## OFFICE OF BUDGET \& FISCAL PLANNING

# FISCAL YEAR 2018 MANAGEMENT REPORTS 

 ENDING JUNE 30, 2018

Oregon State
University

## Oregon State University

Page
Table of Contents ..... i
Introduction ..... 1
Graphs: Sources and Uses of Funds ..... 2
Analysis of Financial Results: Budgeted Operations
Operating Funds - Summary Balance Sheet ..... 3
Operating Funds - Revenue \& Expense Statement ..... 4
Graphs: Fund Balances ..... 5
Education and General Funds Reports
E\&G Overall ..... 6
OSU - Corvallis ..... 10
OSU - Cascades ..... 13
Statewide Public Services
Agricultural Experiment Stations ..... 16
Extension Service ..... 20
Forest Research Laboratory ..... 24
Analysis of Financial Results: Auxiliary Operations
Housing \& Dining Services ..... 28
Student Centers \& Activities/Fee Clearing ..... 30
Athletics ..... 32
Student Health Services \& CAPS ..... 35
Parking ..... 37
Auxiliary Operations at OSU-Cascades ..... 40
Miscellaneous Auxiliary Funds ..... 43
Analysis of Financial Results: Service Center Operations
Infrastructure Services ..... 46
Printing and Mailing ..... 49
Motor Pool ..... 52
Client Services ..... 54
Miscellaneous Service Center Funds ..... 57
Designated Operations, Gift Funds \& Externally Funded Expenditures ..... 60
Royalty Funds ..... 62
Debt Service ..... 63

The following unaudited financial statements have been prepared for internal management purposes, providing a summary of all operating funds and detailing information on revenues, expenses, transfers, and fund balances for the Education and General Program, Statewide Public Services, Auxiliary Operations, Service Center Operations, and the inclusion of Supplemental Schedules. The report includes fiscal year 2018 balance sheets, operating and cash flow statements, and comparisons with results for fiscal year June 30, 2017.

## Sources \& Uses of Funds ${ }^{1}$




[^0]
## Operating Funds ${ }^{1}$

## Summary Balance Sheet

Fiscal Years 2018 and 2017
(in thousands)

| FY2018 | Education \& General |  | Statewide Public Services ${ }^{3}$ |  | Auxiliary <br> Enterprises |  | Service Center <br> Departments |  | Designated Operations |  | Royalty <br> Funds |  | Restricted <br> Funds |  | Total ${ }^{2}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets | \$ | 141,234 | \$ | 25,653 | \$ | 30,139 | \$ | 11,511 | \$ | 8,431 | \$ | 12,387 | \$ | 58,137 | \$ | 287,492 |
| Non-Current Assets |  | - |  | - |  | 443,657 |  | 5,167 |  | 49 |  |  |  |  |  | 448,873 |
| Total Assets |  | 141,234 |  | 25,653 |  | 473,796 |  | 16,678 |  | 8,479 |  | 12,387 |  | 58,137 |  | 736,364 |
| Current Liabilities |  | 52,813 |  | 10,847 |  | 24,979 |  | 5,138 |  | 2,694 |  | 1,432 |  | 47,421 |  | 145,323 |
| Non-Current Liabilities |  | 4,026 |  | 1,268 |  | 308,483 |  | 151 |  | 1 |  | 274 |  |  |  | 314,203 |
| Fund Balance |  | 84,395 |  | 13,538 |  | 140,335 |  | 11,389 |  | 5,785 |  | 10,681 |  | 10,716 |  | 276,839 |
| Total Liabilities \& Fund Balance | \$ | 141,234 | \$ | 25,653 | \$ | 473,796 | \$ | 16,678 | \$ | 8,479 | \$ | 12,387 | \$ | 58,137 | \$ | 736,364 |

FY2017

| Current Assets | \$ | 139,245 | \$ | 17,191 | \$ | 37,006 | \$ | 10,110 | \$ | 8,916 | \$ | 12,956 | \$ | 57,313 | \$ | 282,737 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-Current Assets |  | - |  | - |  | 444,940 |  | 4,847 |  | 94 |  | - |  | - |  | 449,882 |
| Total Assets |  | 139,245 |  | 17,191 |  | 481,946 |  | 14,957 |  | 9,010 |  | 12,956 |  | 57,313 |  | 732,619 |
| Current Liabilities |  | 51,525 |  | 4,658 |  | 28,571 |  | 4,234 |  | 3,125 |  | 1,800 |  | 46,929 |  | 140,843 |
| Non-Current Liabilities |  | 4,388 |  | 1,336 |  | 314,511 |  | 167 |  | 1 |  | 321 |  | - |  | 320,724 |
| Fund Balance |  | 83,332 |  | 11,198 |  | 138,864 |  | 10,555 |  | 5,884 |  | 10,835 |  | 10,385 |  | 271,052 |
| Total Liabilities \& Fund Balance | \$ | 139,245 | \$ | 17,191 | \$ | 481,946 | \$ | 14,957 | \$ | 9,010 | \$ | 12,956 | \$ | 57,313 | \$ | 732,619 |

[^1]
## Operating Funds ${ }^{1}$ <br> Statement of Revenues and Expenses

Fiscal Year 2018 and 2017
(in thousands)

|  |  <br> General | Statewide <br> Public Services $^{\mathbf{3}}$ | Auxiliary <br> Enterprises | Service Center <br> Departments | Designated <br> Operations | Royalty <br> Funds | Restricted <br> Funds | Total $^{\mathbf{2}}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## FY2017

| Revenues | \$ | 533,454 | \$ | 89,724 | \$ | 180,777 | \$ | 22,679 | \$ | 22,951 | \$ | 6,121 | \$ | 334,348 | \$ | 1,190,054 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses |  | 506,425 |  | 93,560 |  | 186,406 |  | 22,626 |  | 23,223 |  | 4,022 |  | 331,432 |  | 1,167,696 |
| Net Change from Operations |  | 27,028 |  | $(3,836)$ |  | $(5,629)$ |  | 53 |  | (273) |  | 2,099 |  | 2,915 |  | 22,358 |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | - |  | (117) |  | (7) |  | - |  | - |  | - |  | (124) |
| Net Transfers |  | $(12,260)$ |  | 3,589 |  | $(6,495)$ |  | 594 |  | 1,070 |  | $(1,575)$ |  | $(3,079)$ |  | $(18,156)$ |
| Beginning Fund Balance |  | 68,563 |  | 11,445 |  | 153,280 |  | 9,917 |  | 5,087 |  | 10,310 |  | 10,548 |  | 213,481 |
| Fund Additions (Deductions) |  | - |  | - |  | $(2,175)$ |  | (1) |  | - |  | - |  | - |  | $(2,176)$ |
| Ending Fund Balance | \$ | 83,332 | \$ | 11,198 | \$ | 138,864 | \$ | 10,555 | \$ | 5,884 | \$ | 10,835 | \$ | 10,385 | \$ | 271,052 |

[^2]
## Fund Balances

Fiscal Years 2017 and 2018



Fiscal year ending June 30, 2018

## OregonState University

Background: Education and General (E\&G) funds support the general operations of the University and its primary missions of instruction, research, and public service. The major sources of revenue are tuition, state appropriations, and indirect cost recovery from federal grants.

Revenues: Overall revenue is up $\$ 34$ million, or $6.4 \%$ higher than FY2017.
Revenues from tuition and fees exceed last year's actual by $\$ 19.2$ million or 5\% due to enrollment growth and rate increases. The three primary sources of revenue increases were undergraduate non-residents, undergraduate residents and Ecampus.

Fee waivers treated as negative revenue, increased $5.9 \%$ at $\$ 39.9$ million over FY2017.
State appropriations were 6.6\% higher than FY2017.
The F\&A Rate Recovery revenue is primarily from federal grants, and increased 8\% from FY2017.
Expenses: Operating expenses increased by $\$ 30.3$ million or $6 \%$ from FY2017. Total Salaries and OPE (Other Payroll Expenses) rose by $6.5 \%$ resulting from a $3 \%$ raise and some additional hiring. Spending for services and supplies totaled $\$ 104.8$ million, an increase of $\$ 6.2$ million or $6.4 \%$ over last year. Most increases were in miscellaneous fees and services, business advertising and promotions, and loss on investments. The primary sources of transfers in came from royalties ( $\$ 1.9$ million). Transfers out consisted of $\$ 6.6$ million to Athletics, $\$ 15$ million to Plant Funds and $\$ 2.5$ million to various self-support funds.

The E\&G fund balance increased by $\$ 1$ million, resulting in a fund balance that is $15 \%$ of revenue.
Balance Sheet: The balance sheet represents institutional assets and liabilities on an accrual basis as of June 30, 2018, including a comparison to June 30, 2017. Fund balance is an indicator of an operation's current financial condition. The fund balance changes over time, reflecting the operating results for the reporting period and a surplus or a downturn in the organization's financial condition.

Assets: The cash balance for the E\&G funds decreased by $\$ 300$ thousand over June 30 of the previous year due primarily to the cash inflow from operating activities and offset by net transfers of $\$ 24.9$ million.

Liabilities: The liabilities increased by $\$ 1$ million due to an increase in deferred revenues of $\$ 2.3$ million and a decrease in accounts payable of $\$ 1.2$ million. Deferred revenues reflect monies receipted for Summer Session and Summer Extended Campus revenue in FY2017 for FY2018.

## Balance Sheet <br> Education and General Funds

| As of June 30, | $\mathbf{2 0 1 8}$ |  |  | Increase <br> (Decrease) | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

Liabilities and Fund Balance

| Current Liabilities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Payable | \$ | 8,709,814 | \$ | 9,943,654 | \$ | $(1,233,840)$ | 12.4\% |
| Salaries and Wages Payable |  | 2,177,331 |  | 1,888,101 |  | 289,230 | 15.3\% |
| Compensated Absence Liability |  | 12,334,547 |  | 12,359,531 |  | $(24,984)$ | 0.2\% |
| Deposits |  | 232,970 |  | 187,759 |  | 45,211 | 24.1\% |
| Deferred Revenues |  | 29,301,463 |  | 27,062,763 |  | 2,238,700 | 8.3\% |
| Due to Other Funds |  | 56,423 |  | 83,606 |  | $(27,183)$ | 32.5\% |
| Total Current Liabilities |  | 52,812,547 |  | 51,525,414 |  | 1,287,133 | 2.5\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 4,026,439 |  | 4,387,800 |  | $(361,361)$ | 8.2\% |
| Total Liabilities |  | 56,838,986 |  | 55,913,214 |  | 925,772 | 1.7\% |
| Fund Balance |  | 84,394,747 |  | 83,331,515 |  | 1,063,232 | 1.3\% |
| Total Liabilities and Fund Balance | \$ | 141,233,734 | \$ | 139,244,729 | \$ | 1,989,004 | 1.4\% |

## Statement of Revenues, Expenses, and Other Changes Education and General Funds

For the Twelve Months Ending June 30, 2018 and 2017

|  | 2018 |  | 2017 |  | Increase (Decrease) |  | $\%$ <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 407,197,656 | \$ | 387,963,322 | \$ | 19,234,334 | 5.0\% |
| Fee Remissions |  | $(39,918,755)$ |  | $(37,680,269)$ |  | 2,238,486 | 5.9\% |
| State Appropriations |  | 126,540,564 |  | 118,740,259 |  | 7,800,305 | 6.6\% |
| F\&A Rate Recovery |  | 42,057,377 |  | 38,943,993 |  | 3,113,384 | 8.0\% |
| Interest Revenues |  | 5,804,429 |  | 6,257,928 |  | $(453,499)$ | 7.2\% |
| Sales and Services |  | 17,372,894 |  | 15,489,934 |  | 1,882,960 | 12.2\% |
| Other Revenues |  | 3,875,632 |  | 3,738,568 |  | 137,064 | 3.7\% |
| Total Revenues |  | 562,929,795 |  | 533,453,735 |  | 33,953,033 | 6.4\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 425,889,865 |  | 400,044,331 |  | 25,845,534 | 6.5\% |
| Service and Supplies |  | 104,839,742 |  | 98,560,991 |  | 6,278,751 | 6.4\% |
| Capital Outlay |  | 4,754,414 |  | 6,926,741 |  | $(2,172,327)$ | 31.4\% |
| Student Aid |  | 1,274,923 |  | 893,243 |  | 381,680 | 42.7\% |
| Total Expenses |  | 536,758,945 |  | 506,425,306 |  | 30,333,639 | 6.0\% |
| Net Change From Operations |  | 26,170,850 |  | 27,028,429 |  | $(857,579)$ | 3.2\% |
| Transfers In |  | 7,411,187 |  | 3,853,302 |  | 3,557,885 | 92.3\% |
| Transfers Out |  | $(32,518,805)$ |  | $(16,113,646)$ |  | 16,405,159 | 101.8\% |
| Net Increase (Decrease) in Fund Balance |  | 1,063,232 |  | 14,768,085 |  | $(13,704,853)$ | 92.8\% |
| Beginning Fund Balance |  | 83,331,515 |  | 68,563,430 |  | 14,768,085 | 21.5\% |
| Ending Fund Balance | \$ | 84,394,747 | \$ | 83,331,515 | \$ | 1,063,232 | 1.3\% |

## Statement of Cash Flows

## Education and General Funds

For the Twelve Months Ending June 30, 2018

## Beginning Cash as of July 1, 2017

\$ 96,589,903

Net Cash Provided (Used) by Changes in Assets and Liabilities

|  | June 2017 | June 2018 | Change |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Accounts Receivable (Net) | \$ 35,091,406 | \$ 35,367,468 | \$ $(276,062)$ |
| Inventories | 877,814 | 877,463 | 351 |
| Prepaid Expenses and Deferred Charges | 4,222,451 | 5,353,565 | $(1,131,114)$ |
| Due From Other Funds | 2,463,155 | 3,358,433 | $(895,278)$ |
| Liabilities |  |  |  |
| Accounts Payable | 9,943,654 | 8,709,814 | $(1,233,840)$ |
| Salaries and Wages Payable | 1,888,101 | 2,177,331 | 289,230 |
| Compensated Absence Liabilities (Long/Short) | 16,747,331 | 16,360,986 | $(386,345)$ |
| Deposits | 187,759 | 232,970 | 45,211 |
| Due to Other Funds | 83,606 | 56,423 | $(27,183)$ |
| Deferred Revenues | 27,062,763 | 29,301,463 | 2,238,700 |

Total Net Cash Provided (Used) by Changes in Assets and Liabilities
$(1,376,331)$

Cash Provided (Used) by Operating Activities

## Revenues

| Enrollment Fees | $\$ 407,197,656$ |
| :--- | ---: |
| Fee Remissions | $(39,918,755)$ |
| State Appropriations | $126,540,564$ |
| F\&A Rate Recovery | $42,057,377$ |
| Interest Income | $5,804,429$ |
| Sales and Services | $17,372,894$ |
| Other Revenue | $3,875,632$ |

## Expenses

Total Salaries and OPE
$(425,889,865)$
Service and Supplies
$(104,839,742)$
Capital Outlay
$(4,754,414)$
Student Aid
(1,274,923)
Net Transfers
$(25,107,618)$
Total Cash Provided (Used) by Operating Activities
1,063,233
Ending Cash as of June 30, 2018
\$ 96,276,805

Balance Sheet
Education and General Funds - Corvallis

| As of June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Cash | \$ | 93,715,027 | \$ | 93,522,365 | \$ | 192,662 | 0.2\% |
| Accounts Receivable |  | 41,000,898 |  | 41,015,304 |  | $(14,406)$ | 0.0\% |
| Allowance for Doubtful Accounts |  | $(6,147,036)$ |  | $(6,458,246)$ |  | $(311,210)$ | 4.8\% |
| Inventories |  | 877,463 |  | 877,814 |  | (351) | 0.0\% |
| Prepaid Expenses and Deferred Charges |  | 5,345,251 |  | 4,222,451 |  | 1,122,800 | 26.6\% |
| Due from Other Funds |  | 3,358,433 |  | 2,463,155 |  | 895,278 | 36.3\% |
| Total Assets | \$ | 138,150,036 | \$ | 135,642,843 | \$ | 1,884,772 | 1.4\% |

Liabilities and Fund Balance

## Current Liabilities

| Accounts Payable | \$ | 8,550,731 | \$ | 9,858,064 | \$ | (1,307,333) | 13.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries and Wages Payable |  | 2,177,331 |  | 1,888,101 |  | 289,230 | 15.3\% |
| Compensated Absence Liability |  | 12,334,547 |  | 12,359,531 |  | $(24,984)$ | 0.2\% |
| Deposits |  | 232,970 |  | 187,759 |  | 45,211 | 24.1\% |
| Deferred Revenues |  | 28,527,186 |  | 26,219,434 |  | 2,307,752 | 8.8\% |
| Due to Other Funds |  | 56,423 |  | 83,606 |  | $(27,183)$ | 32.5\% |
| Total Current Liabilities |  | 51,879,187 |  | 50,596,495 |  | 1,282,692 | 2.5\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 4,026,439 |  | 4,387,800 |  | $(361,361)$ | 8.2\% |
| Total Liabilities |  | 55,905,627 |  | 54,984,295 |  | 921,331 | 1.7\% |
| Fund Balance |  | 82,244,409 |  | 80,658,548 |  | 1,585,861 | 2.0\% |
| Total Liabilities and Fund Balance | \$ | 138,150,036 | \$ | 135,642,843 | \$ | 2,507,193 | 1.8\% |

## Statement of Revenues, Expenses, and Other Changes Education and General Funds - Corvallis

For the Twelve Months Ending June 30, 2018 and 2017

|  | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 397,941,789 | \$ | 379,967,339 | \$ | 17,974,450 | 4.7\% |
| Fee Remissions |  | $(39,534,948)$ |  | $(37,439,801)$ |  | 2,095,147 | 5.6\% |
| State Appropriations |  | 119,578,844 |  | 112,828,816 |  | 6,750,028 | 6.0\% |
| F\&A Rate Recovery |  | 42,057,377 |  | 38,943,993 |  | 3,113,384 | 8.0\% |
| Interest Revenues |  | 5,804,118 |  | 6,259,323 |  | $(455,205)$ | 7.3\% |
| Sales and Services |  | 17,301,576 |  | 15,419,887 |  | 1,881,689 | 12.2\% |
| Other Revenues |  | 3,845,939 |  | 3,720,986 |  | 124,953 | 3.4\% |
| Total Revenues |  | 546,994,694 |  | 519,700,543 |  | 31,484,446 | 6.1\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 413,248,174 |  | 389,213,854 |  | 24,034,320 | 6.2\% |
| Service and Supplies |  | 101,308,812 |  | 95,510,738 |  | 5,798,074 | 6.1\% |
| Capital Outlay |  | 4,624,959 |  | 6,706,053 |  | $(2,081,094)$ | 31.0\% |
| Student Aid |  | 1,274,823 |  | 893,193 |  | 381,630 | 42.7\% |
| Total Expenses |  | 520,456,769 |  | 492,323,838 |  | 28,132,931 | 5.7\% |
| Net Change From Operations |  | 26,537,925 |  | 27,376,705 |  | $(838,780)$ | 3.1\% |
| Transfers In |  | 7,334,142 |  | 2,868,961 |  | 4,465,181 | 155.6\% |
| Transfers Out |  | $(32,286,206)$ |  | $(16,113,646)$ |  | 16,172,560 | 100.4\% |
| Net Increase (Decrease) in Fund Balance |  | 1,585,861 |  | 14,132,020 |  | $(12,546,159)$ | 88.8\% |
| Beginning Fund Balance |  | 80,658,548 |  | 66,526,528 |  | 14,132,020 | 21.2\% |
| Ending Fund Balance | \$ | 82,244,409 | \$ | 80,658,548 | \$ | 1,585,861 | 2.0\% |

## Statement of Cash Flows

## Education and General Funds - Corvallis

## For the Twelve Months Ending June 30, 2018

## Beginning Cash as of July 1, 2017

Net Cash Provided (Used) by Changes in Assets and Liabilities

|  | June 2017 |  | June 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Accounts Receivable (Net) | \$ | 34,557,058 | \$ | 34,853,862 | \$ | $(296,804)$ |
| Inventories |  | 877,814 |  | 877,463 |  | 351 |
| Prepaid Expenses \& Deferred Charges |  | 4,222,451 |  | 5,345,251 |  | $(1,122,800)$ |
| Due From Other Funds |  | 2,463,155 |  | 3,358,433 |  | $(895,278)$ |
| Liabilities |  |  |  |  |  |  |
| Accounts Payable |  | 9,858,064 |  | 8,550,731 |  | $(1,307,333)$ |
| Salaries and Wages Payable |  | 1,888,101 |  | 2,177,331 |  | 289,230 |
| Compensated Absence Liabilities (Long/Short) |  | 16,747,331 |  | 16,360,986 |  | $(386,345)$ |
| Deposits |  | 187,759 |  | 232,970 |  | 45,211 |
| Due to Other Funds |  | 26,219,434 |  | 28,527,186 |  | 2,307,752 |
| Deferred Revenues |  | 83,606 |  | 56,423 |  | $(27,183)$ |

Total Net Cash Provided (Used) by Changes in Assets and Liabilities
$(1,393,200)$
Cash Provided (Used) by Operating Activities

## Revenues

| Enrollment Fees | $\$ 397,941,789$ |
| :--- | ---: |
| Fee Remissions | $(39,534,948)$ |
| State Appropriations | $119,578,844$ |
| F\&A Rate Recovery | $42,057,377$ |
| Interest Income | $5,804,118$ |
| Sales and Services | $17,301,576$ |
| Other Revenue | $3,845,939$ |

## Expenses

Total Salaries and OPE
$(413,248,174)$
Service and Supplies
Capital Outlay
(101,308,812)

Student Aid
$(4,624,959)$

Net Transfers
(1,274,823)
$(24,952,064)$

Total Cash Provided (Used) by Operating Activities
1,585,862
Ending Cash as of June 30, 2018
\$ 93,715,027

## Balance Sheet <br> Education and General Funds - Cascades

| As of June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Cash | \$ | 2,561,779 | \$ | 3,067,538 | \$ | $(505,759)$ | 16.5\% |
| Accounts Receivable |  | 606,732 |  | 636,583 |  | $(29,851)$ | 4.7\% |
| Allowance for Doubtful Accounts |  | $(93,126)$ |  | $(102,235)$ |  | $(9,109)$ | 8.9\% |
| Prepaid Expenses and Deferred Charges |  | 8,314 |  | - |  | 8,314 |  |
| Total Assets | \$ | 3,083,698 | \$ | 3,601,886 | \$ | $(536,405)$ | 14.9\% |

Liabilities and Fund Balance

## Current Liabilities

Accounts Payable
Deferred Revenues
Total Liabilities
Fund Balance
Total Liabilities and Fund Balance

| \$ | 159,083 | \$ | 85,590 | \$ | 73,493 | 85.9\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 774,277 |  | 843,329 |  | $(69,052)$ | 8.2\% |
|  | 933,360 |  | 928,919 |  | 4,441 | 0.5\% |
|  | 2,150,339 |  | 2,672,967 |  | $(522,629)$ | 19.6\% |
| \$ | 3,083,698 | \$ | 3,601,886 | \$ | $(518,188)$ | 14.4\% |

# Statement of Revenues, Expenses, and Other Changes <br> Education and General Funds - Cascades 

For the Twelve Months Ending June 30, 2018 and 2017

|  | 2018 |  | 2017 |  | Increase (Decrease) |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 9,255,867 | \$ | 7,995,983 | \$ | 1,259,884 | 15.8\% |
| Fee Remissions |  | $(383,807)$ |  | $(240,468)$ |  | 143,339 | 59.6\% |
| State Appropriations |  | 6,961,720 |  | 5,911,443 |  | 1,050,277 | 17.8\% |
| Interest Revenues |  | 311 |  | $(1,395)$ |  | 1,706 | 122.3\% |
| Sales and Services |  | 71,318 |  | 70,047 |  | 1,271 | 1.8\% |
| Other Revenues |  | 29,693 |  | 17,582 |  | 12,111 | 68.9\% |
| Total Revenues |  | 15,935,101 |  | 13,753,192 |  | 2,468,587 | 17.9\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 12,641,691 |  | 10,830,477 |  | 1,811,214 | 16.7\% |
| Service and Supplies |  | 3,530,930 |  | 3,050,253 |  | 480,677 | 15.8\% |
| Capital Outlay |  | 129,455 |  | 220,688 |  | $(91,233)$ | 41.3\% |
| Student Aid |  | 100 |  | 50 |  | 50 | 100.0\% |
| Total Expenses |  | 16,302,176 |  | 14,101,468 |  | 2,200,658 | 15.6\% |
| Net Change From Operations |  | $(367,075)$ |  | $(348,276)$ |  | $(18,799)$ | 5.4\% |
| Transfers In |  | 77,045 |  | 984,341 |  | $(907,296)$ | 92.2\% |
| Transfers Out |  | $(232,599)$ |  | - |  | $(232,599)$ |  |
| Net Increase (Decrease) in Fund Balance |  | $(522,629)$ |  | 636,065 |  | $(1,158,694)$ | 182.2\% |
| Beginning Fund Balance |  | 2,672,967 |  | 2,036,902 |  | 636,065 | 31.2\% |
| Ending Fund Balance | \$ | 2,150,339 | \$ | 2,672,967 | \$ | $(522,629)$ | 19.6\% |

## Statement of Cash Flows <br> Education and General Funds - Cascades

For the Twelve Months Ending June 30, 2018

## Beginning Cash as of July 1, 2017

\$ 3,067,538

Net Cash Provided (Used) by Changes in Assets and Liabilities

|  | June 2017 |  | June 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Accounts Receivable (Net) | \$ | 534,348 | \$ | 513,606 | \$ | 20,742 |
| Prepaid Expenses and Deferred Charges |  | - |  | 8,314 |  | $(8,314)$ |
| Liabilities |  |  |  |  |  |  |
| Accounts Payable |  | 85,590 |  | 159,083 |  | 73,493 |
| Deferred Revenues |  | 843,329 |  | 774,277 |  | $(69,052)$ |

Total Net Cash Provided (Used) by Changes in Assets and Liabilities
16,869
Cash Provided (Used) by Operating Activities
Revenues
Enrollment Fees \$ 9,255,867
Fee Remissions
$(383,807)$
State Appropriations 6,961,720
Interest Income 311
Sales and Services 71,318
Other Revenue 29,693

## Expenses

Total Salaries and OPE
$(12,641,691)$
Service and Supplies
Capital Outlay
$(3,530,930)$
Student Aid
$(129,455)$
Net Transfers

Total Cash Provided (Used) by Operating Activities
Ending Cash as of June 30, 2018
$(522,629)$
\$ 2,561,778

## MANAGEMENT REPORTS

AGRICULTURAL EXPERIMENT STATION
Fiscal year ending as of June 30, 2018

## OregonState University

Background: The Agricultural Experiment Station (AES) is the principal agricultural research agency of the State of Oregon. It conducts research in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians. In pursuing this mission, the AES helps develop sustainable, environmentally friendly and economically viable technologies and bio-based products from renewable resources; enhances the capacity of managed landscapes and their biota to optimize the production of ecosystem services such as biodiversity, carbon sequestration, bioremediation, etc.; develops a wholesome, high value/high quality and safe food supply; provides enhanced agricultural water resource management and watershed enhancement and sustainability; sustainably addresses challenges facing Oregon's agricultural producers of food, feed, fiber, horticulture, and bio products; and develops opportunities and policies that improve the economies, social vitality and quality of life of rural communities and individuals.

Revenues: Total revenues for AES increased by $\$ 0.35$ million or $0.9 \%$ when compared to FY2017. State appropriations increased $\$ 0.3$ million or $0.9 \%$ from the previous fiscal year. The year-overyear increase was mainly associated with the year-over-year allocation cycle. Other government appropriations increased $\$ 0.2$ million. Sales and Services revenue decreased by $\$ 0.13$ million primarily due to decreased revenue from noncredit workshops and sponsorship income.

Expenses: Salary and OPE increased from $\$ 32.1$ to $\$ 33.6$ million, or $4.7 \%$. Unclassified employee costs increased $\$ 2.1$ million or $8.2 \%$. Classified employee costs remained fairly level. Student wage costs decreased $\$ 0.08$ million, or $11 \%$. Graduate student employee costs decreased $\$ 0.5$ million or $21.1 \%$. The expense for services and supplies increased $\$ 0.3$ million or $3.6 \%$, consistent with normal inflation. Capital outlay decreased $\$ 0.16$ million or $23 \%$ due to decreased purchases of equipment such as agricultural machinery and laboratory components (e.g., x-ray system and NMR spectrometer, etc.). Transfers In increased $\$ 0.1$ million or $5.4 \%$ and Transfers Out decreased $\$ 0.2$ million or $70.6 \%$.

Balance Sheet: The cash balance for AES decreased $\$ 0.1$ million and the overall fund balance for AES decreased by $\$ 1.1$ million down to $\$ 3.3$ million or $8.6 \%$ of revenue.

## Balance Sheet <br> Statewide Operations <br> Agricultural Experiment Station

| As of June 30, |  |  |  | Increase <br> (Decrease) | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## Statement of Revenues, Expenses, and Other Changes Statewide Operations <br> Agricultural Experiment Station

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| State Appropriations | \$ | 32,569,741 | \$ | 32,271,744 | \$ | 297,997 | 0.9\% |
| Other Governmental Appropriations |  | 4,517,955 |  | 4,322,708 |  | 195,247 | 4.5\% |
| Interest Revenues |  | 295 |  | 256 |  | 39 | 15.3\% |
| Sales and Services |  | 2,295,861 |  | 2,448,200 |  | $(152,339)$ | 6.2\% |
| Other Revenues |  | 76,208 |  | 70,540 |  | 5,668 | 8.0\% |
| Total Revenues |  | 39,460,060 |  | 39,113,448 |  | 346,612 | 0.9\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 33,607,545 |  | 32,093,296 |  | 1,514,249 | 4.7\% |
| Service and Supplies |  | 8,882,487 |  | 8,575,571 |  | 306,916 | 3.6\% |
| Capital Outlay |  | 568,844 |  | 738,433 |  | $(169,589)$ | 23.0\% |
| Total Expenses |  | 43,058,876 |  | 41,407,300 |  | 1,651,576 | 4.0\% |
| Net Change From Operations |  | $(3,598,816)$ |  | $(2,293,852)$ |  | (1,304,964) | 56.9\% |
| Transfers In |  | 2,547,082 |  | 2,417,475 |  | 129,607 | 5.4\% |
| Transfers Out |  | (91,374) |  | $(310,782)$ |  | 219,408 | 70.6\% |
| Net Increase (Decrease) in Fund Balance |  | $(1,143,108)$ |  | $(187,159)$ |  | $(955,949)$ | 510.8\% |
| Beginning Fund Balance |  | 4,525,508 |  | 4,712,667 |  | $(187,159)$ | 4.0\% |
| Ending Fund Balance | \$ | 3,382,400 | \$ | 4,525,508 | \$ | $(1,143,108)$ | 25.3\% |

## Statement of Cash Flows <br> Statewide Operations <br> Agricultural Experiment Station

For the Twelve Months Ending June 30, 2018

## Beginning Cash as of July 1, 2017

Net Cash Provided (Used) by Changes in Assets and Liabilities

|  | June 2017 |  | June 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Accounts Receivable | \$ | 2,320,053 | \$ | 1,400,333 | \$ | 919,720 |
| Prepaid Expenses and Deferred Charges |  | 68,873 |  | 7,559 |  | 61,314 |
| Liabilities |  |  |  |  |  |  |
| Accounts Payable |  | 313,788 |  | 258,766 |  | $(55,022)$ |
| Liability for Compensated Absences |  | 2,046,684 |  | 2,104,660 |  | 57,976 |
| Due to Other Funds |  | 20,902 |  | 14,106 |  | $(6,796)$ |

Total Net Cash Provided (Used) by Changes in Assets and Liabilities

## Cash Provided (Used) by Operating Activities

## Revenues

| State Appropriations | $\$ 32,569,741$ |
| :--- | ---: |
| Other Governmental Appropriations | $4,517,955$ |
| Interest Income | 295 |
| Sales and Services | $2,295,861$ |
| Other Revenue | 76,208 |

## Expenses

Total Salaries and OPE
Service and Supplies
Capital Outlay
Net Transfers
$(33,607,545)$
$(8,882,487)$
$(568,844)$
2,455,708

Total Cash Provided (Used) by Operating Activities
Cash as of June 30, 2018
\$ 4,517,956
路

Fiscal year ending as of June 30, 2018

Background: OSU Extension Service provides education and information based on timely research to help Oregonians solve problems and develop skills related to youth, family, community, farm, forest, energy, and marine resources. Extension Service reaches across several colleges and 37 county offices throughout the state. Funding sources include state appropriations, federal formula revenues, county appropriations, and federal grants, as well as sales and service revenues.

Revenues: Total revenues were $\$ 41.9$ million, up $\$ 1$ million or $2.4 \%$ from the prior year. Revenues from State Appropriations were increased $0.5 \%$ for FY2018 over FY2017. Other Governmental Appropriations increased by $\$ 1.1$ million or $7.6 \%$ due to increases in use of Federal Funds and County Funds. Sales and services decreased by $\$ 0.45$ million, while other revenue increased by $\$ 0.1$ million.

Expenses: Expenses increased by $\$ 2.5$ million or $6.0 \%$ from the prior year. Salaries and OPE increased by $\$ 2$ million in FY2018 or 5.9\%. Service and supplies expense increased $7.3 \%$ or $\$ 566$ thousand over the prior year. The main categories, which saw increases, were the general administration overhead charge, other professional services, miscellaneous services and supplies, and minor equipment. Capital outlay expense decreased by $\$ 52$ thousand over the prior year.

Balance Sheet: Cash decreased by $\$ 1$ million or $22.2 \%$ from the prior year.
Accounts payable yearend balance decreased by $\$ 13$ thousand due to timely receipt of invoices and payment of FY2018 expenses.

Liability for Compensated Absences balance decreased by \$229 thousand.
A net decrease in fund balance of $\$ 877$ thousand brought the ending fund balance to $\$ 4.07$ million, or $9.73 \%$ of operating revenue.

## Balance Sheet <br> Statewide Operations <br> Extension Service

| As of June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Cash | \$ | 3,516,975 | \$ | 4,522,858 | \$ | $(1,005,883)$ | 22.2\% |
| Accounts Receivable |  | 3,123,130 |  | 3,210,935 |  | $(87,805)$ | 2.7\% |
| Inventories |  | 28,502 |  | 39,970 |  | $(11,468)$ | 28.7\% |
| Prepaid Expenses and Deferred Charges |  | 60,826 |  | 70,611 |  | $(9,785)$ | 13.9\% |
| Total Assets | \$ | 6,729,433 | \$ | 7,844,374 | \$ | $(1,114,941)$ | 14.2\% |

## Liabilities and Fund Balance

| Current Liabilities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Payable | \$ | 325,712 | \$ | 339,004 | \$ | $(13,292)$ | 3.9\% |
| Compensated Absence Liability |  | 1,684,219 |  | 1,865,907 |  | $(181,688)$ | 9.7\% |
| Deposits |  | 15,728 |  | 14,528 |  | 1,200 | 8.3\% |
| Deferred Revenues |  | 14,245 |  | 9,675 |  | 4,570 | 47.2\% |
| Total Current Liabilities |  | 2,039,903 |  | 2,229,114 |  | $(189,211)$ | 8.5\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 614,181 |  | 662,422 |  | $(48,241)$ | 7.3\% |
| Total Liabilities |  | 2,654,084 |  | 2,891,536 |  | $(237,452)$ | 8.2\% |
| Fund Balance |  | 4,075,349 |  | 4,952,838 |  | $(877,489)$ | 17.7\% |
| Total Liabilities and Fund Balance | \$ | 6,729,433 | \$ | 7,844,374 | \$ | $(48,241)$ | 0.6\% |

## Statement of Revenues, Expenses, and Other Changes Statewide Operations <br> Extension Service

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| State Appropriations | \$ | 23,381,528 | \$ | 23,256,785 | \$ | 124,743 | 0.5\% |
| Other Governmental Appropriations |  | 16,705,666 |  | 15,527,283 |  | 1,178,383 | 7.6\% |
| Sales and Services |  | 1,445,346 |  | 1,884,587 |  | $(439,241)$ | 23.3\% |
| Other Revenues |  | 355,342 |  | 254,224 |  | 101,118 | 39.8\% |
| Total Revenues |  | 41,887,882 |  | 40,922,879 |  | 965,003 | 2.4\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE | \$ | 35,085,890 | \$ | 33,141,408 | \$ | 1,944,482 | 5.9\% |
| Service and Supplies |  | 8,336,747 |  | 7,770,779 |  | 565,968 | 7.3\% |
| Capital Outlay |  | 149,345 |  | 201,430 |  | $(52,085)$ | 25.9\% |
| Total Expenses |  | 43,571,982 |  | 41,113,617 |  | 2,458,365 | 6.0\% |
| Net Change From Operations |  | $(1,684,100)$ |  | $(190,738)$ |  | $(1,493,362)$ | 782.9\% |
| Transfers In |  | 1,351,580 |  | 793,616 |  | 557,964 | 70.3\% |
| Transfers Out |  | $(544,969)$ |  | $(20,327)$ |  | $(524,642)$ | 2581.0\% |
| Net Increase (Decrease) in Fund Balance |  | $(877,489)$ |  | 582,551 |  | $(1,460,040)$ | 250.6\% |
| Beginning Fund Balance |  | 4,952,838 |  | 4,370,287 |  | 582,551 | 13.3\% |
| Ending Fund Balance | \$ | 4,075,349 | \$ | 4,952,838 | \$ | $(877,489)$ | 17.7\% |

## Statement of Cash Flows <br> Statewide Operations <br> Extension Service

For the Twelve Months Ending June 30, 2018

Net Cash Provided (Used) by Changes in Assets and Liabilities

|  | June 2017 |  | June 2018 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Accounts Receivable | \$ | 3,210,935 | \$ | 3,123,130 | \$ | 87,805 |
| Inventories |  | 39,970 |  | 28,502 |  | 11,468 |
| Prepaid Expenses and Deferred Charges |  | 70,611 |  | 60,826 |  | 9,785 |
| Liabilities |  |  |  |  |  |  |
| Accounts Payable |  | 339,004 |  | 325,712 |  | $(13,292)$ |
| Liability for Compensated Absences |  | 2,528,329 |  | 2,298,400 |  | $(229,929)$ |
| Deposits |  | 14,528 |  | 15,728 |  | 1,200 |
| Deferred Revenues |  | 9,675 |  | 14,245 |  | 4,570 |

Total Net Cash Provided (Used) by Changes in Assets and Liabilities
$(128,394)$

Cash Provided (Used) by Operating Activities

## Revenue

State Appropriations
Other Governmental Appropriations
Sales \& Services
\$ 23,381,528
Other Revenue
16,705,666
1,445,346

## Expense

$$
\begin{array}{lr}
\text { Total Salaries and OPE } & (35,085,890) \\
\text { Service and Supplies } & (8,336,747) \\
\text { Capital Outlay } & (149,345)  \tag{8,336,747}\\
\text { Net Transfers } & 806,611
\end{array}
$$

Total Cash Provided (Used) by Operating Activities
Cash as of June 30, 2018
$(877,489)$
\$ 3,516,975

Fiscal year ending as of June 30, 2018

Background: The Forest Research Laboratory (FRL) is one of OSU's top-tier strengths, with programs and faculty known globally for distinction in research, teaching and outreach. Over the past year, the FRL has supported the OSU strategic plan across all three thematic areas. The breadth of faculty and staff expertise, interests, and programs across the spectrum of natural resources science, management, and business is unmatched by any peer institution. In 2017, the Center for World University Rankings scored OSU first in the nation and second in the world for Forestry, which is a testament to faculty efforts in all program areas.

The foundational sources of revenues for FRL are the state appropriation, federal formula funds and Oregon Harvest Tax. Faculty and students continue to conduct research on maintaining productive forests and the quality of life they provide for Oregonians. Research is also addressing timely natural resources issues such as climate, carbon, water quality, ecosystem services, bioenergy, and sustainable green building practices. FRL research and outreach programs support the state's economy by helping to maintain industry competitiveness, developing new products and markets, and providing jobs. The Tall Wood Design Institute, a collaboration with OSU College of Engineering and University of Oregon School of Architecture \& Allied Arts, is utilizing FRL scientists to help open the U.S. market for advanced, structural wood products and construction.

Revenues: Total revenues increased by $\$ 1.2$ million or $12.6 \%$ when compared to FY 2017 . Other Government appropriations increased $\$ 1$ million or 91.8\%.

Expenses: Total expenses increased $3 \%$ or $\$ 0.32$ million. Services and supplies increased $\$ 0.21$ million or 8.7\%.

Balance Sheet: The cash balance decreased $\$ 0.5$ million or $22.7 \%$. Accounts receivable increased by $\$ 0.8$ million. The fund balance increased $\$ 0.2$ million or $16.3 \%$.

## Balance Sheet <br> Statewide Operations <br> Forest Research Laboratory

| As of June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Cash | \$ | 1,853,074 | \$ | 2,397,572 | \$ | $(544,498)$ | 22.7\% |
| Accounts Receivable |  | 824,491 |  | 33,673 |  | 790,818 | 2348.5\% |
| Prepaid Expenses and Deferred Charges |  | 24,908 |  | 8,982 |  | 15,926 | 177.3\% |
| Total Assets | \$ | 2,702,473 | \$ | 2,440,227 | \$ | 262,246 | 10.7\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 148,592 | \$ | 197,230 | \$ | $(48,638)$ | 24.7\% |
| Compensated Absence Liability |  | 417,600 |  | 386,493 |  | 31,107 | 8.0\% |
| Total Current Liabilities |  | 566,193 |  | 583,723 |  | $(17,530)$ | 3.0\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 136,320 |  | 137,210 |  | (890) | 0.6\% |
| Total Liabilities |  | 702,513 |  | 720,933 |  | $(18,421)$ | 2.6\% |
| Fund Balance |  | 1,999,960 |  | 1,719,294 |  | 280,666 | 16.3\% |
| Total Liabilities and Fund Balance | \$ | 2,702,473 | \$ | 2,440,227 | \$ | 262,245 | 10.7\% |

## Statement of Revenues, Expenses, and Other Changes Statewide Operations Forest Research Laboratory

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | $\%$ <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| State Appropriations | \$ | 5,009,779 | \$ | 4,983,265 | \$ | 26,514 | 0.5\% |
| Other Governmental Appropriations |  | 2,106,314 |  | 1,098,228 |  | 1,008,086 | 91.8\% |
| Transfers From State Agencies |  | 3,461,999 |  | 3,318,757 |  | 143,242 | 4.3\% |
| Sales \& Services |  | 327,518 |  | 292,281 |  | 35,237 | 12.1\% |
| Other Revenues |  | 1,295 |  | $(4,737)$ |  | 6,032 | 127.3\% |
| Total Revenues |  | 10,906,905 |  | 9,687,794 |  | 1,219,111 | 12.6\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 8,515,605 |  | 8,429,621 |  | 85,984 | 1.0\% |
| Service and Supplies |  | 2,689,332 |  | 2,473,095 |  | 216,237 | 8.7\% |
| Capital Outlay |  | 160,329 |  | 136,861 |  | 23,468 | 17.1\% |
| Total Expenses |  | 11,365,267 |  | 11,039,577 |  | 325,690 | 3.0\% |
| Net Change From Operations |  | $(458,361)$ |  | $(1,351,783)$ |  | 893,422 | 66.1\% |
| Transfers In |  | 819,332 |  | 708,844 |  | 110,488 | 15.6\% |
| Transfers Out |  | $(80,305)$ |  | - |  | $(80,305)$ | - |
| Net Increase (Decrease) in Fund Balance |  | 280,666 |  | $(642,939)$ |  | 923,605 | 143.7\% |
| Beginning Fund Balance |  | 1,719,294 |  | 2,362,233 |  | $(642,939)$ | 27.2\% |
| Ending Fund Balance | \$ | 1,999,960 | \$ | 1,719,294 | \$ | 280,666 | 16.3\% |

## Statement of Cash Flows <br> Statewide Operations <br> Forest Research Laboratory

For the Twelve Months Ending June 30, 2018

| Beginning Cash as of July 1, 2017 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Cash Provided (Used) by Changes in Assets and Liabilities |  |  |  |  |  |  |
|  | June 2017 |  | June 2018 |  | Change |  |
| Assets |  |  |  |  |  |  |
| Accounts Receivable | \$ | 33,673 | \$ | 824,491 | \$ | $(790,818)$ |
| Prepaid Expenses and Deferred Charges |  | 8,982 |  | 24,908 |  | $(15,926)$ |
| Liabilities |  |  |  |  |  |  |
| Accounts Payable |  | 197,230 |  | 148,592 |  | $(48,638)$ |
| Liability for Compensated Absences |  | 523,703 |  | 553,920 |  | 30,217 |
| Total Net Cash Provided (Used) by Changes in Assets and Liabilities |  |  |  |  |  |  |
| Cash Provided (Used) by Operating Activities |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| State Appropriations |  |  |  |  |  | 5,009,779 |
| Other Governmental Appropriations |  |  |  |  |  | 2,106,314 |
| Transfers From State Agencies |  |  |  |  |  | 3,461,999 |
| Sales and Services |  |  |  |  |  | 327,518 |
| Other Revenue |  |  |  |  |  | 1,295 |
| Expense |  |  |  |  |  |  |
| Total Salaries and OPE |  |  |  |  |  | $(8,515,605)$ |
| Service and Supplies |  |  |  |  |  | $(2,689,332)$ |
| Capital Outlay |  |  |  |  |  | $(160,329)$ |
| Net Transfers |  |  |  |  |  | 739,027 |

Total Cash Provided (Used) by Operating Activities
280,666
Cash as of June 30, 2018
\$ 1,853,074

# Balance Sheet <br> Auxiliary Funds - University Housing \& Dining Services 

| As of June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 64,908,299 | \$ | 11,675,544 | \$ | 53,232,755 | 455.9\% |
| Accounts Receivable |  | 2,944,877 |  | 3,126,744 |  | $(181,867)$ | 5.8\% |
| Allowance for Doubtful Accounts |  | $(393,888)$ |  | $(438,180)$ |  | 44,292 | 10.1\% |
| Inventories |  | 251,064 |  | 330,215 |  | $(79,151)$ | 24.0\% |
| Prepaid Expenses |  | 7,625 |  | 30,066 |  | $(22,441)$ | 74.6\% |
| Total Current Assets |  | 67,717,978 |  | 14,724,389 |  | 52,993,588 | 359.9\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 207,213,642 |  | 200,258,880 |  | 6,954,762 | 3.5\% |
| Accumulated Depreciation |  | $(82,732,618)$ |  | $(78,081,156)$ |  | $(4,651,462)$ | 6.0\% |
| Total Non-Current Assets |  | 124,481,024 |  | 122,177,724 |  | 2,303,300 | 1.9\% |
| Total Assets | \$ | 192,199,002 | \$ | 136,902,113 | \$ | 55,296,888 | 40.4\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 2,332,153 | \$ | 1,456,436 | \$ | 875,717 | 60.1\% |
| Compensated Absence Liability |  | 752,631 |  | 730,032 |  | 22,599 | 3.1\% |
| Deferred Revenues |  | 1,697,809 |  | 1,385,093 |  | 312,716 | 22.6\% |
| Deposits |  | 22,325 |  | 18,759 |  | 3,566 | 19.0\% |
| Current Portion of Premium/Discount |  | 82,418 |  | 77,421 |  | 4,997 | 6.5\% |
| Current Portion of Long-Term Liabilities |  | 3,831,122 |  | 4,767,980 |  | $(936,859)$ | 19.6\% |
| Total Current Liabilities |  | 8,718,457 |  | 8,435,721 |  | 282,736 | 3.4\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Internal Bank Loan |  | 102,927,297 |  | 103,982,200 |  | $(1,054,903)$ | 1.0\% |
| Compensated Absence Liability |  | 245,686 |  | 259,171 |  | $(13,485)$ | 5.2\% |
| Premium/Discount |  | 1,388,328 |  | 1,470,746 |  | $(82,418)$ | 5.6\% |
| Total Non-Current Liabilities |  | 104,561,311 |  | 105,712,117 |  | $(1,150,806)$ | 1.1\% |
| Total Liabilities |  | 113,279,768 |  | 114,147,838 |  | $(868,070)$ | 0.8\% |
| Fund Balance |  | 78,919,234 |  | 22,754,275 |  | 56,164,959 | 246.8\% |
| Total Liabilities and Fund Balance | \$ | 192,199,002 | \$ | 136,902,113 | \$ | 55,296,889 | 40.4\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 67,717,978 | \$ | 14,724,389 | \$ | 52,993,588 | 359.9\% |
| Less: Current Liabilities |  | 8,718,457 |  | 8,435,721 |  | $(282,736)$ | 3.4\% |
| End of Period Working Capital | \$ | 58,999,520 | \$ | 6,288,668 | \$ | 52,710,852 | 838.2\% |

[^3]
## Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - University Housing \& Dining Services

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Interest Revenue | \$ | 172,536 | \$ | 84,290 | \$ | 88,246 | 104.7\% |
| Sales and Services |  | 55,167,843 |  | 53,531,109 |  | 1,636,734 | 3.1\% |
| Other Revenue |  | 104,332 |  | 28,754 |  | 75,578 | 262.8\% |
| Internal Sales |  | 1,995,170 |  | 1,929,061 |  | 66,109 | 3.4\% |
| Total Revenues |  | 57,439,881 |  | 55,573,214 |  | 1,866,667 | 3.4\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 24,074,403 |  | 21,582,508 |  | 2,491,895 | 11.5\% |
| Service and Supplies |  | 26,415,177 |  | 25,084,937 |  | 1,330,240 | 5.3\% |
| Depreciation |  | 4,739,455 |  | 4,581,149 |  | 158,306 | 3.5\% |
| Total Expenses |  | 55,229,035 |  | 51,248,594 |  | 3,980,441 | 7.8\% |
| Net Change From Operations |  | 2,210,846 |  | 4,324,620 |  | $(2,113,774)$ | 48.9\% |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | $(2,142)$ |  | 2,142 |  |
| Transfers In |  | 581,176 |  | 1,042,738 |  | $(461,562)$ | 44.3\% |
| Transfers Out |  | $(4,814,634)$ |  | $(5,437,455)$ |  | 622,821 | 11.5\% |
| Net Increase (Decrease) in Fund Balance |  | $(2,022,612)$ |  | $(72,239)$ |  | $(1,950,373)$ | 2699.9\% |
| Beginning Operations Fund Balance |  | 22,014,993 |  | 17,035,736 |  | 4,979,257 | 29.2\% |
| NIP Change in Fixed Assets |  | 6,938,062 |  | 5,051,496 |  | 1,886,566 | 37.3\% |
| Fund Additions/Deductions for Internal Loans |  | $(2,776,218)$ |  | - |  | $(2,776,218)$ | - |
| Ending Fund Balance From Operations | \$ | 24,154,225 | \$ | 22,014,993 | \$ | 2,139,232 | 9.7\% |
| Beginning Plant Fund Balance |  | 739,282 |  | 2,601,712 |  | $(1,862,430)$ | 71.6\% |
| Plant Revenue - Interest |  | 10,514 |  | 18,368 |  | $(7,855)$ | 42.8\% |
| Gift Revenue |  | - |  | 237,610 |  | $(237,610)$ | - |
| Sales and Service Revenue |  | - |  | $(6,650)$ |  | 6,650 | - |
| Other Revenue |  | 3,000 |  | - |  | 3,000 | - |
| Expenses |  | $(7,032,054)$ |  | $(5,840,341)$ |  | $(1,191,713)$ | 20.4\% |
| Transfers In |  | 61,965,000 |  | 5,435,000 |  | 56,530,000 | 1040.1\% |
| Transfers Out |  | $(920,733)$ |  | $(1,674,181)$ |  | 753,448 | 45.0\% |
| Fund Additions/Deductions |  | - |  | $(32,236)$ |  | 32,236 | - |
| Ending Plant Fund Balance | \$ | 54,765,009 | \$ | 739,282 | \$ | 54,025,727 | 7307.9\% |

-Cash includes restricted cash within the plant funds.

# Auxiliary Funds - Student Centers \& Activities/Fee Clearing 

| As of June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 30,142,578 | \$ | 28,901,858 | \$ | 1,240,720 | 4.3\% |
| Accounts Receivable |  | 1,423,484 |  | 1,534,753 |  | $(111,269)$ | 7.2\% |
| Allowance for Doubtful Accounts |  | $(211,402)$ |  | $(239,861)$ |  | 28,459 | 11.9\% |
| Inventories |  | 14,976 |  | - |  | 14,976 | - |
| Prepaid Expenses and Deferred Charges |  | 24,247 |  | 16,719 |  | 7,528 | 45.0\% |
| Due From Other Funds |  | 70,528 |  | 104,508 |  | $(33,980)$ | 32.5\% |
| Total Current Assets |  | 31,464,412 |  | 30,317,977 |  | 1,146,435 | 3.8\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 130,601,434 |  | 130,004,180 |  | 597,254 | 0.5\% |
| Accumulated Depreciation |  | $(36,840,674)$ |  | $(33,362,721)$ |  | $(3,477,953)$ | 10.4\% |
| Total Non-Current Assets |  | 93,760,760 |  | 96,641,459 |  | $(2,880,699)$ | 3.0\% |
| Total Assets | \$ | 125,225,172 | \$ | 126,959,436 | \$ | $(1,734,264)$ | 1.4\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 897,217 | \$ | 1,515,154 | \$ | $(617,937)$ | 40.8\% |
| Compensated Absence Liability |  | 398,189 |  | 405,241 |  | $(7,052)$ | 1.7\% |
| Deposits |  | 189,869 |  | 217,768 |  | $(27,899)$ | 12.8\% |
| Deferred Revenues |  | 1,459,784 |  | 1,604,537 |  | $(144,753)$ | 9.0\% |
| Current Portion of Long-Term Liabilities |  | 1,534,136 |  | 1,456,657 |  | 77,479 | 5.3\% |
| Current Portion of Premium/Discount |  | 37,858 |  | 39,755 |  | $(1,897)$ | 4.8\% |
| Total Current Liabilities |  | 4,517,054 |  | 5,239,112 |  | $(722,058)$ | 13.8\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Internal Bank Loan |  | 53,953,443 |  | 55,487,579 |  | $(1,534,136)$ | 2.8\% |
| Compensated Absence Liability |  | 129,983 |  | 143,866 |  | $(13,883)$ | 9.6\% |
| Premium/Discount |  | 230,932 |  | 268,790 |  | $(37,858)$ | 14.1\% |
| Total Non-Current Liabilities |  | 54,314,359 |  | 55,900,235 |  | $(1,585,876)$ | 2.8\% |
| Total Liabilities |  | 58,831,413 |  | 61,139,347 |  | $(2,307,934)$ | 3.8\% |
| Fund Balance |  | 66,393,759 |  | 65,820,089 |  | 573,670 | 0.9\% |
| Total Liabilities and Fund Balance | \$ | 125,225,172 | \$ | 126,959,436 | \$ | (1,734,264) | 1.4\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 31,464,412 | \$ | 30,317,977 | \$ | 1,146,435 | 3.8\% |
| Current Liabilities |  | 4,517,054 |  | 5,239,112 |  | $(722,058)$ | 13.8\% |
| End of Period Working Capital | \$ | 26,947,358 | \$ | 25,078,865 | \$ | 1,868,493 | 7.5\% |

# Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Student Centers \& Activities/Fee Clearing 

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 26,738,097 | \$ | 26,152,292 | \$ | 585,805 | 2.2\% |
| Gifts, Grants and Contracts |  | - |  | 17,399 |  | $(17,399)$ | - |
| Interest Income |  | 589,896 |  | 488,530 |  | 101,366 | 20.7\% |
| Sales and Services |  | 6,150,105 |  | 6,298,777 |  | $(148,672)$ | 2.4\% |
| Other Revenue |  | 75,923 |  | 68,885 |  | 7,038 | 10.2\% |
| Internal Sales |  | 748,225 |  | 730,238 |  | 17,987 | 2.5\% |
| Total Revenues |  | 34,302,245 |  | 33,756,121 |  | 546,124 | 1.6\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 14,322,298 |  | 13,490,546 |  | 831,752 | 6.2\% |
| Service and Supplies |  | 13,632,958 |  | 13,815,826 |  | $(182,868)$ | 1.3\% |
| Depreciation |  | 3,694,369 |  | 3,600,458 |  | 93,911 | 2.6\% |
| Total Expenses |  | 31,649,625 |  | 30,906,830 |  | 742,795 | 2.4\% |
| Net Change From Operations |  | 2,652,621 |  | 2,849,291 |  | $(196,670)$ | 6.9\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(4,217)$ |  | - |  | $(4,217)$ | - |
| Transfers In - From E\&G |  | 32,758 |  | 248,383 |  | $(215,626)$ | 86.8\% |
| Transfers In - Other |  | 103 |  | 819,992 |  | $(819,889)$ | 100.0\% |
| Transfers Out - Incidental Fee Resources |  | $(2,673,568)$ |  | $(2,673,568)$ |  | - | 0.0\% |
| Transfers Out - Other |  | $(946,067)$ |  | $(2,061,899)$ |  | 1,115,832 | 54.1\% |
| Net Increase (Decrease) in Fund Balance |  | $(938,371)$ |  | $(817,801)$ |  | $(120,570)$ | 14.7\% |
| Beginning Operations Fund Balance |  | 61,181,845 |  | 60,004,786 |  | 1,177,059 | 2.0\% |
| NIP Change in Fixed Assets |  | 588,447 |  | 2,294,860 |  | $(1,706,413)$ | 74.4\% |
| Fund Additions from Other Funds |  | 1,711,941 |  | 1,528,805 |  | 183,136 | 12.0\% |
| Fund Deductions to Other Funds |  | $(1,711,941)$ |  | $(1,828,805)$ |  | 116,864 | 6.4\% |
| Ending Fund Balance From Operations | \$ | 60,831,921 | \$ | 61,181,845 | \$ | $(349,924)$ | 0.6\% |
| Beginning Plant Fund Balance |  | 4,638,244 |  | 4,769,803 |  | $(131,559)$ | 2.8\% |
| Building Fee |  | 3,162,938 |  | 3,194,728 |  | $(31,790)$ | 1.0\% |
| Interest Revenue |  | 101,140 |  | 83,462 |  | 17,678 | 21.2\% |
| Expenses |  | $(3,277,400)$ |  | $(4,935,048)$ |  | 1,657,648 | 33.6\% |
| Transfers In |  | 937,020 |  | 2,044,443 |  | $(1,107,423)$ | 54.2\% |
| Transfers Out |  | (103) |  | $(519,144)$ |  | 519,041 | 100.0\% |
| Ending Plant Fund Balance | \$ | 5,561,838 | \$ | 4,638,244 | \$ | 923,594 | 19.9\% |

Fiscal year ending June 30, 2018

Background: This auxiliary operation, associated reserve and plant funds, records transactions related to Athletics' activities at OSU. These programs involve approximately 500 student athletes in a variety of sports including: football, baseball, softball, men's and women's basketball, women's volleyball, women's track and field, women's cross country, men's and women's soccer, men's and women's rowing, men's wrestling, women's swimming, and men's and women's golf, and additional students in a variety of support roles such as band, cheer, student trainers, and managers. In addition to the Auxiliary funds, Athletics received $\$ 5.5$ million in support from the E\&G fund and $\$ 8.2$ million in gifts and donations in FY2018.

Revenues: Revenue for Athletics was lower than FY2017 by $\$ 4.6$ million or $7.5 \%$ mainly due to a decreases in sales and services income as well as other revenue. The reason for the decrease in sales and services was due to decreases in ticket revenue. In 2017, a contractual buyout contributed to the decreases in other revenue.

Expenses: Total expenses increased $\$ 1.3$ million or $1.8 \%$ with the changes coming from Salaries and OPE as well as depreciation. There was a $\$ 5$ million increase in salaries and OPE due to contractual obligations for many coaches and bonuses from successful seasons as well as carrying the salary of multiple staffs during the turnover of our football staff. Services and supplies had a larger decrease due to onetime expenses in 2017. Depreciation expense is increasing as the VFC renovation is completed.

Balance Sheet: Total assets decreased approximately $\$ 9.5$ million or $6.5 \%$ primarily due to the decrease in cash and accumulated depreciation. Total liabilities decreased by $\$ 9.8$ million or $8.2 \%$ largely due to payments on the Valley Football Center projects internal bank loan and reducing deferred revenues and long-term liabilities.

## Balance Sheet <br> Auxiliary Funds - Athletics

| As of June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | $(37,788,442)$ | \$ | $(27,783,928)$ | \$ | $(10,004,514)$ | 36.0\% |
| Accounts Receivable |  | 8,981,084 |  | 8,326,622 |  | 654,462 | 7.9\% |
| Allowance for Doubtful Accounts |  | (1) |  | - |  | (1) | - |
| Inventories |  | $(3,873)$ |  | $(3,873)$ |  | - | 0.0\% |
| Prepaid Expenses and Deferred Charges |  | 359,538 |  | 178,453 |  | 181,085 | 101.5\% |
| Total Current Assets |  | $(28,451,694)$ |  | $(19,282,726)$ |  | $(9,168,968)$ | 47.6\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 239,944,835 |  | 234,161,035 |  | 5,783,800 | 2.5\% |
| Accumulated Depreciation |  | $(72,592,012)$ |  | $(66,386,986)$ |  | $(6,205,026)$ | 9.3\% |
| Total Non-Current Assets |  | 167,352,823 |  | 167,774,049 |  | $(421,226)$ | 0.3\% |
| Total Assets | \$ | 138,901,129 | \$ | 148,491,323 | \$ | $(9,590,194)$ | 6.5\% |
| Liabilities and Fund Balance Current Liabilities |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 3,592,705 | \$ | 4,126,671 | \$ | $(533,966)$ | 12.9\% |
| Contracts Payable |  | 117,178 |  | - |  | - |  |
| Compensated Absence Liability |  | 631,849 |  | 637,043 |  | $(5,194)$ | 0.8\% |
| Current Employee Termination Liability |  | 1,294,571 |  | - |  | 1,294,571 |  |
| Deferred Revenues |  | 5,394,711 |  | 8,220,032 |  | $(2,825,321)$ | 34.4\% |
| Current Portion of Premium/Discount |  | 210,752 |  | 220,807 |  | $(10,055)$ | 4.6\% |
| Current Portion of Long-Term Liabilities |  | 1,101,926 |  | 3,525,861 |  | $(2,423,935)$ | 68.7\% |
| Total Current Liabilities |  | 12,343,693 |  | 16,730,414 |  | $(4,503,900)$ | 26.9\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Internal Bank Loan |  | 96,527,108 |  | 101,692,344 |  | $(5,165,236)$ | 5.1\% |
| Contracts Payable |  | 468,714 |  | - |  | - |  |
| Compensated Absence Liability |  | 206,258 |  | 226,159 |  | $(19,901)$ | 8.8\% |
| Premium/Discount |  | 1,891,855 |  | 2,102,606 |  | $(210,751)$ | 10.0\% |
| Total Non-Current Liabilities |  | 99,093,935 |  | 104,021,109 |  | $(5,395,888)$ | 5.2\% |
| Total Liabilities |  | 111,437,628 |  | 120,751,523 |  | $(9,899,788)$ | 8.2\% |
| Fund Balance |  | 27,463,501 |  | 27,739,800 |  | $(276,299)$ | 1.0\% |
| Total Liabilities and Fund Balance | \$ | 138,901,129 | \$ | 148,491,323 | \$ | $(10,176,086)$ | 6.9\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | $(28,451,694)$ | \$ | $(19,282,726)$ | \$ | $(9,168,968)$ | 47.6\% |
| Less: Current Liabilities |  | 12,343,693 |  | 16,730,414 |  | $(4,386,721)$ | 26.2\% |
| End of Period Working Capital | \$ | $(40,795,387)$ | \$ | $(36,013,140)$ | \$ | $(4,782,247)$ | 13.3\% |

## Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Athletics

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Gifts, Grants, and Contracts | \$ | 57,319 | \$ | 192,967 | \$ | $(135,648)$ | 70.3\% |
| Interest Income |  | 748,817 |  | 738,814 |  | 10,003 | 1.4\% |
| Lottery Proceeds |  | 453,200 |  | 453,200 |  |  | 0.0\% |
| Sales and Services |  | 54,512,264 |  | 57,125,874 |  | $(2,613,610)$ | 4.6\% |
| Other Revenue |  | 2,003,695 |  | 3,923,795 |  | $(1,920,100)$ | 48.9\% |
| Internal Sales |  | 11,783 |  | 32,523 |  | $(20,740)$ | 63.8\% |
| Total Revenues |  | 57,787,079 |  | 62,467,173 |  | $(4,680,094)$ | 7.5\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 31,306,779 |  | 26,290,826 |  | 5,015,953 | 19.1\% |
| Service and Supplies |  | 29,720,097 |  | 33,282,723 |  | (3,562,626) | 10.7\% |
| Student Aid |  | 9,930,583 |  | 10,196,712 |  | $(266,129)$ | 2.6\% |
| Depreciation |  | 6,335,706 |  | 6,160,407 |  | 175,299 | 2.8\% |
| Total Expenses |  | 77,293,165 |  | 75,930,668 |  | 1,362,497 | 1.8\% |
| Net Change From Operations |  | $(19,506,086)$ |  | $(13,463,495)$ |  | $(6,042,591)$ | 44.9\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(1,714)$ |  | $(89,171)$ |  | 87,457 | 98.1\% |
| Transfers In - Incidental Fees |  | 2,673,568 |  | 2,673,568 |  | - | 0.0\% |
| Transfers In - From E\&G |  | 6,616,424 |  | 4,000,000 |  | 2,616,424 | 65.4\% |
| Transfers In - Other |  | 1,376,525 |  | 661,173 |  | 715,352 | 108.2\% |
| Transfers Out |  | $(4,600,980)$ |  | $(3,731,975)$ |  | $(869,005)$ | 23.3\% |
| Net Increase (Decrease) in Fund Balance |  | $(13,442,263)$ |  | $(9,949,900)$ |  | $(3,492,363)$ | 35.1\% |
| Beginning Operations Fund Balance |  | 26,497,526 |  | 24,305,992 |  | 2,191,534 | 9.0\% |
| NIP Change in Fixed Assets |  | 5,697,843 |  | 23,062,359 |  | $(17,364,516)$ | 75.3\% |
| Fund Additions for Internal Loans |  | 7,597,341 |  | 7,479,554 |  | 117,787 | 1.6\% |
| Fund Deductions for Internal Loans |  | $(8,170)$ |  | (18,400,479) |  | 18,392,309 | 100.0\% |
| Ending Fund Balance From Operations | \$ | 26,342,276 | \$ | 26,497,526 | \$ | $(155,250)$ | 0.6\% |
| Beginning Plant Fund Balance |  | 1,242,274 |  | 692,604 |  | 549,670 | 79.4\% |
| Interest Revenues |  | 74,257 |  | 34,538 |  | 39,719 | 115.0\% |
| Gift Revenues |  | 9,298,641 |  | 6,767,581 |  | 2,531,060 | 37.4\% |
| Expenses |  | $(5,893,548)$ |  | $(24,153,669)$ |  | 18,260,122 | 75.6\% |
| Transfers In |  | 4,322,897 |  | 21,868,500 |  | $(17,545,603)$ | 80.2\% |
| Transfers Out |  | $(7,923,297)$ |  | $(3,946,190)$ |  | $(3,977,107)$ | 100.8\% |
| Fund Additions for Bonded Debt |  | - |  | $(21,090)$ |  | 21,090 |  |
| Ending Plant Fund Balance | \$ | 1,121,225 | \$ | 1,242,274 | \$ | $(121,049)$ | 9.7\% |

# Balance Sheet <br> Auxiliary Funds - Student Health Services \& CAPS 

| As of June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 11,317,230 | \$ | 10,556,762 | \$ | 760,468 | 7.2\% |
| Accounts Receivable |  | 1,555,374 |  | 1,261,704 |  | 293,670 | 23.3\% |
| Allowance for Doubtful Accounts |  | $(238,928)$ |  | $(202,630)$ |  | $(36,298)$ | 17.9\% |
| Prepaid Expenses and Deferred Charges |  | 43,609 |  | 20,751 |  | 22,858 | 110.2\% |
| Total Current Assets |  | 12,677,285 |  | 11,636,587 |  | 1,040,698 | 8.9\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 4,260,850 |  | 4,142,983 |  | 117,867 | 2.8\% |
| Accumulated Depreciation |  | $(2,298,755)$ |  | $(2,200,900)$ |  | $(97,855)$ | 4.4\% |
| Total Non-Current Assets |  | 1,962,095 |  | 1,942,083 |  | 20,012 | 1.0\% |
| Total Assets | \$ | 14,639,380 | \$ | 13,578,670 | \$ | 1,060,710 | 7.8\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 1,145,147 | \$ | 196,414 | \$ | 948,733 | 483.0\% |
| Compensated Absence Liability |  | 330,337 |  | 323,924 |  | 6,413 | 2.0\% |
| Deferred Revenues |  | 931,427 |  | 931,151 |  | 276 | 0.0\% |
| Total Current Liabilities |  | 2,406,912 |  | 1,451,489 |  | 955,423 | 65.8\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 107,833 |  | 114,996 |  | $(7,163)$ | 6.2\% |
| Fund Balance |  | 12,124,635 |  | 12,012,185 |  | 112,450 | 0.9\% |
| Total Liabilities and Fund Balance | \$ | 14,639,380 | \$ | 13,578,670 | \$ | 1,060,709 | 7.8\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 12,677,285 | \$ | 11,636,587 | \$ | 1,040,698 | 8.9\% |
| Less: Current Liabilities |  | 2,406,912 |  | 1,451,489 |  | 955,423 | 65.8\% |
| End of Period Working Capital | \$ | 10,270,373 | \$ | 10,185,098 | \$ | 85,275 | 0.8\% |

## Statement of Revenues, Expenses, and Other Changes <br> Auxiliary Funds - Student Health Services \& CAPS

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 11,413,094 | \$ | 10,584,838 | \$ | 828,256 | 7.8\% |
| Interest Income |  | 244,671 |  | 201,449 |  | 43,222 | 21.5\% |
| Sales and Services |  | 9,826,854 |  | 7,015,225 |  | 2,811,629 | 40.1\% |
| Other Revenue |  | 281,791 |  | 951,749 |  | $(669,958)$ | 70.4\% |
| Internal Sales |  | 19,219 |  | 32,856 |  | $(13,637)$ | 41.5\% |
| Total Revenues |  | 21,785,628 |  | 18,786,117 |  | 2,999,511 | 16.0\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 11,491,807 |  | 10,683,092 |  | 808,715 | 7.6\% |
| Service and Supplies |  | 10,043,788 |  | 8,081,021 |  | 1,962,767 | 24.3\% |
| Depreciation |  | 149,042 |  | 127,203 |  | 21,839 | 17.2\% |
| Total Expenses |  | 21,684,637 |  | 18,891,316 |  | 2,793,321 | 14.8\% |
| Net Change From Operations |  | 100,992 |  | $(105,199)$ |  | 206,191 | 196.0\% |
| Transfers In - From E\&G |  | 13,000 |  | 24,000 |  | $(11,000)$ | 45.8\% |
| Transfers In - Other |  | 3,234 |  | 5,991 |  | $(2,758)$ | 46.0\% |
| Transfers Out - To E\&G |  | $(5,000)$ |  | - |  | $(5,000)$ |  |
| Net Increase (Decrease) in Fund Balance |  | 112,225 |  | $(75,208)$ |  | 187,433 | 249.2\% |
| Beginning Operations Fund Balance |  | 12,008,951 |  | 12,084,159 |  | $(75,208)$ | 0.6\% |
| NIP Change in Fixed Assets |  | 3,458 |  | - |  | 3,458 |  |
| Ending Fund Balance From Operations | \$ | 12,124,635 | \$ | 12,008,951 | \$ | $\underline{112,225}$ | 0.9\% |
| Beginning Plant Fund Balance |  | 3,234 |  | 3,321 |  | (87) | 2.6\% |
| Plant Revenue - Interest |  | - |  | 44 |  | (44) |  |
| Expenses |  | - |  | 3,490 |  | $(3,490)$ |  |
| Transfers Out |  | $(3,234)$ |  | - |  | $(3,234)$ |  |
| Fund Additions/Deductions |  | - |  | $(3,621)$ |  | 3,621 |  |
| Ending Plant Fund Balance | \$ | 0 | \$ | 3,234 | \$ | $(3,234)$ | 100.0\% |

Background: The auxiliary operations within Transportation Services record transactions related to the operation, construction, and maintenance of parking facilities, Beaver Bus campus shuttle, and bicycle rentals on the OSU Corvallis campus through operating, reserve and plant funds. The primary revenue source is vehicle parking fees paid by OSU commuters, residents, and visitors. Parking revenue is used for the construction, maintenance, and management of all parking facilities on the OSU Corvallis campus. Parking revenue also funds the operating and capital expenses of the Beaver Bus shuttle, as well as the department's transportation options program, which provides education, facilities, and programs to reduce parking demand by helping people get to campus without driving alone.

Revenues: In FY2018, total revenue for the auxiliary operation decreased 2.5\% from FY2017, mostly from a decrease in sales and services revenue. An increase in annual permit sales led to a reduction in parking citation issuance and short-term parking permit sales.

Expenses: Total expenses increased 35.4\% in FY2018 from the previous fiscal year, the majority from an increased investment in capital renewal of parking lot assets. As a result, Service and Supplies expenses increased by $52.6 \%$ over FY2017. In addition, Total Salary and OPE increased $15.3 \%$ over FY2017. This was largely due to increased support of transportation options and customer relations from 1.5 new FTE and 1 FTE reassigned to the fund. Lastly, depreciation expenses increased $32.4 \%$ from the previous fiscal year for two newly acquired parking lots.

Balance Sheet: Total current assets decreased by $15.1 \%$ from FY2017, largely due to a decrease in cash expensed for preventative maintenance and the construction of a parking lot.

Total current liabilities decreased from FY2017 by 36.5\%, primarily from a decrease in accounts payable attributed to the timely receipt of invoices and payment of FY2018 expenses and the completion of the aforementioned parking lot construction.

## Balance Sheet <br> Auxiliary Funds - Parking

| As of June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 4,843,553 | \$ | 5,769,104 | \$ | $(925,551)$ | 16.0\% |
| Accounts Receivable |  | 55,376 |  | 60,406 |  | $(5,030)$ | 8.3\% |
| Allowance for Doubtful Accounts |  | $(7,552)$ |  | $(9,490)$ |  | 1,938 | 20.4\% |
| Prepaid Expenses and Deferred Charges |  | 47,816 |  | - |  | 47,816 |  |
| Total Current Assets |  | 4,939,193 |  | 5,820,020 |  | $(880,827)$ | 15.1\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 28,187,645 |  | 26,826,346 |  | 1,361,299 | 5.1\% |
| Accumulated Depreciation |  | $(11,342,353)$ |  | $(10,459,165)$ |  | $(883,188)$ | 8.4\% |
| Total Non-Current Assets |  | 16,845,292 |  | 16,367,181 |  | 478,111 | 2.9\% |
| Total Assets | \$ | 21,784,486 | \$ | 22,187,201 | \$ | $(402,715)$ | 1.8\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 81,146 | \$ | 352,453 | \$ | $(271,307)$ | 77.0\% |
| Compensated Absence Liability |  | 30,042 |  | 27,442 |  | 2,600 | 9.5\% |
| Current Portion of Premium/Discount |  | 26,277 |  | 27,440 |  | $(1,163)$ | 4.2\% |
| Current Portion of Long-Term Liabilities |  | 305,548 |  | 290,117 |  | 15,431 | 5.3\% |
| Total Current Liabilities |  | 443,013 |  | 697,452 |  | $(254,439)$ | 36.5\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Internal Bank Loan |  | 6,352,359 |  | 6,657,907 |  | $(305,548)$ | 4.6\% |
| Premium/Discount |  | 216,564 |  | 242,841 |  | $(26,277)$ | 10.8\% |
| Compensated Absence Liability |  | 9,807 |  | 9,742 |  | 65 | 0.7\% |
| Total Non-Current Liabilities |  | 6,578,730 |  | 6,910,490 |  | $(331,760)$ | 4.8\% |
| Total Liabilities |  | 7,021,743 |  | 7,607,942 |  | $(586,199)$ | 7.7\% |
| Fund Balance |  | 14,762,743 |  | 14,579,259 |  | 183,484 | 1.3\% |
| Total Liabilities and Fund Balance | \$ | 21,784,486 | \$ | 22,187,201 | \$ | $(402,715)$ | 1.8\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 4,939,193 | \$ | 5,820,020 | \$ | $(880,827)$ | 15.1\% |
| Less: Current Liabilities |  | 443,013 |  | 697,452 |  | $(254,439)$ | 36.5\% |
| End of Period Working Capital | \$ | 4,496,181 | \$ | 5,122,568 | \$ | $(626,387)$ | 12.2\% |

## Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Parking

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Gifts | \$ | - | \$ | 14,487 | \$ | $(14,487)$ |  |
| Interest Revenue |  | 52,477 |  | 41,841 |  | 10,636 | 25.4\% |
| Sales and Services |  | 3,701,073 |  | 3,833,543 |  | $(132,470)$ | 3.5\% |
| Other Revenue |  | 738 |  | 9,029 |  | $(8,291)$ | 91.8\% |
| Internal Sales |  | 310,751 |  | 272,080 |  | 38,671 | 14.2\% |
| Total Revenues |  | 4,065,038 |  | 4,170,980 |  | $(105,942)$ | 2.5\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 1,123,965 |  | 974,497 |  | 149,468 | 15.3\% |
| Service and Supplies |  | 1,916,490 |  | 1,255,490 |  | 661,000 | 52.6\% |
| Depreciation |  | 883,188 |  | 666,833 |  | 216,355 | 32.4\% |
| Total Expenses |  | 3,923,642 |  | 2,896,820 |  | 1,026,822 | 35.4\% |
| Net Change From Operations |  | 141,396 |  | 1,274,160 |  | $(1,132,764)$ | 88.9\% |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | $(25,378)$ |  | 25,378 |  |
| Transfers In |  | - |  | 388,159 |  | $(388,159)$ |  |
| Transfers Out |  | - |  | $(2,468,200)$ |  | 2,468,200 |  |
| Net Increase (Decrease) in Fund Balance |  | 141,396 |  | $(831,259)$ |  | 972,655 | 117.0\% |
| Beginning Operations Fund Balance |  | 13,062,391 |  | 13,120,612 |  | $(58,221)$ | 0.4\% |
| NIP Change in Fixed Assets |  | 1,361,299 |  | 773,038 |  | 588,261 | 76.1\% |
| Ending Fund Balance From Operations | \$ | 14,565,086 | \$ | 13,062,391 | \$ | 1,502,695 | 11.5\% |
| Beginning Plant Fund Balance |  | 1,516,868 |  | - |  | 1,516,868 |  |
| Plant Revenue - Interest |  | 18,615 |  | 13,318 |  | 5,297 | 39.8\% |
| Expenses |  | $(1,337,826)$ |  | $(467,490)$ |  | $(870,336)$ | 186.2\% |
| Transfers In |  | - |  | 2,359,200 |  | $(2,359,200)$ |  |
| Transfers Out |  | - |  | $(388,160)$ |  | 388,160 |  |
| Ending Plant Fund Balance | \$ | 197,657 | \$ | 1,516,868 | \$ | $(1,319,211)$ | 87.0\% |

Background: This report reflects all auxiliary operations at the Cascades Campus (Bend, Oregon) for FY2018, which includes Student Activities, Parking, and the Housing and Dining operations. The Student Activities transactions relate to the operations of student fee funded activities in Bend, including the Associated Students of Cascades Campus, the Student Fee Committee. The Parking and Housing and Dining transactions relate to operations of the Parking and Housing and Dining operations, including facilities and programming.

Revenues: Revenues increased 100.3\% from FY2017, mainly due to the increase in student incidental fees collected and increases in Housing and Dining revenue. The Housing and Dining operations opened Winter Term in FY2017; whereas, there was a full year of operations in FY2018. In addition, residence hall occupancy and dining hall usage increased from FY2017 to FY2018.

Expenses: Expenses are up by $\$ 3.79$ million. Salaries and OPE increased $58.4 \%$ due to a new staff to run the Housing and Dining services. Service and Supplies have increased due primarily to debt service payments on the Housing and Dining revenue bonds and an increase in operating costs related to a full year of Housing and Dining operations. Depreciation expenses increased 58.8\% since there was a full year of Housing and Dining assets depreciation in FY2018.

Balance Sheet: Assets decreased from FY2017 by $4.1 \%$ due to reduced cash and increased accumulated depreciation. Cash from various plant funds in 2017 was paid toward campus expansion project expenses in 2018. Despite the decrease in current liabilities associated with these reduced accounts payables between 2017 and 2018, the total liabilities increased 1.2\% due to an increase in amount of the internal bank loan. The Housing and Dining financing is structured such that negative fund balance is added to the amount borrowed. Similarly, the fund balance decreased by $153.6 \%$ due to net loss in operations as planned for in the Housing and Dining pro forma.

# Balance Sheet <br> Auxiliary Funds - OSU-Cascades 

| As of June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 1,796,879 | \$ | 2,854,095 | \$ | $(1,057,216)$ | 37.0\% |
| Accounts Receivable |  | 160,548 |  | 115,036 |  | 45,512 | 39.6\% |
| Allowance for Doubtful Accounts |  | $(18,319)$ |  | $(12,057)$ |  | $(6,262)$ | 51.9\% |
| Inventories |  | 19,118 |  | 12,016 |  | 7,102 | 59.1\% |
| Total Current Assets |  | 1,958,226 |  | 2,969,090 |  | $(1,010,864)$ | 34.0\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 40,305,469 |  | 40,091,959 |  | 213,510 | 0.5\% |
| Accumulated Depreciation |  | $(1,554,546)$ |  | $(602,234)$ |  | $(952,312)$ | 158.1\% |
| Total Non-Current Assets |  | 38,750,923 |  | 39,489,725 |  | $(738,802)$ | 1.9\% |
| Total Assets | \$ | 40,709,149 | \$ | 42,458,815 | \$ | $(1,749,666)$ | 4.1\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 88,771 | \$ | 2,021,862 | \$ | $(1,933,091)$ | 95.6\% |
| Compensated Absence Liability |  | 24,863 |  | 25,705 |  | (842) | 3.3\% |
| Deferred Income |  | 113,863 |  | 71,588 |  | 42,275 | 59.1\% |
| Total Current Liabilities |  | 227,496 |  | 2,119,155 |  | $(1,891,659)$ | 89.3\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Internal Bank Loan |  | 44,268,818 |  | 41,827,323 |  | 2,441,495 | 5.8\% |
| Compensated Absence Liability |  | 8,116 |  | 9,125 |  | $(1,009)$ | 11.1\% |
| Total Non-Current Liabilities |  | 44,276,934 |  | 41,836,448 |  | 2,440,486 | 5.8\% |
| Total Liabilities |  | 44,504,430 |  | 43,955,603 |  | 548,827 | 1.2\% |
| Fund Balance |  | $(3,795,282)$ |  | $(1,496,788)$ |  | $(2,298,494)$ | 153.6\% |
| Total Liabilities and Fund Balance | \$ | 40,709,149 | \$ | 42,458,815 | \$ | $(1,749,666)$ | 4.1\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 1,958,226 | \$ | 2,969,090 | \$ | $(1,010,864)$ | 34.0\% |
| Less: Current Liabilities |  | 227,496 |  | 2,119,155 |  | $(1,891,659)$ | 89.3\% |
| End of Period Working Capital | \$ | 1,730,730 | \$ | 849,935 | \$ | 880,795 | 103.6\% |

# Statement of Revenues, Expenses, and Other Changes <br> Auxiliary Funds - OSU-Cascades 

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 878,175 | \$ | 551,627 | \$ | 326,548 | 59.2\% |
| Interest Revenue |  | 21,538 |  | 12,916 |  | 8,622 | 66.8\% |
| Sales and Services |  | 1,292,135 |  | 571,719 |  | 720,416 | 126.0\% |
| Other Revenue |  | 15,900 |  | 3,605 |  | 12,295 | 341.1\% |
| Internal Sales |  | 686,135 |  | 304,642 |  | 381,493 | 125.2\% |
| Total Revenues |  | 2,893,883 |  | 1,444,509 |  | 1,449,374 | 100.3\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 1,036,321 |  | 654,228 |  | 382,093 | 58.4\% |
| Service and Supplies |  | 3,958,982 |  | 901,882 |  | 3,057,100 | 339.0\% |
| Student Aid |  | 2,000 |  | 3,370 |  | $(1,370)$ | 40.7\% |
| Depreciation |  | 952,312 |  | 599,565 |  | 352,747 | 58.8\% |
| Total Expenses |  | 5,949,615 |  | 2,159,045 |  | 3,790,570 | 175.6\% |
| Net Change From Operations |  | $(3,055,732)$ |  | $(714,536)$ |  | $(2,341,196)$ | 327.7\% |
| Net Increase (Decrease) in Fund Balance |  | $(3,055,732)$ |  | $(714,536)$ |  | $(2,341,196)$ | 327.7\% |
| Beginning Operations Fund Balance |  | $(2,051,985)$ |  | 20,798,261 |  | (22,850,246) | 109.9\% |
| NIP Change in Fixed Assets |  | 213,510 |  | 19,691,613 |  | $(19,478,103)$ | 98.9\% |
| Fund Deductions for Internal Loans |  | 404,215 |  | $(41,827,323)$ |  | 42,231,538 | 101.0\% |
| Ending Fund Balance From Operations | \$ | (4,489,992) | \$ | $(2,051,985)$ | \$ | $(2,438,007)$ | 118.8\% |
| Beginning Plant Fund Balance |  | 555,197 |  | 952,134 |  | $(396,937)$ | 41.7\% |
| Building Fee |  | 132,244 |  | 122,538 |  | 9,706 | 7.9\% |
| Gift Revenue |  | 256,100 |  | 2,144,736 |  | $(1,888,636)$ | 88.1\% |
| Interest Revenues |  | 5,669 |  | 9,880 |  | $(4,211)$ | 42.6\% |
| Other Revenue |  |  |  | 84,981 |  | $(84,981)$ |  |
| Expenses |  | 149,715 |  | $(22,467,995)$ |  | 22,617,710 | 100.7\% |
| Transfers In |  | $(404,215)$ |  | 59,763,745 |  | $(60,167,960)$ | 100.7\% |
| Transfers Out |  | - |  | $(39,767,580)$ |  | 39,767,580 | - |
| Fund Additions (Deductions) |  | - |  | $(287,244)$ |  | 287,244 | - |
| Ending Plant Fund Balance | \$ | 694,710 | \$ | 555,197 | \$ | 139,514 | 25.1\% |

# AUXILIARY OPERATIONS, Miscellaneous 

Fiscal year ending June 30, 2018

Background: Funds in this group of miscellaneous auxiliary operations includes Forestry's and Agriculture's Experiment Station dwelling rentals, LaSells Stewart Center, Conference Services, Food Innovation Center, Student Health Center Pharmacy, Library Document Services, Health \& Human Sciences Locker Room Service, Faculty/Staff Fitness Programs, Wireless Instructional Network and Program, Physics Equipment Deposits, Foundation Center Building, student fee clearing funds, and building rentals.

Revenues: Total revenues were $\$ 2.1$ million more than FY2017, due to an increase in Conference Services and Pharmacy income.

Expenses: Total expenses were $\$ 1.9$ million more than FY2017 primarily due to Conference Services and Pharmacy. For Conference Services, the increase was due to associated expenses related to the previously mentioned increase in revenues. Pharmacy's additional expense was due to an increase in vaccination clinics.

# Balance Sheet <br> Auxiliary Funds - Miscellaneous 

| As of June 30, | 2018 |  | 2017 |  | Increase (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 6,247,829 | \$ | 6,292,219 | \$ | $(44,390)$ | 0.7\% |
| Accounts Receivable |  | 262,066 |  | 105,953 |  | 156,113 | 147.3\% |
| Allowance for Doubtful Accounts |  | $(12,669)$ |  | $(15,827)$ |  | 3,158 | 20.0\% |
| Inventories |  | 91,213 |  | 94,934 |  | $(3,721)$ | 3.9\% |
| Prepaid Expenses and Deferred Charges |  | 29,548 |  | 152,609 |  | $(123,061)$ | 80.6\% |
| Total Current Assets |  | 6,617,987 |  | 6,629,888 |  | $(11,901)$ | 0.2\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 3,361,883 |  | 3,352,931 |  | 8,952 | 0.3\% |
| Accumulated Depreciation |  | $(2,857,378)$ |  | $(2,804,763)$ |  | $(52,615)$ | 1.9\% |
| Total Non-Current Assets |  | 504,506 |  | 548,168 |  | $(43,662)$ | 8.0\% |
| Total Assets | \$ | 7,122,492 | \$ | 7,178,056 | \$ | $(55,564)$ | 0.8\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 109,435 | \$ | 78,481 | \$ | 30,954 | 39.4\% |
| Compensated Absence Liability |  | 56,849 |  | 43,897 |  | 12,952 | 29.5\% |
| Deposits |  | 5,140 |  | 4,431 |  | 709 | 16.0\% |
| Deferred Revenues |  | 125,821 |  | 885,582 |  | $(759,761)$ | 85.8\% |
| Total Current Liabilities |  | 297,245 |  | 1,012,391 |  | $(715,146)$ | 70.6\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 18,557 |  | 15,584 |  | 2,973 | 19.1\% |
| Fund Balance |  | 6,806,690 |  | 6,150,081 |  | 656,609 | 10.7\% |
| Total Liabilities and Fund Balance | \$ | 7,122,492 | \$ | 7,178,056 | \$ | $(55,564)$ | 0.8\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 6,617,987 | \$ | 6,629,888 | \$ | $(11,901)$ | 0.2\% |
| Less: Current Liabilities |  | 297,245 |  | 1,012,391 |  | $(715,146)$ | 70.6\% |
| End of Period Working Capital | \$ | 6,320,742 | \$ | 5,617,497 | \$ | 703,245 | 12.5\% |

## Statement of Revenues, Expenses, and Other Changes <br> Auxiliary Funds - Miscellaneous

| For the Twelve Month Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | 15,268 | \$ | $(154,320)$ | \$ | 169,588 | 109.9\% |
| Interest Income |  | 64,658 |  | 49,798 |  | 14,860 | 29.8\% |
| Sales and Services |  | 6,123,163 |  | 4,223,139 |  | 1,900,024 | 45.0\% |
| Other Revenue |  | 502,914 |  | 3,208 |  | 499,706 | 15576.9\% |
| Internal Sales |  | - |  | 457,243 |  | $(457,243)$ |  |
| Total Revenues |  | 6,706,002 |  | 4,579,068 |  | 2,126,934 | 46.4\% |
| Expenses |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 1,921,990 |  | 1,601,569 |  | 320,421 | 20.0\% |
| Service and Supplies |  | 4,340,356 |  | 2,721,821 |  | 1,618,535 | 59.5\% |
| Depreciation |  | 52,615 |  | 49,316 |  | 3,299 | 6.7\% |
| Total Expenses |  | 6,314,961 |  | 4,372,706 |  | 1,942,255 | 44.4\% |
| Net Change From Operations |  | 391,041 |  | 206,362 |  | 184,679 | 89.5\% |
| Transfers In |  | 265,569 |  | 13,626 |  | 251,943 | 1849.0\% |
| Net Increase (Decrease) in Fund Balance |  | 656,609 |  | 219,988 |  | 436,621 | 198.5\% |
| Beginning Operations Fund Balance |  | 6,150,081 |  | 5,930,093 |  | 219,988 | 3.7\% |
| Ending Fund Balance From Operations | \$ | 6,806,690 | \$ | 6,150,081 | \$ | 656,609 | 10.7\% |

## SERVICE CENTER, Infrastructure Services

Fiscal Year Ending June 30, 2018

Background: These funds record transactions related to on- and off-campus network and enterprise systems support. These Network/Telecom support services provided are for non-OSU locations (prior-OUS entities \& Capital Center) as well as the OSU community. Telecom provides and maintains a host of local and long distance phone services and equipment including cellular phones, pagers, voicemail, data network connections, wireless network, maintenance of the physical wire plant on campus, and audio and video conference capabilities.

Revenues: Total revenues for FY2018 increased by $\$ 963$ thousand or $12 \%$ from the previous year. The net change is the result of an increase in Internal Sales revenue of $\$ 1$ million and a decrease in sales and services revenue of $\$ 56$ thousand.

Expenses: Total expenses increased by $\$ 2$ million or $28.6 \%$ from the previous year due to an increase of $\$ 1.9$ million in Supplies and Services. Depreciation expenses decreased by $\$ 41$ thousand. Total Salaries and OPE increased by $\$ 66$ thousand or $2.2 \%$.

Balance Sheet: Current assets increased by $\$ 2.36$ million or $121 \%$ between FY2017 and FY2018. This change was primarily due to increases in cash of $\$ 1.9$ million, brought on by the increased revenues. Accounts receivable increased by $\$ 16$ thousand and prepaid expenses increased by \$432 thousand.

Total current liabilities increased by $814.9 \%$ between FY2017 and FY2018. This change was due primarily to an increase in deferred Income of $\$ 2.6$ million. Compensated absence liability decreased by $\$ 22$ thousand and accounts payable decreased by $\$ 7$ thousand.

## Balance Sheet <br> Service Center Funds - Infrastructure Services

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 3,693,647 | \$ | 1,784,608 | \$ | 1,909,039 | 107.0\% |
| Accounts Receivable |  | 68,353 |  | 52,548 |  | 15,805 | 30.1\% |
| Inventories |  | 41,530 |  | 35,170 |  | 6,360 | 18.1\% |
| Prepaid Expenses |  | 513,218 |  | 81,072 |  | 432,146 | 533.0\% |
| Total Current Assets |  | 4,316,748 |  | 1,953,398 |  | 2,363,350 | 121.0\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 8,759,380 |  | 8,482,865 |  | 276,515 | 3.3\% |
| Accumulated Depreciation |  | (8,168,273) |  | $(8,111,159)$ |  | $(57,114)$ | 0.7\% |
| Total Non-Current Assets |  | 591,107 |  | 371,706 |  | 219,401 | 59.0\% |
| Total Assets | \$ | 4,907,855 | \$ | 2,325,104 | \$ | 2,582,751 | 111.1\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 117,559 | \$ | 124,796 | \$ | $(7,237)$ | 5.8\% |
| Compensated Absence Liability |  | 116,093 |  | 129,557 |  | $(13,464)$ | 10.4\% |
| Deferred Income |  | 2,605,000 |  | 55,922 |  | 2,549,078 | 4558.3\% |
| Total Current Liabilities |  | 2,838,652 |  | 310,275 |  | 2,528,377 | 814.9\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 37,897 |  | 45,995 |  | $(8,098)$ | 17.6\% |
| Fund Balance |  | 2,031,306 |  | 1,968,834 |  | 62,472 | 3.2\% |
| Total Liabilities and Fund Balance | \$ | 4,907,855 | \$ | 2,325,104 | \$ | 2,582,751 | 111.1\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 4,316,748 | \$ | 1,953,398 | \$ | 2,363,350 | 121.0\% |
| Less: Current Liabilities |  | 2,838,652 |  | 310,275 |  | 2,528,377 | 814.9\% |
| End of Period Working Capital | \$ | 1,478,096 | \$ | 1,643,123 | \$ | $(165,027)$ | 10.0\% |

## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Infrastructure Services

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |
| Sales and Services | \$ | 742,934 | \$ | 799,580 | \$ | $(56,646)$ | 7.1\% |
| Internal Sales |  | 8,271,549 |  | 7,251,664 |  | 1,019,885 | 14.1\% |
| Total Revenue |  | 9,014,483 |  | 8,051,244 |  | 963,239 | 12.0\% |
| Expense |  |  |  |  |  |  |  |
| Total Salaries and OPE | \$ | 3,096,704 | \$ | 3,030,390 | \$ | 66,314 | 2.2\% |
| Service and Supplies |  | 5,619,329 |  | 3,666,494 |  | 1,952,835 | 53.3\% |
| Depreciation |  | 178,826 |  | 220,347 |  | $(41,521)$ | 18.8\% |
| Total Expense |  | 8,894,859 |  | 6,917,231 |  | 1,977,628 | 28.6\% |
| Net Change From Operations |  | 119,624 |  | 1,134,013 |  | $(1,014,389)$ | 89.5\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(3,624)$ |  | $(3,912)$ |  | 288 | 7.4\% |
| Transfer In/(Out) |  | $(53,528)$ |  | 25,137 |  | $(78,665)$ | 312.9\% |
| Net Increase (Decrease) in Fund Balance |  | 62,472 |  | 1,155,238 |  | $(1,092,766)$ | 94.6\% |
| Beginning Operations Fund Balance |  | 1,968,834 |  | 814,614 |  | 1,154,220 | 141.7\% |
| NIP Change in Fixed Assets |  | - |  | $(1,018)$ |  | 1,018 |  |
| Ending Fund Balance From Operations | \$ | 2,031,306 | \$ | 1,968,834 | \$ | 62,472 | 3.2\% |

## SERVICE CENTERS, Printing \& Mailing Motor Pool

Fiscal year ending June 30, 2018

## PRINTING \& MAILING SERVICES

Background: This fund records financial transactions related to printing and mailing services provided primarily to OSU departments. Printing and Mailing (P\&M) does provide some services to customers outside of the University.

Revenues: P\&M generated revenues of $\$ 5.94$ million in FY 2018 or $\$ 467$ thousand (8.7\%) more than the prior fiscal year.

Expenses: In FY2018, P\&M's total expenses were $\$ 5.6$ million or $\$ 623$ thousand (10\%) less than FY2017. The Deprecation expense increased $114 \%$ from the prior year due purchasing a new fleet of copiers in 2017.

Balance Sheet: P\&M's assets decreased by $\$ 1.4$ million or $33.3 \%$ between FY2017 and FY2018. Cash decreased by $\$ 1.4$ million or $48.8 \%$. Liabilities decreased by $\$ 1.7$ million primarily due to a decrease in Accounts Payable and a decrease in Due to Other Funds.

## MOTOR POOL

Background: This service center fund records financial transactions related to vehicle rental and repair services provided by Motor Pool. OSU departments are the primary users of this service. Other public agencies, including the University of Oregon, also rent vehicles from OSU's Motor Pool.

Revenues: Total revenues for FY2018 increased by $\$ 115$ thousand or $4.3 \%$.
Expenses: Expenses for Motor Pool increased by $\$ 214$ thousand or $8.3 \%$.
Balance Sheet: Motor Pool's working capital at the end of FY2018, totaled \$1.6 million, an 8.5\% decrease. Total non-current assets decreased by $\$ 2$ thousand or 16.5\%. Total current liabilities increased by $\$ 52$ thousand or $42.1 \%$ due largely to a $62.5 \%$ increase in Accounts Payable.

## Balance Sheet <br> Service Center Funds - Printing \& Mailing

| For the Twelve Months Ending June 30, | 2018 | 2017 | Increase <br> (Decrease) | \% Change |
| :--- | :--- | :--- | :--- | :--- |

Assets
Current Assets

| Cash | \$ | 1,454,317 | \$ | 2,839,809 | \$ | $(1,385,492)$ | 48.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Receivable |  | 96,233 |  | 84,930 |  | 11,303 | 13.3\% |
| Inventories |  | 226,861 |  | 174,005 |  | 52,856 | 30.4\% |
| Prepaid Expense |  | 16,965 |  | 74,655 |  | $(57,690)$ | 77.3\% |
| Total Current Assets |  | 1,794,376 |  | 3,173,399 |  | $(1,379,023)$ | 43.5\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 1,946,108 |  | 1,818,848 |  | 127,260 | 7.0\% |
| Accumulated Depreciation |  | $(907,449)$ |  | $(745,376)$ |  | $(162,073)$ | 21.7\% |
| Total Non-Current Assets |  | 1,038,659 |  | 1,073,472 |  | $(34,813)$ | 3.2\% |
| Total Assets | \$ | 2,833,035 | \$ | 4,246,871 | \$ | $(1,413,836)$ | 33.3\% |

Liabilities and Fund Balance

## Current Liabilities

| Accounts Payable | \$ | 196,240 | \$ | 1,509,393 | \$ | $(1,313,153)$ | 87.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensated Absence Liability |  | 64,159 |  | 74,210 |  | $(10,051)$ | 13.5\% |
| Due to Other Funds |  | 381,691 |  | 88,881 |  | 292,810 | 329.4\% |
| tal Current Liabilities |  | 642,090 |  | 1,672,484 |  | $(1,030,394)$ | 61.6\% |
| on-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 20,944 |  | 26,345 |  | $(5,401)$ | 20.5\% |
| Due to Other Funds |  | 1,107,675 |  | 1,772,811 |  | $(665,136)$ | 37.5\% |
| Balance |  | 1,062,326 |  | 775,231 |  | 287,095 | 37.0\% |
| Liabilities and Fund Balance | \$ | 2,833,035 | \$ | 4,246,871 | \$ | $(1,413,836)$ | 33.3\% |

## Working Capital

Current Assets
Less: Current Liabilities
End of Period Working Capital

| \$ | 1,794,376 | \$ | 3,173,399 | \$ | $(1,030,394)$ | 43.5\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 642,090 |  | 1,672,484 |  |  | 61.6\% |
| \$ | 1,152,286 | \$ | 1,500,915 | \$ | $(348,629)$ | 23.2\% |

## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Printing \& Mailing

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |
| Sales and Service Revenue | \$ | 899,309 | \$ | 659,249 | \$ | 240,060 | 36.4\% |
| Other Revenue |  | - |  | 310 |  | (310) | - |
| Internal Sales |  | 4,952,841 |  | 4,725,325 |  | 227,516 | 4.8\% |
| Total Revenue |  | 5,852,150 |  | 5,384,884 |  | 467,266 | 8.7\% |
| Expense |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 1,840,555 |  | 1,771,035 |  | 69,520 | 3.9\% |
| Service and Supplies |  | 3,549,824 |  | 4,355,108 |  | $(805,284)$ | 18.5\% |
| Depreciation |  | 210,935 |  | 98,558 |  | 112,377 | 114.0\% |
| Total Expense |  | 5,601,314 |  | 6,224,701 |  | $(623,387)$ | 10.0\% |
| Net Change From Operations |  | 250,836 |  | $(839,817)$ |  | 1,090,653 | 129.9\% |
| Fixed Asset Disposal Gain/(Loss) |  | $(3,741)$ |  | - |  | $(3,741)$ | - |
| Transfers In |  | 40,000 |  | - |  | 40,000 | - |
| Net Increase (Decrease) in Fund Balance |  | 287,095 |  | $(839,817)$ |  | 1,126,912 | 134.2\% |
| Beginning Operations Fund Balance |  | 775,231 |  | 1,615,048 |  | $(839,817)$ | 52.0\% |
| Ending Fund Balance From Operations | \$ | 1,062,326 | \$ | 775,231 | \$ | 287,095 | 37.0\% |

## Balance Sheet <br> Service Center Funds - Motor Pool

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 1,701,723 | \$ | 1,841,026 | \$ | $(139,303)$ | 7.6\% |
| Accounts Receivable |  | 120,999 |  | 92,463 |  | 28,536 | 30.9\% |
| Inventories |  | $(12,515)$ |  | $(19,575)$ |  | 7,060 | 36.1\% |
| Prepaid Expense |  | 21,702 |  | 18,872 |  | 2,830 | 15.0\% |
| Total Current Assets |  | 1,831,909 |  | 1,932,786 |  | $(100,877)$ | 5.2\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 9366716.05 |  | 9,073,840 |  | 292,876 | 3.2\% |
| Accumulated Depreciation |  | (5,967,432) |  | $(5,820,470)$ |  | $(146,962)$ | 2.5\% |
| Total Non-Current Assets |  | 3,399,284 |  | 3,253,370 |  | 145,914 | 4.5\% |
| Total Assets | \$ | 5,231,193 | \$ | 5,186,156 | \$ | 45,037 | 0.9\% |
| Liabilities and Fund Balance |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 144,560 | \$ | 88,947 | \$ | 55,613 | 62.5\% |
| Compensated Absence Liability |  | 32,151 |  | 35,422 |  | $(3,271)$ | 9.2\% |
| Total Current Liabilities |  | 176,711 |  | 124,369 |  | 52,342 | 42.1\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 10,495 |  | 12,575 |  | $(2,080)$ | 16.5\% |
| Fund Balance |  | 5,043,987 |  | 5,049,212 |  | $(5,225)$ | 0.1\% |
| Total Liabilities and Fund Balance | \$ | 5,231,193 | \$ | 5,173,581 | \$ | 57,612 | 1.1\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 1,831,909 | \$ | 1,932,786 | \$ | $(100,877)$ | 5.2\% |
| Less: Current Liabilities |  | 176,711 |  | 124,369 |  | 52,342 | 42.1\% |
| End of Period Working Capital | \$ | 1,655,198 | \$ | 1,808,417 | \$ | $(153,219)$ | 8.5\% |

## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Motor Pool

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |
| Sales and Service Revenue | \$ | 684,985 | \$ | 594,939 | \$ | 90,046 | 15.1\% |
| Other Revenue |  | 59,485 |  | 75,091 |  | $(15,606)$ | 20.8\% |
| Revenue from OUS Departments |  | 2,052,070 |  | 2,011,292 |  | 40,778 | 2.0\% |
| Total Revenue |  | 2,796,540 |  | 2,681,322 |  | 115,218 | 4.3\% |
| Expense |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 734,231 |  | 732,246 |  | 1,985 | 0.3\% |
| Service and Supplies |  | 1,412,717 |  | 1,242,804 |  | 169,913 | 13.7\% |
| Depreciation |  | 654,817 |  | 612,360 |  | 42,457 | 6.9\% |
| Total Expense |  | 2,801,765 |  | 2,587,410 |  | 214,355 | 8.3\% |
| Net Change From Operations |  | $(5,225)$ |  | 93,912 |  | $(99,137)$ | 105.6\% |
| Transfers In |  | - |  | - |  | - | - |
| Net Increase (Decrease) in Fund Balance |  | $(5,225)$ |  | 93,912 |  | $(99,137)$ | 105.6\% |
| Beginning Operations Fund Balance |  | 5,049,212 |  | 4,955,745 |  | 93,467 | 1.9\% |
| NIP Change in Fixed Assets |  | - |  | (445) |  | 445 | - |
| Ending Fund Balance From Operations | \$ | 5,043,987 | \$ | 5,049,212 | \$ | $(5,225)$ | 0.1\% |

## SERVICE CENTERS, Client Services

Fiscal year ending June 30, 2018

## OregonState University

Background: This fund records the transactions related to desktop and tablet management expenses incurred by OSU operations. Client Services provides and maintains OSU-owned computing desktops, including Community Network customer devices, shared computer lab workstations, and laptops and tablets available via our equipment checkout. Client Services facilitates and supports the ways our communities interface with OSU technologies.

Revenues: Overall revenues increased by $\$ 55$ thousand or 3\% compared to FY2017.
Expenses: Overall expenses increased by $\$ 86$ thousand or $4.7 \%$ compared to FY2017, with a $\$ 67$ thousand increase in Salaries and OPE (Other Payroll Expenses). Supplies and services costs increased by $\$ 19$ thousand. Depreciation decreased by $\$ 1$ thousand.

Balance Sheet: Current assets increased by \$1 thousand or 0.6\% between FY2017 and FY2018.
Total current liabilities increased by nearly $\$ 3$ thousand or $3.1 \%$ between FY2017 and FY2018 due to a decrease in Accounts Payable of $\$ 10$ thousand and an increase in Compensated Absences Liability of \$13 thousand.

## Balance Sheet

## Service Center Funds - Client Services

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash | \$ | 227,981 | \$ | 226,674 | \$ | 1,307 | 0.6\% |
| Total Current Assets |  | 227,981 |  | 226,674 |  | 1,307 | 0.6\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 8,477 |  | 8,477 |  | - | 0.0\% |
| Accumulated Depreciation |  | $(7,347)$ |  | $(5,652)$ |  | $(1,695)$ | 30.0\% |
| Total Non-Current Assets |  | 1,130 |  | 2,825 |  | $(1,695)$ | 60.0\% |
| Total Assets | \$ | 229,111 | \$ | 229,499 | \$ | (388) | 0.2\% |

Liabilities and Fund Balance
Current Liabilities

| Accounts Payable | \$ | - | \$ | 10,945 | \$ | $(10,945)$ | 100.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensated Absence Liability |  | 81,283 |  | 67,926 |  | 13,357 | 19.7\% |
| Total Current Liabilities |  | 81,283 |  | 78,871 |  | 2,412 | 3.1\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 26,534 |  | 24,114 |  | 2,420 | 10.0\% |
| Fund Balance |  | 121,294 |  | 126,514 |  | $(5,220)$ | 4.1\% |
| Total Liabilities and Fund Balance | \$ | 229,111 | \$ | 229,499 | \$ | (388) | 0.2\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 227,981 | \$ | 226,674 | \$ | 1,307 | 0.6\% |
| Less: Current Liabilities |  | 81,283 |  | 78,871 |  | 2,412 | 3.1\% |
| End of Period Working Capital | \$ | 146,698 | \$ | 147,803 | \$ | $(1,105)$ | 0.7\% |

## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Client Services

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |
| Sales and Service Revenue | \$ | 10,734 | \$ | 10,427 | \$ | 307 | 2.9\% |
| Other Revenue |  | - |  | 1,051 |  | $(1,051)$ |  |
| Internal Sales |  | 1,901,229 |  | 1,845,557 |  | 55,672 | 3.0\% |
| Total Revenue |  | 1,911,963 |  | 1,857,035 |  | 54,928 | 3.0\% |
| Expense |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 1,806,569 |  | 1,738,805 |  | 67,764 | 3.9\% |
| Service and Supplies |  | 108,919 |  | 89,729 |  | 19,190 | 21.4\% |
| Depreciation |  | 1,695 |  | 2,418 |  | (723) | 29.9\% |
| Total Expense |  | 1,917,183 |  | 1,830,952 |  | 86,231 | 4.7\% |
| Net Change From Operations |  | $(5,220)$ |  | 26,083 |  | $(31,303)$ | 120.0\% |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | $(2,528)$ |  | - |  |
| Transfers Out |  | - |  | $(19,622)$ |  | 19,622 |  |
| Net Increase (Decrease) in Fund Balance | \$ | $(5,220)$ | \$ | 3,933 | \$ | $(11,681)$ | 297.0\% |
| Beginning Operations Fund Balance |  | 126,514 |  | 122,581 |  | 3,933 | 3.2\% |
| Ending Fund Balance From Operations | \$ | 121,294 | \$ | 126,514 | \$ | $(7,748)$ | 6.1\% |

Background: These funds include the following operations: Campus ID System, Animal Isolation Lab, Lab Animal Services, Chemistry Stores, Forestry Quantitative LAN, Surplus Property, Advertising Media Presentation Services, Software Licensing, Statistical Services, Mass Spectrometry, Electron Microscopy and the Insurance Clearing Fund.

Revenues: Revenues increased $\$ 1.7$ million or $37 \%$ from FY2017. The increase in revenue is primarily due to the creation of a new Project Management (Capital Planning) service center, which had $\$ 1.9$ million in revenue in FY2018.

Expenses: Overall expenses increased $\$ 0.9$ million or $17.9 \%$. Salaries and OPE increased $\$ 827$ thousand from FY2017. Services and supplies expenses increased by $\$ 84$ thousand when compared to the prior fiscal year. The primary reason for the increase is due to the creation of a new Project Management fund which had $\$ 0.8$ million in expenses.

Net Transfers: Overall transfers increased by $\$ 268$ thousand or $118.5 \%$ when compared to FY2017. The Insurance Replacement Reserve had more transfer-outs when compared to FY2017.

Balance Sheet: Working capital had an overall increase of \$500 thousand to end the year higher than the previous fiscal year.

## Balance Sheet <br> Service Center Funds - Miscellaneous

|  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| For the Twelve Months Ending June 30, | 2018 | 2017 | Increase <br> (Decrease) | \% Change |  |

Assets

## Current Assets

| Cash | \$ | 2,791,482 | \$ | 2,268,961 | \$ | 522,521 | 23.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Receivable |  | 111,371 |  | 121,255 |  | $(9,884)$ | 8.2\% |
| Inventories |  | 211,789 |  | 217,181 |  | $(5,392)$ | 2.5\% |
| Prepaid Expenses |  | 225,572 |  | 216,579 |  | 8,993 | 4.2\% |
| Total Current Assets |  | 3,340,214 |  | 2,823,976 |  | 516,238 | 18.3\% |
| Non-Current Assets |  |  |  |  |  |  |  |
| Fixed Assets |  | 929,393 |  | 905,727 |  | 23,666 | 2.6\% |
| Accumulated Depreciation |  | $(792,751)$ |  | $(760,202)$ |  | $(32,549)$ | 4.3\% |
| Total Non-Current Assets |  | 136,642 |  | 145,525 |  | $(8,883)$ | 6.1\% |
| Total Assets | \$ | 3,476,856 | \$ | 2,969,501 | \$ | 507,355 | 17.1\% |

Liabilities and Fund Balance
Current Liabilities

| Accounts Payable | \$ | 115,802 | \$ | 101,050 | \$ | 14,752 | 14.6\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensated Absence Liability |  | 167,814 |  | 164,522 |  | 3,292 | 2.0\% |
| Deferred Income |  | 8,159 |  | 9,961 |  | $(1,802)$ | 18.1\% |
| Total Current Liabilities |  | 291,775 |  | 275,533 |  | 16,242 | 5.9\% |
| Non-Current Liabilities |  |  |  |  |  |  |  |
| Compensated Absence Liability |  | 54,780 |  | 58,407 |  | $(3,627)$ | 6.2\% |
| Fund Balance |  | 3,130,301 |  | 2,635,561 |  | 494,740 | 18.8\% |
| Total Liabilities and Fund Balance | \$ | 3,476,856 | \$ | 2,969,501 | \$ | 507,355 | 17.1\% |
| Working Capital |  |  |  |  |  |  |  |
| Current Assets | \$ | 3,340,214 | \$ | 2,823,976 | \$ | 516,238 | 18.3\% |
| Less: Current Liabilities |  | 291,775 |  | 275,533 |  | 16,242 | 5.9\% |
| End of Period Working Capital | \$ | 3,048,439 | \$ | 2,548,443 | \$ | 499,996 | 19.6\% |

## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Miscellaneous

| For the Twelve Months Ending June 30, | 2018 |  | 2017 |  | Increase <br> (Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |
| Enrollment Fees | \$ | $(1,269)$ | \$ | $(1,732)$ | \$ | 463 | 26.7\% |
| Interest Revenue |  | 7,422 |  | 6,097 |  | 1,325 | 21.7\% |
| Sales and Service Revenue |  | 1,464,457 |  | 1,298,478 |  | 165,979 | 12.8\% |
| Other Revenue |  | 1,623 |  | 112,064 |  | $(110,441)$ | 98.6\% |
| Internal Sales |  | 4,973,094 |  | 3,289,666 |  | 1,683,428 | 51.2\% |
| Total Revenue |  | 6,445,327 |  | 4,704,573 |  | 1,740,754 | 37.0\% |
| Expense |  |  |  |  |  |  |  |
| Total Salaries and OPE |  | 3,768,233 |  | 2,941,631 |  | 826,602 | 28.1\% |
| Service and Supplies |  | 2,168,379 |  | 2,084,922 |  | 83,457 | 4.0\% |
| Depreciation |  | 38,619 |  | 39,566 |  | (947) | 2.4\% |
| Total Expense |  | 5,975,231 |  | 5,066,119 |  | 909,112 | 17.9\% |
| Net Change From Operations |  | 470,096 |  | $(361,546)$ |  | 831,642 | 230.0\% |
| Fixed Asset Disposal Gain/(Loss) |  | - |  | (793) |  | 793 | - |
| Transfers In |  | 1,125,595 |  | 1,023,544 |  | 102,051 | 10.0\% |
| Transfers Out |  | $(1,100,951)$ |  | $(434,801)$ |  | $(666,150)$ | 153.2\% |
| Net Increase (Decrease) in Fund Balance |  | 494,740 |  | 226,404 |  | 268,336 | 118.5\% |
| Beginning Operations Fund Balance |  | 2,635,561 |  | 2,409,157 |  | 226,404 | 9.4\% |
| Ending Fund Balance From Operations | \$ | 3,130,301 | \$ | 2,635,561 | \$ | 494,740 | 18.8\% |

Fiscal year ending June 30, 2018
Oregon State University

## Designated Operations

|  | Fiscal Year 2018 |  |  |  |  |  | Fiscal Year 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue |  | Expense |  | Net Result |  | Revenue |  | Expense |  | Net Result |  |
| University Shared Services Enterprise | \$ | 5,283,630 | \$ | 5,477,861 | \$ | (194,231) | \$ | 5,626,607 | \$ | 5,060,474 | \$ | 566,133 |
| Extension |  | 3,630,643 |  | 3,584,373 |  | 46,269 |  | 3,693,427 |  | 3,605,760 |  | 87,667 |
| Health \& Human Sciences Outreach |  | 2,689,039 |  | 2,580,604 |  | 108,435 |  | 2,483,838 |  | 2,795,162 |  | $(311,324)$ |
| College of Agricultural Sciences |  | 5,288,881 |  | 5,376,057 |  | $(87,175)$ |  | 5,049,368 |  | 4,874,610 |  | 174,758 |
| Ecampus Non-cred courses \& workshops |  | 1,351,715 |  | 1,351,354 |  | 360 |  | 1,619,730 |  | 1,619,730 |  | - |
| College-Earth, Ocean \& Atmosphc Sci |  | 818,319 |  | 915,174 |  | $(96,855)$ |  | 776,806 |  | 807,405 |  | $(30,599)$ |
| International Study Abroad Programs |  | 728,373 |  | 685,311 |  | 43,062 |  | 497,693 |  | 502,006 |  | $(4,313)$ |
| College of Forestry |  | 653,364 |  | 644,568 |  | 8,797 |  | 688,999 |  | 609,863 |  | 79,136 |
| College of Engineering |  | 331,409 |  | 277,092 |  | 54,317 |  | 369,500 |  | 305,406 |  | 64,094 |
| OSU Press |  | 521,568 |  | 447,999 |  | 73,568 |  | 461,445 |  | 412,605 |  | 48,840 |
| Student Affairs |  | 313,861 |  | 313,661 |  | 200 |  | 319,430 |  | 319,491 |  | (61) |
| College of Liberal Arts |  | 339,553 |  | 349,648 |  | $(10,095)$ |  | 292,922 |  | 326,254 |  | $(33,332)$ |
| Research |  | 207,491 |  | 243,018 |  | $(35,526)$ |  | 247,343 |  | 217,626 |  | 29,717 |
| Public University Fund Management |  | 225,346 |  | 227,331 |  | $(1,985)$ |  | 193,030 |  | 200,468 |  | $(7,438)$ |
| College of Science |  | 228,238 |  | 249,125 |  | $(20,886)$ |  | 117,316 |  | 118,103 |  | (787) |
| Enrollment Management |  | 232,084 |  | 212,194 |  | 19,890 |  | 244,435 |  | 186,129 |  | 58,306 |
| College of Pharmacy |  | 146,064 |  | 236,078 |  | $(90,014)$ |  | 125,691 |  | 71,542 |  | 54,149 |
| College of Business |  | 109,367 |  | 110,016 |  | (649) |  | 83,561 |  | 89,525 |  | $(5,964)$ |
| Miscellaneous |  | 233,472 |  | 150,263 |  | 83,209 |  | 59,641 |  | 31,333 |  | 28,308 |
|  | \$ | 23,332,417 | \$ | 23,431,727 | \$ | $(99,310)$ | \$ | 22,950,782 | \$ | 22,153,492 | \$ | 797,290 |

## Gift Fund Expenditures by Unit

|  | Fiscal Year 2018 | Fiscal Year 2017 |
| :---: | :---: | :---: |
| Scholarships (varous units) | \$ 18,672,991 | \$ 18,250,818 |
| Athletics | 10,124,411 | 9,592,144 |
| College of Forestry | 8,257,542 | 10,427,725 |
| College of Engineering | 8,003,657 | 6,569,542 |
| College of Agricultural Sciences | 4,845,775 | 4,331,525 |
| College of Business | 3,347,710 | 1,495,814 |
| Research Centers \& Institutes | 1,750,911 | 1,810,930 |
| College of Health \& Human Sciences | 1,690,013 | 1,463,751 |
| College of Liberal Arts | 1,271,765 | 1,081,832 |
| Information Services | 1,239,707 | 15,657 |
| College of Science | 914,880 | 1,123,906 |
| College-Ocean, Earth \& Atmosphc Sci | 768,480 | 1,100,565 |
| College of Veterinary Medicine | 683,551 | 819,060 |
| University Libraries | 677,613 | 529,544 |
| Executive Office | 630,331 | 697,189 |
| Cascades | 428,510 | 401,752 |
| University Relations \& Marketing | 346,620 | 244,048 |
| Extension | 285,624 | 325,561 |
| Miscellaneous | 284,322 | 338,021 |
| Student Affairs | 204,053 | 305,047 |
| College of Pharmacy | 158,863 | 86,862 |
| Undergraduate Studies | 146,443 | 1,594,509 |
| Academic Affairs | 603 | 141,553 |
|  | \$ 64,734,375 | \$ 62,747,355 |

Externally Funded Expenditures

| Fiscal Year 2018 |  | Fiscal Year$2017$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 58,981,539 | \$ | 40,975,123 |
|  | 45,288,724 |  | 45,778,213 |
|  | 44,288,925 |  | 40,820,968 |
|  | 39,984,404 |  | 39,919,723 |
|  | 19,880,314 |  | 24,145,094 |
|  | 17,869,053 |  | 18,119,329 |
|  | 15,730,232 |  | 15,595,138 |
|  | 12,001,409 |  | 11,845,592 |
|  | 7,530,693 |  | 7,126,023 |
|  | 6,356,926 |  | 6,777,938 |
|  | 6,210,110 |  | 5,001,828 |
|  | 3,245,438 |  | 3,416,787 |
|  | 3,157,392 |  | 2,838,556 |
|  | 1,793,013 |  | 1,909,914 |
|  | 1,670,635 |  | 1,502,672 |
|  | 1,044,358 |  | 1,208,433 |
|  | 1,043,547 |  | 1,209,562 |
|  | 797,547 |  | 1,097,102 |
|  | 680,669 |  | 383,901 |
|  | 313,208 |  | 296,326 |
|  | 283,035 |  | 324,945 |
|  | 241,029 |  | 280,698 |
|  | 185,513 |  | 321,954 |
|  | 117,871 |  | 86,712 |
|  | 80,127 |  | 153,404 |
|  | 30,727 |  | 109,672 |
|  | $(2,577,052)$ |  | $(1,130,262)$ |
| \$ 286,229,385 |  | \$ | 270,115,345 |

## Royalty Funds

Fiscal Years 2018-2017

|  | Fiscal Year 2018 |  |  |  |  |  | Fiscal Year 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue |  | Expense |  | Net Result |  | Revenue |  | Expense |  | Net Result |  |
| University Relations and Marketing | \$ | 714,426 | \$ | 718,044 | \$ | $(3,618)$ | \$ | 809,944 | \$ | 863,101 | \$ | $(53,157)$ |
| Research Centers and Institutes |  | 3,769,058 |  | 2,724,322 |  | 1,044,736 |  | 3,842,088 |  | 3,197,762 |  | 644,326 |
| College of Agricultural Sciences |  | 1,159,197 |  | 1,805,784 |  | $(646,587)$ |  | 688,856 |  | 992,884 |  | $(304,028)$ |
| Information Services |  | 211,651 |  | 318,001 |  | $(106,349)$ |  | 373,837 |  | 46,142 |  | 327,696 |
| College of Forestry |  | 122,742 |  | 226,938 |  | $(104,195)$ |  | 80,838 |  | 208,043 |  | $(127,205)$ |
| College of Science |  | 32,903 |  | 63,896 |  | $(30,992)$ |  | 40,274 |  | 39,910 |  | 364 |
| College of Engineering |  | 239,696 |  | 706,199 |  | $(466,503)$ |  | 149,128 |  | 219,525 |  | $(70,397)$ |
| College of Pharmacy |  | 62,496 |  | 59,739 |  | 2,757 |  | 66,693 |  | 79,041 |  | $(12,348)$ |
| Institutional Management |  | 5,619 |  | $(115,608)$ |  | 121,227 |  | 5,079 |  | $(74,227)$ |  | 79,306 |
| Miscellaneous |  | 48,096 |  | 12,258 |  | 35,838 |  | 64,419 |  | 24,525 |  | 39,893 |
|  |  | 6,365,886 |  | 6,519,573 | \$ | $(153,686)$ |  | 6,121,157 |  | 5,596,707 | \$ | 524,450 |

## Report of Obligations and Debt Service ( 000 's)

Debt Obligation (Principal)

| Date | Contracts Payable |  | SELP |  | Revenue Bonds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6/30/18 | \$ | 300,129 | \$ | 11,966 | \$ | 181,310 |
| 6/30/19 |  | 285,547 |  | 11,245 |  | 181,310 |
| 6/30/20 |  | 272,619 |  | 10,567 |  | 181,310 |
| 6/30/21 |  | 259,409 |  | 9,859 |  | 181,310 |
| 6/30/22 |  | 245,992 |  | 9,119 |  | 181,310 |
| 6/30/23 |  | 232,121 |  | 8,346 |  | 181,310 |

Debt Service (Principal \& Interest)

| Fiscal Year | Contracts Payable |  | SELP |  | Revenue Bonds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018-2019 | \$ | 29,199 | \$ | 1,262 | \$ | 7,053 |
| 2019-2020 |  | 27,115 |  | 1,186 |  | 7,053 |
| 2020-2021 |  | 26,467 |  | 1,185 |  | 7,053 |
| 2021-2022 |  | 25,935 |  | 1,186 |  | 7,053 |
| 2022-2023 |  | 25,401 |  | 1,185 |  | 7,053 |
| Thereafter |  | 325,392 |  | 10,279 |  | 337,515 |
|  | \$ | 459,509 | \$ | 16,283 | \$ | 372,780 |


| Pay off date | $08 / 01 / 2044$ | $06 / 30 / 2032$ |
| :---: | :---: | :---: |
| $04 / 30 / 2049$ |  |  |

[^4]Office of Budget \& Fiscal Planning
Oregon State University
B204 Kerr Administration Building
Corvallis, OR 97331
fa.oregonstate.edu/budget


[^0]:    ${ }^{1}$ Plant funds not included
    ${ }^{2}$ Estimated interfund transactions eliminated

[^1]:    ${ }^{1}$ Plant Funds not included
    ${ }^{2}$ Memorandum Only - Interfund eliminations have not been made for certain transactions which are counted in more than one fund, such as internal sales.
    ${ }^{3}$ Statewide Public Services includes Outdoor School.

[^2]:    ${ }^{1}$ Plant Funds not included.
    ${ }^{2}$ Memorandum Only - Interfund eliminations have not been made for certain transactions which are counted in more than one fund, such as internal sales
    ${ }^{3}$ Statewide Public Services includes Outdoor School

[^3]:    -Cash includes restricted cash within the plant funds.

[^4]:    SELP - State Energy Loan Program - A low interest loan program for projects that save energy. Administered through the State of Oregon, Office of Energy.

