



Second Quarter Management Reports

Fiscal Year 2012

Office of Budget and Fiscal Planning

**Oregon State University
Second Quarter Management Reports
Fiscal Year 2012**

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OREGON STATE UNIVERSITY
QUARTERLY MANAGEMENT REPORT
as of December 31, 2011

The following interim financial reports have been prepared for internal management purposes. A summary of all operating funds and detailed information on revenues, expenses, transfers, and fund balances for the Education and General Program, Statewide Public Services, Auxiliary Enterprises, and Service Departments is provided.

The reports include the FY 2012 budget, projected revenues and expenses, comparisons with FY 2011 actual, and second quarter results.

The FY 2012 budget has been adjusted as of September 2011 and will be used for internal reporting throughout the remainder of the fiscal year as well as in external reporting to the State Board of Higher Education.

Adjusted revenue budgets include the initial budget, which is based on the Legislatively Adopted Budget from the end of the 2011 session and updated departmental revenue projections.

The adjusted budget reflects the current operating plan as of the date of these reports. Departmental estimates were prepared with a combination of trend analysis, current year encumbrances, and adjustments for anticipated changes in revenue and expenditures.

Oregon State University
All Operating Funds Summary¹
Fiscal Year 2012 Budget & Fiscal Year 2011 Actual
(in thousands)

FY2012 Budget	Education & General²	Statewide Public Services²	Auxiliary Enterprises²	Service Center Departments²	Gift & Royalty Funds³	Designated Operations⁴	Research Funds⁵	Total⁶
Revenue	\$ 357,118	\$ 73,299	\$ 121,868	\$ 22,759	\$ 49,505	\$ 12,488	\$ 203,223	\$ 840,259
Expenditures	370,759	71,848	122,443	22,319	53,890	11,045	202,763	855,068
Net Increase (Decrease in Fund Balance)	(13,641)	1,451	(575)	439	(4,385)	1,443	460	(14,809)
Beginning Fund Balance	63,726	7,235	85,160	6,479	22,764	3,303	72	188,740
Fund Additions (Deductions)			(7,200)	(256)				
Ending Fund Balance	<u>\$ 50,084</u>	<u>\$ 8,686</u>	<u>\$ 77,385</u>	<u>\$ 6,662</u>	<u>\$ 18,379</u>	<u>\$ 4,746</u>	<u>\$ 532</u>	<u>\$ 173,931</u>
FY2011 Actual								
Revenue	\$ 343,876	\$ 68,283	\$ 116,183	\$ 22,332	\$ 42,232	\$ 14,014	\$ 192,349	\$ 799,269
Expenditures	334,827	71,831	112,080	21,175	46,191	13,677	193,405	793,186
Net Increase (Decrease in Fund Balance)	9,049	(3,548)	4,104	1,156	(3,959)	336	(1,056)	6,083
Beginning Fund Balance	54,677	10,783	38,162	4,674	26,723	2,967	1,128	139,114
Fund Additions (Deductions)			42,894	649	-	-		43,543
Ending Fund Balance	<u>\$ 63,726</u>	<u>\$ 7,235</u>	<u>\$ 85,160</u>	<u>\$ 6,479</u>	<u>\$ 22,764</u>	<u>\$ 3,303</u>	<u>\$ 72</u>	<u>\$ 188,740</u>

¹ Plant Funds not included.

² Adjusted budget as reported in the OUS Management Report

³ Gift Funds Budget trended based on previous years actual revenue and expenditures.

⁴ FY11 Initial Budget

⁵ Research Budget trended amount based on last nine years actual expenditures.

⁶ Memorandum only - Interfund eliminations have not been made for certain transactions which are accounted for in more than one fund, such as internal sales.

Unaudited - For Management Purposes Only

Oregon State University
Selected Operating Funds
Fiscal Year 2012 Budget & Projections
As of December 31, 2011
(thousands of dollars)

	FY 2012			FY 2011 Actual	Projection to Actual Favorable (Unfavorable)
	Initial Budget	Adjusted Budget	Year End Projection		
Education & General Program					
Revenues	\$ 351,553	\$ 357,118	\$ 361,436	343,876	\$ 17,560
Expenditures	351,553	372,259	373,731	336,464	(37,266)
Net Change from Operations		(15,141)	(12,295)	7,412	(19,707)
Net Transfers In (Out)		1,500	(890)	1,638	(2,528)
Net Increase (Decrease) in Fund Balance		(13,641)	(13,185)	9,049	(22,234)
Beginning Fund Balance	63,726	63,726	63,726	54,677	9,049
Fund Additions/(Deductions) to Other Funds	-	-	-		
Ending Fund Balance	63,726	50,084	50,541	63,726	(13,185)
Statewide Public Service Programs					
Revenues	72,420	73,299	73,591	68,283	5,308
Expenditures	72,420	71,848	70,823	71,843	1,020
Net Change from Operations		1,451	2,768	(3,560)	6,328
Net Transfers In (Out)	-		835	12	823
Net Increase (Decrease) in Fund Balance	-	1,451	3,603	(3,548)	7,151
Beginning Fund Balance	7,235	7,235	7,235	10,783	(3,548)
Fund Additions/(Deductions) to Other Funds	-	-	-		-
Ending Fund Balance	7,235	8,686	10,838	7,235	3,603
Auxiliary Enterprises					
Revenues	117,418	121,868	117,496	116,183	1,313
Expenditures	114,827	116,862	118,312	107,843	(10,469)
Net Change from Operations		5,007	(815)	8,340	(9,156)
Fixed asset Disposal Gain/(Loss)					
Net Transfers In (Out)	(6,914)	(5,582)	(6,779)	(4,237)	(2,542)
Net Increase (Decrease) in Fund Balance	(4,322)	(575)	(7,594)	4,104	(11,698)
Beginning Fund Balance	85,160	85,160	85,160	38,162	46,998
Fund Additions/(Deductions) to Other Funds	-	(7,200)	(1,350)	42,894	(44,244)
Ending Fund Balance	80,838	77,385	76,216	85,160	(8,944)
Service Center Departments					
Revenues	22,523	22,759	22,196	22,332	(135)
Expenditures	22,364	22,319	22,755	21,197	(1,558)
Net Change from Operations		439	(559)	1,134	(1,693)
Fixed Asset Disposal Gain (Loss)					
Net Transfers In (Out)	(150)	(256)	(150)	22	(173)
Net Increase (Decrease) in Fund Balance	9	183	(709)	1,156	(1,866)
Beginning Fund Balance	6,479	6,479	6,479	4,674	1,805
Fund Additions/(Deductions) to Other Funds	-	-	-	649	(649)
Ending Fund Balance	\$ 6,488	\$ 6,662	\$ 5,770	\$ 6,479	(\$ 709)

Unaudited - For Management Purposes Only

**OREGON STATE UNIVERSITY
EDUCATION & GENERAL FUNDS
as of December 31, 2011**

Education & General funds support the general operations of the university and its primary missions of instruction, research, and public service. The major sources of revenue are tuition, state appropriations, and indirect cost recovery from grants and contracts.

Overall revenue is expected to be up \$17.6 million or 5.1% higher than fiscal year 2011. Revenues from enrollment fees are anticipated to exceed last year's actual by \$30.7 million or 14.0% due to tuition rate increases and expected enrollment growth. Fee remissions, accounted for as negative revenue, are anticipated to increase by 18.1% or \$3.8 million over last year.

State appropriations are projected to be \$15.8 million or 15.6% lower than the actual amount received last year. However, this projection is currently based upon the method of 54% of the total biennial amount being distributed in the first year and 49% distributed in the second year. It is likely that this will change mid-year to a 49%/51% method of distribution, same as in past biennia.

F&A Recovery is expected to increase \$3.8 million or 12.2% over last year due to increased research activity.

Other Revenue is anticipated to be higher than last year by \$2.1 million due to the sale of the President's residence and sale of energy credits.

Expenditures and net transfers are anticipated to be \$37.3 million or 11.1% higher than fiscal year 2011. Salaries and Other Payroll Expense account for \$30.2 million of the increase primarily due to filling previously unfilled positions, new hiring resulting from increased enrollment, mid-year raises and increased benefits costs.

Services & Supplies are anticipated to be relatively flat and include continued one-time projects such as planned technology enhancement projects, including upgrades of network switches and routers, wiring projects, and new software licensing; as well as business center renovation projects.

Capital Outlay expense is also expected to be higher than fiscal year 2011 by \$5.9 million. Classroom renovations, research equipment purchases, business center remodeling and upgrades to the campus wireless infrastructure are among the projects started in fiscal year 2011 to be completed this year. Increased equipment purchases because of new research hires is also anticipated.

Oregon State University
Education & General and Statewide Public Service Programs
Fiscal Year 2012
As of December 31, 2011
(thousands of dollars)

Education & General	FY2012		FY2011 Actual	Projection to Actual	% Variance
	Adjusted Budget	Year End Projection		Favorable (Unfavorable)	
Revenue					
Enrollment Fees	\$ 249,060	\$ 249,834	\$ 219,119	\$ 30,715	14.0%
Fee Remissions	(24,693)	(24,693)	(20,903)	(3,789)	-18.1%
State Appropriations	84,822	85,383	101,217	(15,834)	-15.6%
Gifts, Grants, and Contracts	34,000	34,960	31,165	3,795	12.2%
Other Revenue	13,929	15,951	13,279	2,672	20.1%
Total Revenue	357,118	361,436	343,876	17,560	5.1%
Expense					
Total Salaries and OPE	279,459	277,387	247,195	(30,192)	-12.2%
Service and Supplies	73,992	74,542	73,709	(833)	-1.1%
Capital Outlay	18,107	21,302	15,318	(5,984)	-39.1%
Student Aid	700	500	243	(257)	-105.7%
Total Expense	372,259	373,731	336,464	(37,266)	-11.1%
Net Change From Operations	(15,141)	(12,295)	7,412	(19,707)	-265.9%
Net Transfers In/(Out)	1,500	(890)	1,638	(2,528)	154.4%
Net Increase (Decrease) in Fund Balance	(13,641)	(13,185)	9,049	(22,234)	245.7%
Beginning Fund Balance	63,726	63,726	54,677	9,049	16.6%
Fund Additions/(Deductions) to Other Funds					-
Projected Ending Fund Balance	\$ 50,084	\$ 50,541	\$ 63,726	(\$ 13,185)	-20.7%
Statewide Public Service					
Revenue					
State Appropriation	\$ 51,276	\$ 51,276	\$ 45,134	\$ 6,142	13.6%
Government Appropriations	15,909	16,326	16,997	(671)	-3.9%
Other Revenue	6,114	5,989	6,152	(163)	-2.6%
Total Revenue	73,299	73,591	68,283	5,308	7.8%
Expense					
Total Salaries and OPE	56,866	55,482	55,803	321	0.6%
Service and Supplies	14,179	14,747	14,651	(96)	-0.7%
Capital Outlay	802	595	1,389	794	57.2%
Total Expense	71,848	70,823	71,843	1,020	1.4%
Net Change From Operations	1,451	2,768	(3,560)	6,328	177.8%
Net Transfers In/(Out)		835	12	823	-
Net Increase (Decrease) in Fund Balance	1,451	3,603	(3,548)	7,151	201.6%
Beginning Fund Balance	7,235	7,235	10,783	(3,548)	-32.9%
Projected Ending Fund Balance	\$ 8,686	\$ 10,838	\$ 7,235	\$ 3,603	49.8%

Unaudited - For Management Purposes Only

Oregon State University
Education and General Funds
Fiscal Year 2012
As of December 31, 2011

	<u>Actual</u>		<u>FY2011</u>	<u>Fiscal Year 2012</u>			
	<u>For the Six Months Ended</u>			<u>Year End</u>	<u>Adjusted</u>	<u>Year End</u>	<u>Favorable</u>
	<u>31-Dec-10</u>	<u>31-Dec-11</u>	<u>Final</u>				
Revenue							
Enrollment Fees	\$ 149,006,101	\$ 168,243,978	\$ 219,118,606	\$ 249,059,759	\$ 249,834,028	\$ 774,269	0.3%
Fee Remissions	(13,544,312)	(15,896,693)	(20,903,478)	(24,692,791)	(24,692,791)	-	-
Government Appropriations	49,804,701	45,060,493	101,216,904	84,821,864	85,383,157	561,293	0.7%
Indirect Cost Recovery	14,169,997	15,174,435	31,165,092	34,000,000	34,960,000	960,000	2.8%
Interest Income	808,249	687,837	1,636,508	2,528,963	2,528,963	-	-
Sales & Services	4,798,354	4,773,480	9,873,131	9,900,000	9,478,373	(421,627)	-4.3%
Other Revenue	393,418	1,006,034	1,769,240	1,500,000	3,943,823	2,443,823	162.9%
Total Revenue	205,436,508	219,049,564	343,876,003	357,117,795	361,435,553	4,317,758	1.2%
Expense							
Total Salaries and OPE	107,846,664	126,545,427	247,194,560	279,459,378	277,386,634	2,072,744	0.7%
Service and Supplies	34,535,585	37,656,272	73,709,030	73,992,440	74,542,031	(549,591)	-0.7%
Capital Outlay	3,511,895	10,636,623	15,317,839	18,107,267	21,301,878	(3,194,611)	-17.6%
Student Aid	180,004	329,281	243,018	700,000	500,000	200,000	28.6%
Total Expense	146,074,149	175,167,602	336,464,447	372,259,085	373,730,543	(1,471,458)	-0.4%
Net Change From Operations	59,362,359	43,881,962	7,411,556	(15,141,290)	(12,294,990)	2,846,300	18.8%
Net Transfers In/(Out)	633,135.48	219,838	1,637,581	1,500,000	(890,162)	(2,390,162)	-159.3%
Net Increase (Decrease) in Fund Balance	59,995,495	44,101,800	9,049,138	(13,641,290)	(13,185,152)	456,138	3.3%
Beginning Fund Balance	54,676,597	63,725,735	54,676,597	63,725,735	63,725,735	-	-
Ending Fund Balance	\$ 114,672,092	\$ 107,827,535	\$ 63,725,735	\$ 50,084,445	\$ 50,540,583	\$ 456,138	0.9%

Unaudited - For Management Purposes Only

OREGON STATE UNIVERSITY
STATEWIDE PUBLIC SERVICE PROGRAMS
as of December 31, 2011

Agricultural Experiment Stations – AES: The Agricultural Experiment Station is the principal agricultural research agency of the State of Oregon. It conducts research in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians.

Note: These statements reflect the state appropriation funding to be distributed 54% of the total biennium amount in the first year (as noted below) and 46% in the second year. It is likely that this method will revert back to the original method (49%/51%) mid-year.

Revenues for AES are projected to be \$33.3 million, up \$3.3 million, or 11.2% from fiscal year 2011. The state appropriation is higher than last year due to the change in the distribution method from 49%/51% in years one and two of the biennium to 54%/46%. Expenses are expected to stay flat in fiscal year 2012.

Extension Service – EXT: Oregon State University's Extension Service provides education and information based on research to help Oregonians solve problems and develop skills related to youth, family, community, farm, forest, energy, and marine resources. The OSU Extension Service arm reaches across several colleges and 37 county offices throughout the State of Oregon. Extension funding sources include state appropriations, federal formula funds, county appropriations, and federal grants.

Extension revenues are projected to be \$33.4 million, higher by \$2.0 million, or 6.5% than fiscal year 2011 due mainly to the increase in state appropriation as mentioned above. Expenses are expected to decrease \$1.2 million or 3.7% from the previous year mainly in the area of Services and Supplies Expense.

Forest Research Lab – FRL: The Forest Research Laboratory (FRL) conducts research leading to sustainable forest yields, innovative and efficient use of forest products, and responsible stewardship of Oregon's resources. The primary source of revenues for FRL is state and federal appropriations and Oregon Harvest Tax. The 2007 Oregon Legislature (HB 2122) renewed the taxation rate of \$0.92 per thousand board feet of commercial timber harvested in Oregon.

Revenues for FRL are projected to be at the same level as the previous year. While the state appropriation will increase \$404 thousand due to the reason listed above, other government appropriations are anticipated to decrease by \$414 thousand. Expenses are expected to increase by \$517 thousand or 8.6%.

Oregon State University
Statewide Operations - Agricultural Experiment Stations
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Fiscal Year 2012			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Variance
	31-Dec-10	31-Dec-11					
Revenue							
State Appropriation	\$13,210,851	\$ 14,823,298	\$ 24,534,737	27,968,487	27,968,487	-	-
Other Government Appropriations	834,340	1,217,542	3,324,576	3,197,000	3,197,000	-	-
Sales & Services	847,954	965,950	1,802,552	1,889,966	1,889,966	-	-
Other Revenue	109,686	57,167	284,166	250,000	250,000	-	-
Total Revenue	15,002,831	17,063,957	29,946,031	33,305,453	33,305,453	-	-
Expense							
Total Salaries and OPE	12,352,677	12,467,349	24,270,095	25,690,000	24,685,000	1,005,000	3.9%
Service and Supplies	3,049,628	3,090,867	7,778,917	6,849,785	7,855,000	(1,005,215)	-14.7%
Capital Outlay	699,348	196,029	1,345,885	755,474	516,000	239,474	31.7%
Total Expense	16,101,653	15,754,245	33,394,897	33,295,259	33,056,000	239,259	0.7%
Net Change From Operations	(1,098,822)	1,309,712	(3,448,866)	10,194	249,453	239,259	2347.1%
Net Transfers In/(Out)	-	1,546	10,000	-	424,000	424,000	-
Net Increase (Decrease) in Fund Balance	(1,098,822)	1,311,258	(3,438,866)	10,194	673,453	663,259	6506.4%
Beginning Fund Balance	7,291,437	3,852,571	7,291,437	3,852,571	3,852,571	-	-
Ending Fund Balance	\$ 6,192,615	\$ 5,163,829	\$ 3,852,571	\$ 3,862,765	\$ 4,526,024	\$ 663,259	17.2%

Unaudited - For Management Purposes Only

Oregon State University
Statewide Operations - Extension Service
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Fiscal Year 2012			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Variance
	31-Dec-10	31-Dec-11					
Revenue							
State Appropriation	\$9,652,248	\$ 10,722,024	\$ 17,925,823	\$ 20,230,237	\$ 20,230,237	\$ -	-
Other Government Appropriations	1,331,713	2,802,005	12,348,664	11,801,670	12,218,937	417,267	3.5%
Sales & Services	364,773	265,858	961,699	957,865	760,575	(197,290)	-20.6%
Other Revenue	27,339	26,785	105,635	62,147	154,853	92,706	149.2%
Total Revenue	11,376,073	13,816,672	31,341,821	33,051,919	33,364,602	312,683	0.9%
Expense							
Total Salaries and OPE	13,177,131	13,033,851	26,527,352	25,276,245	25,496,679	(220,434)	-0.9%
Service and Supplies	2,947,834	2,831,319	5,854,625	6,301,417	5,663,787	637,630	10.1%
Capital Outlay	9,136	30,093	43,142	35,000	66,535	(31,535)	-90.1%
Total Expense	16,134,101	15,895,263	32,425,119	31,612,662	31,227,001	385,661	1.2%
Net Change From Operations	(4,758,028)	(2,078,591)	(1,083,298)	1,439,257	2,137,601	698,344	48.5%
Net Transfers In/(Out)	(12,181)	(22,247)	(5,064)	-	363,000	-	-
Net Increase (Decrease) in Fund Balance	(4,770,209)	(2,100,838)	(1,088,362)	1,439,257	2,500,601	1,061,344	73.7%
Beginning Fund Balance	2,875,798	1,787,436	2,875,798	1,787,436	1,787,436	-	-
Ending Fund Balance	\$ (1,894,411)	\$ (313,402)	\$ 1,787,436	\$ 3,226,693	\$ 4,288,037	\$ 1,061,344	32.9%

Unaudited - For Management Purposes Only

Oregon State University
Statewide Operations - Forestry Research Laboratory
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Fiscal Year 2012			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Variance
	31-Dec-10	31-Dec-11					
Revenue							
State Appropriation	\$1,439,461	\$ 1,630,964	\$ 2,673,319	\$ 3,077,289	\$ 3,077,289	\$ -	-
Other Government Appropriations	919,846	674,396	1,323,973	910,000	910,000	-	-
Transfer from State Agency	1,571,280	1,757,421	2,877,276	2,854,000	2,854,000	-	-
Sales & Services	19,760	55,961	119,640	100,000	80,000	(20,000)	-20.0%
Other Revenue	114	28	1,069	-	-	-	-
Total Revenue	3,950,461	4,118,770	6,995,277	6,941,289	6,921,289	(20,000)	-0.3%
Expense							
Total Salaries and OPE	2,818,605	2,721,652	5,005,407	5,900,000	5,300,000	600,000	10.2%
Service and Supplies	249,847	100,304	1,017,599	1,028,000	1,228,000	(200,000)	-19.5%
Capital Outlay	-	-	-	12,000	12,000	-	-
Total Expense	3,068,452	2,821,956	6,023,006	6,940,000	6,540,000	400,000	5.8%
Net Change From Operations	882,009	1,296,814	972,271	1,289	381,289	380,000	29480.2%
Net Transfers In/(Out)	3,531	3,398	6,945	-	48,000	-	-
Net Increase (Decrease) in Fund Balance	885,540	1,300,212	979,216	1,289	429,289	428,000	33204.0%
Beginning Fund Balance	615,871	1,595,087	615,871	1,595,087	1,595,087	-	-
Ending Fund Balance	\$ 1,501,411	\$ 2,895,299	\$ 1,595,087	\$ 1,596,376	\$ 2,024,376	\$ 428,000	26.8%

Unaudited - For Management Purposes Only

**OREGON STATE UNIVERSITY
AUXILIARY ENTERPRISES
as of December 31, 2011**

The Auxiliary Enterprises are considered self-sustaining operations and primarily serve OSU students, faculty and staff. Budgets reported on the following pages were compiled in August 2011 and reflect the operating plans of the units at that time.

Overall the auxiliaries are anticipating a small loss from operations of \$0.8 million in fiscal year 2012 and are planning to transfer out \$6.8 million to other funds, resulting in a \$8.4 million reduction in fund balance. Included in projected operating expenditures are non-cash estimates for depreciation totaling \$11.1 million.

Housing: Due to rate increases and higher enrollment, total revenue is expected to be \$1.5 million or 4% higher than fiscal year 2011. The new rental agreement with INTO accounts for \$700k of the increase. Salaries and Other Payroll Expenses are expected to increase \$1.7 million or 13.9% due to wage and benefit increases as well as new hires.

Student Centers & Activities: Total revenue is anticipated to be relatively flat when compared with the previous year. Expenses are projected to be \$1.7 million higher than fiscal year 2011 due mainly to wage and benefit increases, as well as increased services and supplies expense.

Athletics: Total revenue is anticipated to be \$0.8 million less than the previous year, mainly due to reduced football revenue. Expenses are anticipated to be relatively flat when compare with the previous fiscal year.

Health Services: Total revenues are anticipated to increase by \$413 thousand over fiscal year 2011 because of increased enrollment. Salaries and Other Payroll Expense are projected to increase over fiscal year 2011 by \$0.9 million due to new hires and wage and benefit increases.

Parking: Revenue is projected to be flat compared with fiscal year 2011. Expenses are anticipated to be \$253 thousand or 9.3% higher than fiscal year 2011. The increased spending is mainly in the categories of Salaries, Other Payroll Expense and Services & Supplies.

Oregon State University
Statement of Revenues, Expenses, and Other Changes
Auxiliary Enterprises
For the Six Months Ending December 31, 2011 and 2010

	Housing	Student Cntrs & Activities	Athletics	Health Services	Parking	Miscellaneous Auxiliaries	Total FY2012	Total FY2011	Increase (Decrease)	% Change
Revenue										
Enrollment Fees	\$ -	\$ 12,213,585	\$ 814,074	\$ 6,345,825	\$ -	\$ (85,088)	\$ 19,288,396	\$ 19,245,556	\$ 42,840	0.22%
Lottery Proceeds	-	-	495,301	-	-	-	495,301	607,055	(111,754)	-18.41%
Gift Income	-	-	-	-	-	-	-	3,601	-	-
Interest Income	-	38,841	55,342	29,326	-	2,606	126,115	90,680	35,435	39.08%
Sales & Services	15,502,174	2,433,741	10,223,728	1,571,282	1,408,952	2,964,227	34,104,104	34,475,101	(370,997)	-1.08%
Other Revenue	15,508	26,686	863,870	2,638	599	2,373	911,674	894,200	17,474	1.95%
Internal Sales	721,777	172,933	22,255	3,834	126,880	247,335	1,295,014	1,003,001	292,013	29.11%
Total Revenue	16,239,459	14,885,786	12,474,570	7,952,905	1,536,431	3,131,453	56,220,604	56,319,194	(94,989)	-0.17%
Expense										
Total Salaries and OPE	6,848,182	4,557,218	3,801,717	3,408,523	372,428	772,190	19,760,258	20,705,838	(945,580)	-4.57%
Service and Supplies	9,310,507	2,854,485	9,672,504	1,360,732	403,152	1,820,593	25,421,973	24,095,509	1,326,464	5.51%
Capital Outlay	-	-	5,595	-	-	-	5,595	58,165	(52,570)	-
Student Aid	-	143,050	3,712,831	-	-	-	3,855,881	5,741,854	(1,885,973)	-32.85%
Depreciation	1,719,766	872,807	2,397,107	51,378	423,111	110,591	5,574,760	2,873,288	2,701,472	94.02%
Total Expense	17,878,455	8,427,560	19,589,754	4,820,633	1,198,691	2,703,374	54,618,467	53,474,654	1,143,813	2.14%
Net Change From Operations	(1,638,996)	6,458,226	(7,115,184)	3,132,272	337,740	428,079	1,602,137	2,844,540	(1,242,403)	-43.68%
Fixed Asset Disposal Gain/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Transfers In/(Out)	-	(1,883,166)	(350,000)	(1,000,626)	-	-	(3,233,792)	(1,695,530)	(1,538,262)	90.72%
Net Increase (Decrease) in Fund Balance	(1,638,996)	4,575,060	(7,465,184)	2,131,646	337,740	428,079	(1,631,655)	1,149,010	(2,780,665)	-242.01%
Beginning Operations Fund Balance	(3,926,092)	34,932,721	29,006,680	10,883,403	7,459,038	6,804,460	85,160,210	38,162,098	46,998,112	123.15%
NIP Change in Fixed Assets	-	-	21,962	-	-	-	-	-	-	-
Fund Additions/Deductions	(21,653)	20,132	320,479	-	(4,410)	(10,000)	304,548	(5,221,125)	5,525,673	-
Ending Fund Balance from Operations	(5,586,741)	39,527,913	21,883,937	13,015,049	7,792,368	7,222,539	83,833,103	34,089,983	49,743,118	145.92%
Beginning Plant Fund Balance	19,515,541	5,149,442	4,424,069	1,277,279	785,059	1,751,620	32,903,010	75,018,208	(42,115,198)	-56.14%
Plant Revenues	13,527	6,936	593,590	3,588	1,958	2,475	622,074	209,041	413,033	197.58%
Plant Expenditures	8,945,393	54,071	3,114,651	200,085	624	251,381	12,566,205	27,014,668	(14,448,463)	-53.48%
Net Increase (Decrease) in Plant Fund Balance	(8,931,866)	(47,135)	(2,521,061)	(196,497)	1,334	(248,906)	(11,944,131)	(26,805,627)	(14,035,430)	52.36%
Fund Additions/Deductions	-	-	-	-	-	10,000	10,000	325,000	(315,000)	-
Ending Plant Fund Balance	10,583,675	5,102,307	1,903,008	1,080,782	786,393	1,512,714	20,968,879	48,537,581	(56,150,628)	-115.68%
Total Operations & Plant Fund Balance	\$ 4,996,934	\$ 44,630,220	\$ 23,786,945	\$ 14,095,831	\$ 8,578,761	\$ 8,735,253	\$ 104,801,982	\$ 82,627,564	\$ (6,407,510)	-7.75%

Unaudited - For Management Purposes Only

Oregon State University
Auxiliary Operations - Housing
Fiscal Year 2012
As of December 31, 2011

	<u>Actual</u>		<u>FY2011</u> <u>Year End</u> <u>Final</u>	<u>Projected</u>			
	<u>For the Six Months Ended</u>			<u>Adjusted</u> <u>Budget</u>	<u>Year End</u> <u>Projection</u>	<u>Favorable</u> <u>(Unfavorable)</u>	<u>%</u> <u>Variance</u>
	<u>31-Dec-10</u>	<u>31-Dec-11</u>					
Revenue							
Sales & Services	13,928,049	15,502,174	36,380,363	42,590,542	38,838,650	(3,751,892)	-8.8%
Other Revenue	15,133	15,508	37,023	22,320	21,500	(820)	-3.7%
Internal Sales	555,090	721,777	2,131,763	1,331,600	1,235,100	(96,500)	-7.2%
Total Revenue	14,498,272	16,239,459	38,549,150	43,944,462	40,095,250	(3,849,212)	-8.8%
Expense							
Total Salaries and OPE	5,908,938	6,848,182	12,431,169	13,513,953	14,161,030	(647,077)	-4.8%
Service and Supplies	7,392,233	9,310,507	18,122,869	21,550,000	23,954,860	(2,404,860)	-11.2%
Depreciation	1,646,383	1,719,766	3,356,899	3,856,899	3,442,000	414,899	10.8%
Total Expense	14,947,554	17,878,455	33,910,938	38,920,852	41,557,890	(2,637,038)	-6.8%
Net Change From Operations	(449,282)	(1,638,996)	4,638,212	5,023,610	(1,462,640)	(6,486,250)	-129.1%
Fixed Asset Disposal Gain/(Loss)	-	-	(1,859)	-	-	-	-
Net Transfers In/(Out)	-	-	-	-	-	-	-
Net Increase (Decrease) in Fund Balance	(449,282)	(1,638,996)	4,636,353	5,023,610	(1,462,640)	(6,486,250)	-129.1%
Beginning Fund Balance	(41,166,084)	(3,926,092)	(41,166,084)	(3,926,092)	(3,926,092)	-	-
NIP Change in Fixed Assets			38,238,871	-	-	-	-
Fund Additions/Deductions	(3,684,330)	(21,653)	(5,635,232)	(6,250,000)	(350,000)	5,900,000	94.4%
Ending Fund Balance	\$ (45,299,696)	\$ (5,586,741)	\$ (3,926,092)	\$ (5,152,482)	¹ \$ (5,738,732)	\$ (586,250)	-11.4%

¹ The negative estimated fund balance is offset by a positive balance in plant funds. Plant funds are reported at yearend.

Unaudited - For Management Purposes Only

Oregon State University
Auxiliary Operations - Student Centers & Activities
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011	Projected			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-10	31-Dec-11	Final	Budget	Projection	(Unfavorable)	Variance
Revenue							
Enrollment Fees	\$11,492,583	\$ 12,213,585	\$ 17,303,840	\$ 18,100,000	\$ 18,132,554	\$ 32,554	0.2%
Interest Income	26,046	38,841	124,227	84,440	144,256	59,816	70.8%
Sales & Services	2,181,955	2,433,741	5,215,572	5,340,795	5,885,112	544,317	10.2%
Other Revenue	99,912	26,686	138,909	70,040	54,686	(15,354)	-21.9%
Internal Sales	118,970	172,933	1,333,703	300,000	316,946	16,946	5.6%
Total Revenue	13,919,466	14,885,786	24,116,252	23,895,275	24,533,554	638,279	2.7%
Expense							
Total Salaries and OPE	4,178,427	4,557,218	8,868,541	10,083,609	9,766,648	316,961	3.1%
Service and Supplies	3,010,549	2,854,485	7,755,986	8,125,830	8,149,412	(23,582)	-0.3%
Capital Outlay	23,652	-	-	-	75,295	(75,295)	-
Student Aid	77,026	143,050	282,146	247,230	233,450	13,780	5.6%
Depreciation	534,656	872,807	1,321,836	1,327,338	1,751,082	(423,744)	-31.9%
Total Expense	7,824,310	8,427,560	18,228,509	19,784,007	19,975,887	(191,880)	-1.0%
Net Change From Operations	6,095,156	6,458,226	5,887,743	4,111,268	4,557,667	446,399	10.9%
Fixed Asset Disposal Gain/(Loss)							-20.4%
Net Transfers In/(Out)	(1,518,480)	(1,883,166)	(3,986,720)	(4,331,631)	(5,213,598)	(881,967)	-197.7%
Net Increase (Decrease) in Fund Balance	4,576,676	4,575,060	1,901,023	(220,363)	(655,931)	(435,568)	
Beginning Fund Balance	23,579,985	34,932,721	23,579,985	34,932,721	34,932,721	-	-
NIP Change in Fixed Assets	-	-	10,316,349	-	-	-	-
Fund Additions/Deductions	(23,346)	20,132	(864,636)	(850,000)	(850,000)	-	-
Ending Fund Balance	\$ 28,133,315	\$ 39,527,913	\$ 34,932,721	\$ 34,712,358	\$ 33,426,790	\$ (1,285,568)	-3.7%

Unaudited - For Management Purposes Only

Oregon State University
Auxiliary Operations - Athletics
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Variance
	31-Dec-10	31-Dec-11					
Revenue							
Enrollment Fees	\$1,560,001	814,074	\$ 2,277,720	\$ 2,142,702	\$ 2,442,422	299,720	14.0%
Lottery Proceeds	607,055	495,301	925,265	900,000	900,000	-	-
Gift Income	3,601	-	16,991	-	-	-	-
Interest Income	41,133	55,342	591,921	500,000	500,000	-	-
Sales & Services	12,951,395	10,223,728	26,883,530	28,345,126	27,653,946	(691,180)	-2.4%
Other Revenue	756,241	863,870	1,460,382	1,000	1,000	-	-
Internal Sales	67,654	22,255	106,319	10,000	10,000	-	-
Total Revenue	15,987,080	12,474,570	32,262,128	31,898,828	31,507,368	(391,460)	-1.2%
Expense							
Total Salaries and OPE	6,426,567	3,801,717	7,044,789	8,509,036	8,117,576	391,460	4.6%
Service and Supplies	10,390,416	9,672,504	16,451,877	14,837,723	14,837,723	-	-
Capital Outlay	32,388	5,595	-	-	-	-	-
Student Aid	3,493,502	3,712,831	7,831,429	8,552,069	8,552,069	-	-
Depreciation	2,338,632	2,397,107	4,700,180	4,700,000	4,700,000	-	-
Total Expense	22,681,505	19,589,754	36,028,275	36,598,828	36,207,368	391,460	1.1%
Net Change From Operations	(6,694,425)	(7,115,184)	(3,766,147)	(4,700,000)	(4,700,000)	-	-
Fixed Asset Disposal Gain/(Loss)	-	-	(757)	-	-	-	-
Net Transfers In/(Out)	-	(350,000)	(62,886)	-	(350,000)	-	-
Net Increase (Decrease) in Fund Balance	(6,694,425)	(7,465,184)	(3,829,790)	(4,700,000)	(5,050,000)	(350,000)	-
Beginning Fund Balance	33,873,202	29,006,680	33,873,202	29,006,680	29,006,680	-	-
NIP Change in Fixed Assets	(36)	21,962	3,770,527	-	30,000	30,000	-
Fund Additions/Deductions	(1,404,240)	320,479	(4,807,259)	-	320,000	320,000	-
Ending Fund Balance	\$ 25,774,501	\$ 21,883,937	\$ 29,006,680	\$ 24,306,680	\$ 24,306,680	\$ -	-

Unaudited - For Management Purposes Only

Oregon State University
Auxiliary Operations - Health Services
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Enrollment Fees	\$6,043,572	\$ 6,345,825	\$ 8,965,506	\$ 9,036,151	\$ 9,193,126	\$ 156,975	1.7%
Interest Income	21,583	29,326	92,004	20,400	73,782	53,382	261.7%
Sales & Services	1,730,646	1,571,282	3,709,945	4,310,114	3,782,406	(527,708)	-12.2%
Other Revenue	1,858	2,638	2,358	95,000	96,141	1,141	1.2%
Internal Sales	708	3,834	4,378	32,480	41,438	8,958	27.6%
Total Revenue	7,798,367	7,952,905	12,774,190	13,494,145	13,186,893	(307,252)	-2.3%
Expense							
Total Salaries and OPE	3,120,389	3,408,523	6,949,117	7,954,993	7,878,639	76,354	1.0%
Service and Supplies	1,284,806	1,360,732	4,860,040	5,059,370	4,617,830	441,540	8.7%
Depreciation	50,638	51,378	107,133	190,160	177,757	12,403	6.5%
Total Expense	4,455,833	4,820,633	11,916,290	13,204,523	12,674,226	530,297	4.0%
Net Change From Operations	3,342,534	3,132,272	857,900	289,622	512,667	223,045	77.0%
Fixed Asset Disposal Gain/(Loss)	-	-	-	-	-	-	-2.8%
Net Transfers In/(Out)	(200,000)	(1,000,626)	(200,000)	(1,250,000)	(1,215,000)	35,000	
Net Increase (Decrease) in Fund Balance	3,142,534	2,131,646	657,900	(960,378)	(702,333)	258,045	26.9%
Beginning Fund Balance	10,061,524	10,883,403	10,061,524	10,883,403	10,883,403	-	-
NIP Change in Fixed Assets	-	-	163,979	-	-	-	-
Fund Additions/Deductions	-	-	-	-	-	-	-
Ending Fund Balance	\$ 13,204,058	\$ 13,015,049	\$ 10,883,403	\$ 9,923,025	\$ 10,181,070	\$ 258,045	2.6%

Unaudited - For Management Purposes Only

Auxiliary Operations - Transportation & Parking Services
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected				% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)		
	31-Dec-10	31-Dec-11						
Revenue								
Sales & Services	\$1,311,913	\$ 1,408,952	2,073,972	\$ 2,015,101	\$ 2,115,101	\$ 100,000		5.0%
Other Revenue	605	599	605	-	-	-		-
Internal Sales	118,229	126,880	161,892	153,080	153,080	-		-
Total Revenue	1,430,747	1,536,431	2,236,469	2,168,181	2,268,181	100,000		4.6%
Expense								
Total Salaries and OPE	363,957	372,428	727,339	876,452	876,452	-		-
Service and Supplies	432,147	403,152	951,815	1,011,842	1,011,842	-		-
Depreciation	394,461	423,111	797,799	841,500	841,500	-		-
Total Expense	1,190,565	1,198,691	2,476,952	2,729,794	2,729,794	-		-
Net Change From Operations	240,182	337,740	(240,483)	(561,613)	(461,613)	100,000		-17.8%
Fixed Asset Disposal Gain/(Loss)					-	-		-
Net Transfers In/(Out)								-
Net Increase (Decrease) in Fund Balance	240,182	337,740	(240,483)	(561,613)	(461,613)	100,000		
Beginning Fund Balance	7336277	7,459,038	7,336,277	7,459,038	7,459,038			
NIP Change in Fixed Assets			430,991	-	-	-		-
Fund Additions/Deductions	16,249	(4,410)	(67,747)	(100,000)	(100,000)	-		-
Ending Fund Balance	\$ 7,592,708	\$ 7,792,368	\$ 7,459,038	\$ 6,797,425	\$ 6,897,425	\$ 100,000		1.5%

Unaudited - For Management Purposes Only

Oregon State University
Auxiliary Operations - Miscellaneous
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Enrollment Fees	\$149,400	\$ (85,088)	\$ 486,897	\$ 435,000	\$ (23,445)	\$ (458,445)	-105.4%
Interest Income	1,918	2,606	7,555	6,820	6,940	120	1.8%
Sales & Services	2,371,143	2,964,227	5,007,088	5,348,125	5,255,101	(93,024)	-1.7%
Other Revenue	20,451	2,373	47,845	12,500	12,500	-	-
Internal Sales	142,350	247,335	695,894	665,138	654,132	(11,006)	-1.7%
Total Revenue	2,685,262	3,131,453	6,245,280	6,467,583	5,905,228	(562,355)	-8.7%
Expense							
Total Salaries and OPE	707,560	772,190	1,493,492	1,551,493	1,405,059	146,434	9.4%
Service and Supplies	1,585,358	1,820,593	3,564,432	3,881,864	3,573,733	308,131	7.9%
Capital Outlay	2,125	-	-	-	-	-	-
Depreciation	79,844	110,591	221,515	190,241	187,677	2,564	1.3%
Total Expense	2,374,887	2,703,374	5,279,440	5,623,598	5,166,469	457,129	-
Net Change From Operations	310,375	428,079	965,840	843,985	738,759	(105,226)	-12.5%
Fixed Asset Disposal Gain/(Loss)	22,950	-	-	-	-	-	-
Net Transfers In/(Out)	-	-	12,950	-	-	-	-
Net Increase (Decrease) in Fund Balance	333,325	428,079	978,790	843,985	738,759	(105,226)	-12.5%
Beginning Fund Balance	4,477,194	6,804,460	4,477,194	6,804,460	6,804,460		
NIP Change in Fixed Assets	-	-	1,823,914	-	-	-	-
Fund Additions/Deductions	(125,421)	(10,000)	(475,438)	-	(10,000)	-	-
Ending Fund Balance	\$ 4,685,098	\$ 7,222,539	\$ 6,804,460	\$ 7,648,445	\$ 7,533,219	\$ (105,226)	-1.4%

Unaudited - For Management Purposes Only

OREGON STATE UNIVERSITY
SERVICE CENTER DEPARTMENTS
as of December 31, 2011

Service Centers are financially self-sustaining internal operations that primarily provide services to others within the university. They are expected to generate revenue from the services provided and to cover the expenses incurred to deliver the services. Rates are adjusted periodically to minimize differences between revenues and expenses. Any negative fund balances are subsidized by Education & General funds. In total, Service Center revenues are expected to be relatively flat when compared with fiscal year 2011. Expenses are projected to be higher than last year while the Fund Balance is anticipated to decrease by \$1.2 million.

Telecom: This fund records the transactions related to telecommunications expenses incurred by OSU operations as well as telecommunication services provided to other OUS entities. Telecom provides and maintains a host of local and long distance phone services and equipment including cellular phones, pagers, voicemail, data network connections, wireless network, maintenance of the physical wire plant on campus, and audio and video conference capabilities.

Inter-Institutional Network: These funds record transactions related to off campus network support services provided to the Capital Center and OUS central phone system. Services provided include network support and enterprise system support.

ETS Network: This fund records the transactions related to off campus network support services provided to the OUS 5th site schools and the Chancellor's Office. Services provided include network support and enterprise system support.

Printing & Mailing: This fund records financial transactions related to printing and mailing services provided primarily to OSU departments. Printing and Mailing also provide services to customers outside of OSU.

Motor Pool: This fund records financial transactions related to vehicle rental and repair services provided primarily to OSU department personnel.

Surplus Property: This fund records the financial transactions related to the collection and sale of OSU and other state agency property deemed ready for salvage. Surplus Property's customers are both internal and external to OSU. Sales are accomplished via auction, the "OSUUsed" Store, as well as Labtronix and E-Bay sales.

Miscellaneous Service Centers: These funds include the following operations: Campus ID System, Desktop Services, Animal Isolation Lab, Lab Animal Services, Chemistry Stores, Forestry Photogrammetry and Quantitative Science LAN, Statistical Services, ATLAS (Articulation Transfer Linked Audit System), Advanced Media Presentation Services, Mass Spectrometer, electron Microscopy.

Oregon State University
Statement of Revenues, Expenses, and Other Changes
Service Center Departments
For the Six Months Ending December 31, 2011 and 2010

	<u>Telecom</u>	<u>Enterprises Services</u>	<u>Network Services</u>	<u>Printing & Mailing</u>	<u>Motor Pool</u>	<u>Surplus Property</u>	<u>Miscellaneous Srcv Centers</u>	<u>Total FY2012</u>	<u>Total FY2011</u>	<u>Increase (Decrease)</u>	<u>% Change</u>
Revenue											
Revenue from Outside of OUS	\$ 287,140	\$ 36	\$ 130,380	\$ 440,613	\$ 296,747	\$ 165,511	\$ 338,958	\$ 1,659,385	\$ 1,368,665	\$ 290,720	21.2%
Revenue From OUS Depts	<u>2,425,377</u>	<u>2,137,749</u>	<u>228,120</u>	<u>1,734,787</u>	<u>903,029</u>	<u>26,970</u>	<u>2,599,970</u>	<u>10,056,002</u>	<u>9,749,085</u>	<u>306,917</u>	3.1%
Total Revenue	<u>2,712,517</u>	<u>2,137,785</u>	<u>358,500</u>	<u>2,175,400</u>	<u>1,199,776</u>	<u>192,481</u>	<u>2,938,928</u>	<u>11,715,387</u>	<u>11,117,750</u>	<u>597,637</u>	5.4%
Expense											
Total Salaries and OPE	1,069,007	976,600	274,376	548,152	287,431	154,490	1,753,439	5,063,495	4,796,102	267,393	5.6%
Service and Supplies	1,615,769	924,668	20,612	1,579,736	706,018	52,615	920,249	5,819,667	4,946,306	873,361	17.7%
Depreciation	141,684	57,343	20,184	31,723	203,465	3,227	23,856	481,482	406,453	75,029	18.5%
Total Expense	<u>2,826,460</u>	<u>1,958,611</u>	<u>315,172</u>	<u>2,159,611</u>	<u>1,196,914</u>	<u>210,332</u>	<u>2,697,544</u>	<u>11,364,644</u>	<u>10,148,861</u>	<u>1,215,783</u>	12.0%
Net Change From Operations	(113,943)	179,174	43,328	15,789	2,862	(17,851)	241,384	350,743	968,889	(618,146)	-63.8%
Transfers In (Out)	(145,262)	-	-	-	-	-	-	(145,262)	-	-	
Net Incr (Decr) in Fund Balance	<u>(259,205)</u>	<u>179,174</u>	<u>43,328</u>	<u>15,789</u>	<u>2,862</u>	<u>(17,851)</u>	<u>241,384</u>	<u>205,481</u>			
Beginning Operations Fund Balance	<u>1,562,274</u>	<u>227,402</u>	<u>319,670</u>	<u>861,466</u>	<u>2,491,495</u>	<u>150,429</u>	<u>866,007</u>	<u>6,478,743</u>	<u>4,673,513</u>	<u>1,805,230</u>	38.6%
Fund Additions/Deductions	(157,492)	-	-	34,950	5,275	-	37,189	(80,078)	(7,752)	(72,326)	-
Ending Fund Balance from Operations	<u>1,145,577</u>	<u>406,576</u>	<u>362,998</u>	<u>912,205</u>	<u>2,499,632</u>	<u>132,578</u>	<u>1,144,580</u>	<u>6,604,146</u>	<u>5,634,650</u>	<u>969,496</u>	17.2%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Telecom
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Revenue from Outside of OUS	\$ 121,337	\$ 287,140	\$ 324,180	\$ 464,766	450,152	\$ (14,614)	-3.1%
Revenue From OUS Depts	2,276,432	2,425,377	5,206,334	4,950,000	4,841,310	(108,690)	-2.2%
Total Revenue	2,397,769	2,712,516	5,530,514	5,414,766	5,291,462	(123,304)	-2.3%
Expense							
Total Salaries and OPE	856,816	1,069,007	1,883,856	2,204,464	2,088,020	116,444	5.3%
Service and Supplies	1,217,770	1,615,769	2,924,225	2,793,677	2,665,175	128,502	4.6%
Depreciation	123,990	141,684	256,323	256,323	283,437	(27,114)	-10.6%
Total Expense	2,198,576	2,826,460	5,064,405	5,254,464	5,036,632	217,832	4.1%
Net Change From Operations	199,193	(113,944)	466,109	160,302	254,830	94,528	59.0%
Net Transfers In/(Out)	-	(145,262)	(150,277)	(256,323)	(150,277)	106,046	-41.4%
Net Increase (Decrease) in Fund Balance	199,193	(259,206)	315,832	(96,021)	104,553	200,574	-208.9%
Beginning Operations Fund Balance	1,114,078	1,562,274	1,114,078	1,562,274	1,562,274	-	-
NIP Change in Fixed Assets	-	42,509	22,262	-	42,509	-	-
Fund Additions/(Deductions)	-	(200,000)	110,102	-	(200,000)	-	-
Ending Fund Balance	\$ 1,313,271	\$ 1,145,577	\$ 1,562,274	\$ 1,466,253	\$ 1,509,336	\$ 200,574	13.7%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Enterprise Services
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended 31-Dec-10	31-Dec-11		Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
Revenue							
Revenue from Outside of OUS	\$ -	\$ 36	\$ -	\$ -	\$ -	\$ -	-
Revenue From OUS Depts	2,585,839	2,137,749	3,369,135	3,372,378	3,160,446	(211,932)	-6.3%
Total Revenue	2,585,839	2,137,785	3,369,135	3,372,378	3,160,446	(211,932)	-6.3%
Expense							
Total Salaries and OPE	1,066,487	976,600	2,007,651	2,061,239	1,975,491	85,748	4.2%
Service and Supplies	900,878	924,668	1,208,637	1,180,228	1,305,809	(125,581)	-10.6%
Capital Outlay	-	-	-	-	-	-	-
Depreciation	54,050	57,343	107,975	108,815	108,815	-	-
Total Expense	2,021,415	1,958,611	3,324,263	3,350,282	3,390,115	(39,833)	-
Net Change From Operations Net Transfers In/(Out)	564,424	179,174	44,872	22,096	(229,669)	(251,765)	-1139.4%
Net Increase (Decrease) in Fund Balance	564,424	179,174	44,872	22,096	(229,669)	(251,765)	-1139.4%
Beginning Operations Fund Balance	186,986	227,402	186,986	227,402	227,402	-	-
NIP Change in Fixed Assets	-	-	(4,456)	-	-	-	-
Fund Additions/(Deductions)	-	-	-	-	-	-	-
Ending Fund Balance	\$ 751,410	\$ 406,576	\$ 227,402	\$ 249,498	\$ (2,267)	\$ (251,765)	-100.9%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Network Services
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Revenue from Outside of OUS	\$ 73,141	\$ 130,380	\$ 205,398	\$ 180,827	\$ 228,657	\$ 47,830	26.5%
Revenue From OUS Depts	307,492	228,120	607,360	456,247	418,220	(38,027)	-8.3%
Total Revenue	380,633	358,500	812,758	637,074	646,877	9,803	1.5%
Expense							
Total Salaries and OPE	319,717	274,376	588,616	557,097	541,804	15,293	2.7%
Service and Supplies	31,804	20,612	89,285	76,000	73,766	2,234	2.9%
Depreciation	27,415	20,184	48,000	48,000	48,000	-	-
Total Expense	378,936	315,172	725,901	681,097	663,570	17,527	2.6%
Net Change From Operations	1,697	43,328	86,857	(44,023)	(16,693)	27,330	-62.1%
Net Transfers In/(Out)	-	-	-	-	-	-	-
Net Increase (Decrease) in Fund Balance	1,697	43,328	86,857	(44,023)	(16,693)	27,330	-62.1%
Beginning Operations Fund Balance	232,813	319,670	232,813	319,670	319,670	-	-
NIP Change in Fixed Assets	-	-	-	-	-	-	-
Fund Additions/(Deductions)	-	-	-	-	-	-	-
Ending Fund Balance	\$ 234,510	\$ 362,998	\$ 319,670	\$ 275,647	\$ 302,977	\$ 27,330	9.9%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Printing & Mailing
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Revenue from Outside of OUS	\$ 381,275	\$ 440,613	\$ 896,554	\$ 936,000	1,042,113	\$ 106,113	11.3%
Revenue From OUS Depts	1,484,790	1,734,787	3,322,553	3,814,000	3,577,787	(236,213)	-6.2%
Total Revenue	1,866,065	2,175,400	4,219,107	4,750,000	4,619,900	(130,100)	-2.7%
Expense							
Total Salaries and OPE	462,881	548,152	1,019,667	1,106,960	1,282,154	(175,194)	-15.8%
Service and Supplies	1,326,420	1,579,736	2,975,972	3,291,995	3,182,828	109,167	3.3%
Capital Outlay	-	-	-	-	-	-	-
Depreciation	28,552	31,723	57,294	58,000	63,710	(5,710)	-9.8%
Total Expense	1,817,853	2,159,611	4,052,933	4,456,955	4,528,692	(71,737)	-1.6%
Net Change From Operations	48,212	15,789	166,174	293,045	91,208	(201,837)	-68.9%
Net Transfers In/(Out)	-	-	-	-	-	-	-
Fixed Asset Disposal Gain/(Loss)	-	-	(3,214)	-	-	-	-
Net Increase (Decrease) in Fund Balance	48,212	15,789	162,960	293,045	91,208	(201,837)	-68.9%
Beginning Operations Fund Balance	660,025	861,466	660,025	861,466	861,466	-	-
NIP Change in Fixed Assets	-	-	-	-	-	-	-
Fund Additions/(Deductions)	-	34,950	38,481	-	34,950	(34,950)	-
Ending Fund Balance	\$ 708,237	\$ 912,205	\$ 861,466	\$ 1,154,511	\$ 987,624	\$ (236,787)	-20.5%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Motor Pool
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Revenue from Outside of OUS	\$ 317,074	\$ 296,747	\$ 684,480	\$ 668,000	\$ 657,117	\$ (10,883)	-1.6%
Revenue From OUS Depts	890,585	903,029	1,772,981	1,840,000	1,800,029	(39,971)	-2.2%
Total Revenue	1,207,659	1,199,776	2,457,461	2,508,000	2,457,146	(50,854)	-2.0%
Expense							
Total Salaries and OPE	236,505	287,431	501,096	517,400	674,609	(157,209)	-30.4%
Service and Supplies	706,009	706,018	1,447,940	1,494,900	1,394,806	100,094	6.7%
Depreciation	142,513	203,465	329,940	357,902	407,073	(49,171)	-13.7%
Total Expense	1,085,027	1,196,914	2,278,976	2,370,202	2,476,488	(106,286)	-4.5%
Net Change From Operations	122,632	2,862	178,485	137,798	(19,342)	(157,140)	-114.0%
Net Transfers In/(Out)	-	-	-	-	-	-	-
Fixed Asset Disposal Gain/(Loss)	-	-	-	-	-	-	-
Net Increase (Decrease) in Fund Balance	122,632	2,862	178,485	137,798	(19,342)	(157,140)	-114.0%
Beginning Operations Fund Balance	1,790,032	2,491,495	1,790,032	2,491,495	2,491,495	-	-
NIP Change in Fixed Assets			-	-	-	-	-
Fund Additions/(Deductions)		5,275	522,978		5,275	5,275	-
Ending Fund Balance	\$ 1,912,664	\$ 2,499,632	\$ 2,491,495	\$ 2,629,293	\$ 2,477,428	\$ (151,865)	-5.8%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Surplus Property
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Revenue from Outside of OUS	\$ 177,918	\$ 165,511	\$ 363,878	\$ 330,600	\$ 399,511	\$ 68,911	20.8%
Revenue From OUS Depts	18,855	26,970	39,828	52,000	59,970	7,970	15.3%
Total Revenue	196,773	192,481	403,706	382,600	459,481	76,881	20.1%
Expense							
Total Salaries and OPE	124,747	154,490	271,030	316,700	316,295	405	0.1%
Service and Supplies	59,391	52,615	121,430	94,820	118,719	(23,899)	-25.2%
Depreciation	3,227	3,227	6,453	6,500	6,454	46	0.7%
Total Expense	187,365	210,332	398,914	418,020	441,468	(23,448)	-5.6%
Net Change From Operations	9,408	(17,851)	4,792	(35,420)	18,013	53,433	-150.9%
Net Transfers In/(Out)	-	-	-	-	-	-	-
Fixed Asset Disposal Gain/(Loss)	-	-	-	-	-	-	-
Net Increase (Decrease) in Fund Balance	9,408	(17,851)	4,792	(35,420)	18,013	53,433	-150.9%
Beginning Operations Fund Balance	145,637	150,429	145,637	150,429	150,429	-	-
NIP Change in Fixed Assets	-	-	-	-	-	-	-
Fund Additions/(Deductions)	-	-	-	-	-	-	-
Ending Fund Balance	\$ 155,045	\$ 132,578	\$ 150,429	\$ 115,009	\$ 168,442	\$ 53,433	46.5%

Unaudited - For Management Purposes Only

Oregon State University
Service Center Operations - Miscellaneous Service Centers
Fiscal Year 2012
As of December 31, 2011

	Actual		FY2011 Year End Final	Projected			% Variance
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	
	31-Dec-10	31-Dec-11					
Revenue							
Revenue from Outside of OUS	\$ 297,920	\$ 338,958	\$ 751,757	\$ 747,875	\$ 765,657	\$ 17,782	2.4%
Revenue From OUS Depts	2,185,092	2,599,970	4,787,138	4,945,993	4,795,463	(150,530)	-3.0%
Total Revenue	2,483,012	2,938,928	5,538,895	5,693,868	5,561,120	(132,748)	-2.3%
Expense							
Total Salaries and OPE	1,728,949	1,753,439	3,444,589	3,861,613	4,354,628	(493,015)	-12.8%
Service and Supplies	704,034	920,249	1,680,497	1,877,403	1,810,129	67,274	3.6%
Depreciation	26,706	23,856	51,136	49,325	53,642	(4,317)	-8.8%
Total Expense	2,459,689	2,697,544	5,176,222	5,788,341	6,218,399	(430,058)	-7.4%
Net Change From Operations	23,323	241,384	362,673	(94,473)	(657,279)	(562,806)	595.7%
Net Transfers In/(Out)	-	-	-	-	-	-	-
Fixed Asset Disposal Gain/(Loss)	-	-	-	-	-	-	-
Net Increase (Decrease) in Fund Balance	23,323	241,384	362,673	(94,473)	(657,279)	(562,806)	595.7%
Beginning Operations Fund Balance	543,942	866,007	543,942	866,007	866,007	-	-
NIP Change in Fixed Assets			(7,752)	-	-	-	-
Fund Additions/(Deductions)	(7,752)	37,189	(32,856)	-	37,189	37,189	-
Ending Fund Balance	\$ 559,513	\$ 1,144,580	\$ 866,007	\$ 771,534	\$ 245,917	\$ (562,806)	-72.9%

Unaudited - For Management Purposes Only