

# Second Quarter Management Reports

Fiscal Year 2011

Office of Budget and Fiscal Planning

## Oregon State University Second Quarter Management Reports Fiscal Year 2011

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# OREGON STATE UNIVERSITY QUARTERLY MANAGEMENT REPORT As of December 31, 2010

The following interim financial reports have been prepared for internal management purposes, providing a summary of all operating funds and detailed information on revenues, expenses, transfers, and fund balances for the Education and General Program, Statewide Public Services, Auxiliary Enterprises, and Service Departments.

The reports include the FY 2011 budget, projected revenues and expenses, comparisons with FY 2010 actual, and second quarter results.

The FY 2011 budget has been adjusted as of September 2010 and will be used for internal reporting throughout the remainder of the fiscal year as well as in external reporting to the State Board of Higher Education.

Adjusted revenue budgets include the initial budget, which is based on the Legislatively Approved Budget and updated departmental revenue projections.

The adjusted budget reflects the current operating plan as of the date of these reports. Departmental estimates were prepared with a combination of trend analysis, current year encumbrances, and adjustments for anticipated changes in revenue and expenditures.

#### All Operating Funds Summary<sup>1</sup>

#### Fiscal Year 2011 Budget & Fiscal Year 2010 Actual

(in thousands)

FY2011 Budget	Education & General <sup>2</sup>	Statewide Public Services <sup>2</sup>	Auxiliary Enterprises <sup>2</sup>	Service Center Departments <sup>2</sup>		Designated Operations <sup>4</sup>	Research Funds <sup>5</sup>	Total <sup>6</sup>
Revenue	318,847	65,366	107,656	\$ 20,874	\$ 68,287	\$ 11,894	182,744	\$ 775,668
Expenditures	319,668	68,837	122,433	22,112	61,486	12,416	182,744	789,696
Net Increase (Decrease in Fund Balance)	( 822)	( 3,470)	( 14,777)	( 1,238)	6,801	( 522)		( 14,028)
Beginning Fund Balance	54,677	10,783	38,162	4,673	19,848	2,967	1,128	132,238
Ending Fund Balance	\$ 53,855	\$ 7,313	\$ 23,385	\$ 3,435	\$ 26,648	\$ 2,445	\$ 1,128	\$ 118,210
FY2010 Actual								
Revenue	\$ 308,878	\$ 74,588	\$ 103,120	\$ 21,055	\$ 47,439	\$ 13,336	\$ 177,313	\$ 745,729
Expenditures	278,260	67,788	105,166	21,713	52,543	13,373	182,743	721,587
Net Increase (Decrease in Fund Balance)	30,617	6,800	( 2,046)	( 658)	( 5,104)	( 37)	( 5,430)	24,142
Beginning Fund Balance	24,059	3,983	83,281	5,296	24,952	3,004	6,558	151,134
Fund Additions (Deductions)			( 43,073)	36	-	-		( 43,037)
Ending Fund Balance	\$ 54,677	\$ 10,783	\$ 38,162	\$ 4,673	\$ 19,848	\$ 2,967	\$ 1,128	\$ 132,238

<sup>&</sup>lt;sup>1</sup> Plant Funds not included.

Adjusted budget as reported in the OUS Management Report
 Gift Funds Budget trended based on last seven years actual revenue and expenditures.

<sup>&</sup>lt;sup>4</sup> FY11 Initial Budget

<sup>&</sup>lt;sup>5</sup> Research Budget trended amount based on last nine years actual expenditures.
<sup>6</sup> Memorandum only - Interfund eliminations have not been made for certain transactions which are accounted for in more than one fund, such as internal sales.

#### **Oregon State University Selected Operating Funds**

## Fiscal Year 2011 Budget & Projections As of December 31, 2010

(thousands of dollars)

_		FY 2011			Projection to Actual
	Initial Budget	Adjusted Budget	Year End Projection	FY 2010 Actual	Favorable (Unfavorable)
Education & General Program	_	_	-		,
Revenues	\$ 316,020	\$ 318,447	\$ 325,830	308,878	\$ 16,952
Expenditures	316,020	319,275	326,225	278,392	( 47,833)
Net Change from Operations		( 829)	( 395)	30,486	( 30,881)
Net Transfers In (Out)		7	394	131	262
Net Increase (Decrease) in Fund Balance		( 822)	( 1)	30,617	( 30,618)
Beginning Fund Balance	54,677	54,677	54,677	24,059	30,617
Fund Additions/(Deductions) to Other Funds	-	-	<u> </u>	-	
Ending Fund Balance	54,677	53,855	54,676	54,677	( 1)
Statewide Public Service Programs					
Revenues	74,510	65,366	66,908	74,588	( 7,680)
Expenditures	74,510	68,837	70,161	67,802	( 2,359)
Net Change from Operations		( 3,470)	( 3,254)	6,786	( 10,039)
Net Transfers In (Out)	-			14	( 14)
Net Increase (Decrease) in Fund Balance	-	( 3,470)	( 3,254)	6,800	( 10,054)
Beginning Fund Balance	10,783	10,783	10,783	3,983	6,800
Fund Additions/(Deductions) to Other Funds	-	- 7040	7.500	- 40.700	- ( 0.054)
Ending Fund Balance	10,783	7,313	7,530	10,783	( 3,254)
Auxiliary Enterprises					
Revenues	104,759	107,656	110,521	103,120	7,401
Expenditures	107,800	107,276	109,213	96,863	( 12,350)
Net Change from Operations Fixed asset Disposal Gain/(Loss)	( 3,041)	380	1,308	6,257	( 4,949)
Net Transfers In (Out)	( 12,468)	( 15,157)	( 4,231)	( 8,304)	4,072
Net Increase (Decrease) in Fund Balance	( 15,509)	( 14,777)	( 2,923)	( 2,046)	( 877)
Particles Food Palesco	00.400	00.400	00.400	00.004	( 45.440)
Beginning Fund Balance	38,162	38,162	38,162	83,281	( 45,119)
Fund Additions/(Deductions) to Other Funds Ending Fund Balance	22.653	23.385	35,239	( 43,073) <b>38,162</b>	43,073
Ending Fund Balance	22,000	23,365	35,239	30,102	( 2,923)
Service Center Departments					
Revenues	20,871	20,874	20,721	21,055	( 334)
Expenditures	22,119	22,112	20,406	21,499	1,093
Net Change from Operations	( 1,248)	( 1,238)	314	( 444)	758
Fixed Asset Disposal Gain (Loss)	-	-	-	( 14)	14
Net Transfers In (Out)	-	-	<u> </u>	( 200)	200
Net Increase (Decrease) in Fund Balance	( 1,248)	( 1,238)	314	( 658)	972
Beginning Fund Balance	4,674	4,674	4,674	5,296	( 623)
Fund Additions/(Deductions) to Other Funds	-	-		36	( 36)
Ending Fund Balance	\$ 3,425	\$ 3,435	\$ 4,988	\$ 4,674	\$ 314

#### OREGON STATE UNIVERSITY EDUCATION & GENERAL FUNDS As of December 31, 2010

Education & General funds support the general operations of the university and its primary missions of instruction, research, and public service. The major sources of revenue are tuition, state appropriations, and indirect cost recovery from grants and contracts.

Overall revenue is expected to be up \$16.9 million or 5.5% higher than fiscal year 2010. Revenues from enrollment fees are anticipated to exceed last year's actual by \$29.0 million or 15.6% due to tuition rate increases and enrollment growth. Fee remissions, accounted for as negative revenue, are anticipated to increase by 23.5% or \$4.1 million over last year.

State appropriations are projected to be \$8.2 million lower than the actual amount received last year. Approximately \$12.9 million of the "state appropriations" are federal stimulus dollars that are backfilling a portion of the state revenue shortfall.

Expenditures and net transfers are anticipated to be \$47.5 million or 17.1% higher than fiscal year 2010. Salaries and Other Payroll Expense account for \$20.3 million of the increase primarily due to filling of previously unfilled positions and new hiring due to increased enrollment. PEBB rates increased 8.9% in December. Services & Supplies are anticipated to increase 26.4% or \$14.6 million due to planned technology enhancement projects, such as upgrades of network switches and routers, wiring projects, new software licensing, business center renovation projects, and pay off of debt. Capital Outlay expense is also expected to be higher than fiscal year 2010 by \$12.9 million. Classroom renovations, research equipment purchases, business center remodeling and upgrades to the campus wireless infrastructure are among the projects planned for this year.

## Oregon State University Education & General and Statewide Public Service Programs

#### Fiscal Year 2011

As of December 31, 2010 (thousands of dollars)

	FY1	1		Projection to Actual		
Education & General	Adjusted Budget	Year End Projection	FY10 Actual	Favorable (Unfavorable)	% Variance	
Revenue		.,		(		
Enrollment Fees	\$ 208,380	\$ 214,283	\$ 185,315	\$ 28,968	15.6%	
Fee Remissions	( 20,591)	( 21,346)	( 17,281)	( 4,065)	-23.5%	
State Appropriations	90,955	90,955	99,192	( 8,237)	-8.3%	
Gifts, Grants, and Contracts	29,440	30,700	29,540	1,160	3.9%	
Other Revenue	10,262	11,238	12,112	( 874)	-7.2%	
Total Revenue	318,447	325,830	308,878	16,952	5.5%	
Expense						
Total Salaries and OPE	233,543	238,428	218,131	( 20,298)	-9.3%	
Service and Supplies	69,521	70,080	55,463	( 14,617)	-26.4%	
Capital Outlay	16,011	17,543	4,675	( 12,868)	-275.3%	
Student Aid	200	174	123	( 50)	-40.5%	
Total Expense	319,275	326,225	278,392	( 47,833)	-17.2%	
Net Change From Operations	( 829)	( 395)	30,486	( 30,881)	-101.3%	
Net Transfers In/(Out)	7	394	131	262	-199.8%	
Net Increase (Decrease) in Fund Balance	( 822)	( 1)	30,617	( 30,618)	100.0%	
Beginning Fund Balance Fund Additions/(Deductions) to Other Funds	54,677	54,677	24,059	30,617	127.3% -	
Projected Ending Fund Balance	\$ 53,855	\$ 54,676	\$ 54,677	(\$ 1)	0.0%	
Statewide Public Service						
Revenue						
State Appropriation	\$ 45,134	\$ 45,134	\$ 53,281	(\$ 8,147)	-15.3%	
Government Appropriations	16,817	15,999	15,467	532	3.4%	
Other Revenue	3,415	5,775	5,840	( 65)	-1.1%	
Total Revenue	65,366	66,908	74,588	( 7,680)	-10.3%	
Expense						
Total Salaries and OPE	54,734	56,096	55,400	( 696)	-1.3%	
Service and Supplies	13,011	12,910	11,735	( 1,175)	-10.0%	
Capital Outlay	1,092	1,155	667	( 488)	-73.1%	
Total Expense	68,837	70,161	67,802	( 2,359)	-3.5%	
Net Change From Operations	( 3,470)	( 3,254)	6,786	( 10,039)	147.9%	
Net Transfers In/(Out)	/ 0 476	/ 2250	14	( 14)	4.47.001	
Net Increase (Decrease) in Fund Balance	( 3,470)	( 3,254)	6,800	( 10,054)	147.8%	
Beginning Fund Balance	10,783	10,783	3,983	6,800	170.7%	
Projected Ending Fund Balance	\$ 7,313	\$ 7,530	\$ 10,783	(\$ 3,254)	-30.2%	

Unaudited - For Management Purposes Only

# Oregon State University Education and General Funds

	Actu	al	FY2010			Fiscal Year	2011	
	For the Six Mo	nths Ended	Year End		Adjusted	Year End	Favorable	%
	31-Dec-09	31-Dec-10	Final		Budget	Projection	(Unfavorable)	Variance
Revenue								
Enrollment Fees	\$ 126,413,569	149,006,101	\$ 185,314,680	\$	208,380,078	\$ 214,282,627	\$ 5,902,549	2.8%
Fee Remissions	(9,969,713)	(13,544,312)	(17,280,517)		(20,590,782)	(21,345,855)	(755,073)	3.7%
Government Appropriations	48,324,030	49,804,701	99,192,031		90,955,203	90,955,203	-	0.0%
Indirect Cost Recovery	13,472,091	14,169,997	29,539,734		29,440,000	30,700,000	1,260,000	4.3%
Interest Income	701,579	808,249	1,423,356		1,300,000	1,400,000	100,000	7.7%
Sales & Services	4,455,298	4,798,354	9,293,827		8,197,993	8,765,644	567,651	6.9%
Other Revenue	385,337	393,418	1,394,607		764,250	1,072,267	308,017	40.3%
Total Revenue	183,782,191	205,436,508	308,877,718		318,446,742	325,829,886	7,383,144	2.3%
Expense								
Total Salaries and OPE	102,225,289	107,846,664	218,130,665		233,543,384	238,428,327	(4,884,943)	-2.1%
Service and Supplies	25,961,096	34,535,585	55,462,612		69,521,436	70.079.739	(558,303)	-0.8%
Capital Outlay	1,904,268	3,511,895	4.674.904		16,010,575	17,542,973	(1,532,398)	-9.6%
Student Aid	83,803	180,004	123,479		200,000	173,500	26,500	13.3%
Total Expense	130,174,456	146,074,149	278,391,660		319,275,395	326,224,539	(6,949,144)	-2.2%
Net Change From Operations	53,607,735	59,362,359	30,486,058		(828,653)	(394,653)	434,000	52.4%
Net Transfers In/(Out)	245,012	633,135.48	131,320		7,120	393,646	386,526	5428.7%
Net Increase (Decrease) in Fund Balance	53,852,747	59,995,495	30,617,378	,	(821,533)	(1,007)	820,526	99.9%
Beginning Fund Balance			24,059,217		54,676,596	54,676,596		
Projected Ending Fund Balance			\$ 54,676,595	\$	53,855,063	\$ 54,675,589	\$ 820,526	1.5%

# OREGON STATE UNIVERSITY STATEWIDE PUBLIC SERVICE PROGRAMS As of December 31, 2010

**Agricultural Experiment Stations – AES**: The Agricultural Experiment Station is the principal agricultural research agency of the State of Oregon. It conducts research in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians.

Revenues for AES are projected to be \$29.7 million, down \$5.5 million, or 15.6% from fiscal year 2010 due to decreasing levels of state and federal support. Expenses are expected to increase \$1.4 million or 4.7% due to the implementation of planned strategic initiatives, as well as increased research activity.

**Extension Service – EXT:** Oregon State University's Extension Service provides education and information based on research to help Oregonians solve problems and develop skills related to youth, family, community, farm, forest, energy, and marine resources. The OSU Extension Service arm reaches across several colleges and 37 county offices throughout the State of Oregon. Extension funding sources include state appropriations, federal formula funds, county appropriations, and federal grants.

Extension revenues are projected to be \$30.8 million, down \$1.9 million, or 5.8% from fiscal year 2010 due mainly to the decrease in state appropriation. Expenses are expected to increase \$0.8 million or 2.4% from the previous year mainly in the area of Salaries & Other Payroll Expense.

**Forest Research Lab – FRL:** The Forest Research Laboratory (FRL) conducts research leading to sustainable forest yields, innovative and efficient use of forest products, and responsible stewardship of Oregon's resources. The primary source of revenues for FRL is state and federal appropriations and Oregon Harvest Tax. The 2007 Oregon Legislature (HB 2122) renewed the taxation rate of \$0.92 per thousand board feet of commercial timber harvested in Oregon.

Revenues for FRL are projected to be less than the previous year by \$290 thousand or 4.4%. While the state appropriation will decrease \$483 thousand, harvest tax receipts are anticipated to increase by \$245 thousand. Expenses are expected to increase slightly by \$160 thousand or 2.7%.

### **Statewide Operations - Agricultural Experiment Station**

#### Fiscal Year 2011

	Actu	al	FY2010		Fiscal Year 2011				
	For the Six Mo	nths Ended	Year End	Adjusted	Year End	Favorable	%		
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance		
Revenue									
State Appropriation	\$ 14,649,451	\$ 13,210,851	\$ 28,963,666	24,534,737	24,534,737	-	-		
Other Government Appropriations	1,911,459	834,340	4,397,433	3,197,483	3,197,483	-	-		
Sales & Services	556,949	847,954	1,743,669	1,731,100	1,731,100	-	-		
Other Revenue	71,218	109,686	108,360	250,000	250,000	-	-		
Total Revenue	17,189,077	15,002,831	35,213,128	29,713,320	29,713,320	-	-		
Expense									
Total Salaries and OPE	12,598,694	12,352,677	24,187,269	24,635,000	24,635,000	-	-		
Service and Supplies	2,435,819	3,049,628	5,696,759	7,136,000	6,227,000	909,000	12.7%		
Capital Outlay	175,845	699,348	629,562	1,092,000	1,092,000	-	-		
Total Expense	15,210,358	16,101,653	30,513,590	32,863,000	31,954,000	909,000	2.8%		
Net Change From Operations	1,978,719	(1,098,822)	4,699,538	(3,149,680)	(2,240,680)	909,000	28.9%		
Net Transfers In/(Out)		0	88		-	-	-		
Net Increase (Decrease) in Fund Balance	1,978,719	(1,098,822)	4,699,626	(3,149,680)	(2,240,680)	909,000	-28.9%		
Beginning Fund Balance			2,591,811	7,291,437	7,291,437				
Projected Ending Fund Balance			\$ 7,291,437	\$ 4,141,757	\$ 5,050,757	\$ 909,000	21.9%		

# Oregon State University Statewide Operations - Extension

### Fiscal Year 2011

	Actu	al	FY2010		Fiscal Year 2011				
	For the Six Mo		Year End	Adjusted	Year End	Favorable	%		
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance		
Revenue									
State Appropriation	\$ 10,695,592	9,652,248	\$ 21,161,731	\$ 17,925,822	\$ 17,925,822	\$ -	0.0%		
Other Government Appropriations	2,958,258	1,331,713	10,205,919	10,000,000	11,881,467	1,881,467	18.8%		
Sales & Services	396,230	364,773	1,217,677	1,200,000	1,000,000	(200,000)	-16.7%		
Other Revenue	22,805	27,339	121,349	150,000	10,000	(140,000)	-93.3%		
Total Revenue	14,072,885	11,376,073	32,706,676	29,275,822	30,817,289	1,541,467	5.3%		
Expense									
Total Salaries and OPE	13,504,806	13,177,131	25,922,730	25,118,760	26,480,588	(1,361,828)	-5.4%		
Service and Supplies	2,326,808	2,947,834	5,482,024	4,760,000	5,653,449	(893,449)	-18.8%		
Capital Outlay	6,586	9,136	19,383		48,341	(48,341)	_		
Total Expense	15,838,200	16,134,101	31,424,137	29,878,760	32,182,378	(2,303,618)	-7.7%		
Net Change From Operations	(1,765,315)	(4,758,028)	1,282,539	(602,938)	(1,365,089)	(762,151)	-126.4%		
Net Transfers In/(Out)	(846)	(12,181)	(5,667)	-	-		-		
Net Increase (Decrease) in Fund Balance	(1,766,161)	(4,770,209)	1,276,872	(602,938)	(1,365,089)	(762,151)	-126.4%		
Beginning Fund Balance			1,598,926	2,875,798	2,875,798	-	_		
Projected Ending Fund Balance			\$ 2,875,798	\$ 2,272,860	\$ 1,510,709	\$ (762,151)	-33.5%		

# Oregon State University Statewide Operations - Forestry Research Laboratory

	Act	ual	FY2010		Fiscal Yea	ar 2011	
	For the Six M	onths Ended	Year End	Adjusted	Year End	Favorable	%
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance
Revenue		_					
State Appropriation	\$ 1,594,919	\$ 1,439,461	\$ 3,155,898	\$ 2,673,319	\$ 2,673,319	\$ -	-
Other Government Appropriations	863,895	919,846	863,895	920,000	920,000	-	-
Transfer from State Agency	1,225,020	1,571,280	2,454,607	2,700,000	2,700,000	-	-
Sales & Services	93,903	19,760	193,035	84,000	84,000	-	-
Other Revenue	1,013	114	1,013		-		-
Total Revenue	3,778,750	3,950,461	6,668,448	6,377,319	6,377,319	-	-
Expense							
Expense							
Total Salaries and OPE	3,066,729	2,818,605	5,289,980	4,980,000	4,980,000	-	-
Service and Supplies	226,439	249,847	556,376	1,115,000	1,030,000	85,000	7.6%
Capital Outlay	18,307		18,307	-	15,000	· -	-
Total Expense	3,311,475	3,068,452	5,864,663	6,095,000	6,025,000	85,000	1.4%
Net Change From Operations	467,275	882,009	803,785	282,319	352,319	70,000	24.8%
Net Transfers In/(Out)	6,752	3,531	19,782	-	-	-	-
Net Increase (Decrease) in Fund Balance	474,027	885,540	823,567	282,319	352,319	70,000	24.8%
Beginning Fund Balance			(207,696)	615,871	615,871	-	-
Projected Ending Fund Balance			\$ 615,871	\$ 898,190	\$ 968,190	\$ 70,000	7.8%

#### OREGON STATE UNIVERSITY AUXILIARY ENTERPRISES As of December 31, 2010

The Auxiliary Enterprises are considered self-sustaining operations and primarily serve OSU students, faculty and staff. Budgets which are reported in the following pages were compiled in August 2010 and reflected the operating plans of the units at that time.

Overall the Auxiliaries are anticipating to break even in fiscal year 2011 and transfer out \$4.2 million to other funds, resulting in a \$2.9 million reduction in fund balance. Net transfers-out will consist mainly of transfers for plant construction. Included in projected operating expenditures is a non-cash estimates of depreciation totaling \$9.6 million. All Auxiliaries are including estimates for an increased cost of salary and benefits in fiscal year 2011.

**Housing:** Due to rate increases and higher enrollment, total revenue is expected to be \$2.8 million or 8.3% higher than fiscal year 2010. Salaries and Other Payroll Expenses are expected to decrease \$0.4 million or 3.3% due to positions transferred to the new Business Center at the beginning of the year.

<u>Student Centers & Activities</u>: Total revenues are anticipated to be \$2.3 million higher than the previous year due to enrollment increases. Expenses are projected to be \$2.4 million higher than fiscal year 2010. More student workers will be hired and other costs will increase due to the higher enrollment.

Athletics: Athletics total revenue is anticipated to be \$0.8 million or 2.7% higher than 2010. Expenses are anticipated to be \$2.6 million or 7.4% greater than the previous year due to expected reduction in gift fund utilization because of current economic conditions. Athletics is planning to reduce the deficit throughout the remainder of the year.

<u>Health Services</u>: Total revenues are anticipated to increase by \$557 thousand over fiscal year 2010 because of increased enrollment. Salaries and Other Payroll Expense are projected to increase over fiscal year 2010 by \$791 thousand due to new hires and classified employee step increases. Services and Supplies also are anticipated to be higher due to increased utilization of the center's services.

**Parking:** Revenue is projected to be flat compared with fiscal year 2010. Expenses are anticipated to be \$300 thousand or 11.1% higher than fiscal year 2010. The increased spending is mainly in the categories of Services & Supplies and Capital Outlay which reflects purchases of new Pay & Display machines for the parking lots.

# Oregon State University Statement of Revenues, Expenses, and Other Changes Auxiliary Enterprises For the Six Months Ending December 31, 2010 and 2009

	Housing	Student Cntrs & Activities	Athletics	Health Services	Parking	Miscellaneous Auxiliaries	FY11	FY10	Increase (Decrease)	% Change
Revenue										
Enrollment Fees Lottery Proceeds	\$ -	\$ 11,492,583 -	\$ 1,560,001 607,055	\$ 6,043,572 -	\$ -	\$ 149,400 -	\$ 19,245,556 607,055	\$ 16,387,070 -	\$ 2,858,486 607,055	17.44% -
Gift Income	-	-	3,601	-	-	<u>-</u>	3,601	563,025	(559,424)	-99.36%
Interest Income Sales & Services	13,928,049	26,046 2,181,955	41,133 12,951,395	21,583 1,730,646	- 1,311,913	1,918 2,371,143	90,680 34,475,101	78,679 30,623,223	12,001 3,851,878	15.25% 12.58%
Other Revenue	15,926,049	2, 161,933 99,912	756,241	1,730,646	1,311,913	2,371,143	894,200	60,905	833,295	1368.19%
Internal Sales	555,090	118,970	67,654	708	118,229	142,350	1,003,001	1,046,804	(43,803)	-4.18%
Total Revenue	14,498,272	13,919,466	15,987,080	7,798,367	1,430,747	2,685,262	56,319,194	48,759,706	7,559,488	15.50%
Expense										
Total Salaries and OPE	5,908,938	4,178,427	6,426,567	3,120,389	363,957	707,560	20,705,838	21,090,222	(384,384)	-1.82%
Service and Supplies	7,392,233	3,010,549	10,390,416	1,284,806	432,147	1,585,358	24,095,509	17,722,728	6,372,781	35.96%
Capital Outlay	-	23,652	32,388	-		2,125	58,165	-	-	0.00%
Depreciation Student Aid	1,646,383	77,026 534,656	3,493,502 2,338,632	50,638	394,461	79,844	5,741,854 2,873,288	3,991,809 5,157,568	1,750,045 (2,284,280)	43.84% -44.29%
Student Ald		334,030	2,330,032			<del></del>	2,073,200	5,157,566	(2,204,200)	-44.29%
Total Expense	14,947,554	7,824,310	22,681,505	4,455,833	1,190,565	2,374,887	53,474,654	47,962,327	5,512,327	11.49%
Net Change From Operations	(449,282)	6,095,156	(6,694,425)	3,342,534	240,182	310,375	2,844,540	797,379	2,047,161	256.74%
Fixed Asset Disposal Gain/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Transfers In/(Out)		(1,518,480)		(200,000)		22,950	(1,695,530)	(3,055,395)	1,359,865	44.51%
Net Increase (Decrease) in Fund Balance	(449,282)	4,576,676	(6,694,425)	3,142,534	240,182	333,325	1,149,010	(2,258,016)	3,407,026	150.89%
Beginning Operations Fund Balance	(41,166,084)	23,579,985	33,873,202	10,061,524	7,336,277	4,477,194	38,162,098	83,281,261	(45,119,163)	-54.18%
Fund Additions/Deductions	(3,684,330)	(23,346)	(1,404,277)		16,249	(125,421)	(5,221,125)	6,185,501	(11,406,626)	184.41%
Ending Fund Balance from Operations	(45,299,696)	28,133,315	25,774,500	13,204,058	7,592,708	4,685,098	34,089,983	87,208,746	(53,118,765)	-60.91%
Beginning Plant Fund Balance	59,049,443	9,380,006	870,029	1,233,869	1,118,591	3,366,270	75,018,208	15,826,106	59,192,102	374.02%
Plant Revenues	7,392	2,465	196,711	1,507	808	158	209,041	(97,736)	306,777	-313.88%
Plant Expenditures	18,257,960	5,901,099	540,029	19,981	404,347	1,891,252	27,014,668	3,718,327	23,296,341	626.53%
Net Increase (Decrease) in Plant Fund Bala Fund Additions/Deductions	(18,250,568) 325,000	(5,898,634) -	(343,318) -	(18,474) -	(403,539) -	(1,891, <b>0</b> 94) -	<b>(26,805,627)</b> 325,000	(3,816,063)	<b>23,603,118</b> 325,000	-618.52% -
Ending Plant Fund Balance	41,123,875	3,481,372	526,711	1,215,395	715,052	1,475,176	48,537,581	12,010,043	82,795,220	689.38%
Total Operations & Plant Fund Balance	\$ (4,175,821)	\$ 31,614,687	\$ 26,301,211	\$ 14,419,453	\$ 8,307,760	\$ 6,160,274	\$ 82,627,564	\$ 99,218,789	\$ 29,676,455	-29.91%

Unaudited - For Management Purposes Only

# Oregon State University Auxiliary Operations - Housing

	Actu	al	FY2010	Fiscal Year 2011					
•	For the Six Mo	nths Ended	Year End	Adjusted	Year End	Favorable	%		
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance		
Revenue		-							
Sales & Services	12,448,741	13,928,049	32,727,542	35,826,791	36,019,000	192,209	0.5%		
Other Revenue	18,030	15,133	38,203	22,320	22,100	(220)	-1.0%		
Internal Sales	566,247	555,090	1,234,127	1,233,000	779,300	(453,700)	-36.8%		
Total Revenue	13,033,018	14,498,272	33,999,872	37,082,111	36,820,400	(261,711)	-0.7%		
Expense									
Total Salaries and OPE	6,314,290	5,908,938	12,627,641	13,448,351	12,207,854	1,240,497	9.2%		
Service and Supplies	4,839,380	7,392,233	12,520,931	13,320,313	18,702,524	(5,382,211)	-40.4%		
Depreciation	1,624,129	1,646,383	3,292,935	3,293,700	3,294,320	(620)	-		
Total Expense	12,777,799	14,947,554	28,441,507	30,062,364	34,204,698	(4,142,334)	-13.8%		
Net Change From Operations	255,219	(449,282)	5,558,365	7,019,747	2,615,702	(4,404,045)	-62.7%		
Net Transfers In/(Out)	(1,546,700)	-	(4,567,533)	(10,313,448)	-	10,313,448	-		
Net Increase (Decrease) in Fund Balance	(1,291,481)	(449,282)	990,832	(3,293,701)	2,615,702	5,909,403	179.4%		
Beginning Fund Balance				(41,166,084)	(41,166,084)	-	-		
Fund Additions/Deductions					(6,979,000)	(6,979,000)	-		
Projected Ending Fund Balance				\$ (44,459,785)	\$ (45,529,382)	\$ (1,069,597)	-2.4%		

<sup>&</sup>lt;sup>1</sup> The negative estimated fund balance in auxiliary funds is offset by a positive balance in plant funds. Plant funds are reported at yearend.

### **Auxiliary Operations - Student Centers & Activities**

	Act	ual	FY2010			Fiscal Yea	ar 2011	
	For the Six M	onths Ended	Year End	Adjust	ted	Year End	Favorable	%
	31-Dec-09	31-Dec-10	Final	Budg	et	Projection	(Unfavorable)	Variance
Revenue		_						
Enrollment Fees	\$ 9,970,239	\$ 11,492,583	\$ 14,810,402	\$ 15,4	33,443 \$	16,610,335	\$ 1,176,892	7.6%
Interest Income	34,579	26,046	72,731	1	35,412	50,848	(84,564)	-62.4%
Sales & Services	2,143,817	2,181,955	4,871,885	5,3	17,293	5,458,871	141,578	2.7%
Other Revenue	35,174	99,912	78,670		52,740	121,550	-	-
Internal Sales	112,674	118,970	308,227		81,007	197,734	116,727	144.1%
Total Revenue	12,296,483	13,919,466	20,141,915	21,0	19,895	22,439,338	1,419,443	6.8%
Expense								
Total Salaries and OPE	4,225,098	4,178,427	8,925,779	9,8	29,785	9,830,785	(1,000)	0.0%
Service and Supplies	2,555,507	3,010,549	6,373,077	6,7	79,390	7,221,543	(442,153)	-6.5%
Capital Outlay	-	23,652	-		-	31,445	-	-
Student Aid	72,994	77,026		2	34,750	200,526	34,224	14.6%
Depreciation	536,464	534,656	1,073,950	1,0	56,500	891,682	164,818	15.6%
Total Expense	7,390,063	7,824,310	16,372,806	17,9	00,425	18,175,981	(244,111)	-1.4%
Net Change From Operations	4,906,420	6,095,156	3,769,109	3,1	19,470	4,263,357	1,143,887	36.7%
Net Transfers In/(Out)	(714,234)	(1,518,480)	(2,660,628)	(3,8	90,220)	(3,278,099)	612,121	15.7%
Net Increase (Decrease) in Fund Balance	4,192,186	4,576,676	1,108,481	(7	70,750)	985,258	1,756,008	227.8%
Beginning Fund Balance				23,5	79,985	23,579,985	-	-
Fund Additions/Deductions					0	(50,000)	-	-
Projected Ending Fund Balance				\$ 22,8	09,235 \$	24,565,243	\$ 1,756,008	7.7%

# Oregon State University Auxiliary Operations Funds - Athletics

	Actu		FY2010	Fiscal Year 2011					
	For the Six Mo		Year End	Adjus		Year End	Favorable	%	
	31-Dec-09	31-Dec-10	Final	Bud	get	Projection	(Unfavorable)	Variance	
Revenue									
Enrollment Fees	\$ 714,234	1,560,001	\$ 2,175,202	\$ 2,	142,702	\$ 2,277,720	135,018	6.3%	
Lottery Proceeds	563,025	607,055	1,098,742	1,0	000,000	1,000,000	-	-	
Gift Income	-	3,601	-		40,000	40,000	-	-	
Interest Income	9,852	41,133	708,854	•	400,000	400,000	-	-	
Sales & Services	11,913,511	12,951,395	25,991,915	26,	857,990	27,899,724	1,041,734	3.9%	
Other Revenue	40	756,241	752,189		1,000	1,000	-	-	
Internal Sales	50,873	67,654	74,806		10,000	10,000	-	-	
Total Revenue	13,251,535	15,987,080	30,801,708	30,	451,692	31,628,444	1,176,752	3.9%	
Expense									
Total Salaries and OPE	6,607,790	6,426,567	12,937,146	13,	287,317	10,787,317	2,500,000	18.8%	
Service and Supplies	7,588,989	10,390,416	11,777,148	15,	312,551	15,312,551	-	-	
Capital Outlay	-	32,388	-		-	-	-	-	
Student Aid	5,084,574	3,493,502	7,014,968	7,	882,406	7,882,406	-	-	
Depreciation	1,706,816	2,338,632	3,960,976	4,3	316,632	4,316,632	-	_	
Total Expense	20,988,169	22,681,505	35,690,238	40,	798,906	38,298,906	2,500,000	6.1%	
Net Change From Operations	(7,736,634)	(6,694,425)	(4,888,530)	(10,	347,214)	(6,670,462)	3,676,752	-35.5%	
Fixed Asset Disposal Gain/(Loss)	-	-			-	-	-	-	
Net Transfers In/(Out)		-	(32,500)		-	-	-	_	
Net Increase (Decrease) in Fund Balance	(7,736,634)	(6,694,425)	(4,921,030)	(10,	347,214)	(6,670,462)	3,676,752	-35.5%	
Beginning Fund Balance				33,	873,202	33,873,202	-	_	
Projected Ending Fund Balance				\$ 23,	525,988	\$ 27,202,740	\$ 3,676,752	15.6%	

# Oregon State University Auxiliary Operations - Health Services

		Act	tual		FY2010		Fiscal Yea	ar 20	11	
		For the Six M	lonth	s Ended	Year End	Adjusted	Year End	F	avorable	%
	3	1-Dec-09		31-Dec-10	 Final	Budget	Projection	(U	nfavorable)	Variance
Revenue										
Enrollment Fees	\$	5,564,520	\$	6,043,572	\$ 8,186,279	\$ 8,286,970	\$ 8,560,383	\$	273,413	3.3%
Interest Income		31,533		21,583	57,418	76,900	47,469		(29,431)	-38.3%
Sales & Services		1,128,419		1,730,646	3,301,777	3,391,928	3,500,130		108,202	3.2%
Other Revenue		375		1,858	106,500	100,000	102,993		-	-
Internal Sales		-		708	23,842	27,480	21,768		(5,712)	-20.8%
Total Revenue		6,724,847		7,798,367	11,675,816	 11,883,278	12,232,743		346,472	2.9%
Expense										
Total Salaries and OPE		2,842,668		3,120,389	6,277,031	6,999,123	7,068,542		(69,419)	-1.0%
Service and Supplies		1,101,130		1,284,806	3,726,621	4,114,492	4,359,951		(245,459)	-6.0%
Depreciation		53,948		50,638	107,252	143,155	140,160		2,995	2.1%
Total Expense		3,997,746		4,455,833	10,110,904	11,256,770	11,568,653		(311,883)	-2.8%
Net Change From Operations		2,727,101		3,342,534	1,564,912	626,508	664,090		37,582	6.0%
Net Transfers In/(Out)		(400,000)		(200,000)	(400,000)	(250,000)	(250,000)		-	-
Net Increase (Decrease) in Fund Balance		2,327,101		3,142,534	1,164,912	376,508	414,090		37,582	10.0%
Beginning Fund Balance						 10,061,524	10,061,524		-	-
Projected Ending Fund Balance						\$ 10,438,032	\$ 10,475,614	\$	37,582	0.4%

### **Auxiliary Operations - Transportation & Parking Services**

#### Fiscal Year 2011

	Acti	ual	FY2010		Fiscal Yea	ar 2011	
	For the Six Mo		Year End	Adjusted	Year End	Favorable	%
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance
Revenue							
Sales & Services	\$ 1,187,901	\$ 1,311,913	\$ 1,870,584	\$ 1,870,165	\$ 1,870,165	\$ -	-
Other Revenue	-	605	-	-	-	-	-
Internal Sales	145,140	118,229	163,856	163,760	163,760	-	_
Total Revenue	1,333,041	1,430,747	2,034,440	2,033,925	2,033,925	-	-
Expense							
Total Salaries and OPE	387,926	363,957	760,352	792,256	792,256	-	_
Service and Supplies	236,213	432,147	532,546	557,972	557,972	-	-
Capital Outlay	-	-	-	100,000	100,000	-	-
Depreciation	(6,586)	394,461	788,923	825,456	825,456	-	-
Total Expense	617,553	1,190,565	2,081,821	2,275,684	2,275,684	-	-
Net Change From Operations	715,488	240,182	(47,381)	(241,759)	(241,759)	-	-
Net Transfers In/(Out)	(394,461)		(619,977)	(726,000)	(726,000)	-	_
Net Increase (Decrease) in Fund Balance	321,027	240,182	(667,358)	(967,759)	(967,759)	-	-
Beginning Fund Balance				7,336,277	7,336,277	-	
Projected Ending Fund Balance				\$ 6,368,518	\$ 6,368,518	\$ -	- =

## **Auxiliary Operations - Miscellaneous**

#### Fiscal Year 2011

	Actu	al	FY2010		Fiscal Yea	ar 2011	
	For the Six Mo	nths Ended	Year End	Adjusted	Year End	Favorable	%
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance
Revenue							
Enrollment Fees	\$ 138,077	\$ 149,400	\$ 213,269	\$ 162,000	\$ 215,000	\$ 53,000	32.7%
Interest Income	2,715	1,918	6,456	6,680	768	(5,912)	-88.5%
Sales & Services	1,800,834	2,371,143	3,614,156	4,427,090	4,826,478	399,388	9.0%
Other Revenue	7,286	20,451	99,887	12,500	45,590	33,090	264.7%
Internal Sales	171,870	142,350	535,828	576,700	278,538	(298,162)	-51.7%
Total Revenue	2,120,782	2,685,262	4,469,596	5,184,970	5,366,374	181,404	3.5%
Expense							
Total Salaries and OPE	712,450	707,560	1,520,979	1,482,517	1,423,534	58,983	4.0%
Service and Supplies	1,401,509	1,585,358	2,941,861	3,238,968	3,083,955	155,013	4.8%
Capital Outlay	-	2,125		30,000	30,000		0.0%
Depreciation	77,038	79,844	157,231	156,391	151,508	4,883	3.1%
Total Expense	2,190,997	2,374,887	4,620,071	4,907,876	4,688,997	218,879	4.5%
Net Change From Operations	(70,215)	310,375	(150,475)	277,094	677,377	400,283	144.5%
Net Transfers In/(Out)		22,950	620,404	22,950	22,950	-	-
Net Increase (Decrease) in Fund Balance	(70,215)	333,325	469,929	300,044	700,327	400,283	133.4%
Beginning Fund Balance				4,477,194	4,477,194		0.0%
Projected Ending Fund Balance				\$ 4,777,238	\$ 5,177,521	\$ 400,283	8.4%

#### OREGON STATE UNIVERSITY SERVICE CENTER DEPARTMENTS As of December 31, 2010

Service Centers are financially self-sustaining internal operations that primarily provide services to departments within the university. The Centers are expected to generate revenue from the services provided and cover the expenses related to delivery of the services. Rates are adjusted periodically to minimize differences between revenues and expenses. Any negative fund balances are subsidized by the Education & General Fund. In total, Service Center revenues are expected to be relatively flat when compared with fiscal year 2010. Expenses are projected to be higher than last year while the Fund Balance is anticipated to decrease by \$1.2 million.

**Telecom:** This Center records the transactions related to telecommunications expenses incurred by OSU operations as well as telecommunication services provided to other OUS entities. Telecom provides and maintains a host of local and long distance phone services and equipment including cellular phones, pagers, voicemail, data network connections, wireless network, maintenance of the physical wire plant on campus, and audio and video conference capabilities.

**Enterprise Services Center:** This Center records the transactions related to off-campus network support services provided to the OUS 5th site schools and the Chancellor's Office. Services provided include network support and enterprise system support.

**Network Services Center:** This Center records the transactions related to off campus network support services provided to the Capital Center and OUS central phone system. Services provided include network support and enterprise computing system support.

**Printing & Mailing:** This Center records the transactions related to printing and mailing services provided primarily to OSU departments. Printing and Mailing also provides services to customers outside of OSU.

**Motor Pool:** This Center records financial transactions related to vehicle rental and repair services provided primarily to OSU departments and personnel.

**Surplus Property:** This Center records the financial transactions related to the collection and sale of OSU and other state agency property deemed ready for salvage. Surplus Property's customers are both internal and external to OSU. Sales are accomplished via auction, the "OSUsed" Store, as well as Labtronix and E-Bay sales.

**Miscellaneous Service Centers:** The Centers in this category include the following operations: Campus ID System, Desktop Services, Animal Isolation Lab, Lab Animal Services, Chemistry Stores, Forestry Photogrammetry and Quantitative Science LAN, Statistical Services, ATLAS (Articulation Transfer Linked Audit System), Advanced Media Presentation Services, Mass Spectrometer, electron Microscopy.

# Oregon State University Statement of Revenues, Expenses, and Other Changes Service Center Departments For the Six Months Ending December 31, 2010 and 2009

	Telecom	Enterprises Services	Network Services	Printing & Mailing	Motor Pool	Surplus Property	Miscellaneous Srvc Centers	Total 2011	Total 2010	Increase (Decrease)	% Change
Revenue											
Revenue from Outside of OUS	\$ 121,337	-	\$ 73,141	\$ 381,275	\$ 317,074	\$ 177,918	\$ 297,920	\$ 1,368,665	\$ 469,147	\$ 899,518	191.7%
Revenue From OUS Depts	2,276,432	2,585,839	307,492	1,484,790	890,585	18,855	2,185,092	9,749,085	2,744,751	7,004,334	255.2%
Total Revenue	2,397,769	2,585,839	380,633	1,866,065	1,207,659	196,773	2,483,012	11,117,750	3,213,898	7,903,852	245.9%
Expense											
Total Salaries and OPE	856,816	1,066,487	319,717	462,881	236,505	124,747	1,728,949	4,796,102	2,604,287	2,191,815	84.2%
Service and Supplies	1,217,770	900,878	31,804	1,326,420	706,009	59,391	704,034	4,946,306	2,545,635	2,400,671	94.3%
Depreciation	123,990	54,050	27,415	28,552	142,513	3,227	26,706	406,453	202,326	204,127	100.9%
Total Expense	2,198,576	2,021,415	378,936	1,817,853	1,085,027	187,365	2,459,689	10,148,861	5,352,248	4,796,613	89.6%
Net Change From Operations	199,193	564,424	1,697	48,212	122,632	9,408	23,323	968,889	(2,138,350)	3,107,239	-145.3%
Beginning Operations Fund Balance	1,114,078	186,986	232,813	660,025	1,790,032	145,637	543,942	4,673,513	5,296,082	(622,569)	-11.8%
Fund Additions/Deductions	-	-	-	-	-	-	(7,752)	(7,752)	67	(7,819)	-
Ending Fund Balance from Operations	1,313,271	751,410	234,510	708,237	1,912,664	155,045	567,265	5,634,650	5,296,149	338,501	6.4%

# Oregon State University Service Center Operations - Telecom

		Actua	al			FY2010		Fiscal Year	2011		
	F	or the Six Mo	nths I	Ended	,	Year End	Adjusted	Year End	Fa	vorable	%
	31	-Dec-09	3	31-Dec-10		Final	Budget	Projection	(Unf	avorable)	Variance
Revenue											
Revenue from Outside of											
OUS	\$	196,706	\$	121,337	\$	336,588	\$ 450,000 \$	292,233	\$	(157,767)	-35.1%
Revenue From OUS Depts		2,194,171		2,276,432		4,711,303	5,000,000	4,417,869		(582,131)	-11.6%
Total Revenue		2,390,877		2,397,769		5,047,891	 5,450,000	4,710,102		(739,898)	-13.6%
Expense											
Total Salaries and OPE		803,415		856,816		1,604,520	1,659,604	1,715,615		(56,011)	-3.4%
Service and Supplies		1,156,714		1,217,770		3,487,544	4,515,000	2,832,988		1,682,012	37.3%
Depreciation		102,489		123,990		214,994	200,000	239,516		(39,516)	-19.8%
Total Expense		2,062,618		2,198,576		5,307,058	6,374,604	4,788,119		1,586,485	24.9%
Net Change From Operations		328,259		199,193		(259,167)	(924,604)	(78,017)		846,587	91.6%
Net Transfers In/(Out)		-		-		(213,191)	-	-		-	-
Net Increase (Decrease) in Fund Balance		328,259		199,193		(472,358)	(924,604)	(78,017)		846,587	-91.6%
Beginning Fund Balance							1,114,078	1,114,078			-
Projected Ending Fund Balance							\$ 189,474 \$	1,036,061	\$	846,587	446.8%

### **Service Center Operations - Enterprise Services**

#### Fiscal Year 2011

		Act	ual		FY2010			Fiscal Year	201	1	
		For the Six M	onth	s Ended	Year End	Adjusted	Y	ear End	Fa	avorable	%
	3	1-Dec-09		31-Dec-10	Final	Budget	Р	rojection	(Uni	favorable)	Variance
Revenue											
Revenue from Outside of											
OUS	\$	222	\$	-	\$ 515	\$ -	\$	-	\$	-	-
Revenue From OUS Depts		2,488,350		2,585,839	 3,253,180	3,330,038		3,330,038			-
Total Revenue		2,488,572		2,585,839	3,253,695	3,330,038		3,330,038		-	-
Expense											
Total Salaries and OPE		1,186,829		1,066,487	2,334,738	2,200,350		2,097,374		102,976	4.7%
Service and Supplies		780,956		900,878	1,318,630	1,195,274		1,148,885		46,389	3.9%
Depreciation		51,850		54,050	104,791	104,526		107,346		(2,820)	-2.7%
Total Expense	'	2,019,635		2,021,415	 3,758,159	 3,500,150		3,353,605		146,545	4.2%
Net Change From Operations Net Transfers In/(Out)		468,937		564,424	(504,464)	(170,112) -		(23,567)		146,545 -	-86.1%
Net Increase (Decrease) in Fund Balance		468,937		564,424	(504,464)	(170,112)		(23,567)		146,545	86.1%
Beginning Fund Balance						 186,986		186,986			-
Projected Ending Fund Balance						\$ 16,874	\$	163,419	\$	146,545	868.5%

### **Service Center Operations - Network Services**

#### Fiscal Year 2011

		Acti	ual		FY2010			Fiscal Ye	ar <b>20</b> 1	11	
		the Six Mo	onths l	Ended	Year End	Adjusted	Ye	ear End	Fa	vorable	%
	31-D	ec-09	3	1-Dec-10	Final	Budget	Pro	ojection	(Unf	favorable)	Variance
Revenue											
Revenue from Outside of											
OUS	\$	120,564	\$	73,141	\$ 262,451	\$ -	\$	201,795	\$	201,795	-
Revenue From OUS Depts		320,236		307,492	620,104	607,360		607,360			-
Total Revenue		440,800		380,633	882,555	607,360		809,155		201,795	33.2%
Expense											
Total Salaries and OPE		338,324		319,717	673,003	677,091		629,820		47,271	7.0%
Service and Supplies		39,521		31,804	84,166	80,753		63,497		17,256	21.4%
Depreciation		36,201		27,415	 77,711	 77,000		77,000			-
Total Expense		414,046		378,936	834,880	834,844		770,317		64,527	7.7%
Net Change From Operations		26,754		1,697	47,675	(227,484)		38,838		266,322	117.1%
Net Transfers In/(Out)					 (885)						-
Net Increase (Decrease) in Fund Balance		26,754		1,697	46,790	(227,484)		38,838		266,322	117.1%
Fund Additions/Deductions						-		-		-	-
Beginning Fund Balance						232,813		232,813			-
Projected Ending Fund Balance						\$ 5,329	\$	271,651	\$	266,322	4997.6%

# Oregon State University Service Center Operating Fund - Printing & Mailing

	Acti	ual	FY2010		Fiscal Yea	ar 2011	
	For the Six Mo	onths Ended	Year End	Adjusted	Year End	Favorable	%
	31-Dec-09	31-Dec-10	Final	Budget	Projection	(Unfavorable)	Variance
Revenue							
Revenue from Outside of							
OUS	\$ 335,029	\$ 381,275	\$ 744,929	810,000	881,000	\$ 71,000	8.8%
Revenue From OUS Depts	1,578,357	1,484,790	3,154,266	2,745,000	3,087,000	342,000	12.5%
Total Revenue	1,913,386	1,866,065	3,899,195	3,555,000	3,968,000	413,000	11.6%
Expense							
Total Salaries and OPE	571,683	462,881	1,050,913	1,024,000	974,182	49,818	4.9%
Service and Supplies	1,472,245	1,326,420	2,784,342	2,395,000	2,625,100	(230,100)	-9.6%
Depreciation	28,266	28,552	57,537	55,000	56,000	(1,000)	-1.8%
Total Expense	2,072,194	1,817,853	3,892,792	3,474,000	3,655,282	(181,282)	-5.2%
Net Change From Operations Net Transfers In/(Out)	(158,808)	48,212 -	6,403	81,000	312,718	231,718	286.1% -
Net Increase (Decrease) in Fund Balance	(158,808)	48,212	6,403	81,000	312,718	231,718	286.1%
Beginning Fund Balance				660,025	660,025	<u>-</u>	-
Projected Ending Fund Balance				\$ 741,025	\$ 972,743	\$ 231,718	31.3%

# Oregon State University Service Center Operations - Motor Pool

		Actu	al		FY2010		Fi	scal Y	ear 20	11	
		For the Six Mo	nths E	inded	 Year End	Adjusted	Year	End	Fa	avorable	%
	3	1-Dec-09	3	1-Dec-10	Final	Budget	Projec	tion	(Un	favorable)	Variance
Revenue				_	_						
Revenue from Outside of											
OUS	\$	189,070	\$	317,074	\$ 497,960	\$ 490,000	\$ 67	0,000	\$	180,000	36.7%
Revenue From OUS Depts		885,748		890,585	 1,687,195	 1,700,000	1,70	0,000		-	-
Total Revenue		1,074,818		1,207,659	2,185,155	2,190,000	2,37	0,000		180,000	8.2%
Expense											
Total Salaries and OPE		252,157		236,505	515,398	520,000	49	4,000		26,000	5.0%
Service and Supplies		569,331		706,009	1,165,263	1,200,000	1,30	0,000		(100,000)	-8.3%
Depreciation		163,419		142,513	 318,380	 320,000	28	5,000		35,000	10.9%
Total Expense		984,907		1,085,027	1,999,041	2,040,000	2,07	9,000		(39,000)	-1.9%
Net Change From Operations Net Transfers In/(Out)		89,911		122,632	186,114	150,000	29	1,000		141,000	94.0% -
Net Increase (Decrease) in Fund Balance		89,911		122,632	186,114	150,000	29	1,000		141,000	94.0%
Beginning Fund Balance						 1,790,032	1,79	0,032			-
Projected Ending Fund Balance						\$ 1,940,032	\$ 2,08	1,032	\$	141,000	7.3%

# Oregon State University Service Center Operations - Surplus Property

		Act	ual		FY2010			Fiscal Ye	1		
	F	or the Six M	onths	Ended	 ear End	 Adjusted	)	ear End	Fav	orable	%
	31	I-Dec-09	31-	-Dec-10	Final	Budget	Р	rojection	(Unfa	vorable)	Variance
Revenue											
Revenue from Outside of											
OUS	\$	117,933	\$	177,918	\$ 243,758	\$ 250,000	\$	275,000	\$	25,000	10.0%
Revenue From OUS Depts		24,081		18,855	42,303	50,000		40,000		(10,000)	-20.0%
Total Revenue		142,014		196,773	286,061	300,000		315,000		15,000	5.0%
Expense											
Total Salaries and OPE		123,411		124,747	212,796	206,500		237,000		(30,500)	-14.8%
Service and Supplies		26,213		59,391	50,772	60,000		120,000		(60,000)	-100.0%
Depreciation		3,227		3,227	 6,453	6,500		6,500			-
Total Expense		152,851		187,365	270,021	273,000		363,500		(90,500)	-33.2%
Net Change From Operations Net Transfers In/(Out)		(10,837)		9,408	16,040 -	27,000		(48,500)		(75,500)	-279.6% -
Net Increase (Decrease) in Fund Balance		(10,837)		9,408	16,040	27,000		(48,500)		(75,500)	-279.6%
Beginning Fund Balance						 145,637		145,637			-
Projected Ending Fund Balance						\$ 172,637	\$	97,137	\$	(75,500)	-43.7%

### **Service Center Operations - Miscellaneous Service Centers**

		Actua	al		FY2010		Fiscal Ye	ear 2011	
		For the Six Mor		_	Year End	Adjusted	Year End	Favorable	%
	;	31-Dec-09	31-Dec-10		Final	Budget	Projection	(Unfavorable)	Variance
Revenue									
Revenue from Outside of									
OUS	\$	348,878	\$ 297,920	\$	689,452	\$ 667,500	656,032	\$ (11,468)	-1.7%
Revenue From OUS Depts		2,170,926	2,185,092		4,810,944	4,773,695	4,562,281	(211,414)	-4.4%
Total Revenue		2,519,804	2,483,012		5,500,396	5,441,195	5,218,313	(222,882)	-4.1%
Expense									
Total Salaries and OPE		1,950,010	1,728,949		3,692,605	3,700,595	3,574,584	126,011	3.4%
Service and Supplies		841,901	704,034		1,693,152	1,863,431	1,623,934	239,497	12.9%
Depreciation		25,104	26,706		51,393	51,424	51,580	(156)	-0.3%
Total Expense		2,817,015	2,459,689		5,437,150	 5,615,450	5,250,098	365,352	6.5%
Net Change From Operations Net Transfers In/(Out)		(297,211)	23,323		63,246	(174,255)	(31,785)	142,470	-81.8% -
Net Increase (Decrease) in Fund Balance		(297,211)	23,323		63,246	(174,255)	(31,785)	142,470	-81.8%
Beginning Fund Balance						 543,942	543,942	-	-
Projected Ending Fund Balance						\$ 369,687	512,157	\$ 142,470	38.5%