# SECOND QUARTER MANAGEMENT REPORTS 

## FISCAL YEAR 2018



## Quarterly Management Reports

## Fiscal Year 2018 as of December 31, 2017

## TABLE OF CONTENTS

COMPARATI VE SUMMARY REPORTS
All Operating Funds Summary ..... 1
Select Operating Funds ..... 2
EDUCATION \& GENERAL FUNDS REPORTS
EDUCATION \& GENERAL FUNDS ..... 3
OSU-CORVALLIS ..... 4
OSU-CASCADES ..... 5
STATEWI DE OPERATI ONS REPORTS
Agricultural Experiment Stations ..... 6
Extension Service ..... 7
Forest Research Lab ..... 8
Outdoor School ..... 9
AUXI LI ARIES OPERATI ONS REPORTS
University Housing \& Dining Services ..... 10
Student Centers \& Activities / Fee Clearing ..... 11
Athletics ..... 12
Student Health Services ..... 13
Transportation \& Parking Services ..... 14
OSU-CASCADES ..... 15
Miscellaneous \& Fee Clearing Funds ..... 16
SERVICE CENTER OPERATIONS REPORTS
InfRASTRUCTURE SERVICES ..... 17
Printing \& Mailing ..... 18
Motor Pool ..... 19
Client Services ..... 20
Miscellaneous Service Centers ..... 21

## All Operating Funds Summary ${ }^{1}$

Fiscal Year 2018 Budget Fiscal Year 2017 Actual

## FY2018 Board Approved Budget

Revenues
Expenditures
Net Change in Operations

Beginning Fund Balance
Fixed Asset Disposal Gain/(Loss) Net Transfers In (Out) Fund Additions (Deductions)
Ending Fund Balance


## FY2017 Actual

| Revenues | \$ | 533,454 | \$ | 89,724 | \$ | 180,777 | \$ | 22,679 | \$ | 22,951 | \$ | 6,121 | \$ | 334,348 | \$ | 1,190,054 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenditures |  | 506,425 |  | 93,560 |  | 186,406 |  | 22,626 |  | 23,223 |  | 4,022 |  | 331,432 |  | 1,167,696 |
| Net Change in Operations |  | 27,028 |  | $(3,836)$ |  | $(5,629)$ |  | 53 |  | (273) |  | 2,099 |  | 2,915 |  | 22,358 |
| Beginning Fund Balance |  | 68,563 |  | 11,445 |  | 153,280 |  | 9,917 |  | 5,087 |  | 10,310 |  | 10,548 |  | 269,150 |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | - |  | (117) |  | (7) |  | - |  | - |  | - |  | (124) |
| Net Transfers In (Out) |  | $(12,260)$ |  | 3,589 |  | $(6,495)$ |  | 594 |  | 1,070 |  | $(1,575)$ |  | $(3,079)$ |  | $(18,156)$ |
| Fund Additions (Deductions) |  | - |  | - |  | $(2,175)$ |  | (1) |  | - |  | - |  | - |  | $(2,176)$ |
| Ending Fund Balance | \$ | 83,332 | \$ | 11,198 | \$ | 138,864 | \$ | 10,555 | \$ | 5,884 | \$ | 10,835 | \$ | 10,385 | \$ | 271,052 |

${ }^{1}$ Plant Funds not included.
${ }^{2}$ Memorandum only - Interfund eliminations have not been made for certain transactions which are accounted for in more than one fund, such as internal sales.

|  | FY2018 |  |  |  | FY2017 <br> Actual |  | Projection to <br> Actual <br> Favorable <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved <br> Budget |  | Year End Projection |  |  |  |  |  |
| Education \& General Program |  |  |  |  |  |  |  |  |
| Revenues | \$ | 556,694 | \$ | 561,411 | \$ | 533,454 | \$ | 27,957 |
| Expenditures |  | 541,177 |  | 540,582 |  | 506,425 |  | $(34,157)$ |
| Net Change from Operations |  | 15,517 |  | 20,829 |  | 27,028 |  | $(6,199)$ |
| Net Transfers In (Out) |  | $(16,187)$ |  | $(18,377)$ |  | $(12,260)$ |  | $(6,117)$ |
| Net Increase (Decrease) in Fund Balance |  | (670) |  | 2,452 |  | 14,768 |  | $(12,316)$ |
| Beginning Fund Balance |  | 83,332 |  | 83,332 |  | 68,563 |  | 14,768 |
| Fund Additions/(Deductions) to Other Funds |  | - |  | - |  | - |  | - |
| Ending Fund Balance | \$ | 82,662 | \$ | 85,784 | \$ | 83,332 | \$ | 2,452 |
| Statewide Public Service Programs |  |  |  |  |  |  |  |  |
| Revenues | \$ | 88,372 | \$ | 104,212 | \$ | 89,724 | \$ | 14,487 |
| Expenditures |  | 91,362 |  | 107,911 |  | 93,560 |  | $(14,351)$ |
| Net Change from Operations |  | $(2,990)$ |  | $(3,699)$ |  | $(3,836)$ |  | 137 |
| Net Transfers In (Out) |  | 3,716 |  | 3,734 |  | 3,589 |  | 145 |
| Net Increase (Decrease) in Fund Balance |  | 726 |  | 34 |  | (248) |  | 282 |
| Beginning Fund Balance |  | 11,198 |  | 11,198 |  | 11,445 |  | (248) |
| Fund Additions/(Deductions) to Other Funds |  | - |  | - |  | - |  | - |
| Ending Fund Balance | \$ | 11,924 | \$ | 11,232 | \$ | 11,198 | \$ | 34 |
| Auxiliary Enterprises |  |  |  |  |  |  |  |  |
| Revenues | \$ | 181,274 | \$ | 183,353 | \$ | 180,777 | \$ | 2,576 |
| Expenditures ${ }^{1}$ |  | 199,100 |  | 205,253 |  | 186,406 |  | $(18,847)$ |
| Net Change from Operations |  | $(17,826)$ |  | $(21,900)$ |  | $(5,629)$ |  | $(16,271)$ |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | - |  | (117) |  | 117 |
| Net Transfers In (Out) |  | (50) |  | 581 |  | $(6,495)$ |  | 7,077 |
| Net Increase (Decrease) in Fund Balance |  | $(17,876)$ |  | $(21,318)$ |  | $(12,241)$ |  | $(9,077)$ |
| Beginning Fund Balance |  | 138,864 |  | 138,864 |  | 153,280 |  | $(14,416)$ |
| Fund Additions/(Deductions) to Other Funds |  |  |  | 3,957 |  | $(2,175)$ |  | 6,132 |
| Ending Fund Balance | \$ | 120,988 | \$ | 121,502 | \$ | 138,864 | \$ | $(17,362)$ |
| Service Center Departments |  |  |  |  |  |  |  |  |
| Revenues | \$ | 22,738 | \$ | 24,637 | \$ | 22,679 | \$ | 1,958 |
| Expenditures |  | 23,075 |  | 25,207 |  | 22,626 |  | $(2,581)$ |
| Net Change from Operations |  | (337) |  | (571) |  | 53 |  | (623) |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | - |  | (7) |  | 7 |
| Net Transfers In (Out) |  | 594 |  | 576 |  | 594 |  | (18) |
| Net Increase (Decrease) in Fund Balance |  | 257 |  | 6 |  | 640 |  | (634) |
| Beginning Fund Balance |  | 10,555 |  | 10,555 |  | 9,917 |  | 638 |
| Fund Additions/(Deductions) to Other Funds |  | - |  | 20 |  | (1) |  | 22 |
| Ending Fund Balance | \$ | 10,812 | \$ | 10,561 | \$ | 10,555 | \$ | 26 |

Depreciation expense is not included in the Board Approved Bu $\overline{\overline{d g e t} \text { but is projected and included in internal reports. Fund Additions }}$
/(Deductions) to Other funds are not included in the Board Approved Budget, nor are they projected during the year. Year-to-date
postings are included in the projection columnfor this category.

## Education \& General Funds

Fiscal Year 2018 as of December 31, 2017

## Revenues

Enrollment Fees
Fee Waivers
State Appropriations
F\&A Rate Recovery
Interest Revenue
Sales \& Services
Other Revenues

## Total Revenues

Expenses
Total Salaries and OPE
Services and Supplies
Capital Outlay
Student Aid
Total Expenses

Net Change From Operations
Transfers In
Transfers Out
Net Increase (Decrease) in Fund Balance
Beginning Fund Balance

## Ending Fund Balance

Fund Balance as a Percent of Revenue

| 2017 | Fiscal Year 2018 |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year End Final | Board Appv'd Budget | Year End Projection | Favorable (Unfavorable) | \% Change |  | $\begin{aligned} & \text { npared w/ } \\ & \text { YE2017 } \\ & \hline \end{aligned}$ | \% Change |
| \$ 387,963,322 | \$ 420,210,588 | \$ 409,326,225 | $(10,884,363)$ | -2.7\% | \$ | 21,362,903 | 5.5\% |
| $(37,680,269)$ | $(39,824,658)$ | $(39,317,907)$ | 506,751 | 1.3\% |  | $(1,637,638)$ | 4.3\% |
| 118,740,259 | 113,604,908 | 126,506,765 | 12,901,857 | 12.0\% |  | 7,766,506 | 6.5\% |
| 38,943,993 | 39,552,000 | 39,552,000 | - | - |  | 608,007 | 1.6\% |
| 6,257,928 | 4,750,000 | 6,400,000 | 1,650,000 | 34.7\% |  | 142,072 | 2.3\% |
| 15,489,934 | 15,101,025 | 15,208,291 | 107,266 | 0.7\% |  | $(281,643)$ | -1.8\% |
| 3,738,568 | 3,300,000 | 3,735,746 | 435,746 | 0.13 |  | $(2,822)$ | -0.1\% |
| 533,453,735 | 556,693,863 | 561,411,120 | 4,717,257 | 0.8\% |  | 27,957,385 | 5.2\% |
| 400,044,331 | 428,662,755 | 425,728,204 | 2,934,551 | 0.7\% |  | 25,683,873 | 6.4\% |
| 98,560,991 | 105,454,653 | 107,927,956 | $(2,473,303)$ | -2.3\% |  | 9,366,965 | 9.5\% |
| 6,926,741 | 6,159,492 | 5,825,852 | 333,640 | 0.05 |  | $(1,100,889)$ | -15.9\% |
| 893,243 | 900,000 | 1,100,000 | $(200,000)$ | (0.22) |  | 206,757 | 23.1\% |
| 506,425,306 | 541,176,900 | 540,582,012 | 594,888 | 0.1\% |  | 34,156,706 | 6.7\% |
| 27,028,429 | 15,516,963 | 20,829,108 | 5,312,145 | 34.2\% |  | $(6,199,321)$ | -22.9\% |
| 3,853,302 | 1,762,071 | 1,515,328 | $(246,743)$ | (0.14) |  | $(2,337,974)$ | -60.7\% |
| $(16,113,646)$ | $(17,948,983)$ | $(19,892,261)$ | $(1,943,278)$ | 10.8\% |  | $(3,778,615)$ | 23.4\% |
| 14,768,085 | $(669,949)$ | 2,452,175 | 3,122,124 | -466.0\% |  | (12,315,910) | -83.4\% |
| 68,563,430 | 83,331,515 | 83,331,515 | - | - |  | 14,768,085 | 21.5\% |
| \$ 83,331,515 | \$ 82,661,566 | \$ 85,783,690 | \$ 3,122,124 | 3.8\% | \$ | 2,452,175 | 2.9\% |
| 15.6\% | 14.8\% | 15.3\% |  |  |  |  |  |

## Education \& General Funds

OSU-Corvallis
Fiscal Year 2018 as of December 31, 2017

## Revenues

Enrollment Fees
Fee Waivers
State Appropriations
F\&A Rate Recovery
Interest Revenue
Sales \& Services

Other Revenues

## Total Revenues

## Expenses

| Total Salaries and OPE | 389,213,854 | 415,566,192 | 413,078,323 |  | 2,487,869 | 0.6\% |  | 23,864,469 | 6.1\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Services and Supplies | 95,510,738 | 101,447,305 | 103,575,697 |  | $(2,128,392)$ | -2.1\% |  | 8,064,959 | 8.4\% |
| Capital Outlay | 6,706,053 | 6,150,000 | 5,725,970 |  | 424,030 | 0.07 |  | $(980,083)$ | -14.6\% |
| Student Aid | 893,193 | 900,000 | 1,094,999 |  | $(194,999)$ | (0.22) |  | 201,806 | 22.6\% |
| Total Expenses | 492,323,838 | 524,063,497 | 523,474,989 |  | 588,508 | 0.1\% |  | 31,151,151 | 6.3\% |
|  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations | 27,376,705 | 17,459,462 | 22,057,657 |  | 4,598,195 | 26.3\% |  | $(5,319,048)$ | -19.4\% |
| Transfers In | 2,868,961 | 1,722,071 | 1,515,328 |  | $(206,743)$ | (0.12) |  | $(1,353,633)$ | -47.2\% |
| Transfers Out | $(16,113,646)$ | $(13,668,000)$ | $(19,942,645)$ |  | $(6,274,645)$ | 0.46 |  | $(3,828,999)$ | 23.8\% |
| Net Increase (Decrease) in Fund Balance | 14,132,020 | 5,513,533 | 3,630,340 |  | $(1,883,193)$ | -34.2\% |  | (10,501,680) | -74.3\% |
| Beginning Fund Balance | 66,526,528 | 80,658,548 | 80,658,548 |  | - | - |  | 14,132,020 | 21.2\% |
| Ending Fund Balance | \$ 80,658,548 | \$ 86,172,081 | \$ 84,288,888 | \$ | $(1,883,193)$ | -2.2\% | \$ | 3,630,340 | 4.5\% |
| Fund Balance as a Percent of Revenue | 15.5\% | 15.9\% | 15.5\% |  |  |  |  |  |  |

Education \& General Funds

## OSU-Cascades

Fiscal Year 2018 as of December 31, 2017

## Revenues

Enrollment Fees
Fee Waivers
State Appropriations
F\&A Rate Recovery
Interest Revenue
Sales \& Services
Other Revenues

## Total Revenues

## Expenses

| Total Salaries and OPE | 10,830,477 | 13,096,563 |  | 12,649,881 |  | 446,682 | 3.4\% |  | 1,819,404 | 16.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Services and Supplies | 3,050,253 | 4,007,348 |  | 4,352,259 |  | $(344,911)$ | -8.6\% |  | 1,302,006 | 42.7\% |
| Capital Outlay | 220,688 | 9,492 |  | 99,881 |  | $(90,389)$ | -952.3\% |  | $(120,807)$ | -54.7\% |
| Student Aid | 50 | - |  | 5,001 |  | $(5,001)$ | - |  | 4,951 | 9902.0\% |
| otal Expenses | 14,101,468 | 17,113,403 |  | 17,107,022 |  | 6,381 | 0.0\% |  | 3,005,554 | 21.3\% |
| Net Change From Operations | $(348,276)$ | $(1,942,499)$ |  | $(1,228,548)$ |  | 713,951 | -36.8\% |  | $(880,272)$ | 252.8\% |
| Transfers In | 984,341 | 40,000 |  | 50,384 |  | 10,384 | - |  | $(933,957)$ | -94.9\% |
| Transfers Out | - | - |  | - |  | - | - |  | - | - |
| Net Increase (Decrease) in Fund Balance | 636,065 | $(1,902,499)$ |  | $(1,178,164)$ |  | 724,335 | -38.1\% |  | $(1,814,229)$ | -285.2\% |
| Beginning Fund Balance | 2,036,902 | 2,672,967 |  | 2,672,967 |  | - | - |  | 636,065 | 31.2\% |
| nding Fund Balance | \$ 2,672,967 | \$ 770,468 | \$ | 1,494,803 | \$ | 724,335 | 94.0\% | \$ | $(1,178,164)$ | -44.1\% |
| Fund Balance as a Percent of Revenue | 19.4\% | 5.1\% |  | 9.4\% |  |  |  |  |  |  |

## Statewide Operations

Agricultural Experiment Stations

## Revenue

State Appropriation
Other Government Appropriations

Sales \& Services
Other Revenue

## Total Revenue

| FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year End Final |  | Approved Budget |  | Year End Projection |  | Favorable Unfavorable) | \% Change |  | mpared w/ 17 Year End |  |
| \$ | 32,271,744 |  | 30,929,322 | \$ | 32,569,741 | \$ | 1,640,419 | 5.3\% | \$ | 297,997 | 0.9\% |
|  | 4,322,708 |  | 4,244,040 |  | 4,669,168 |  | 425,128 | 10.0\% |  | 346,460 | 8.0\% |
|  | 2,448,200 |  | 1,866,858 |  | 1,899,820 |  | 32,962 | 1.8\% |  | $(548,380)$ | -22.4\% |
|  | 70,796 |  | 25,000 |  | 150,260 |  | 125,260 | 501.0\% |  | 79,464 | 112.2\% |
| 39,113,448 |  |  | 37,065,220 |  | 39,288,989 |  | 2,223,769 | 6.0\% |  | 175,541 | 0.4\% |
| 32,093,296 |  |  | 30,164,485 |  | 34,133,807 |  | $(3,969,322)$ | -13.2\% |  | 2,040,511 | 6.4\% |
| 8,575,571 |  |  | 8,943,202 |  | 8,792,170 |  | 151,032 | 1.7\% |  | 216,599 | 2.5\% |
| 738,433 |  |  | 723,663 |  | 491,139 |  | 232,524 | 32.1\% |  | $(247,294)$ | -33.5\% |
| 41,407,300 |  |  | 39,831,350 |  | 43,417,116 |  | $(3,585,766)$ | -9.0\% |  | 2,009,816 | 4.9\% |
| $(2,293,852)$ |  |  | $(2,766,130)$ |  | $(4,128,127)$ |  | $(1,361,997)$ | 49.2\% |  | $(1,834,275)$ | 80.0\% |
| $\begin{array}{r} 2,417,475 \\ (310,782) \end{array}$ |  |  | 2,417,475 |  | 2,442,025 |  | 24,550 | 1.0\% |  | - |  |
|  |  |  | $(200,000)$ |  | $(217,782)$ |  | $(17,782)$ | 0.09 |  | 93,000 | -29.9\% |
| $(187,159)$ |  |  | $(548,655)$ |  | $(1,903,884)$ |  | $(1,355,229)$ | 247.0\% |  | $(1,716,725)$ | 917.3\% |
|  |  |  | - |  | - |  | - | - |  | - |  |
| 4,712,667 |  |  | 4,525,508 |  | 4,525,508 |  | - | - |  | $(187,159)$ | -4.0\% |
| \$ | 4,525,508 | \$ | 3,976,853 | \$ | 2,621,624 | \$ | $(1,355,229)$ | -34.1\% |  | (1,903,884) | -42.1\% |
|  | 11.6\% |  | 10.7\% |  | 6.7\% |  |  |  |  |  |  |

## Statewide Operations

Extension Service

## Revenue

State Appropriation
Other Government Appropriations
Sales \& Services
Other Revenue

## Total Revenue

| FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year End Final |  | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) | $\%$ <br> Change |  | mpared w/ 17 Year End | \% Change |
| \$ | 23,256,785 | \$ | 24,344,755 | \$ | 23,381,528 | \$ | $(963,227)$ | -4.0\% | \$ | 124,743 | 0.5\% |
|  | 15,527,283 |  | 15,555,219 |  | 18,542,744 |  | 2,987,525 | 19.2\% |  | 3,015,461 | 19.4\% |
|  | 1,884,587 |  | 1,575,800 |  | 1,352,052 |  | $(223,748)$ | -14.2\% |  | $(532,535)$ | -28.3\% |
|  | 254,224 |  | 135,000 |  | 212,450 |  | 77,450 | 57.4\% |  | $(41,774)$ | -16.4\% |
| 40,922,879 |  |  | 41,610,774 |  | 43,488,773 |  | 1,877,999 | 4.5\% |  | 2,565,894 | 6.3\% |
| 33,141,408 |  |  | 32,975,500 |  | 34,941,367 |  | $(1,965,867)$ | -6.0\% |  | 1,799,959 | 5.4\% |
| 7,770,779 |  |  | 8,050,500 |  | 8,297,120 |  | $(246,620)$ | -3.1\% |  | 526,341 | 6.8\% |
| 201,430 |  |  | 120,000 |  | 136,650 |  | $(16,650)$ | -13.9\% |  | $(64,780)$ | -32.2\% |
| 41,113,617 |  |  | 41,146,000 |  | 43,375,137 |  | $(2,229,137)$ | -5.4\% |  | 2,261,520 | 5.5\% |
| $(190,738)$ |  |  | 464,774 |  | 113,636 |  | $(351,138)$ | 76\% |  | 304,374 | -159.6\% |
| 793,616 |  |  | 793,616 |  | 794,727 |  | 1,111 | 0.1\% |  | 304,374 |  |
| $(20,327)$ |  |  | - |  | - |  | - | - |  | - | 0.0\% |
| 582,551 |  |  | 1,258,390 |  | 908,363 |  | $(350,027)$ | -27.8\% |  | 325,812 | 55.9\% |
| - |  |  | - |  | - |  | - | - |  | - |  |
| 4,370,287 |  |  | 4,952,838 |  | 4,952,838 |  | - | - |  | 582,551 | 13.3\% |
| \$ | 4,952,838 | \$ | 6,211,228 | \$ | 5,861,201 | \$ | $(350,027)$ | -5.6\% | \$ | 908,363 | 18.3\% |
|  | 12.1\% |  | 14.9\% |  | 13.5\% |  |  |  |  |  |  |

## Statewide Operations

Forest Research Laboratory

## Revenue

State Appropriation
Other Government Appropriations
Oregon Harvest Tax
Sales \& Services

Other Revenue

## Total Revenue

## Expenditures

Total Salaries and OPE
Service and Supplies
Capital Outlay
Total Expense

Net Change From Operations
Transfers In
Transfers Out
Net Increase (Decrease) in Fund Balance
Fund Deductions
Beginning Fund Balance

## Ending Fund Balance

Fund Balance as a Percent of Revenue

| FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year End Final |  | pproved <br> Budget |  | Year End Projection |  | Favorable (Unfavorable) | $\%$ <br> Change |  | mpared w/ <br> 17 Year End | \% Change |
| \$ | 4,983,265 | \$ | 4,983,000 | \$ | 5,009,779 | \$ | 26,779 | 0.5\% | \$ | 26,514 | 0.5\% |
|  | 1,098,228 |  | 1,113,000 |  | 1,113,000 |  | - | - |  | 14,772 | 1.3\% |
|  | 3,318,757 |  | 3,400,000 |  | 3,400,000 |  | - | - |  | 81,243 | 2.4\% |
|  | 292,281 |  | 200,000 |  | 150,000 |  | $(50,000)$ | -25.0\% |  | $(142,281)$ | -48.7\% |
|  | $(4,737)$ |  | - |  | 1,000 |  | 1,000 | - |  | 5,737 | - |
|  | 9,687,794 |  | 9,696,000 |  | 9,673,779 |  | $(22,221)$ | -0.2\% |  | $(14,015)$ | -0.1\% |
| 8,429,621 |  |  | 8,800,000 |  | 8,608,051 |  | 191,949 | 2.2\% |  | 178,430 | 2.1\% |
| 2,473,095 |  |  | 1,485,000 |  | 2,742,000 |  | $(1,257,000)$ | -84.6\% |  | 268,905 | 10.9\% |
| 136,861 |  |  | 100,000 |  | 180,000 |  | $(80,000)$ | -80.0\% |  | 43,139 | 31.5\% |
| 11,039,577 |  |  | 10,385,000 |  | 11,530,051 |  | $(1,065,051)$ | -10.3\% |  | 490,474 | 4.4\% |
| $(1,351,783)$ |  |  | $(689,000)$ |  | $(1,856,272)$ |  | 1,042,830 | 151.4\% |  | $(504,489)$ | 37.3\% |
| 708,844 |  |  | 705,198 |  | 714,700 |  | 9,502 | 1.3\% |  | 5,856 | 0.8\% |
| - |  |  | - |  | - |  | - | - |  | - | - |
| $(642,939)$ |  |  | 16,198 |  | $(1,141,572)$ |  | 1,052,332 | -6496.7\% |  | $(498,633)$ | 77.6\% |
| 2,362,233 |  |  | - |  | - |  | - | - |  | - |  |
|  |  |  | 1,719,294 |  | 1,719,294 |  | - | - |  | $(642,939)$ | -27.2\% |
| \$ | 1,719,294 | \$ | 1,735,492 | \$ | 577,722 | \$ | \$ (1,157,770) | 66.7\% | \$ | (1,141,572) | -66.4\% |
|  | 17.7\% |  | 17.9\% |  | 6.0\% |  |  |  |  |  |  |

## Statewide Operations

Outdoor School

## Revenue

State Appropriation
Other Government Appropriations
Sales \& Services
Other Revenue

## Total Revenue

## Expenditures

Total Salaries and OP
Service and Supplies
Capital Outlay
Total Expense

## Net Change From Operations

Transfers In
Transfers Out
Net Increase (Decrease) in Fund Balance
Fund Deductions
Beginning Fund Balance

## Ending Fund Balance

Fund Balance as a Percent of Revenue


## Auxiliary Operations

University Housing \& Dining Services

## Revenues

Interest Revenue
Sales \& Services
Other Revenues
Internal Sales
Total Revenues

| FY2017 <br> Year End Final |  | Fiscal Year 2018 |  |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Approved Budget |  | Year End Projection |  | Favorable(Unfavorable) |  |  | \% <br> Change | Compared w/ <br> FY17 Year End |  | \% <br> Change |
| \$ | 84,290 | \$ | 70,000 | \$ | 150,000 | \$ | \$ | 80,000 | 114.3\% |  | \$ 65,710 | 78.0\% |
|  | 53,531,109 |  | 56,425,000 |  | 56,425,000 |  |  | - | 0.0\% |  | 2,893,891 | 5.4\% |
|  | 28,754 |  | - |  | 90,000 |  |  | 90,000 | 0.0\% |  | 61,246 |  |
|  | 1,929,061 |  | 1,615,000 |  | 1,815,000 |  |  | 200,000 | 12.4\% |  | $(114,061)$ | -5.9\% |
|  | 55,573,214 |  | 58,110,000 |  | 58,480,000 |  |  | 370,000 | 0.6\% |  | 2,906,786 | 5.2\% |
|  | 21,582,508 |  | 24,315,354 |  | 24,315,354 |  |  | - | 0.0\% |  | 2,732,846 | 12.7\% |
|  | 25,084,937 |  | 25,194,646 |  | 25,464,646 |  |  | $(270,000)$ | -1.1\% |  | 379,709 | 1.5\% |
|  | 4,581,149 |  | 4,600,000 |  | 4,700,000 |  |  | $(100,000)$ | -2.2\% |  | 118,851 | 2.6\% |
|  | 51,248,594 |  | 54,110,000 |  | 54,480,000 |  |  | $(370,000)$ | -0.7\% |  | 3,231,406 | 6.3\% |
|  | 4,324,620 |  | 4,000,000 |  | 4,000,000 |  |  | - | 0.0\% |  | $(324,620)$ | -7.5\% |
|  | $(2,142)$ |  |  |  |  |  |  | - | 0.0\% |  | 2,142 | - |
|  | 1,042,738 |  |  |  |  |  |  | - | 0.0\% |  | $(1,042,738)$ | - |
|  | $(5,437,455)$ |  | $(4,000,000)$ |  | $(5,000,000)$ |  |  | $(1,000,000)$ | 25.0\% |  | 437,455 | -8.0\% |
|  | $(72,239)$ |  | - |  | $(1,000,000)$ |  |  | $(1,000,000)$ | 0.0\% |  | $(927,761)$ | 1284.3\% |
|  | 5,051,496 |  | - |  | - |  |  | - | 0.0\% |  | $(5,051,496)$ | -100.0\% |
|  | - |  | - |  | - |  |  | - | 0.0\% |  | - | - |
|  | 17,035,736 |  | 22,014,993 |  | 22,014,993 |  |  | - | 0.0\% |  | 4,979,257 | 29.2\% |
| \$ | 22,014,993 | \$ | 22,014,993 | \$ | 21,014,993 | \$ | \$ | $(1,000,000)$ | -4.5\% |  | \$ (1,000,000) | -4.5\% |

[^0]
## Auxiliary Operations

Student Centers \& Activities/Fee Clearing
Fiscal Year 2018 as of December 31, 2017

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year End Final | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | $\%$ <br> Change | Compared w/ FY17 Year End |  | \% <br> Change |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Student Fees | \$ | 26,152,292 | \$ | 27,265,723 |  | 27,265,723 | \$ | - | 0.0\% | \$ | 1,113,431 | 4.3\% |
| Gifts |  | 17,399 |  | - |  |  |  | - | 0.0\% |  | $(17,399)$ | - |
| Interest Revenue |  | 488,530 |  | 348,036 |  | 475,000 |  | 126,964 | 36.5\% |  | $(13,530)$ | -2.8\% |
| Sales \& Services |  | 6,298,777 |  | 6,033,375 |  | 6,033,375 |  | - | 0.0\% |  | $(265,402)$ | -4.2\% |
| Other Revenues |  | 68,885 |  | 67,880 |  | 67,880 |  | - | 0.0\% |  | $(1,005)$ | -1.5\% |
| Internal Sales |  | 730,238 |  | 644,690 |  | 644,690 |  | - | 0.0\% |  | $(85,548)$ | -11.7\% |
| Total Revenues |  | 33,756,121 |  | 34,359,704 |  | 34,486,668 |  | 126,964 | 0.4\% |  | 730,547 | 2.2\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 13,490,546 |  | 14,613,381 |  | 14,413,381 |  | 200,000 | 1.4\% |  | 922,835 | 6.8\% |
| Service and Supplies |  | 13,417,973 |  | 13,903,984 |  | 13,903,984 |  | - | 0.0\% |  | 486,011 | 3.6\% |
| Student Aid |  | 397,853 |  | 445,992 |  | 445,992 |  | - | 0.0\% |  | 48,139 | 1.3\% |
| Depreciation |  | 3,600,458 |  | 3,584,431 |  | 3,584,431 |  | - | 0.0\% |  | $(16,027)$ | 0.0\% |
| Total Expenses |  | 30,906,830 |  | 32,547,788 |  | 32,347,788 |  | 200,000 | 0.6\% |  | 1,440,958 | 4.7\% |
| Net Change From Operations |  | 2,849,291 |  | 1,811,916 |  | 2,138,880 |  | 326,964 | 18.0\% |  | $(710,411)$ | -24.9\% |
| Fixed Asset Disposal Gain/Loss |  | - |  | - |  | - |  | - | 0.0\% |  | - | 0.0\% |
| Transfers In - From Ed \& General Fund |  | 248,383 |  | - |  | 200 |  | 200 | 0.0\% |  | $(248,183)$ | - |
| Transfers In - Other |  | 819,992 |  | - |  | - |  | - | 0.0\% |  | $(819,992)$ | - |
| Transfers Out - Incidental Fee Resources |  | $(2,673,568)$ |  | $(2,673,568)$ |  | $(2,673,568)$ |  | - | 0.0\% |  | - | 0.0\% |
| Transfers Out - Other |  | $(2,061,899)$ |  | $(865,035)$ |  | $(52,000)$ |  | 813,035 | -94.0\% |  | 2,009,899 | -97.5\% |
| Net Increase (Decrease) in Fund Balance |  | $(817,801)$ |  | $(1,726,687)$ |  | $(586,488)$ |  | 1,140,199 | -66.0\% |  | 231,313 | -28.3\% |
| NIP Change in Fixed Assets |  | 2,294,860 |  | - |  | - |  | - | 0.0\% |  | $(2,294,860)$ | - |
| Fund Additions from Other Funds |  | 1,528,805 |  | - |  | - |  | - | 0.0\% |  | $(1,528,805)$ | - |
| Fund Add/Ded for Internal Loan |  | - |  | - |  | - |  | - | 0.0\% |  | - | - |
| Fund Deductions to Other Funds |  | $(1,828,805)$ |  | - |  | - |  | - | 0.0\% |  | 1,828,805 | - |
| Beginning Fund Balance |  | 60,004,786 |  | 61,181,845 |  | 61,181,845 |  | - | 0.0\% |  | 1,177,059 | 2.0\% |
| Ending Fund Balance Operations | \$ | 61,181,845 | \$ | 59,455,158 | \$ | 60,595,357 | \$ | 1,140,199 | 1.9\% | \$ | $(586,488)$ | -1.0\% |

${ }^{1}$ Board approved budget does not inlude depreciation, transfers to/from other Auxiliary units or Fund Additions/Deductions. Numbers are presented in this report for comparison purposes. Fund Additions/Deductions are not projected during the year and reflect year-to-date postings only.

## Auxiliary Operations

Athletics

Fiscal Year 2018 as of December 31, 2017

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year End Final | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | $\%$ <br> Change | Compared w/ FY17 Year End |  | \% Change |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gifts | \$ | 192,967 | \$ | - | \$ | - | \$ | - | 0.0\% | \$ | $(192,967)$ | -100.0\% |
| Interest Revenue |  | 738,814 |  | 565,000 |  | 565,000 |  | - | 0.0\% |  | $(173,814)$ | -23.5\% |
| Lottery Proceeds |  | 453,200 |  | - |  | 453,200 |  | 453,200 | 0.8\% |  |  | - |
| Sales \& Services |  | 57,125,874 |  | 55,142,503 |  | 54,878,435 |  | $(264,068)$ | 0.0\% |  | $(2,247,439)$ | -3.9\% |
| Other Revenues |  | 3,923,795 |  | 2,022,833 |  | 2,022,833 |  | - | 0.0\% |  | $(1,900,962)$ | -48.4\% |
| Internal Sales |  | 32,523 |  | 100,000 |  | 110,000 |  | 10,000 | 10.0\% |  | 77,477 | 238.2\% |
| Total Revenues |  | 62,467,173 |  | 57,830,336 |  | 58,029,468 |  | 199,132 | 0.3\% |  | $(4,437,705)$ | -7.1\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 26,290,826 |  | 29,319,201 |  | 32,006,895 |  | $(2,687,694)$ | -9.2\% |  | 5,716,069 | 21.7\% |
| Service and Supplies |  | 33,282,723 |  | 32,195,681 |  | 33,271,722 |  | $(1,076,041)$ | -3.3\% |  | $(11,001)$ | 0.0\% |
| Student Aid |  | 10,196,712 |  | 11,803,311 |  | 11,803,311 |  | - | 0.0\% |  | 1,606,599 | 15.8\% |
| Depreciation |  | 6,160,407 |  | 5,988,247 |  | 5,988,247 |  | - | 0.0\% |  | $(172,160)$ | -2.8\% |
| Total Expenses |  | 75,930,668 |  | 79,306,440 |  | 83,070,175 |  | $(3,763,735)$ | -4.7\% |  | 7,139,507 | 9.4\% |
| Net Change From Operations |  | $(13,463,495)$ |  | $(21,476,104)$ |  | $(25,040,707)$ |  | $(3,564,603)$ | 16.6\% |  | $(11,577,212)$ | 86.0\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(89,171)$ |  | - |  | - |  | - | - |  | 89,171 | -100.0\% |
| Transfers In - Incidental Fees |  | 2,673,568 |  | 2,673,568 |  | 2,673,568 |  | - | - |  | - | - |
| Transfers In - From Ed \& General Fund |  | 4,000,000 |  | 5,500,000 |  | 5,500,000 |  | - | - |  | 1,500,000 | 37.5\% |
| Transfers In - Other |  | 661,173 |  | - |  | - |  | - | - |  | $(661,173)$ | -100.0\% |
| Transfers Out |  | $(3,731,975)$ |  | $(545,000)$ |  | 270,000 |  | 815,000 | (1.50) |  | 4,001,975 | -107.2\% |
| Net Increase (Decrease) in Fund Balance |  | (9,949,900) |  | $(13,847,536)$ |  | $(16,597,139)$ |  | $(2,749,603)$ | 19.9\% |  | $(6,647,239)$ | 66.8\% |
| NIP Change in Fixed Assets |  | 23,062,359 |  | - |  | 58,082 |  | 58,082 | - |  | (23,004,277) | -99.7\% |
| Fund Add/Ded for Internal Loan |  | $(10,920,925)$ |  | - |  | 3,898,548 |  | 3,898,548 | - |  | 14,819,473 | -135.7\% |
| Beginning Fund Balance |  | 24,305,992 |  | 26,497,526 |  | 26,497,526 |  | - | - |  | 2,191,534 | 9.0\% |
| Ending Fund Balance Operations | \$ | 26,497,526 | \$ | 12,649,990 | \$ | 13,857,017 | \$ | 1,207,027 | 9.5\% | \$ | $(12,640,509)$ | -47.7\% |

${ }^{1}$ Board approved budget does not inlude depreciation, transfers to/from other Auxiliary units or Fund Additions/Deductions. Numbers are presented in this report for
comparison purposes. Fund Additions/Deductions are not projected during the year and reflect year-to-date postings only.

## Auxiliary Operations

Student Health Services
Fiscal Year 2018 as of December 31, 2017

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year End Final | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | \% Change | Compared w/ FY17 Year End |  | \% Change |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Student Fees | \$ | 10,584,838 | \$ | 11,652,540 | \$ | 11,652,540 |  | \$ | - | \$ | 1,067,702 | 10.1\% |
| Interest Revenue |  | 201,449 |  | 101,000 |  | 192,000 |  | 91,000 | 90.1\% |  | $(9,449)$ | -4.7\% |
| Sales \& Services |  | 7,015,225 |  | 6,418,449 |  | 7,761,747 |  | 1,343,298 | 20.9\% |  | 746,522 | 10.6\% |
| Other Revenues |  | 951,749 |  | 195,000 |  | 266,000 |  | 71,000 | - |  | $(685,749)$ | -72.1\% |
| Internal Sales |  | 32,856 |  | 30,000 |  | 30,000 |  |  |  |  | $(2,856)$ | -8.7\% |
| Total Revenues |  | 18,786,117 |  | 18,396,989 |  | 19,902,287 |  | 1,505,298 | 8.2\% |  | 1,116,170 | 5.9\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE | \$ | 10,683,092 | \$ | 11,563,618 |  | 11,563,618 |  | - | - |  | 880,526 | 8.2\% |
| Service and Supplies |  | 8,081,021 |  | 7,071,484 |  | 8,305,867 |  | $(1,234,383)$ | -17.5\% |  | 224,846 | 2.8\% |
| Depreciation |  | 127,203 |  | 124,899 |  | 146,347 |  | $(21,448)$ | -17.2\% |  | 19,144 | 15.0\% |
| Total Expenses |  | 18,891,316 |  | 18,760,001 |  | 20,015,832 |  | $(1,255,831)$ | -6.7\% |  | 1,124,516 | 6.0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | $(105,199)$ |  | $(363,012)$ |  | $(113,545)$ |  | 249,467 | -68.7\% |  | $(8,346)$ | 7.9\% |
| Transfers In - From Ed \& General Fund |  | 24,000 |  | - |  | - |  | - | - |  | $(24,000)$ | - |
| Transfers In - Other |  | 5,991 |  | - |  | 3,234 |  | 3,234 | - |  | $(2,757)$ | - |
| Transfers Out |  | - |  | - |  | - |  | - | - |  | - | - |
| Net Increase (Decrease) in Fund Balance |  | $(75,208)$ |  | $(363,012)$ |  | (110,311) |  | 252,701 | -69.6\% |  | $(35,103)$ | 46.7\% |
| Beginning Fund Balance |  | 12,084,159 |  | 12,008,951 |  | 12,008,951 |  |  | - |  | $(75,208)$ | -0.6\% |
| Ending Fund Balance Operations | \$ | 12,008,951 | \$ | 11,645,939 | \$ | 11,898,640 |  | \$ 252,701 | 2.2\% | \$ | $(110,311)$ | -0.9\% |

${ }^{1}$ Board approved budget does not inlude depreciation. Numbers are presented in this report for comparison purposes.

## Auxiliary Operations

Transportation \& Parking Services

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year End Final | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | Compared w/ FY17 Year End |  | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gifts | \$ | 14,487 | \$ | - | \$ | - | \$ | \$ - | - | \$ | $(14,487)$ | - |
| Interest Revenue |  | 41,841 |  | 17,262 |  | 18,863 |  | 18,863 | 109.3\% |  | $(22,978)$ | -54.9\% |
| Sales \& Services |  | 3,833,543 |  | 3,609,400 |  | 3,365,337 |  | 3,348,075 | 19395.6\% |  | $(468,206)$ | -12.2\% |
| Other Revenues |  | 9,029 |  | 2,000 |  | 2,000 |  | $(3,607,400)$ | -99.9\% |  | $(7,029)$ | -77.8\% |
| Internal Sales |  | 272,080 |  | 266,100 |  | 296,100 |  | 30,000 | 887.00\% |  | 24,020 | 8.8\% |
| Total Revenues |  | 4,170,980 |  | 3,894,762 |  | 3,682,300 |  | $(210,462)$ | -5.4\% |  | $(488,680)$ | -11.7\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 974,497 |  | 1,193,396 |  | 1,212,130 |  | $(18,734)$ | -1.6\% |  | 237,633 | 24.4\% |
| Service and Supplies |  | 1,255,490 |  | 1,595,632 |  | 2,044,242 |  | $(448,610)$ | -28.1\% |  | 788,752 | 62.8\% |
| Depreciation |  | 666,833 |  | 841,888 |  | 841,888 |  | - | - |  | 175,055 | 26.3\% |
| Total Expenses |  | 2,896,820 |  | 3,630,916 |  | 4,098,260 |  | $(467,344)$ | -12.9\% |  | 1,201,440 | 41.5\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | 1,274,160 |  | 263,846 |  | $(415,960)$ |  | $(679,806)$ | -257.7\% |  | $(1,690,120)$ | -132.6\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(25,378)$ |  | - |  | - |  | - | - |  | 25,378 | - |
| Transfers In |  | 388,159 |  | - |  | - |  | - | - |  | $(388,159)$ | - |
| Transfers Out |  | $(2,468,200)$ |  | $(150,000)$ |  | $(150,000)$ |  | - | - |  | 2,318,200 | -93.9\% |
| Net Increase (Decrease) in Fund Balance |  | $(831,259)$ |  | 113,846 |  | $(565,960)$ |  | $(679,806)$ | -597.1\% |  | 265,299 | -31.9\% |
| NIP Change in Fixed Assets |  | 773,038 |  | - |  | - |  | - | - |  | $(773,038)$ | - |
| Beginning Fund Balance |  | 13,120,612 |  | 13,062,391 |  | 13,062,391 |  | - | - |  | $(58,221)$ | -0.4\% |
| Ending Fund Balance Operations | \$ | 13,062,391 | \$ | 13,176,237 | \$ | 12,496,431 |  | \$ (679,806) | -5.2\% | \$ | $(565,960)$ | -4.3\% |

[^1]
## Auxiliary Operations

OSU-Cascades

${ }^{1}$ Board approved budget does not inlude depreciation, transfers to/from other Auxiliary units or Fund Additions/Deductions. Numbers are presented in this report for comparison purposes. Fund Additions/Deductions are not projected during the year and reflect year-to-date postings only.

## Auxiliary Operations

Miscellaneous \& Fee Clearing Funds

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year End Final | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | \% Change | Compared w/ FY17 Year End |  | \% Change |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Student Fees | \$ | $(154,320)$ | \$ | - |  |  | \$ | \$ | 0.0\% | \$ | 154,320 | -100.0\% |
| Interest Revenue |  | 49,798 |  | 42,065 |  | 53,919 |  | 11,854 | 28.2\% |  | 4,121 | 8.3\% |
| Sales \& Services |  | 4,223,139 |  | 4,644,772 |  | 5,767,364 |  | 1,122,592 | 24.2\% |  | 1,544,225 | 36.6\% |
| Other Revenues |  | 3,208 |  | 40 |  | 1,090 |  | 1,050 | 2625.0\% |  | $(2,118)$ | -66.0\% |
| Internal Sales |  | 457,243 |  | 513,481 |  | 406,871 |  | $(106,610)$ | -20.8\% |  | $(50,372)$ | -11.0\% |
| Total Revenues |  | 4,579,068 |  | 5,200,358 |  | 6,229,244 |  | 1,028,886 | 19.8\% |  | 1,650,176 | 36.0\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE | \$ | 1,601,569 |  | 1,554,926 |  | 1,820,725 |  | $(265,799)$ | -17.1\% |  | 219,156 | 13.7\% |
| Service and Supplies |  | 2,721,821 |  | 3,402,372 |  | 4,057,796 |  | $(655,424)$ | -19.3\% |  | 1,335,975 | 49.1\% |
| Student Aid |  | - |  | 500 |  | 500 |  | - | 0.0\% |  | 500 | 1.0\% |
| Depreciation |  | 49,316 |  | 35,309 |  | 37,089 |  | $(1,780)$ | -5.0\% |  | $(12,227)$ | 0.0\% |
| Total Expenses |  | 4,372,706 |  | 4,993,107 |  | 5,916,110 |  | $(923,003)$ | -18.5\% |  | 1,543,404 | 35.3\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | 206,362 |  | 207,251 |  | 313,134 |  | 105,883 | 51.1\% |  | 106,772 | 51.7\% |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | - |  | - |  | - | - |  | - | - |
| Transfers In |  | 13,626 |  | 10,000 |  | 10,000 |  | - | 0.0\% |  | $(3,626)$ | -26.6\% |
| Transfers Out |  |  |  |  |  |  |  | - | - |  | - | - |
| Net Increase (Decrease) in Fund Balance |  | 219,988 |  | 217,251 |  | 323,134 |  | 105,883 | 48.7\% |  | 103,146 | 46.9\% |
| Beginning Fund Balance |  | 5,930,093 |  | 6,150,081 |  | 6,150,081 |  | - | 0.0\% |  | 219,988 | 3.7\% |
| Ending Fund Balance Operations | \$ | 6,150,081 | \$ | 6,367,332 | \$ | 6,473,215 | \$ | \$ 105,883 | 1.7\% | \$ | 323,134 | 5.3\% |

[^2]
## Service Center Operations

Infrastructure Services

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year End Final |  | Approved Budget |  | Year End <br> Projection |  | Favorable (Unfavorable) |  | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ | Compared w/ FY17 Year End |  | \% Change |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales \& Services | \$ | 799,580 | \$ | 703,548 | \$ | 766,018 | \$ | 62,470 | 8.9\% | \$ | $(33,562)$ | -4.2\% |
| Other Revenue |  | - |  | - |  |  |  | - | - |  | - | - |
| Internal Sales |  | 7,251,664 |  | 7,508,378 |  | 7,808,378 |  | 300,000 | 4.0\% |  | 556,714 | 7.7\% |
| Total Revenues |  | 8,051,244 |  | 8,211,926 |  | 8,574,396 |  | 362,470 | 4.4\% |  | 523,152 | 6.5\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 3,030,390 |  | 3,125,287 |  | 3,227,447 |  | $(102,160)$ | -3.3\% |  | 197,057 | 6.5\% |
| Service and Supplies |  | 3,666,494 |  | 4,956,287 |  | 5,705,014 |  | $(748,727)$ | -15.1\% |  | 2,038,520 | 55.6\% |
| Depreciation |  | 220,347 |  | 154,536 |  | 151,776 |  | 2,760 | 1.8\% |  | $(68,571)$ | -31.1\% |
| Total Expenses |  | 6,917,231 |  | 8,236,110 |  | 9,084,237 |  | 848,127 | 10.3\% |  | 2,167,006 | 31.3\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | 1,134,013 |  | $(24,184)$ |  | $(509,841)$ |  | $(485,657)$ | 2008.2\% |  | $(1,643,854)$ | -145.0\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(3,912)$ |  | - |  | - |  | - | - |  | 3,912 | - |
| Transfers In |  | 25,137 |  | - |  | 25,000 |  | 25,000 | 0.0\% |  | (137) | -0.5\% |
| Transfers Out |  | - |  | $(76,681)$ |  | $(76,681)$ |  | - | - |  | $(76,681)$ | - |
| Net Increase (Decrease) in Fund Balance |  | 1,155,238 |  | $(100,865)$ |  | $(561,522)$ |  | $(460,657)$ | 456.7\% |  | (1,716,760) | -148.6\% |
| Beginning Fund Balance NIP Change in Fixed Assets |  | $\begin{array}{r} 814,614 \\ (1,018) \end{array}$ |  | 1,968,834 |  | 1,968,834 |  | - | - |  | 1,154,220 | 141.7\% |
| Ending Fund Balance | \$ | 1,968,834 | \$ | 1,867,969 | \$ | 1,407,312 | \$ | $(460,657)$ | -24.7\% | \$ | (561,522) | -28.5\% |

[^3]
## Service Center Operations

Printing \& Mailing

## Revenues

Sales \& Services
Other Revenue


## Expenses

| Total Salaries and OPE |  | 1,771,035 |  | 1,941,708 |  | 1,892,432 |  | 49,276 | 2.5\% |  | 121,397 | 6.9\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Service and Supplies |  | 4,355,108 |  | 3,334,979 |  | 3,687,299 |  | $(352,320)$ | -10.6\% |  | $(667,809)$ | -15.3\% |
| Depreciation |  | 98,558 |  | 225,147 |  | 211,635 |  | 13,512 | 6.0\% |  | 113,077 | 114.7\% |
| Total Expenses |  | 6,224,701 |  | 5,501,834 |  | 5,791,366 |  | $(289,532)$ | -5.3\% |  | $(433,335)$ | -7.0\% |
| Net Change From Operations |  | $(839,817)$ |  | 13,166 |  | $(134,366)$ |  | $(147,532)$ | -1120.6\% |  | 705,451 | 84.0\% |
| Transfers In |  |  |  |  |  | 35,000 |  | 35,000 | - |  | 35,000 | - |
| Transfers Out |  | - |  | - |  | - |  | - | - |  | - | - |
| Net Increase (Decrease) in Fund Balance |  | $(839,817)$ |  | 13,166 |  | $(99,366)$ |  | $(112,532)$ | -854.7\% |  | 740,451 | 88.2\% |
| Beginning Fund Balance |  | 1,615,048 |  | 775,231 |  | 775,231 |  | - | - |  | $(839,817)$ | -52.0\% |
| Ending Fund Balance | \$ | 775,231 | \$ | 788,397 |  | 675,865 |  | (112,532) | -14.3\% | \$ | $(99,366)$ | -12.8\% |

${ }^{1}$ Board approved budget does not inlude depreciation. Numbers are presented in this report for comparison purposes only.

## Service Center Operations

Motor Pool
OregonState
Fiscal Year 2018 as of December 31, 2017

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year End Final | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | Compared w/ FY17 Year End |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales \& Services | \$ | 594,939 | \$ | 571,000 | \$ | 571,070 | \$ | 70 | 0.0\% | \$ | $(23,869)$ | -4.0\% |
| Other Revenue |  | 75,091 |  | 25,000 |  | 25,000 |  |  | - |  | $(50,091)$ | -66.7\% |
| Internal Sales |  | 2,011,292 |  | 2,063,513 |  | 2,063,513 |  |  | - |  | 52,221 | 2.6\% |
| Total Revenues |  | 2,681,322 |  | 2,659,513 |  | 2,659,583 |  | 70 | 0.00 |  | $(21,739)$ | -0.8\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 732,246 |  | 785,413 |  | 775,060 |  | 10,353 | 1.3\% |  | 42,814 | 5.8\% |
| Service and Supplies |  | 1,242,804 |  | 1,192,486 |  | 1,192,486 |  | - | - |  | $(50,318)$ | -4.0\% |
| Depreciation |  | 612,360 |  | 616,395 |  | 616,395 |  | - | - |  | 4,035 | 0.7\% |
| Total Expenses |  | 2,587,410 |  | 2,594,294 |  | 2,583,941 |  | 10,353 | 0.4\% |  | $(3,469)$ | -0.1\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | 93,912 |  | 65,219 |  | 75,642 |  | 10,423 | 16.0\% |  | $(18,270)$ | -19.5\% |
| Transfers In |  |  |  | - |  | - |  |  | - |  |  | - |
| Transfers Out |  | - |  | - |  | - |  | - | - |  | - | - |
| Net Increase (Decrease) in Fund Balance |  | 93,912 |  | 65,219 |  | 75,642 |  | 10,423 | 16.0\% |  | $(18,270)$ | -19.5\% |
| Beginning Fund Balance |  | 4,955,745 |  | 5,049,212 |  | 5,049,212 |  | - | - |  | 93,467 | 1.9\% |
| NIP Change in Fixed Assets |  | (445) |  | - |  | - |  | - |  |  | 445 | - |
| Ending Fund Balance | \$ | 5,049,212 | \$ | 5,114,431 | \$ | 5,124,854 | \$ | 10,423 | 0.2\% | \$ | 75,642 | 1.5\% |

${ }^{1}$ Board approved budget does not inlude depreciation. Numbers are presented in this report for comparison purposes only.

## Service Center Operations

Client Services

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year End Final |  | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | Compared w/ FY17 Year End |  | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales \& Services | \$ | 10,427 | \$ | - | \$ | 1,117 | \$ | 1,117 | 0.0\% | \$ | $(9,310)$ | -89.3\% |
| Other Revenue |  | 1,051 |  | - |  | - |  | - | - |  | $(1,051)$ | -100.0\% |
| Internal Sales |  | 1,845,557 |  | 1,868,035 |  | 1,868,035 |  | - | - |  | 22,478 | 1.2\% |
| Total Revenues |  | 1,857,035 |  | 1,868,035 |  | 1,869,152 |  | 1,117 | 0.1\% |  | 12,117 | 0.7\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 1,738,805 |  | 1,749,352 |  | 1,610,159 |  | 139,193 | 8.0\% |  | $(128,646)$ | -7.4\% |
| Service and Supplies |  | 89,729 |  | 90,901 |  | 90,901 |  | - | - |  | 1,172 | 1.3\% |
| Depreciation |  | 2,418 |  | 1,692 |  | 1,692 |  | - |  |  | (726) | -30.0\% |
| Total Expenses |  | 1,830,952 |  | 1,841,945 |  | 1,702,752 |  | 139,193 | 7.6\% |  | $(128,200)$ | -7.0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | 26,083 |  | 26,090 |  | 166,400 |  | 140,310 | 538\% |  | 140,317 | 538.0\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(2,528)$ |  | - |  | - |  | - | - |  | 2,528 | - |
| Transfers Out |  | $(19,622)$ |  | - |  | - |  | - | - |  | 19,622 | - |
| Net Increase (Decrease) in Fund Balance |  | 3,933 |  | 26,090 |  | 166,400 |  | 140,310 | 537.8\% |  | 162,467 | 4130.9\% |
| Beginning Fund Balance |  | 122,581 |  | 126,514 |  | 126,514 |  | - | - |  | 3,933 | 3.2\% |
| Ending Fund Balance | \$ | 126,514 | \$ | 152,604 | \$ | 292,914 | \$ | 140,310 | 91.9\% | \$ | 166,400 | 131.5\% |

${ }^{1}$ Board approved budget does not inlude depreciation. Numbers are presented in this report for comparison purposes only.

## Service Center Operations

Miscellaneous Service Centers
Fiscal Year 2018 as of December 31, 2017

|  | FY2017 |  | Fiscal Year 2018 |  |  |  |  |  |  | FY18 Projection |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year End Final |  | Approved Budget |  | Year End Projection |  | Favorable (Unfavorable) |  | \% <br> Change | Compared w/ FY17 Year End |  | \% <br> Change |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | $(1,732)$ | \$ | - | \$ | - | \$ | - | - | \$ | 1,732 | - |
| Interest Revenue |  | 6,097 |  | - |  | - |  | - | - |  | $(6,097)$ | - |
| Sales \& Services |  | 1,298,478 |  | 1,326,500 |  | 1,383,268 |  | 56,768 | 4.3\% |  | 84,790 | 6.5\% |
| Other Revenue |  | 112,064 |  | - |  | 4,221 |  | - | - |  | $(107,843)$ | -96.2\% |
| Internal Sales |  | 3,289,666 |  | 3,156,860 |  | 4,488,969 |  | 1,332,109 | 42.2\% |  | 1,199,303 | 36.5\% |
| Total Revenues |  | 4,704,573 |  | 4,483,360 |  | 5,876,458 |  | 1,393,098 | 31.1\% |  | 1,171,885 | 24.9\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 2,941,631 |  | 2,995,802 |  | 3,880,661 |  | $(884,859)$ | -29.5\% |  | 939,030 | 31.9\% |
| Service and Supplies |  | 2,084,922 |  | 1,887,881 |  | 2,153,053 |  | $(265,172)$ | -14.0\% |  | 68,131 | 3.3\% |
| Depreciation |  | 39,566 |  | 17,344 |  | 11,124 |  | $(6,220)$ | -35.9\% |  | $(28,442)$ | -71.9\% |
| Total Expenses |  | 5,066,119 |  | 4,901,027 |  | 6,044,838 |  | 1,143,811) | -23.3\% |  | 978,719 | 19.3\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Change From Operations |  | $(361,546)$ |  | $(417,667)$ |  | $(168,380)$ |  | 249,287 | -59.7\% |  | 193,166 | -53.4\% |
| Fixed Asset Disposal Gain/(Loss) |  | (793) |  | - |  |  |  | - | - |  | 793 | - |
| Transfers In |  | 1,023,544 |  | 843,877 |  | 843,177 |  | (700) | -0.1\% |  | $(180,367)$ | -17.6\% |
| Transfers Out |  | $(434,801)$ |  | $(250,000)$ |  | $(250,000)$ |  | - | - |  | 184,801 | -42.5\% |
| Net Increase (Decrease) in Fund Balance |  | 226,404 |  | 176,210 |  | 424,797 |  | 248,587 | 141.1\% |  | 198,393 | 87.6\% |
| Beginning Fund Balance |  | 2,409,157 |  | 2,635,561 |  | 2,635,561 |  | - | - |  | 226,404 | 9.4\% |
| NIP Change in fixed Assets |  | - |  | - |  | 20,388 |  | - | - |  | 20,388 | - |
| Ending Fund Balance | \$ | 2,635,561 | \$ | 2,811,771 | \$ | 3,060,358 | \$ | 248,587 | 8.8\% | \$ | 424,797 | 16.1\% |

${ }^{1}$ Board approved budget does not inlude depreciation. Numbers are presented in this report for comparison purposes only.
Service Center Operations includes: Advanced Media Presentation Services, Animal Isolation Lab, Campus ID System, Chemistry Stores, Desktop Services, Electron Microscopy, Forestry Quantitative Science LAN, Lab Animal Services, Mass Spectrometer, Statistical Services, Sterile Mouse Program, and Surplus Property.


[^0]:    ${ }^{1}$ Board approved budget does not inlude depreciation, transfers to/from other Auxiliary units or Fund Additions/Deductions. Numbers are presented in this report for comparison purposes. Fund Additions/Deductions are not projected during the year and reflect year-to-date postings only.

[^1]:    ${ }^{1}$ Board approved budget does not inlude depreciation, transfers to/from other Auxiliary units or Fund Additions/Deductions. Numbers are presented in this report for comparison purposes. Fund Additions/Deductions are not projected during the year and reflect year-to-date postings only.

[^2]:    ${ }^{1}$ Board approved budget does not inlude depreciation, transfers to/from other Auxiliary units or Fund Additions/Deductions. Numbers are presented in this report for comparison purposes. Fund Additions/Deductions are not projected during the year and reflect year-to-date postings only.

[^3]:    ${ }^{1}$ Board approved budget does not inlude depreciation. Numbers are presented in this report for comparison purposes only.

