



## Second Quarter Management Reports

Fiscal Year 2013

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**Oregon State University  
Second Quarter Management Reports  
Fiscal Year 2013**

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**OREGON STATE UNIVERSITY**  
**QUARTERLY MANAGEMENT REPORT**  
**as of December 31, 2012**

The following interim financial reports have been prepared for internal management purposes. A summary of all operating funds and detailed information on revenues, expenses, transfers, and fund balances for the Education and General Program, Statewide Public Services, Auxiliary Enterprises, and Service Departments is provided.

The reports include the FY 2013 budget, projected revenues and expenses, comparisons with FY 2012 actual, and second quarter results.

The FY 2013 budget has been adjusted as of September 2012, and will be used for internal reporting throughout the remainder of the fiscal year as well as in external reporting to the State Board of Higher Education.

Adjusted revenue budgets include the initial budget, which is based on the Legislatively Adopted Budget from the end of the 2012 session and updated departmental revenue projections.

The adjusted budget reflects the current operating plan as of the date of these reports. Departmental estimates were prepared with a combination of trend analysis, current year encumbrances, and adjustments for anticipated changes in revenue and expenditures.

**Oregon State University**  
**All Operating Funds Summary<sup>1</sup>**  
**Fiscal Year 2013 Budget & Fiscal Year 2012 Actual**  
(in thousands)

<b>FY2013 Budget</b>	<b>Education &amp; General<sup>2</sup></b>	<b>Statewide Public Services<sup>2</sup></b>	<b>Auxiliary Enterprises<sup>2</sup></b>	<b>Service Center Departments<sup>2</sup></b>	<b>Gift &amp; Royalty Funds<sup>3</sup></b>	<b>Designated Operations<sup>4</sup></b>	<b>Research Funds<sup>5</sup></b>	<b>Total<sup>6</sup></b>
Revenue	\$ 385,408	\$ 70,155	\$ 130,385	\$ 23,064	\$ 63,459	\$ 13,506	\$ 216,170	\$ 902,147
Expenditures	394,275	70,118	135,557	23,623	64,979	14,284	216,757	919,593
Net Increase (Decrease in Fund Balance)	( 8,866)	38	( 5,172)	( 559)	( 1,520)	( 778)	( 588)	( 17,446)
Beginning Fund Balance	41,095	6,460	106,512	6,008	18,798	3,080	( 451)	181,502
Fund Additions (Deductions)			( 4,000)	( 500)				
Ending Fund Balance	\$ 32,229	\$ 6,497	\$ 97,340	\$ 4,948	\$ 17,277	\$ 2,303	(\$ 1,038)	\$ 164,056
<b>FY2012 Actual</b>								
Revenue	\$ 354,817	\$ 68,576	\$ 122,891	\$ 22,467	\$ 63,149	\$ 14,190	\$ 204,513	\$ 850,604
Expenditures	377,447	69,352	126,001	23,071	62,387	14,414	205,068	877,740
Net Increase (Decrease in Fund Balance)	( 22,631)	( 775)	( 3,110)	( 604)	763	( 223)	( 556)	( 27,136)
Beginning Fund Balance	63,726	7,235	85,160	6,479	18,035	3,303	105	184,044
Fund Additions (Deductions)			24,462	133				24,595
Ending Fund Balance	\$ 41,095	\$ 6,460	\$ 106,512	\$ 6,008	\$ 18,798	\$ 3,080	(\$ 451)	\$ 181,502

<sup>1</sup> Plant Funds not included.

<sup>2</sup> Adjusted budget as reported in the OUS Management Report

<sup>3</sup> Gift Funds Budget trended based on previous years actual revenue and expenditures.

<sup>4</sup> FY13 Initial Budget

<sup>5</sup> Research Budget trended amount based on previous years actual expenditures.

<sup>6</sup> Memorandum only - Interfund eliminations have not been made for certain transactions which are accounted for in more than one fund, such as internal sales.

**Oregon State University**  
**Selected Operating Funds**  
**Fiscal Year 2013 Budget & Projections**  
As of December 31, 2012  
(thousands of dollars)

	FY 2013			FY 2012 Actual	Projection to Actual Favorable (Unfavorable)
	Initial Budget	Adjusted Budget	Year End Projection		
<b>Education &amp; General Program</b>					
Revenues	\$ 381,130	\$ 385,408	\$ 385,752	\$ 354,817	\$ 30,935
Expenditures	381,130	392,155	388,679	375,084	( 13,595)
Net Change from Operations		( 6,746)	( 2,927)	( 20,267)	17,340
Net Transfers In (Out)		( 2,120)	( 3,599)	( 2,363)	( 1,236)
Net Increase (Decrease) in Fund Balance		( 8,866)	( 6,526)	( 22,631)	16,104
Beginning Fund Balance	41,095	41,095	41,095	63,726	( 22,631)
Fund Additions/(Deductions) to Other Funds	-	-	-		
<b>Ending Fund Balance</b>	<b>41,095</b>	<b>32,229</b>	<b>34,569</b>	<b>41,095</b>	<b>( 6,526)</b>
<b>Statewide Public Service Programs</b>					
Revenues	70,676	70,155	71,345	68,576	2,768
Expenditures	70,676	70,118	73,026	70,203	( 2,823)
Net Change from Operations		38	( 1,681)	( 1,627)	( 54)
Net Transfers In (Out)	-	-	1,523	852	671
Net Increase (Decrease) in Fund Balance		38	( 158)	( 775)	617
Beginning Fund Balance	6,460	6,460	6,460	7,235	( 775)
Fund Additions/(Deductions) to Other Funds	-	-	-		
<b>Ending Fund Balance</b>	<b>6,460</b>	<b>6,497</b>	<b>6,301</b>	<b>6,460</b>	<b>( 158)</b>
<b>Auxiliary Enterprises</b>					
Revenues	128,605	130,385	131,463	\$ 122,891	8,572
Expenditures	132,796	135,268	134,532	121,182	( 13,350)
Net Change from Operations	( 4,191)	( 4,883)	( 3,069)	1,709	( 4,778)
Fixed asset Disposal Gain/(Loss)				( 3)	3
Net Transfers In (Out)	( 6,140)	( 289)	( 1,420)	( 4,816)	3,396
Net Increase (Decrease) in Fund Balance	( 10,331)	( 5,172)	( 4,489)	( 3,110)	( 1,379)
Beginning Fund Balance	106,512	106,512	106,512	85,160	21,352
Fund Additions/(Deductions) to Other Funds		( 4,000)	( 12,532)	24,462	( 36,994)
<b>Ending Fund Balance</b>	<b>96,181</b>	<b>97,340</b>	<b>89,490</b>	<b>106,512</b>	<b>( 17,022)</b>
<b>Service Center Departments</b>					
Revenues	23,064	23,064	22,808	22,467	341
Expenditures	23,365	23,478	23,921	22,925	( 996)
Net Change from Operations	( 301)	( 414)	( 1,113)	( 458)	( 655)
Fixed Asset Disposal Gain (Loss)				( 1)	1
Net Transfers In (Out)	( 145)	( 146)	( 147)	( 145)	
Net Increase (Decrease) in Fund Balance	( 446)	( 559)	( 1,260)	( 604)	( 655)
Beginning Fund Balance	6,008	6,008	6,008	6,479	( 471)
Fund Additions/(Deductions) to Other Funds	-	( 500)	( 5)	133	( 138)
<b>Ending Fund Balance</b>	<b>\$ 5,561</b>	<b>\$ 4,948</b>	<b>\$ 4,742</b>	<b>\$ 6,008</b>	<b>(\$ 1,264)</b>

**OREGON STATE UNIVERSITY  
EDUCATION & GENERAL FUNDS  
as of December 31, 2012**

Education & General funds support the general operations of the university and its primary missions of instruction, research, and public service. The major sources of revenue are tuition, state appropriations, and indirect cost recovery from grants and contracts.

Overall revenue is expected to be up \$30.9 million or 8.9% higher than fiscal year 2012. Revenues from enrollment fees are anticipated to exceed last year's actual by \$36.9 million or 14.8% due to tuition rate increases and expected enrollment growth. Fee remissions, accounted for as negative revenue, are anticipated to increase by 26.2% or \$6.6 million over last year.

State appropriations are projected to be \$3.5 million or 4.5% above the actual amount received last year. This projection increased over first quarter due to the mid-year receipt of incentive funding of \$807 thousand.

Expenditures and net transfers are anticipated to be \$16.1 or 4.3% higher than fiscal year 2012. Salaries and Other Payroll Expense account for \$18.1 million of the increase primarily due to filling previously unfilled positions, new hires resulting from an increase in enrollment, and increased benefit costs. Services & Supplies are anticipated to increase by \$2.3 million. Capital Outlay expense will be less this year by an anticipated amount of \$6.2 million. Planned classroom renovations, research equipment purchases, business center remodels and upgrades to the campus wireless infrastructure are among the projects were completed at the end of fiscal year 2012.

Fund Balance is expected to decrease by \$7.8 million resulting in a balance which is 8.6% of total projected revenue, well within OUS guidelines of 5% to 15%.

**Oregon State University**  
**Education & General and Statewide Public Service Programs**  
**Fiscal Year 2013**  
**As of December 31, 2012**  
(thousands of dollars)

<b>Education &amp; General</b>	<b>FY2013</b>		<b>FY2012 Actual</b>	<b>Projection to Actual</b>	<b>% Variance</b>
	<b>Adjusted Budget</b>	<b>Year End Projection</b>		<b>Favorable (Unfavorable)</b>	
<b>Revenue</b>					
Enrollment Fees	\$ 286,785	\$ 286,560	\$ 249,650	\$ 36,910	14.8%
Fee Remissions	( 32,647)	( 31,945)	( 25,323)	( 6,622)	-26.2%
State Appropriations	80,171	80,978	77,458	3,520	4.5%
F&A Rate Recovery	36,300	34,960	35,282	( 322)	-0.9%
Other Revenue	14,800	15,199	17,750	( 2,551)	-14.4%
<b>Total Revenue</b>	<b>385,408</b>	<b>385,752</b>	<b>354,817</b>	<b>30,935</b>	<b>8.7%</b>
<b>Expense</b>					
Total Salaries and OPE	301,103	299,984	281,863	( 18,121)	-6.4%
Service and Supplies	81,745	77,763	75,442	( 2,321)	-3.1%
Capital Outlay	8,706	9,739	17,211	7,473	43.4%
Student Aid	600	1,193	568	( 625)	-110.0%
<b>Total Expense</b>	<b>392,155</b>	<b>388,679</b>	<b>375,084</b>	<b>( 13,595)</b>	<b>-3.6%</b>
Net Change From Operations	( 6,746)	( 2,927)	( 20,267)	17,340	-85.6%
Net Transfers In/(Out)	( 2,120)	( 3,599)	( 2,363)	( 1,236)	-52.3%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>( 8,866)</b>	<b>( 6,526)</b>	<b>( 22,631)</b>	<b>16,104</b>	<b>71.2%</b>
Beginning Fund Balance	41,095	41,095	63,726	( 22,631)	-35.5%
<b>Ending Fund Balance</b>	<b>\$ 32,229</b>	<b>\$ 34,569</b>	<b>\$ 41,095</b>	<b>(\$ 6,526)</b>	<b>-15.9%</b>
<b>Statewide Public Service</b>					
<b>Revenue</b>					
State Appropriation	\$ 48,427	\$ 48,427	\$ 46,528	\$ 1,899	4.1%
Government Appropriations	16,017	16,224	15,056	1,168	7.8%
Other Revenue	6,011	6,694	6,992	( 299)	-4.3%
<b>Total Revenue</b>	<b>70,455</b>	<b>71,345</b>	<b>68,576</b>	<b>2,768</b>	<b>4.0%</b>
<b>Expense</b>					
Total Salaries and OPE	57,005	57,798	55,350	( 2,448)	-4.4%
Service and Supplies	14,017	14,565	14,229	( 335)	-2.4%
Capital Outlay	638	664	624	( 40)	-6.4%
<b>Total Expense</b>	<b>71,661</b>	<b>73,026</b>	<b>70,203</b>	<b>( 2,823)</b>	<b>-4.0%</b>
Net Change From Operations	( 1,206)	( 1,681)	( 1,627)	( 54)	-3.3%
Net Transfers In/(Out)	1,543	1,523	852	671	-78.8%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>338</b>	<b>( 158)</b>	<b>( 775)</b>	<b>617</b>	<b>79.6%</b>
Beginning Fund Balance	6,460	6,460	7,235	( 775)	-10.7%
<b>Ending Fund Balance</b>	<b>\$ 6,797</b>	<b>\$ 6,301</b>	<b>\$ 6,460</b>	<b>(\$ 158)</b>	<b>-2.5%</b>

**Oregon State University**  
**Education and General Funds**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Enrollment Fees	\$ 168,243,978	\$ 192,721,327	\$ 249,650,190	\$ 286,785,057	\$ 286,559,855	\$ (225,202)	-0.1%
Fee Remissions	(15,896,693)	(20,816,256)	(25,322,665)	(32,647,344)	(31,944,996)	702,348	-2.2%
Government Appropriations	45,060,493	43,877,861	77,458,150	80,170,501	80,977,945	807,444	1.0%
F&A Rate Recovery	15,174,435	14,776,054	35,281,686	36,300,000	34,960,000	(1,340,000)	-3.7%
Interest Income	687,837	980,230	1,892,919	2,000,000	2,607,200	607,200	30.4%
Sales & Services	4,773,480	5,054,409	10,276,986	10,800,000	10,240,860	(559,140)	-5.2%
Other Revenue	1,006,034	1,042,991	5,579,640	2,000,000	2,350,978	350,978	17.5%
<b>Total Revenue</b>	<b>219,049,564</b>	<b>237,636,615</b>	<b>354,816,906</b>	<b>385,408,214</b>	<b>385,751,842</b>	<b>343,628</b>	<b>0.1%</b>
<b>Expense</b>							
Total Salaries and OPE	126,545,427	138,832,732	281,862,743	301,103,138	299,984,203	1,118,935	0.4%
Service and Supplies	37,656,272	38,489,086	75,442,053	81,745,034	77,763,458	3,981,576	4.9%
Capital Outlay	10,636,623	4,063,750	17,211,486	8,706,394	10,993,134	(2,286,740)	-26.3%
Student Aid	329,281	896,552	567,897	600,000	1,192,572	(592,572)	-98.8%
<b>Total Expense</b>	<b>175,167,602</b>	<b>182,282,120</b>	<b>375,084,179</b>	<b>392,154,566</b>	<b>389,933,367</b>	<b>2,221,199</b>	<b>0.6%</b>
Net Change From Operations	43,881,962	55,354,495	(20,267,273)	(6,746,352)	(4,181,525)	2,564,827	38.0%
Net Transfers In/(Out)	219,838	(4,187,797)	(2,363,290)	(2,120,000)	(3,599,447)	(1,479,447)	-69.8%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>44,101,800</b>	<b>51,166,698</b>	<b>(22,630,563)</b>	<b>(8,866,352)</b>	<b>(7,780,972)</b>	<b>1,085,380</b>	<b>12.2%</b>
Beginning Fund Balance	63,725,735	41,095,172	63,725,735	41,095,172	41,095,172	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 107,827,535</b>	<b>\$ 92,261,870</b>	<b>\$ 41,095,172</b>	<b>\$ 32,228,820</b>	<b>\$ 33,314,200</b>	<b>\$ 1,085,380</b>	<b>3.4%</b>



**OREGON STATE UNIVERSITY**  
**STATEWIDE PUBLIC SERVICE PROGRAMS**  
**as of December 31, 2012**

**Agricultural Experiment Stations – AES:** The Agricultural Experiment Station is the principal agricultural research agency of the State of Oregon. It conducts research in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians.

Revenues for AES are projected to be relatively flat as compared with the previous year. The state appropriation is expected to increase by \$1.0 million or 4.1%. Other revenue is anticipated to decrease by \$344 thousand. Expenses are expected to increase slightly resulting in a small decrease in fund balance of \$43 thousand.

**Extension Service – EXT:** Oregon State University's Extension Service provides education and information based on research to help Oregonians solve problems and develop skills related to youth, family, community, farm, forest, energy, and marine resources. The OSU Extension Service arm reaches across several colleges and 37 county offices throughout the State of Oregon. Extension funding sources include state appropriations, federal formula funds, county appropriations, and federal grants.

Extension revenues are projected to be \$31.7 million, higher by \$1.9 million, or 6.4% than fiscal year 2012 due partly to an increase in State Appropriation of \$749 thousand and an increase in Other Government Appropriations of \$1.1 million. Expenses are anticipated to increase by \$1.6 million mostly due to Salaries and Other Payroll Expense increases, resulting in a projected fund balance decrease of \$250 thousand.

**Forest Research Lab – FRL:** The Forest Research Laboratory (FRL) conducts research leading to sustainable forest yields, innovative and efficient use of forest products, and responsible stewardship of Oregon's resources. The primary source of revenues for FRL is state and federal appropriations and Oregon Harvest Tax. The 2007 Oregon Legislature (HB 2122) renewed the taxation rate of \$0.92 per thousand board feet of commercial timber harvested in Oregon.

Revenues for FRL are projected to be at the same level as the previous year. Expenses are expected to increase by \$872 thousand or 13.7% resulting in a very small addition to fund balance.

**Oregon State University**  
**Statewide Operations - Agricultural Experiment Stations**  
**Fiscal Year 2013**  
**As of December 31, 2012**

	Actual		FY2012	Fiscal Year 2013			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-11	31-Dec-12	Final	Budget	Projection	(Unfavorable)	Change
<b>Revenue</b>							
State Appropriation	\$ 14,823,298	\$ 14,528,075	\$ 25,378,812	26,414,682	26,414,682	-	-
Other Government Appropriations	1,217,542	925,225	3,993,218	3,700,901	3,700,901	-	-
Sales & Services	965,950	1,115,307	2,172,758	1,828,013	2,145,000	316,987	17.3%
Other Revenue	57,167	24,092	123,613	150,160	100,160	(50,000)	-33.3%
<b>Total Revenue</b>	<b>17,063,957</b>	<b>16,592,699</b>	<b>31,668,401</b>	<b>32,093,756</b>	<b>32,360,743</b>	<b>266,987</b>	<b>0.8%</b>
<b>Expense</b>							
Total Salaries and OPE	12,467,349	12,655,364	24,897,571	24,782,892	25,641,000	(858,108)	-3.5%
Service and Supplies	3,090,867	2,460,753	7,300,265	7,139,858	6,852,000	287,858	4.0%
Capital Outlay	196,029	203,146	547,934	600,000	600,000	-	-
<b>Total Expense</b>	<b>15,754,245</b>	<b>15,319,263</b>	<b>32,745,770</b>	<b>32,522,750</b>	<b>33,093,000</b>	<b>(570,250)</b>	<b>-1.8%</b>
Net Change From Operations	1,309,712	1,273,436	(1,077,369)	(428,994)	(732,257)	(303,263)	-70.7%
Net Transfers In/(Out)	1,546	688,598	439,829	723,000	689,000	(34,000)	-4.7%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>1,311,258</b>	<b>1,962,034</b>	<b>(637,540)</b>	<b>294,006</b>	<b>(43,257)</b>	<b>(337,263)</b>	<b>-114.7%</b>
Beginning Fund Balance	3,852,571	3,215,031	3,852,571	3,215,031	3,215,031	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 5,163,829</b>	<b>\$ 5,177,065</b>	<b>\$ 3,215,031</b>	<b>\$ 3,509,037</b>	<b>\$ 3,171,774</b>	<b>\$ (337,263)</b>	<b>-9.6%</b>

**Oregon State University**  
**Statewide Operations - Extension Service**  
**Fiscal Year 2013**  
**As of December 31, 2012**

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
State Appropriation	\$ 10,722,024	\$ 10,508,486	\$ 18,357,067	\$ 19,106,335	\$ 19,106,335	\$ -	-
Other Government Appropriations	2,802,005	2,462,105	10,388,128	11,318,474	11,524,965	206,491	1.8%
Sales & Services	265,858	338,248	949,652	616,131	874,538	258,407	41.9%
Other Revenue	26,785	61,475	112,386	114,294	206,895	92,601	81.0%
<b>Total Revenue</b>	<b>13,816,672</b>	<b>13,370,314</b>	<b>29,807,234</b>	<b>31,155,234</b>	<b>31,712,733</b>	<b>557,499</b>	<b>1.8%</b>
<b>Expense</b>							
Total Salaries and OPE	13,033,851	12,835,003	25,294,789	25,872,478	26,256,938	(384,460)	-1.5%
Service and Supplies	2,831,319	2,700,358	5,734,844	5,977,378	6,376,691	(399,313)	-6.7%
Capital Outlay	30,093	24,210	56,981	31,378	56,546	(25,168)	-80.2%
<b>Total Expense</b>	<b>15,895,263</b>	<b>15,559,571</b>	<b>31,086,615</b>	<b>31,881,234</b>	<b>32,690,175</b>	<b>(808,941)</b>	<b>-2.5%</b>
Net Change From Operations	(2,078,591)	(2,189,257)	(1,279,381)	(726,000)	(977,442)	(251,442)	34.6%
Net Transfers In/(Out)	(22,247)	712,262	345,928	716,284	727,000	10,716	1.5%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(2,100,838)</b>	<b>(1,476,995)</b>	<b>(933,454)</b>	<b>(9,716)</b>	<b>(250,442)</b>	<b>(240,726)</b>	<b>2477.6%</b>
Beginning Fund Balance	1,787,436	853,982	1,787,436	853,982	853,982	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ (313,402)</b>	<b>\$ (623,013)</b>	<b>\$ 853,982</b>	<b>\$ 844,266</b>	<b>\$ 603,540</b>	<b>\$ (240,726)</b>	<b>-28.5%</b>

**Oregon State University**  
**Statewide Operations - Forestry Research Laboratory**  
**Fiscal Year 2013**  
**As of December 31, 2012**

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
State Appropriation	\$ 1,630,964	\$ 1,598,481	\$ 2,792,355	\$ 2,906,329	\$ 2,906,329	\$ -	-
Other Government Appropriations	674,396	1,061,001	674,396	998,000	998,000	-	-
Transfer from State Agency	1,757,421	1,540,984	3,486,313	3,157,000	3,287,000	130,000	4.1%
Sales & Services	55,961	39,619	142,947	145,000	80,000	(65,000)	-44.8%
Other Revenue	28	21	4,685	-	-	-	-
<b>Total Revenue</b>	<b>4,118,770</b>	<b>4,240,106</b>	<b>7,100,696</b>	<b>7,206,329</b>	<b>7,271,329</b>	<b>65,000</b>	<b>0.9%</b>
<b>Expense</b>							
Total Salaries and OPE	2,721,652	2,952,316	5,158,061	6,350,000	5,900,000	450,000	7.1%
Service and Supplies	100,304	882,325	1,194,166	900,000	1,336,000	(436,000)	-48.4%
Capital Outlay	-	7,202	18,812	7,000	7,000	-	-
<b>Total Expense</b>	<b>2,821,956</b>	<b>3,841,843</b>	<b>6,371,040</b>	<b>7,257,000</b>	<b>7,243,000</b>	<b>14,000</b>	<b>0.2%</b>
Net Change From Operations	1,296,814	398,263	729,656	(50,671)	28,329	79,000	155.9%
Net Transfers In/(Out)	3,398	106,703	66,077	104,000	107,000	3,000	2.9%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>1,300,212</b>	<b>504,966</b>	<b>795,733</b>	<b>53,329</b>	<b>135,329</b>	<b>82,000</b>	<b>153.8%</b>
Beginning Fund Balance	1,595,087	2,390,820	1,595,087	2,390,820	2,390,820	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 2,895,299</b>	<b>\$ 2,895,786</b>	<b>\$ 2,390,820</b>	<b>\$ 2,444,149</b>	<b>\$ 2,526,149</b>	<b>\$ 82,000</b>	<b>3.4%</b>

**OREGON STATE UNIVERSITY  
AUXILIARY ENTERPRISES  
as of December 31, 2012**

The Auxiliary Enterprises are considered self-sustaining operations and primarily serve OSU students, faculty and staff. Budgets reported in the following pages were compiled in August 2012 and reflect the operating plans of the units at that time.

Overall the auxiliaries are anticipating a \$3.1 million loss from operations in fiscal year 2013. Included in projected operating expenditures are non-cash estimates for depreciation totaling \$13.2 million. The statements for Student Centers & Activities, Athletics and Health Services have been restated to show incidental fees as a transfer-in to follow actual accounting. All clearing funds for incidental fees are now reported in Miscellaneous & Fee Clearing Funds statement.

**Housing:** Due to rate increases and higher enrollment, total revenue is expected to be \$1.0 million or 2.3% higher than fiscal year 2012. Services and Supplies are anticipated to increase by \$0.5 million or 2.1%, lower than first quarter's projection. Other expenses are at the same level as the previous year.

**Athletics:** Total revenue is anticipated to be \$8.9 million or 8.5% higher when compared with the previous year because of revenue from the new PAC-12 Television contract, increases in home football games and participation in the Alamo Bowl. Expenses are anticipated to be \$10.6 million or 28.9% greater than the previous year due mainly to moving Salaries and Other Payroll Expense from the Education and General funds back to the Auxiliary fund, as well as benefit increases. Services and Supplies estimate has increased as well, due to participation in the Alamo Bowl.

**Health Services:** Total revenues are expected to remain at the same level as fiscal year 2012. Salaries and Other Payroll Expense are projected to increase over fiscal year 2012 by \$871 thousand due to new hires and wage and benefit increases. Incidental fees, now reported as transfers-in, are anticipated to be at about the same level as the previous year.

**Parking:** Revenue is projected to be relatively flat compared with fiscal year 2012. Expenses are anticipated to be slightly less than fiscal year 2012, mainly due to decreased spending in the Services and Supplies category.

**Oregon State University**  
**Auxiliary Operations - Housing**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Adjusted Budget	Fiscal Year 2013		
	For the Six Months Ended				Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Sales & Services	15,502,174	16,317,076	\$ 40,235,677	42,927,962	41,013,362	(1,914,600)	-4.5%
Other Revenue	15,508	24,908	58,667	65,415	53,182	(12,233)	-18.7%
Internal Sales	721,777	894,096	1,511,907	1,511,905	1,712,201	200,296	13.2%
<b>Total Revenue</b>	<b>16,239,459</b>	<b>17,236,080</b>	<b>41,806,251</b>	<b>44,505,282</b>	<b>42,778,745</b>	<b>(1,726,537)</b>	<b>-3.9%</b>
<b>Expense</b>							
Total Salaries and OPE	6,848,182	6,883,526	14,379,733	14,837,262	14,422,504	414,758	2.8%
Service and Supplies	9,310,507	9,585,492	24,601,532	26,804,451	25,109,147	1,695,304	6.3%
Depreciation	1,719,766	2,638,021	5,005,674	5,278,224	5,278,124	100	0.0%
<b>Total Expense</b>	<b>17,878,455</b>	<b>19,107,039</b>	<b>43,986,939</b>	<b>46,919,937</b>	<b>44,809,775</b>	<b>2,110,162</b>	<b>4.5%</b>
Net Change From Operations	(1,638,996)	(1,870,959)	(2,180,688)	(2,414,655)	(2,031,030)	383,625	-15.9%
Fixed Asset Disposal Gain/(Loss)	-	-	(973)	-	-	-	-
Net Transfers In/(Out)	-	-	-	-	-	-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(1,638,996)</b>	<b>(1,870,959)</b>	<b>(2,181,661)</b>	<b>(2,414,655)</b>	<b>(2,031,030)</b>	<b>383,625</b>	<b>-15.9%</b>
NIP Change in Fixed Assets	-	20,463	10,161,184	-	20,463	20,463	-
Fund Additions/Deductions	(21,653)	(3,749,790)	343,221	-	(3,749,790)	(3,749,790)	-
Beginning Fund Balance	(3,926,091)	4,396,653	(3,926,091)	4,396,653	4,396,653	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ (5,586,740)</b>	<b>\$ (1,203,633)</b>	<b>\$ 4,396,653</b>	<b>\$ 1,981,998</b>	<b>\$ (1,363,704)</b>	<b>\$ (3,345,702)</b>	<b>-168.8%</b>

**Oregon State University**  
**STUDENT CENTERS & ACTIVITIES**  
**December 31, 2013**

Beginning in Fiscal Year 2014, student fee revenue and student fee clearing funds are located in the new report, *Student Centers and Activities*. During fiscal year 2013, these funds were included in the *Miscellaneous Auxiliaries* report. This change results in a significant difference in the Revenue and Transfers In/Out accounts between the Student Centers and Activities unit and the Miscellaneous units, therefore, the quarterly reports during the year are meaningless and have been omitted from this report. The Fiscal Year 2013 annual report reflects this change and can be referenced for historical information purposes.

**Oregon State University**  
**Auxiliary Operations - Athletics**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012	Fiscal Year 2013			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-11	31-Dec-12	Final	Budget	Projection	(Unfavorable)	Change
<b>Revenue</b>							
Gifts, Grants, and Contracts	\$ -		\$ 5,000	\$ -	\$ -	-	-
Interest Income	55,342	224,168	1,080,557	500,000	500,000	-	-
Lottery Proceeds	495,301	438,641	917,635	900,000	800,000	(100,000)	-11.1%
Sales & Services	10,223,728	12,824,768	27,117,061	36,025,841	36,826,619	800,778	2.2%
Other Revenue	863,870	826,783	1,825,191	1,000	1,668,622	1,667,622	166762.2%
Internal Sales	22,255	25,849	79,444	10,000	80,000	70,000	700.0%
<b>Total Revenue</b>	<b>11,660,496</b>	<b>14,340,209</b>	<b>31,024,888</b>	<b>37,436,841</b>	<b>39,875,241</b>	<b>2,438,400</b>	<b>6.5%</b>
<b>Expense</b>							
Total Salaries and OPE	3,801,717	6,821,729	7,638,770	15,380,648	15,380,648	-	0.0%
Service and Supplies	9,672,504	11,534,095	15,849,813	15,653,821	18,224,821	(2,571,000)	-16.4%
Capital Outlay	5,595	77,023	-	-	-	-	-
Student Aid	3,712,831	3,933,452	8,341,990	8,744,956	8,644,956	100,000	1.1%
Depreciation	2,397,107	2,444,443	4,833,879	5,000,000	5,000,000	-	-
<b>Total Expense</b>	<b>19,589,754</b>	<b>24,810,742</b>	<b>36,664,452</b>	<b>44,779,425</b>	<b>47,250,425</b>	<b>(2,471,000)</b>	<b>-5.5%</b>
Net Change From Operations	(7,929,258)	(10,470,533)	(5,639,564)	(7,342,584)	(7,375,184)	(32,600)	0.4%
Fixed Asset Disposal Gain/(Loss)	-	-	(2,182)	-	-	-	-
Transfers In <sup>1</sup>	814,074	905,728	2,442,222	2,615,960	2,565,348	(50,612)	-1.9%
Transfers Out	(350,000)	(250,000)	(350,000)	(199,388)	(250,000)	50,612	-25.4%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(7,465,184)</b>	<b>(9,814,805)</b>	<b>(3,549,524)</b>	<b>(4,926,012)</b>	<b>(5,059,836)</b>	<b>(133,824)</b>	<b>2.7%</b>
NIP Change in Fixed Assets	21,962	47,051	8,133,505	-	47,051	47,051	-
Fund Additions/Deductions	320,479	(7,175,319)	3,445,347	-	(8,361,906)	(8,361,906)	-
Beginning Fund Balance	29,006,680	37,036,008	29,006,680	37,036,008	37,036,008	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 21,883,937</b>	<b>\$ 20,092,935</b>	<b>\$ 37,036,008</b>	<b>\$ 32,109,996</b>	<b>\$ 23,661,317</b>	<b>\$ (8,448,679)</b>	<b>-26.3%</b>

<sup>1</sup> Restated to show incidental fees as a transfer in rather than revenue so as to follow the actual accounting.



**Oregon State University**  
**Auxiliary Operations - Health Services**  
**Fiscal Year 2013**  
**As of December 31, 2012**

	Actual		FY2012	Fiscal Year 2013			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-11	31-Dec-12	Final	Budget	Projection	(Unfavorable)	Change
<b>Revenue</b>							
Interest Income	\$ 29,326	\$ 41,991	\$ 115,247	\$ 150,489	\$ 157,145	6,656	4.4%
Sales & Services	1,571,282	2,148,412	3,983,041	3,761,040	4,078,789	317,749	8.4%
Other Revenue	2,638	50,714	88,421	164,923	165,167	244	0.1%
Internal Sales	3,834	3,625	3,894	46,840	40,307	(6,533)	-13.9%
<b>Total Revenue</b>	<b>1,607,080</b>	<b>2,244,742</b>	<b>4,190,603</b>	<b>4,123,292</b>	<b>4,441,408</b>	<b>318,116</b>	<b>7.7%</b>
<b>Expense</b>							
Total Salaries and OPE	3,408,523	3,837,782	7,571,918	8,828,899	8,443,353	385,546	4.4%
Service and Supplies	1,360,732	1,756,195	4,464,006	4,966,307	4,975,979	(9,672)	-0.2%
Depreciation	51,378	53,310	105,500	106,601	106,621	(20)	-
<b>Total Expense</b>	<b>4,820,633</b>	<b>5,647,287</b>	<b>12,141,424</b>	<b>13,901,807</b>	<b>13,525,953</b>	<b>375,854</b>	<b>2.7%</b>
Net Change From Operations	(3,213,553)	(3,402,545)	(7,950,821)	(9,778,515)	(9,084,545)	693,970	-7.1%
Transfers In <sup>1</sup>	6,345,825	3,430,848	9,487,000	8,805,455	9,397,870	592,415	6.7%
Transfers Out	(1,000,626)	-	(1,000,626)	-	-	-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>2,131,646</b>	<b>28,303</b>	<b>535,553</b>	<b>(973,060)</b>	<b>313,325</b>	<b>1,286,385</b>	<b>-132.2%</b>
NIP Change in Fixed Assets	-	-	1,019,012	-	-	-	-
Fund Additions/Deductions	-	-	-	-	-	-	-
Beginning Fund Balance	10,883,403	12,437,968	10,883,403	12,437,968	12,437,968	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 13,015,049</b>	<b>\$ 12,466,271</b>	<b>\$ 12,437,968</b>	<b>\$ 11,464,908</b>	<b>\$ 12,751,293</b>	<b>\$ 1,286,385</b>	<b>11.2%</b>

<sup>1</sup> Restated to show incidental fees as a transfer in rather than revenue so as to follow the actual accounting.

**Oregon State University**  
**Auxiliary Operations - Transportation & Parking Services**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012	Fiscal Year 2013			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-11	31-Dec-12	Final	Budget	Projection	(Unfavorable)	Change
<b>Revenue</b>							
Sales & Services	\$ 1,408,952	\$ 1,456,492	2,198,032	\$ 2,051,348	\$ 2,166,002	\$ 114,654	5.6%
Other Revenue	599	-	1,156	-			
Internal Sales	126,880	143,806	173,679	166,090	188,406	22,316	13.4%
<b>Total Revenue</b>	<b>1,536,431</b>	<b>1,600,298</b>	<b>2,372,867</b>	<b>2,217,438</b>	<b>2,354,408</b>	<b>136,970</b>	<b>6.2%</b>
<b>Expense</b>							
Total Salaries and OPE	372,428	417,218	767,953	840,354	822,840	17,514	2.1%
Service and Supplies	403,152	411,475	1,137,051	1,245,551	1,051,965	193,586	15.5%
Depreciation	423,111	411,535	843,446	821,154	822,621	(1,467)	-0.2%
<b>Total Expense</b>	<b>1,198,691</b>	<b>1,240,228</b>	<b>2,748,450</b>	<b>2,907,059</b>	<b>2,697,426</b>	<b>209,633</b>	<b>7.2%</b>
Net Change From Operations	337,740	360,070	(375,583)	(689,621)	(343,018)	346,603	50.3%
Net Transfers In/(Out)						-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>337,740</b>	<b>360,070</b>	<b>(375,583)</b>	<b>(689,621)</b>	<b>(343,018)</b>	<b>346,603</b>	<b>50.3%</b>
NIP Change in Fixed Assets	-	-	624	-		-	
Fund Additions/Deductions	(4,410)	1,187	111,482	-	1,187	-	-
Beginning Fund Balance	7,459,038	7,195,561	7,459,038	7,195,561	7,195,561	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 7,792,368</b>	<b>\$ 7,556,818</b>	<b>\$ 7,195,561</b>	<b>\$ 6,505,940</b>	<b>\$ 6,853,730</b>	<b>\$ 347,790</b>	<b>5.3%</b>

**Oregon State University**  
**MISCELLANEOUS AUXILIARIES**  
**December 31, 2012**

Beginning in Fiscal Year 2014, student fee revenue and student fee clearing funds are located in the new report, *Student Centers and Activities*. During fiscal year 2013, these funds were included in the *Miscellaneous Auxiliaries* report. This change results in a significant difference in the Revenue and Transfers In/Out accounts between the Student Centers and Activities unit and the Miscellaneous units, therefore, the quarterly reports during the year are meaningless and have been omitted from this report. The Fiscal Year 2013 annual report reflects this change and can be referenced for historical information purposes.

**OREGON STATE UNIVERSITY**  
**SERVICE CENTER DEPARTMENTS**  
**as of December 31, 2012**

Service Centers are financially self-sustaining internal operations that primarily provide services to others within the university. They are expected to generate revenue from the services provided and to cover the expenses incurred to deliver the services. Rates are adjusted periodically to minimize differences between revenues and expenses. Any negative fund balances are subsidized by Education & General funds. In total, Service Center revenues are expected to increase by \$341 thousand over fiscal year 2012. Expenses are also projected to be higher than last year by \$996 thousand and the Fund Balance is anticipated to decrease by \$1.2 million.

**Telecom:** This fund records the transactions related to telecommunications expenses incurred by OSU operations as well as telecommunication services provided to other OUS entities. Telecom provides and maintains a host of local and long distance phone services and equipment including cellular phones, pagers, voicemail, data network connections, wireless network, maintenance of the physical wire plant on campus, and audio and video conference capabilities.

**Enterprise Services:** This fund records the transactions related to off campus network support services provided to the OUS 5th site schools and the Chancellor's Office. Services provided include network support and enterprise system support.

**Network Services:** These funds record transactions related to off campus network support services provided to the Capital Center and OUS central phone system. Services provided include network support and enterprise system support.

**Printing & Mailing:** This fund records financial transactions related to printing and mailing services provided primarily to OSU departments. Printing and Mailing also provide services to customers outside of OSU.

**Motor Pool:** This fund records financial transactions related to vehicle rental and repair services provided primarily to OSU department personnel.

**Surplus Property:** This fund records the financial transactions related to the collection and sale of OSU and other state agency property deemed ready for salvage. Surplus Property's customers are both internal and external to OSU. Sales are accomplished via auction, the "OSUsed" Store, as well as Public Surplus, Labtronix and E-Bay sales.

**Miscellaneous Service Centers:** These funds include the following operations: Campus ID System, Desktop Services, Animal Isolation Lab, Lab Animal Services, Chemistry Stores, Forestry Photogrammetry and Quantitative Science LAN, Statistical Services, ATLAS (Articulation Transfer Linked Audit System), Advanced Media Presentation Services, Mass Spectrometer, electron Microscopy.

**Oregon State University**  
**Statement of Revenues, Expenses, and Other Changes**  
**Service Center Departments**  
**For the Six Months Ending September 30, 2012 and 2011**

	Telecom	Enterprises Services	Network Services	Printing & Mailing	Motor Pool	Surplus Property	Miscellaneous Svc Centers	For six months ended December 31		Increase (Decrease)	% Change
								Total FY2013	Total FY2012		
<b>Revenue</b>											
Revenue from Outside of OUS	\$ 220,417	\$ -	\$ 65,261	\$ 338,725	\$ 89,595	\$ 47,752	\$ 258,459	\$ 1,020,209	\$ 1,659,385	\$ (639,176)	-38.5%
Revenue From OUS Depts	2,578,269	2,205,066	171,990	2,101,228	1,089,781	148,921	2,755,969	11,051,224	10,056,002	995,222	9.9%
<b>Total Revenue</b>	<b>2,798,686</b>	<b>2,205,066</b>	<b>237,251</b>	<b>2,439,953</b>	<b>1,179,376</b>	<b>196,673</b>	<b>3,014,428</b>	<b>12,071,433</b>	<b>11,715,387</b>	<b>356,046</b>	<b>3.0%</b>
<b>Expense</b>											
Total Salaries and OPE	1,119,251	805,172	175,357	595,341	262,591	200,359	1,860,552	5,018,623	5,063,495	(44,872)	-0.9%
Service and Supplies	2,200,778	1,008,835	16,430	1,841,699	708,215	38,483	927,800	6,742,240	5,819,667	922,573	15.9%
Depreciation	384,782	30,061	19,306	28,890	199,304	3,227	30,626	696,196	481,482	214,714	44.6%
<b>Total Expense</b>	<b>3,704,811</b>	<b>1,844,068</b>	<b>211,093</b>	<b>2,465,930</b>	<b>1,170,110</b>	<b>242,069</b>	<b>2,818,978</b>	<b>12,457,059</b>	<b>11,364,644</b>	<b>1,092,415</b>	<b>9.6%</b>
Net Change From Operations	(906,125)	360,998	26,158	(25,977)	9,266	(45,396)	195,450	(385,626)	350,743	(736,369)	-209.9%
Loss on Disposal of Fixed Asset	-	-	(1,536)	-	-	-	-	(1,536)	-	(1,536)	-
Net Transfers	(145,565)	-	-	-	-	-	-	(145,565)	(145,262)	(303)	0.2%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(1,051,690)</b>	<b>360,998</b>	<b>24,622</b>	<b>(25,977)</b>	<b>9,266</b>	<b>(45,396)</b>	<b>195,450</b>	<b>(532,727)</b>	<b>205,481</b>	<b>(738,208)</b>	<b>-359.3%</b>
<b>Beginning Operations Fund Balance</b>	<b>1,357,875</b>	<b>-</b>	<b>370,856</b>	<b>896,524</b>	<b>2,567,741</b>	<b>138,329</b>	<b>676,528</b>	<b>6,007,853</b>	<b>6,480,440</b>	<b>(472,587)</b>	<b>-7.3%</b>
Fund Additions/Deductions	-	-	-	-	-	-	(5,165)	(5,165)	(80,078)	74,913	93.6%
<b>Ending Fund Balance from Operations</b>	<b>\$ 306,185</b>	<b>\$ 360,998</b>	<b>\$ 395,478</b>	<b>\$ 870,547</b>	<b>\$ 2,577,007</b>	<b>\$ 92,933</b>	<b>\$ 866,813</b>	<b>\$ 5,475,126</b>	<b>\$ 6,605,843</b>	<b>\$ (1,130,717)</b>	<b>-17.1%</b>

**Oregon State University**  
**Service Center Operations - Telecom**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 287,140	\$ 220,417	\$ 499,933	\$ 499,933	\$ 466,000	\$ (33,933)	-6.8%
Revenue From OUS Depts	2,425,377	2,578,269	4,942,183	4,942,183	4,749,586	(192,597)	-3.9%
<b>Total Revenue</b>	<b>2,712,516</b>	<b>2,798,686</b>	<b>5,442,116</b>	<b>5,442,116</b>	<b>5,215,586</b>	<b>(226,530)</b>	<b>-4.2%</b>
<b>Expense</b>							
Total Salaries and OPE	1,069,007	1,119,251	2,081,359	2,181,046	2,162,911	18,135	0.8%
Service and Supplies	1,615,769	2,200,778	3,290,287	3,291,095	3,739,602	(448,507)	-13.6%
Depreciation	141,684	384,782	310,632	310,632	657,619	(346,987)	-111.7%
<b>Total Expense</b>	<b>2,826,460</b>	<b>3,704,811</b>	<b>5,682,278</b>	<b>5,782,773</b>	<b>6,560,132</b>	<b>(777,359)</b>	<b>-</b>
Net Change From Operations	(113,944)	(906,125)	(240,162)	(340,657)	(1,344,546)	(1,003,889)	294.7%
Fixed Asset Disposal Gain/(Loss)			(808)				
Net Transfers In/(Out)	(145,262)	(145,565)	(145,262)	(145,565)	(145,565)	-	0.0%
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(259,206)</b>	<b>(1,051,690)</b>	<b>(386,232)</b>	<b>(486,222)</b>	<b>(1,490,111)</b>	<b>(1,003,889)</b>	<b>-206.5%</b>
NIP Change in Fixed Assets	42,509	-	381,833	-	-		
Fund Additions/Deductions	(200,000)	-	(200,000)	-	-		
Beginning Fund Balance	1,562,274	1,357,875	1,562,274	1,357,875	1,357,875	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 1,145,577</b>	<b>\$ 306,185</b>	<b>\$ 1,357,875</b>	<b>\$ 871,653</b>	<b>\$ (132,236)</b>	<b>\$ (1,003,889)</b>	<b>-115.2%</b>

**Oregon State University**  
**Service Center Operations - Enterprise Services**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 36	\$ -	\$ -	\$ -	\$ -	\$ -	-
Revenue From OUS Depts	2,137,749	2,205,066	2,935,941	3,403,471	3,385,066	(18,405)	-0.5%
<b>Total Revenue</b>	<b>2,137,785</b>	<b>2,205,066</b>	<b>2,935,941</b>	<b>3,403,471</b>	<b>3,385,066</b>	<b>(18,405)</b>	<b>-0.5%</b>
<b>Expense</b>							
Total Salaries and OPE	976,600	805,172	1,808,068	2,183,290	1,583,960	599,330	27.5%
Service and Supplies	924,668	1,008,835	1,241,096	1,106,002	1,605,024	(499,022)	-45.1%
Depreciation	57,343	30,061	114,179	114,179	49,008	65,171	57.1%
<b>Total Expense</b>	<b>1,958,611</b>	<b>1,844,068</b>	<b>3,163,343</b>	<b>3,403,471</b>	<b>3,237,992</b>	<b>165,479</b>	<b>-</b>
Net Change From Operations	179,174	360,998	(227,402)	-	147,074	147,074	-
Net Transfers In/(Out)							
<b>Net Increase (Decrease) in Fund Balance</b>	<b>179,174</b>	<b>360,998</b>	<b>(227,402)</b>	<b>-</b>	<b>147,074</b>	<b>147,074</b>	<b>-</b>
Fund Additions (Deductions)							
Beginning Fund Balance	227,402	-	227,402	-	-	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 406,576</b>	<b>\$ 360,998</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 147,074</b>	<b>\$ 147,074</b>	<b>-</b>

**Oregon State University**  
**Service Center Operations - Network Services**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 130,380	\$ 65,261	\$ 220,794	\$ 220,794	\$ 130,000	\$ (90,794)	-41.1%
Revenue From OUS Depts	228,120	171,990	456,240	456,247	487,894	31,647	6.9%
<b>Total Revenue</b>	<b>358,500</b>	<b>237,251</b>	<b>677,034</b>	<b>677,041</b>	<b>617,894</b>	<b>(59,147)</b>	<b>-8.7%</b>
<b>Expense</b>							
Total Salaries and OPE	274,376	175,357	544,816	560,496	351,425	209,071	37.3%
Service and Supplies	20,612	16,430	40,664	40,664	47,021	(6,357)	-15.6%
Depreciation	20,184	19,306	40,368	40,368	37,716	2,652	6.6%
<b>Total Expense</b>	<b>315,172</b>	<b>211,093</b>	<b>625,848</b>	<b>641,528</b>	<b>436,162</b>	<b>205,366</b>	<b>32.0%</b>
Net Change From Operations	43,328	26,158	51,186	35,513	181,732	146,219	411.7%
Loss on Disposal of Fixed Asset	-	(1,536)	-	-	(1,536)	-	-
Net Transfers In/(Out)						-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>43,328</b>	<b>24,622</b>	<b>51,186</b>	<b>35,513</b>	<b>180,196</b>	<b>146,219</b>	<b>411.7%</b>
Fund Additions/(Deductions)				-		-	-
Beginning Fund Balance	319,670	370,856	319,670	370,856	370,856	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 362,998</b>	<b>\$ 395,478</b>	<b>\$ 370,856</b>	<b>\$ 406,369</b>	<b>\$ 551,052</b>	<b>\$ 144,683</b>	<b>35.6%</b>



**Oregon State University**  
**Service Center Operations - Printing & Mailing**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012	Fiscal Year 2013			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-11	31-Dec-12	Final	Budget	Projection	(Unfavorable)	Change
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 440,613	\$ 338,725	\$ 954,978	\$ 980,000	\$ 801,142	\$ (178,858)	-18.3%
Revenue From OUS Depts	1,734,787	2,101,228	3,828,290	3,926,500	4,152,876	226,376	5.8%
<b>Total Revenue</b>	<b>2,175,400</b>	<b>2,439,953</b>	<b>4,783,268</b>	<b>4,906,500</b>	<b>4,954,018</b>	<b>47,518</b>	<b>1.0%</b>
<b>Expense</b>							
Total Salaries and OPE	548,152	595,341	1,145,543	1,224,200	1,224,169	31	-
Service and Supplies	1,579,736	1,841,699	3,519,809	3,534,096	3,584,515	(50,419)	-1.4%
Depreciation	31,723	28,890	62,808	63,000	63,000	-	-
<b>Total Expense</b>	<b>2,159,611</b>	<b>2,465,930</b>	<b>4,728,160</b>	<b>4,821,296</b>	<b>4,871,684</b>	<b>(50,388)</b>	<b>-1.0%</b>
Net Change From Operations	15,789	(25,977)	55,108	85,204	82,334	(2,870)	-3.4%
Net Transfers In/(Out)	-	-	-	-	-	-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>15,789</b>	<b>(25,977)</b>	<b>55,108</b>	<b>85,204</b>	<b>82,334</b>	<b>(2,870)</b>	<b>-3.4%</b>
Fund Additions/(Deductions)	34,950		(20,050)	-	-	-	-
Beginning Fund Balance	861,466	896,524	861,466	896,524	896,524	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 912,205</b>	<b>\$ 870,547</b>	<b>\$ 896,524</b>	<b>\$ 981,728</b>	<b>\$ 978,858</b>	<b>\$ (2,870)</b>	<b>-0.3%</b>

**Oregon State University**  
**Service Center Operations - Motor Pool**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012	Fiscal Year 2013			
	For the Six Months Ended		Year End	Adjusted	Year End	Favorable	%
	31-Dec-11	31-Dec-12	Final	Budget	Projection	(Unfavorable)	Change
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 296,747	\$ 89,595	\$ 177,254	\$ 193,250	\$ 193,250	\$ -	-
Revenue From OUS Depts	903,029	1,089,781	2,307,881	2,422,500	2,422,500	-	-
<b>Total Revenue</b>	<b>1,199,776</b>	<b>1,179,376</b>	<b>2,485,135</b>	<b>2,615,750</b>	<b>2,615,750</b>	<b>-</b>	<b>-</b>
<b>Expense</b>							
Total Salaries and OPE	287,431	262,591	565,685	622,966	627,799	(4,833)	-0.8%
Service and Supplies	706,018	708,215	1,444,821	1,478,268	1,513,141	(34,873)	-2.4%
Depreciation	203,465	199,304	403,659	405,807	405,807	-	-
<b>Total Expense</b>	<b>1,196,914</b>	<b>1,170,110</b>	<b>2,414,165</b>	<b>2,507,041</b>	<b>2,546,747</b>	<b>(39,706)</b>	<b>-1.6%</b>
Net Change From Operations	2,862	9,266	70,970	108,709	69,003	(39,706)	-36.5%
Net Transfers In/(Out)	-	-	-	-	-	-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>2,862</b>	<b>9,266</b>	<b>70,970</b>	<b>108,709</b>	<b>69,003</b>	<b>(39,706)</b>	<b>-36.5%</b>
Fund Additions/(Deductions)	5,275	-	5,276	-	-	-	0.0%
Beginning Fund Balance	2,491,495	2,567,741	2,491,495	2,567,741	2,567,741	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 2,499,632</b>	<b>\$ 2,577,007</b>	<b>\$ 2,567,741</b>	<b>\$ 2,676,450</b>	<b>\$ 2,636,744</b>	<b>\$ (39,706)</b>	<b>-1.5%</b>

**Oregon State University**  
**Service Center Operations - Surplus Property**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 165,511	\$ 47,752	\$ 372,702	\$ 387,000	\$ 104,901	\$ (282,099)	-72.9%
Revenue From OUS Depts	26,970	148,921	60,347	70,000	326,813	256,813	366.9%
<b>Total Revenue</b>	<b>192,481</b>	<b>196,673</b>	<b>433,049</b>	<b>457,000</b>	<b>431,714</b>	<b>(25,286)</b>	<b>-5.5%</b>
<b>Expense</b>							
Total Salaries and OPE	154,490	200,359	330,790	331,185	336,205	(5,020)	-1.5%
Service and Supplies	52,615	38,483	107,905	90,320	91,459	(1,139)	-1.3%
Depreciation	3,227	3,227	6,454	6,500	6,500	-	0.0%
<b>Total Expense</b>	<b>210,332</b>	<b>242,069</b>	<b>445,149</b>	<b>428,005</b>	<b>434,164</b>	<b>(6,159)</b>	<b>-1.4%</b>
Net Change From Operations	(17,851)	(45,396)	(12,100)	28,995	(2,450)	(31,445)	-108.4%
Net Transfers In/(Out)	-	-	-	-	-	-	-
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(17,851)</b>	<b>(45,396)</b>	<b>(12,100)</b>	<b>28,995</b>	<b>(2,450)</b>	<b>(31,445)</b>	<b>-108.4%</b>
Beginning Fund Balance	150,429	138,329	150,429	138,329	138,329	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 132,578</b>	<b>\$ 92,933</b>	<b>\$ 138,329</b>	<b>\$ 167,324</b>	<b>\$ 135,879</b>	<b>\$ (31,445)</b>	<b>-18.8%</b>

**Oregon State University**  
**Service Center Operations - Miscellaneous Service Centers**  
**Fiscal Year 2013**  
As of December 31, 2012

	Actual		FY2012 Year End Final	Fiscal Year 2013			
	For the Six Months Ended			Adjusted Budget	Year End Projection	Favorable (Unfavorable)	% Change
	31-Dec-11	31-Dec-12					
<b>Revenue</b>							
Revenue from Outside of OUS	\$ 338,958	\$ 258,459	\$ 802,607	\$ 775,773	\$ 655,107	\$ (120,666)	-15.6%
Revenue From OUS Depts	2,599,970	2,755,969	4,908,180	4,786,091	4,932,952	146,861	3.1%
<b>Total Revenue</b>	<b>2,938,928</b>	<b>3,014,428</b>	<b>5,710,787</b>	<b>5,561,864</b>	<b>5,588,059</b>	<b>26,195</b>	<b>0.5%</b>
<b>Expense</b>							
Total Salaries and OPE	1,753,439	1,860,552	3,972,553	4,102,247	3,834,554	267,693	6.5%
Service and Supplies	920,249	927,800	1,842,390	1,746,257	1,877,985	(131,728)	-7.5%
Depreciation	23,856	30,626	51,165	44,943	60,775	(15,832)	-35.2%
<b>Total Expense</b>	<b>2,697,544</b>	<b>2,818,978</b>	<b>5,866,108</b>	<b>5,893,447</b>	<b>5,773,314</b>	<b>120,133</b>	<b>2.0%</b>
Net Change From Operations	241,384	195,450	(155,321)	(331,583)	(185,255)	146,328	-44.1%
Net Transfers In/(Out)	-	-	-	-	-	-	
<b>Net Increase (Decrease) in Fund Balance</b>	<b>241,384</b>	<b>195,450</b>	<b>(155,321)</b>	<b>(331,583)</b>	<b>(185,255)</b>	<b>146,328</b>	<b>-44.1%</b>
NIP Change in Fixed Assets	-	5,641	1,650	-	5,641	(5,641)	-
Fund Additions/Deductions	37,189	(10,806)	(35,808)	-	(10,806)	10,806	-
Beginning Fund Balance	866,007	676,528	866,007	676,528	676,528	-	-
<b>Projected Ending Fund Balance</b>	<b>\$ 1,144,580</b>	<b>\$ 866,813</b>	<b>\$ 676,528</b>	<b>\$ 344,945</b>	<b>\$ 486,108</b>	<b>\$ 151,493</b>	<b>43.9%</b>