCH using the ratio established by the BRC - 66.4% to academic units and 33.6% to central administrative units. This distribution ratio is designed to “float” with the ratios produced by the BAM.
4. A standardized distance-learning fee to operate the OSU Extended Campus centralized operations and infrastructure. The distance education fee replaces the fees that on-campus, resident students pay for items such as student health services, athletic fees, residence building fees, etc.

II. Ecampus coordinates with OSU Office of Budget and Fiscal Planning in tracking the SCH productivity for each unit:

1. Tuition revenue is allocated by Ecampus based on current year SCH productivity - distributed on a quarterly basis.
2. RAM revenue is allocated based on eligible prior year SCH productivity - distributed at the beginning of the fiscal year.

III. During Academic Year 06-07, the allocation ratio was reviewed to determine the proposed future revenue allocations based on the following criteria:

1. Does the allocation ratio provide sufficient revenue flow to the departments participating in the delivery of the OSU Extended Campus distance degree inventory to support related departmental costs?
2. Does the allocation ratio provide sufficient incentive revenue for departmental growth and faculty development?
3. Are there emerging university-wide needs that require a larger percentage of the allocation ratio?

As a result of the review, the fiscal year 07-09 tuition formula was modified: 80% to academic units, 10% to Ecampus programs and inventory development, and 10% for central reallocations. This 10% was reallocated to support rebasing. In fiscal year 2010 \$1 million and in 2011 \$4 million additional funds were set aside from Ecampus’s fund balance which went toward the central pools and reserves. These were one-time transfers.

### **Distribution Schedule for “Central Services”**

Although the final distribution of the “central services” portion of the RAM revenues realized under the ERAM are the decision of the Office of Budget and Fiscal Planning, the ERAM model is based on the intent that this portion of the revenue be allocated among those units directly impacted by providing support services for the OSU off-campus student body. The allocation is being distributed on the following schedule, based on the level of participation by the units in providing service/infrastructure support for off-campus students and to Ecampus. Initial distribution is as follows:

30% - Information Services  
30% - University Library\*  
30% - Student Services (Admissions, Registrar)  
10% - Graduate School

\*The University Library is currently classified as an academic unit and is allocated a portion of the RAM revenue generated by Ecampus courses in the BAM calculations and distribution.

## 78

**Academic Units:**

## Business

## Forestry

Science

CLA

Earth

Engineering

Academic At

PHHS

**Academic Units Total**

## E-Campus

## Administration

**Total**

<sup>2</sup> Distributed to initial budget of service units supporting Ecampus - 30% each to Library, Student Affairs and Information Services; 10% to Graduate School.

<sup>4</sup> Supports rebasing distribution.

<sup>5</sup> Gross \$75 Distant Education (DE) Fee = \$ 8,594,100 of which \$500,000 is distributed to Financial Aid. Net D.E. Fee \$8,094,100 plus Developmental Math & Credit Workshops of \$169,769 equals \$8,263,869.

## **REVENUE DEFINITIONS**

### **Additional Research Support**

Additional research support provided to the institutions based on a percent of instructional faculty salaries. Funding was originally calculated at three percent of faculty salaries for OSU; however, it is currently reduced based on state dollars available.

### **Building Maintenance - Statewide Public Service Facilities at OSU**

Provides an amount for Oregon State University to operate and maintain statewide public services facilities (related to Agriculture Experiment Station, Extension Services and Forestry Research Lab) on the Corvallis campus.

### **Campus Public Service Programs**

Funding provided for institutional public service operations for the OSU Veterinary Diagnostic Laboratory.

### **Cell Funding**

The number of eligible full time students (generally Oregon residents) by discipline drives funding. Funding values are identified in 12 “cells”: four levels of instruction by low, medium, and high cost. Each cell represents the average state share of cost for one FTE student. The number of FTE students in each cell drives the projected state revenue necessary to adequately fund instructional programs. Since the RAM was adopted in 1999, the Legislature has not fully funded the OUS request for state support. Due to state revenue reductions, the cell values and the number of students funded have been decreased to fall within the available dollars for allocation.

### **Climate Center**

This funding will facilitate research, serve as a climate change information clearinghouse, provide technical assistance, and, at least once each biennium, assess the state of climate change science as it relates to impacts on Oregon.

### **Engineering Graduates**

Targeted funding provided to supplement graduate cell funding per student FTE for this specialty high demand discipline.

### **Facilities and Administrative Cost Recovery**

The Finance and administrative cost rate, previously known as indirect cost recovery negotiated with the U.S. Department of Health and Human Services (DHHS) for sponsored research projects include allowable centralized activity costs.

### **Natural Resources Institute**

The Legislature approved funding in 2005-2007 for Oregon State University. The institute provides research and policy support to state agencies and other organizations on a variety of natural resource issues, including environmental.



### **Oregon Engineering Education Investment Fund (EEIF)**

Funding for EEIF and Top Tier Engineering Schools is recommended by the Oregon Engineering and Technology Industry Council (ETIC) and approved by the Board of Higher Education.

### **OUS System-wide Expenses and Programs**

System-wide expenses administered by the Chancellor's Office on behalf of all the OUS institutions. Some amounts are allocated during the fiscal year.

- Endowment Match - The program was established in 1989 to provide state matching funds to encourage endowment gifts. Since then the funding has been reduced.
- ORBIS - Fund are provided to pay for access to online library services.
- Oregon Joint Schools of Professional Business - Fund to provide support for business education.
- Department of Justice - Funds for costs of legal services provided by the Department of Justice. Funding for DOJ charges is allocated to the campuses, and institutions are now responsible for payment of DOJ charges incurred on their behalf.
- Faculty Diversity - The faculty diversity funding is allocated at each campus on a pro-rated basis. Campuses report plans and activities to the Chancellor's Office.
- Services to Students with Disabilities - Funding is allocated directly to the campuses based on the preceding year's expense distribution to serve these students as is reported each spring.
- Natural Heritage Program - The Legislature established funding in the 2003-2005 biennium to support the cooperative efforts between OSU Institute for Natural Resources and the Oregon Division of State Lands. There are three main program areas for Oregon. It works to establish natural areas, manages the Rare Endangered Invertebrate Program and the Oregon Natural Heritage databank.

### **Other Student Fees**

Laboratory or Course Fees must be published in the institution's catalogue and/or time schedule of classes. Laboratory or Course Fees are limited to institutional sale to students of equipment, materials, or services required as a part of course instruction where the equipment or material is consumed by the student as a part of the course.

### **Resource Allocation Model**

The Resource Allocation Model (RAM) allocates state General Fund dollars to campuses. State General Fund support is provided to campuses through two mechanisms: on a per-student FTE basis that is funded through the cells, and on a targeted program basis.

### **Resource Fees**

Undergraduate resource fees are now rolled in the regular tuition fee. Graduate resource fees are billed separately.

### **Signature Research Centers**

The 2003 Legislature allocated funding for the administration of the Signature Research Centers.

**Sponsored Research (excluding indirect cost recovery)**

Provides support for research as an incentive to institutions to attract additional sponsored research to the campuses. Support levels were originally calculated on the basis of four percent of selected base sponsored research levels plus a biennial inflation component; however, they are currently reduced based on state dollars available.

**State Appropriations**

State General Funds are appropriated to OUS biennially by the legislature. The distribution of these funds to the campuses is developed in compliance with legislative budget notes and board policy. Funds are allocated through the OUS Resource Allocation Model.

**Targeted Programs**

Targeted programs generally provide funding to support policy decisions, those areas not reached through cell funding, or those areas in need of enhanced funding due to extraordinarily high program costs or other factors. Targeted programs are mission-based rather than enrollment driven.

**Tuition**

- Academic Year - Charges assessed to students during the academic year are comprised of the following fee structure that includes: Tuition, Building, Incidental and Health Services. The revenue generated by each component is dedicated to a specific purpose, independent of the other components. Enrollments during the academic year are generally referred to as “in-load” enrollments.
- Extended Campus - Tuition and fees for ECampus are assessed regardless of residency or course load. Rates are set at levels necessary to cover the direct costs of providing the course plus an indirect cost recovery for administrative overhead. Tuition and fees are charged to participating students apart from enrollment fees paid for other courses.
- Summer Term - As with the academic year, tuition supports the direct instruction and administrative costs of the summer session program.

**Veterinary Medicine Four Year Program**

Funds provided by the Legislature to implement the full four-year program for Veterinary Medicine.