OFFICE OF BUDGET & FISCAL PLANNING

# FISCAL YEAR 2015 MANAGEMENT REPORTS

ENDING JUNE 30, 2015



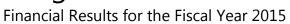








### Oregon State University





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#### MANAGEMENT REPORT

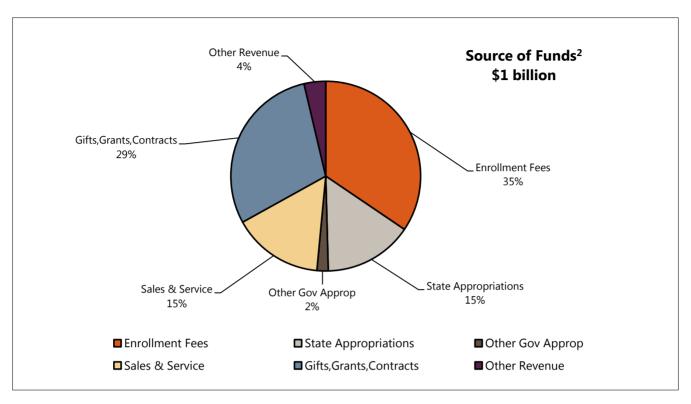
The following unaudited financial statements have been prepared for internal management purposes, providing a summary of all operating funds and detailing information on revenues, expenses, transfers, and fund balances for the Education and General Program, Statewide Public Services, Auxiliary Enterprises, Service Departments, and the inclusion of Supplemental Schedules. The report includes fiscal year 2015 balance sheets, operating and cash flow statements, and comparisons with results for fiscal year 2014 June 30.

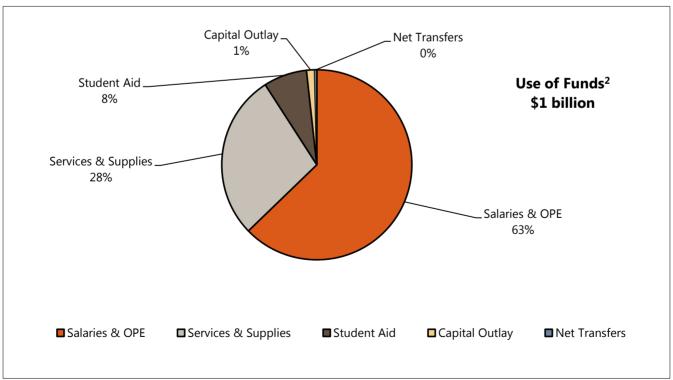
Operating revenues totaled \$1.1 billion for fiscal year 2015, up 8.3% from the fiscal year 2014. Revenues rose for the Education & General and Auxiliary funds due to an increase in student enrollment and tuition rates. Revenue increases in Designated Operations was due to the addition of a new unit, University Shared Services Enterprise (USSE). The increase in Research funds was due to the additional activity generated by new faculty hires. Revenue from Service Centers remained flat in fiscal year 2015.

Operating expenses and net transfers increased 5.8% overall or \$61.6 million, mainly due to the costs associated with an increased enrollment. Salaries and other payroll expenses reflects the major increase, a result of new hires and a rise in benefit costs.



### Sources & Uses of Funds<sup>1</sup> Fiscal Year 2015





<sup>&</sup>lt;sup>1</sup> Plant funds not included

<sup>&</sup>lt;sup>2</sup> Estimated - interfund transactions eliminated



## Operating Funds<sup>1</sup> Summary Balance Sheet Fiscal Year 2015 and 2014

(in thousands)

FY2015	Education & General	Statewide Public Services	Auxiliary Enterprises	Service Center Departments	Designated Operations	Royalty Funds	Restricted Funds	Total <sup>2</sup>
Current Assets Non Current Assets	\$ 91,045 -	\$ 14,301 -	\$ 52,468 360,866	\$ 6,711 3,763	\$ 6,628 93,793	\$ 16,669 -	\$ 47,500 -	\$ 235,322 364,722
Total Assets	91,045	14,301	413,334	10,474	6,721	16,669	47,500	600,044
Current Liabilities	45,885	5,507	20,170	1,283	2,374	1,354	35,203	111,777
Non Current Liabilities	-	-	274,786	-	-	-	-	274,786
Fund Balance	45,160	8,794	118,377	9,191	4,347	15,315	12,297	213,481
Total Liabilities & Fund Balance	\$ 91,045	\$ 14,301	\$ 413,334	\$ 10,474	\$ 6,721	\$ 16,669	\$ 47,500	\$ 600,044

#### FY2014

Current Assets	\$ 78,190	\$ 14,417	\$ 45,686	\$ 3,596	\$ 4,457	\$ 13,520	\$ 42,338	\$ 202,204
Non Current Assets	-	-	329,278	4,163	-	-	-	333,441
Total Assets	78,190	14,417	374,964	7,759	4,457	13,520	42,338	535,645
Current Liabilities	44,939	4,975	31,917	1,782	1,745	1,195	29,792	116,345
Non Current Liabilities	-	-	270,039	-	-	-	-	270,039
Fund Balance	33,251	9,442	73,008	5,977	2,712	12,325	12,546	149,261
Total Liabilities & Fund Balance	\$ 78,190	\$ 14,417	\$ 374,964	\$ 7,759	\$ 4,457	\$ 13,520	\$ 42,338	\$ 535,645

<sup>&</sup>lt;sup>1</sup> Plant Funds not included.

<sup>&</sup>lt;sup>2</sup> Memorandum Only - Interfund eliminations have not been made for certain transactions which are counted in more than one fund, such as internal sales.



## Operating Funds<sup>1</sup> Statement of Revenues and Expenses

#### Fiscal Year 2015 and 2014

(in thousands)

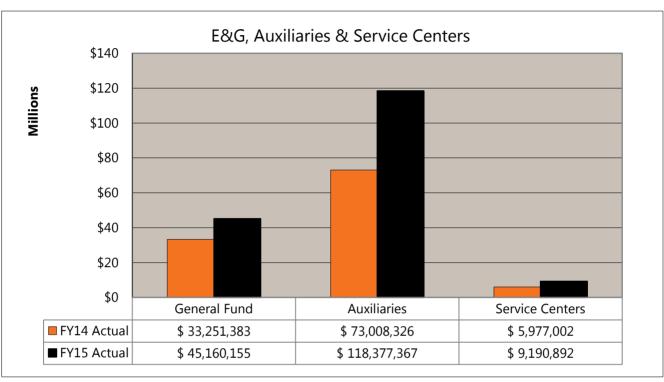
FY2015	Education & General	Statewide Public Services	Auxiliary Enterprises	Service Center Departments	Designated Operations	Royalty Funds	Restricted Funds	Total <sup>2</sup>
Revenues Expenses	\$ 475,073 448,810	\$ 77,973 82,280	\$ 155,430 171,348	\$ 19,946 20,585	\$ 20,358 21,226	\$ 11,058 7,047	\$ 311,896 311,775	\$ 1,071,735 1,063,071
Net Change from Operations	26,263	( 4,306)	( 15,917)	( 640)	( 868)	4,011	121	8,664
Fixed Asset Disposal Gain/(Loss) Net Transfers	- ( 14,218)	- 3,692	( 363) 9,270	( 9) 4,007	( 1) 2,360	- ( 1,021)	( 370)	( 374) 3,720
Beginning Fund Balance Fund Additions (Deductions)	33,251 ( 136)	9,442 ( 34)	79,107 46,282	5,977 ( 144)	2,712 144	12,325 -	12,546 -	155,359 46,112
<b>Ending Fund Balance</b>	\$ 45,160	\$ 8,794	\$ 118,377	\$ 9,191	\$ 4,347	\$ 15,315	\$ 12,297	\$ 213,481
FY2014								
Revenues Expenses Net Change from Operations	\$ 433,924 432,801 1,123	\$ 74,191 72,358 1,833	\$ 140,033 157,897 ( 17,864)	\$ 20,086 23,772 ( 3,686)	\$ 14,686 14,994 ( 308)	\$ 7,593 5,098 2,495	\$ 291,829 294,493 ( 2,665)	\$ 982,342 1,001,412 ( 19,071)
Fixed Asset Disposal Gain/(Loss) Net Transfers	-	-	( 25) 2,758	- 3,474	-	- ( 850)	- ( 1,344)	176,344 176,344
Beginning Fund Balance Fund Additions (Deductions)	32,128	7,609 -	108,846 ( 14,608)	5,049 1,140	3,020	10,680	16,554 -	176,344 ( 13,468)
<b>Ending Fund Balance</b>	\$ 33,251	\$ 9,442	\$ 79,107	\$ 5,977	\$ 2,712	\$ 12,325	\$ 12,546	\$ 155,359

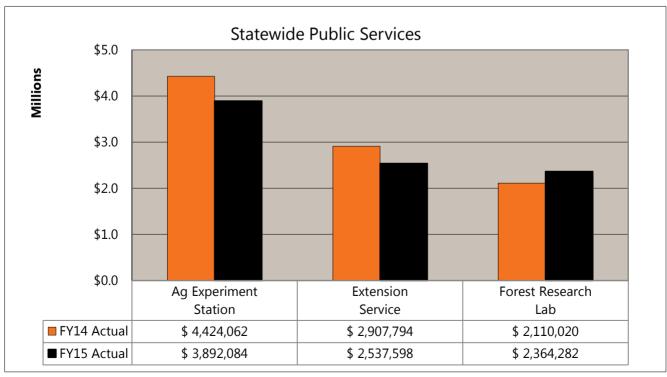
<sup>&</sup>lt;sup>1</sup> Plant Funds not included.

<sup>&</sup>lt;sup>2</sup> Memorandum Only - Interfund eliminations have not been made for certain transactions which are counted in more than one fund, such as internal sales.



### Fund Balances Fiscal Year 2014 and 2015







#### **EDUCATION & GENERAL FUNDS**

**Background**: Education & General funds support the general operations of the University and its primary missions of instruction, research, and public service. The major sources of revenue are tuition, state appropriations, and indirect cost recovery from federal grants.

**Revenues:** Overall revenue is up \$41.1 million or 9.5% higher than fiscal year 2014.

Revenues from tuition and fees exceed last year's actual by \$25.4 million or 7.9% due to enrollment growth. Revenue from the main tuition categories grew as follows: resident undergraduate - \$5.1 million, non-resident undergraduate - \$8.0 million, Ecampus - \$9.9 million and graduates - \$2.2 million.

Fee remissions, treated as negative revenue, remained at the same level as the previous year.

State appropriations were 11.1% higher than fiscal year 2014 due mainly to an increase in \$6.4 million tuition buy-down funding, as well as \$3.8 million increase in cell funding for enrollment.

The F&A Rate recovery revenue is primarily from federal grants, which increased by \$3.1 million or 9.2% due to an uptick in research activity.

**Expenses:** Operating Expenses were higher by \$25.2 million or 6.0% than fiscal year 2014. Salary and other payroll expenses rose by 6.1% resulting from a 3% full year raise and some additional hiring. Spending for Services and Supplies totaled \$86.0 million, an increase of \$3.4 million or 4.1% over last year. Selling and marketing costs increased \$1.7 million over the previous year. Other increases were in Interest Expense, Dues & Memberships, Rental Expense and Assessments.

Capital Outlay rose due to the purchase of new research equipment, mainly in the Electron Microcopy Facility and Pharmacy laboratories.

The primary reason for the increase in transfers out was due to an accounting change for the graduate fee remission support provided to the Statewide Public Services. Previously, those costs were expensed on Education and General fund as Other Payroll Expense. Starting in fiscal year 2015, the amount was transferred to the SWPS.

The Education & General fund balance increased \$11.9 million resulting in a fund balance that is 9.5% of revenue, nearly a 2% increase over fiscal year 2014.

**Balance Sheet:** The Balance Sheet represents institutional assets and liabilities on an accrual basis as of June 30, 2015, including a comparison to June 30, 2014. Fund balance is an indicator

of an operation's current financial condition. The fund balance changes over time reflect the operating results for the reporting period and a surplus or a downturn in the organization's financial condition.

**Assets:** The cash balance for the Education and General funds increased by \$11.9 million over June 30 of the previous year primarily due to the cash inflow from operating activities and net transfers of \$12.0 million.

**Liabilities:** The liabilities increased by \$0.9 million due to an increase in Liability for Compensated Absences of \$0.7 million and an increase in Deferred Revenues of \$1.1 million, offset by a decrease of \$0.9 million in Accounts Payable. Deferred Revenues reflect monies receipted for Summer Session and Summer Extended Campus revenue in fiscal year 2015 for fiscal year 2016.



### Balance Sheet Education and General Funds

As of love 20	2015	2014	Increase	0/ <b>C</b> l
As of June 30,	2015	2014	(Decrease)	% Change
Assets				
Cash	\$ 52,825,939	\$ 40,948,905	\$ 11,877,034	29.0%
Accounts Receivable	37,161,909	37,565,757	(403,847)	-1.1%
Allowance for Doubtful Accounts	(5,740,751)	(5,385,450)	(355,301)	-6.6%
Inventories	970,824	955,821	15,003	1.6%
Prepaid Expenses and Deferred Charges	3,235,859	2,596,442	639,417	24.6%
Due from Other Funds	 2,591,691	 1,508,986	 1,082,705	71.8%
Total Assets	\$ 91,045,472	\$ 78,190,461	\$ 12,855,011	16.4%
Liabilities and Fund Balance				
Current Liabilities				
Accounts Payable	\$ 7,238,325	\$ 8,106,496	\$ (868,171)	-10.7%
Salaries and Wages Payable	1,824,684	1,919,289	(94,605)	-4.9%
Liability for Compensated Absences	13,579,953	12,883,926	696,027	5.4%
Deposits	239,175	265,308	(26,134)	-9.9%
Deferred Revenues	22,867,181	21,764,059	1,103,122	5.1%
Due to Other Funds	 136,000	 	 136,000	-
Total Liabilities	45,885,317	44,939,078	946,239	2.1%
Fund Balance	45,160,155	33,251,383	11,908,772	35.8%
<b>Total Liabilities and Fund Balance</b>	\$ 91,045,472	\$ 78,190,461	\$ 12,855,011	16.4%



### Statement of Revenues, Expenses, and Other Changes Education and General Funds

As of June 30,	2015	2014	Increase (Decrease)	% Change
Revenues				
Enrollment Fees	\$ 346,707,024	\$ 321,290,944	\$ 25,416,080	7.9%
Fee Remissions	(30,856,066)	(30,837,425)	(18,641)	-0.1%
State Appropriations	100,811,798	90,705,628	10,106,170	11.1%
F&A Rate Recovery	37,337,727	34,195,656	3,142,071	9.2%
Interest Revenues	3,108,548	2,949,827	158,721	5.4%
Sales & Services	12,632,651	12,236,954	395,697	3.2%
Other Revenues	5,331,784	3,382,597	 1,949,187	57.6%
Total Revenues	475,073,466	 433,924,181	41,149,285	9.5%
Expenses				
Total Salaries and OPE	\$ 355,767,862	\$ 335,237,406	\$ 20,530,456	6.1%
Service and Supplies	86,010,071	82,613,169	3,396,902	4.1%
Capital Outlay	6,148,482	4,609,084	1,539,398	33.4%
Student Aid	883,856	1,136,171	(252,315)	-22.2%
Total Expenses	448,810,271	423,595,830	25,214,441	6.0%
Net Change From Operations	26,263,195	10,328,351	15,934,844	154.3%
Transfers In	1,226,988	3,092,255	(1,865,267)	-60.3%
Transfers Out	(15,445,411)	(12,297,573)	(3,147,838)	-25.6%
Net Increase (Decrease) in Fund Balance	12,044,772	1,123,034	10,921,738	972.5%
Beginning Fund Balance	33,251,383	32,128,349	1,123,034	3.5%
Fund Deductions for Internal Loans	(136,000)		 (136,000)	-
Ending Fund Balance	\$ 45,160,155	\$ 33,251,383	\$ 11,908,772	35.8%



## Statement of Cash Flows Education and General Funds For the Twelve Months Ending June 30, 2015

Beginning Cash as of July 1, 2014

\$ 40,948,905

Net Cash provided (used) by Changes in Assets and Liabilities

		<u>June 2014</u>		June 2015	<b>Change</b>	
Assets						
Accounts Receivable (Net)	\$	32,180,307	\$	31,421,159	\$ 759,148	
Inventories		955,821		970,824	(15,003)	
Prepaid Expenses & Deferred Charges		2,596,442		3,235,859	(639,417)	
Due From Other Funds		1,508,986		2,591,691	(1,082,705)	
Liabilities						
Accounts Payable		8,106,496		7,238,325	(868,171)	
Salaries & Wages Payable		1,919,289		1,824,684	(94,605)	
Liability for Compensated Absences		12,883,926		13,579,953	696,027	
Deposits		265,308		239,175	(26,134)	
Deferred Revenues		21,764,059		22,867,181	1,103,122	
Total Net Cash Provided (Used) by Chang	es i	n Assets and	Lial	oilities		\$ (167,738)
Cash Provided (Used) by Operating Activities						
Revenue						
Enrollment Fees					346,707,024	
Fee Remissions					(30,856,066)	
State Appropriations					100,811,798	
F&A Rate Recovery					37,337,727	
Interest Income					3,108,548	
Sales & Services					12,632,651	
Other Revenue					5,331,784	
Expense						
Total Salaries and OPE					355,767,862	
Service and Supplies					86,010,071	
Capital Outlay					6,148,482	
Student Aid					883,856	
Net Transfers					14,218,424	
Total Cash Provided (Used) by Operating	Act	tivities				\$ 12,044,771
Ending Cash as of June 30, 2015						\$ 52,825,939



#### **Education & General Plant Funds**

	Beginning	Bond	InterBank	Gift	Education &		_		Ending
	<b>Fund Balance</b>	Proceeds	Loan	Proceeds	General Funds	Grants	Other	YTD Expense	<b>Fund Balance</b>
Major Projects									
Animal Science Research									
Pavillion & Data Center	\$ 2,281,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,594	\$ 305,195	\$ 1,980,149
Strand Remodel	4,750,011	3,417,208	-	-	-	-	-	12,399,094	(4,231,875)
Learning Innovation Center	(21,718,837)	32,495,347	40,291,759	-	-	-	22,064	78,378,440	(27,288,107)
Johnson Hall	-	-	-	18,478,094	-	-	-	4,962,252	13,515,842
Cascades Campus	(2,169,006)	1,310	1,968,925	2,421,561	-	-	3,019,162	6,446,189	(1,204,237)
Jefferson Street Intersection	-	10,000,000	-		-	-	19,280	4,929,680	5,089,600
Cascade Hall Renovation			-	6,000,492	-	=	405	1,787,458	4,213,439
Total Major Projects	(16,856,082)	45,913,865	42,260,684	26,900,147	-	-	3,064,505	109,208,308	(7,925,189)
<b>Deferred Maintenance</b>	6,630,300	(2,179,491)		=	-	-	825,550	4,310,503	965,856
<b>Building Use Credits</b>	6,097,914	-		-	-	-	1,732,043	2,938,544	4,891,413
Miscellaneous Projects									
Facilities/Other Campus-wide Pjts.	503,790		4,000,348	539,779	1,979,303	-	4,309,347	8,205,094	3,127,472
Total	\$ (3,624,078)	\$ 43,734,374	\$ 46,261,032	\$27,439,926	\$ 1,979,303	\$ -	\$ 9,931,445	\$124,662,449	\$ 1,059,552



#### **AGRICULTURAL EXPERIMENT STATION**

**Background:** The Agricultural Experiment Station (AES) is the principal agricultural research agency of the State of Oregon. It conducts research in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians. In pursuing this mission, the Agricultural Experiment Station helps develop sustainable, environmentally friendly and economically viable technologies and bio-based products from renewable resources; enhances the capacity of managed landscapes and their biota to optimize the production of ecosystem services such as biodiversity, carbon sequestration, bioremediation, etc.; develops a wholesome, high value/high quality and safe food supply; provides enhanced agricultural water resource management and watershed enhancement and sustainability; sustainably addresses challenges facing Oregon's agricultural producers of food, feed, fiber, horticulture, and bio products; and develops opportunities and policies that improve the economies, social vitality and quality of life of rural communities and individuals.

**Revenues**: The total revenues for AES increased by \$1.4 million or 4.4% when compared to year ending June 30, 2014. State appropriations increased \$1.2 million or 4.5% from the previous fiscal year. The year over year increase was mainly associated with the normal allocation cycle of the biennial appropriation. Additionally, the state appropriations were augmented with an E-Board allocation of \$0.1 million to support research by the Endophyte Research Laboratory. Other government appropriations increased \$0.2 million, due to funding from a second County Service District associated with research supporting Extension activities. Sales and services revenue remained level at \$1.9 million.

**Expenses:** Salary and OPE (Other Personnel Expenses) increased from \$25.3 to \$29.3 million, or 15.8%. The most significant change related to accounting for Graduate Fee Remissions (GFR). In the year ending June 30, 2014, GFR related to the academic term was treated as a reduction in expense. In the year ending, OSU began treating it as budgeted support. This caused a \$1.6 million increase in OPE expense in the current fiscal year. The increase in labor costs is also associated with increases in medical insurance costs and the full year roll-up of the unclassified raises granted in January and February of 2014 (and the related variable OPE costs). The expense for services and supplies increased \$0.5 million or 7.4% due to higher agricultural service costs, higher administrative assessments, and normal inflation. Capital outlay returned to normal levels with an increase of \$0.3 million. Transfers In changed from \$0.9 million to \$2.4 million as OSU provided \$1.5 million in GFR support.

**Balance Sheet**: The cash balance for AES decreased \$0.3 million and the overall fund balance for AES decreased \$0.5 million to \$3.9 million or 11% of revenue. The normal state appropriation revenue change was not sufficient to offset normal changes in labor and non-labor expense structures.



## Balance Sheet Statewide Operations Agricultural Experiment Station

			Increase						
As of June 30,		2015	2014	(Decrease)		% Change			
Assets									
Cash	\$	4,842,284	\$ 5,150,009	\$	(307,725)	-6.0%			
Accounts Receivable		1,267,855	1,338,411		(70,556)	-5.3%			
Prepaid Expenses and Deferred Charges		1,605	 2,581		(976)	-37.8%			
Total Assets	\$	6,111,744	\$ 6,491,001	\$	(379,257)	-5.8%			
Liabilities and Fund Balance									
<b>Current Liabilities</b>									
Accounts Payable	\$	224,046	\$ 212,101	\$	11,945	5.6%			
Liability for Compensated Absences		1,961,614	1,854,838		106,776	5.8%			
Due to Other Funds		34,000	-		34,000	-			
Total Liabilities		2,219,660	2,066,939		118,721	5.7%			
Fund Balance		3,892,084	 4,424,062		(531,978)	-12.0%			
Total Liabilities and Fund Balance	\$	6,111,744	\$ 6,491,001	\$	(413,257)	-6.4%			



## Statement of Revenues, Expenses, and Other Changes Statewide Operations Agricultural Experiment Station

For the twelve months ending June 30,	2015	2014	Increase (Decrease)	% Change
Revenues				
State Appropriations	\$ 28,239,394	\$ 27,035,888	\$ 1,203,506	4.5%
Other Governmental Appropriations	4,282,363	4,130,243	152,120	3.7%
Interest Revenues	174	227	(53)	-23.3%
Sales & Services	1,922,288	1,853,921	68,367	3.7%
Other Revenues	 30,744	 12,494	 18,250	146.1%
Total Revenues	\$ 34,474,963	\$ 33,032,773	\$ 1,442,190	4.4%
Expenses				
Total Salaries and OPE	\$ 29,343,425	\$ 25,337,555	\$ 4,005,870	15.8%
Service and Supplies	7,337,114	6,829,329	507,785	7.4%
Capital Outlay	487,823	198,747	289,076	145.4%
Total Expenses	37,168,362	32,365,631	4,802,731	14.8%
Net Change From Operations	(2,693,399)	667,142	(3,360,541)	-503.7%
Transfers In	2,390,858	865,515	1,525,343	
Transfers Out	(195,437)	(221,124)	25,687	11.6%
Net Increase (Decrease) in Fund Balance	\$ (497,978)	\$ 1,311,533	\$ (1,809,511)	-138.0%
Beginning Fund Balance	\$ 4,424,062	\$ 3,112,529	\$ 1,311,533	42.1%
Fund Deductions	 (34,000)		 (34,000)	
Ending Fund Balance	\$ 3,892,084	\$ 4,424,062	\$ (531,978)	-12.0%



# Statement of Cash Flows Statewide Operations Agricultural Experiment Station For the Twelve Months Ending June 30, 2015

Beginning Cash as of July 1, 2014

\$ 5,150,009

Net Cash provided (used) by Changes in Assets and Liabilities

	June 2014	June 2015	<u>Change</u>	
Assets				
Accounts Receivable	1,338,411	1,267,855	70,556	
Prepaid Expenses and Deferred Charges	2,581	1,605	976	
Liabilities				
Accounts Payable	212,101	224,046	11,945	
Liability for Compensated Absences	1,854,838	1,961,614	106,776	
Total Net Cash Provided (Used) by Change	es in Assets and	Liabilities		190,253
Cash Provided (Used) by Operating Activities				
Revenue				
State Appropriations			28,239,394	
Other Governmental Appropriations			4,282,363	
Interest Income			174	
Sales & Services			1,922,288	
Other Revenue			30,744	
Expense				
Total Salaries and OPE			29,343,425	
Service and Supplies			7,337,114	
Capital Outlay			487,823	
Net Transfers			(2,195,421)	
Total Cash Provided (Used) by Operating	Activities			(497,978)
Cash as of June 30, 2015				\$ 4,842,284



#### **EXTENSION SERVICE**

**Background:** OSU Extension Service provides education and information based on timely research to help Oregonians solve problems and develop skills related to youth, family, community, farm, forest, energy, and marine resources. Extension reaches across several colleges and 37 county offices throughout the state. Funding sources include state appropriations, federal formula revenues, county appropriations, and federal grants, as well as sales and service revenues.

**Revenues:** Total revenues were \$35.0 million, up \$1.7 million or 5.3% from the prior year. Revenues from State Appropriations were increased 4.1% for fiscal year 2015 over fiscal year 2014. Other Governmental Appropriations increased by \$832 thousand or 6.7% due to increases in use of Federal Funds and in County Funds. As Extension base funding remains static or declining, other sources of revenue are being developed. Sales and Services increased by \$112 thousand while Other Revenue increased by \$9 thousand.

**Expenses**: Expenses increased by \$3 million or 9.4% from the prior year. Salaries and Other Payroll Expenses increased \$2.2 million in fiscal year 2015 or 8.1%. Service and supplies expense increased 13.7% or \$811 thousand over the prior year. The main categories which saw an increase were professional and contract personnel services, instructional supplies, office supplies and furniture, travel and general administrative overhead. Capital Outlay expense increased by \$94 thousand over the prior year.

**Balance Sheet**: An increase in Accounts Receivable of \$538 thousand was attributable to delayed receipt of Federal Fund drawdowns and FY15 fourth quarter County payments received after to June 30, 2015. A decrease in cash of \$557 thousand is mainly due to delayed receipt of Federal funding until after June 30.

Accounts Payable yearend balance increased by \$71 thousand due to untimely receipt of invoices and payment of fiscal year 2015 expenses.

Liability for Compensated Absences balance increased by \$284 thousand, due to a combination of increased salary and opes rates, increased FTE, and unused vacation leave.

A net decrease in fund balance of \$419 thousand brought the ending fund balance to \$2.5 million, or 7.24% of operating revenue.



## Balance Sheet Statewide Operations Extension Service

		Increase					
As of June 30,	2015	2014		Decrease)	% Change		
Assets							
Cash	\$ 3,725,680	\$ 4,282,961	\$	(557,281)	-13.0%		
Accounts Receivable	1,356,564	818,093		538,471	65.8%		
Inventories	51,411	59,332		(7,921)	-13.4%		
Prepaid Expenses and Deferred Charges	 66,226	 45,375		20,851	46.0%		
Total Assets	\$ 5,199,881	\$ 5,205,761	\$	(5,880)	-0.1%		
Liabilities and Fund Balance							
Current Liabilities							
Accounts Payable	\$ 299,500	\$ 227,732	\$	71,768	31.5%		
Liability for Compensated Absences	2,349,284	2,065,250		284,034	13.8%		
Deposits	11,495	4,895		6,600	134.8%		
Deferred Revenues	 2,005	 90		1,915	2127.8%		
Total Liabilities	2,662,284	2,297,967		364,317	15.9%		
Fund Balance	2,537,598	2,907,794		(370,196)	-12.7%		
Total Liabilities and Fund Balance	\$ 5,199,882	\$ 5,205,761	\$	(5,879)	-0.1%		



## Statement of Revenues, Expenses, and Other Changes Statewide Operations Extension Service

For the twelve months ending June 30,	2015	2014	Increase (Decrease)	% Change
Revenue				
State Appropriations	\$ 20,353,858	\$ 19,555,668	\$ 798,190	4.1%
Other Governmental Appropriations	13,226,924	12,393,962	832,962	6.7%
Sales & Services	1,266,355	1,154,482	111,873	9.7%
Other Revenues	165,693	156,269	9,424	6.0%
Total Revenues	35,012,830	33,260,381	1,752,449	5.3%
Expenses				
Total Salaries and OPE	29,336,732	27,141,827	2,194,905	8.1%
Service and Supplies	6,739,286	5,928,315	810,971	13.7%
Capital Outlay	108,911	14,953	93,958	628.4%
Total Expenses	36,184,929	33,085,095	3,099,834	9.4%
Net Change From Operations	(1,172,099)	175,286	(1,347,385)	-768.7%
Transfers In	802,149	753,088		
Transfers Out	(246)	-	(246)	-
Net Increase (Decrease) in Fund Balance	\$ (370,196)	\$ 928,374	\$ (1,347,631)	-145.2%
Beginning Fund Balance	 2,907,794	1,979,420	928,374	46.9%
Ending Fund Balance	\$ 2,537,598	\$ 2,907,794	\$ (419,257)	-14.4%



## Statement of Cash Flows Statewide Operations Extension Service

For the Twelve Months Ending June 30, 2015

Beginning Cash as of July 1, 2014

\$ 4,282,961

Net Cash provided (used) by Changes in Assets and Liabilities

	June 2014	June 2015	<u>Change</u>	
Assets	<del></del>	<u> </u>	<u>ge</u>	
Accounts Receivable	818,093	1,356,564	(538,471)	
Inventories	59,332	51,411	7,921	
Prepaid Expenses and Deferred Charges	45,375	66,226	(20,851)	
Liabilities				
Accounts Payable	227,732	299,500	71,768	
Liability for Compensated Absences	2,065,250	2,349,284	284,034	
Deposits	4,895	11,495	6,600	
Deferred Revenues	90	2,005	1,915	
Total Net Cash Provided (Used) by Changes	in Assets and Li	abilities		(187,084)
Cash Provided (Used) by Operating Activities				
cash i forfaca (osca) by operating Activities				
Revenue				
State Appropriations			20,353,858	
Other Governmental Appropriations			13,226,924	
Sales & Services			1,266,355	
Other Revenue			165,693	
_				
Expense			20 226 722	
Total Salaries and OPE			29,336,732	
Service and Supplies			6,739,286	
Capital Outlay			108,911	
Net Transfers			(801,902)	
Total Cash Provided (Used) by Operating Ac	tivities			(370,197)
Cash as of June 30, 2015				\$ 3,725,680



#### FOREST RESEARCH LABORATORY

**Background:** The Forest Research Laboratory (FRL) is one of OSU's top-tier strengths, with programs and faculty known globally for distinction in research, teaching and outreach. Over the past year, the FRL has supported the OSU strategic plan across all three thematic areas. The breadth of faculty and staff expertise, interests, and programs across the spectrum of natural resources science, management, and business is unmatched by any peer institution. In addition, the FRL continues to benefit from outstanding assets, such as the McDonald-Dunn Forests and the H.J. Andrews Experimental Forest, that provide extraordinary opportunities for research and learning, and from the strong collaborative science base across the campus community.

The foundational sources of revenues for FRL are the state appropriation, federal formula funds and Oregon Harvest Tax. FRL research faculty and programs have been productive, and successfully leveraged state funds to obtain \$15.2 million in new extramural funding through grants and cooperatives. Faculty and students continue to conduct research on maintaining productive forests and the quality of life they provide for Oregonians. Research is also addressing timely natural resources issues such as climate, carbon, water quality, ecosystem services, bioenergy, and sustainable green building practices. FRL research and outreach programs support the state's economy by helping to maintain industry competitiveness, developing new products and markets, and providing jobs. Transfer of research results to landowners, industry, agencies and policy makers is anchored by the Extension forestry and natural resources program, a national role model for outreach. In the past year an advisory board for the Institute for Working Forest Landscapes was established. The board is helping to identify FRL research activities in four broad thematic areas: intensively managed forests, healthy people and communities, resilient ecosystems, and competitive and innovative products.

**Revenues:** The increase in Other Governmental Appropriations (McIntire-Stennis formula funds) reflects outcomes from Federal budgeting and appropriating delays in FY14. The entire FY14 appropriation was not released until September 2014, thus showing as a FY15 receipt for FRL. The decrease in Transfers from State Agencies (Harvest Tax receipts) can be attributed to reductions in both the tax rate and the volume harvested.

**Expenses**: Salary/OPE expenses for FRL reflect new faculty hires, start-up activity for new faculty labs/programs, and increases in employee compensation packages.

**Balance Sheet**: Cash and fund balance increases was primarily the result of Federal appropriation timing as described above.



## Balance Sheet Statewide Operations Forest Research Laboratory

As of June 30,		2015		2014		Increase Decrease)	% Change
Assets						,	<u> </u>
Cash	\$	2,913,851	\$	2,692,969	\$	220,882	8.2%
Accounts Receivable	·	70,185		21,460	·	48,725	227.0%
Prepaid Expenses and Deferred Charges		5,356		5,842		(486)	-8.3%
Total Assets	\$	2,989,392	\$	2,720,271	\$	269,121	9.9%
Liabilities and Fund Balance							
Current Liabilities							
Accounts Payable	\$	29,423	\$	53,191	\$	(23,768)	-44.7%
Liability for Compensated Absences		595,687		557,060		38,627	6.9%
Total Liabilities		625,110		610,251		14,859	2.4%
Fund Balance		2,364,282		2,110,020		254,262	12.1%
Total Liabilities and Fund Balance	\$	2,989,392	\$	2,720,271	\$	269,121	9.9%



## Statement of Revenues, Expenses, and Other Changes Statewide Operations Forest Research Laboratory

For the twelve months ending June 30,	2015	2014	Increase Decrease)	% Change
Revenue				
State Appropriations	\$ 3,096,094	\$ 2,974,678	\$ 121,416	4.1%
Other Governmental Appropriations	1,870,669	943,793	926,876	98.2%
Transfers From State Agencies	3,286,347	3,812,562	(526,215)	-13.8%
Sales & Services	232,491	162,854	69,637	42.8%
Other Revenues	26	4,028	(4,002)	-99.4%
Total Revenue	\$ 8,485,627	\$ 7,897,915	\$ 587,712	7.4%
Expenses				
Total Salaries and OPE	\$ 7,803,995	\$ 7,102,400	\$ 701,595	9.9%
Service and Supplies	1,105,724	1,292,660	(186,936)	-14.5%
Capital Outlay	16,505	9,451	7,054	74.6%
Total Expenses	8,926,224	 8,404,511	521,713	6.2%
Net Change From Operations	(440,597)	(506,596)	65,999	13.0%
Transfers In	694,859	99,729	595,130	
Transfers Out	 	 	 	-
Net Increase (Decrease) in Fund Balance	\$ 254,262	\$ (406,867)	\$ 661,129	162.5%
Beginning Fund Balance	2,110,020	2,516,887	(406,867)	-16.2%
Ending Fund Balance	\$ 2,364,282	\$ 2,110,020	\$ 254,262	12.1%



## Statement of Cash Flows Statewide Operations Forest Research Laboratory

For the Twelve Months Ending June 30, 2015

Beginning Cash as of July 1, 2014

\$ 2,692,969

Net Cash provided (used) by Changes in Assets and Liabilities

	<u>June 2014</u>	June 2015	<u>Change</u>	
Assets			-	
Accounts Receivable	21,460	70,185	(48,725)	
Prepaid Expenses and Deferred Charges	5,842	5,356	486	
Liabilities				
Accounts Payable	53,191	29,423	(23,768)	
Liability for Compensated Absences	557,060	595,687	38,627	
Total Net Cash Provided (Used) by Chan	iges in Assets and	l Liabilities		(33,38
Cash Provided (Used) by Operating Activitie	S			
_				
Revenue			2,000,004	
State Appropriations Other Governmental Appropriations			3,096,094 1,870,669	
Transfers From State Agencies			3,286,347	
Sales & Services			232,491	
Other Revenue			26	
Expense				
Total Salaries and OPE			7,803,995	
Service and Supplies			1,105,724	
Capital Outlay			16,505	
Net Transfers			(694,859)	
Total Cash Provided (Used) by Operating	g Activities			254,26
Cash as of June 30, 2015				\$ 2,913,85

## Oregon State OSU

#### Fiscal Year Ending June 30, 2015

#### **UNIVERSITY HOUSING & DINING SERVICES (UHDS)**

**Background:** The core function of University Housing & Dining Services (UHDS) is to provide a transformative on-campus experience that engages our OSU students in community, enriches their lives, and helps them flourish and thrive. As an integral and leading campus contributor to the OSU First Year Experience (FYE), UHDS plays an active and vital role in fostering and ensuring the student engagement, success, retention, and eventual graduation of our student residents.

As a self-supporting OSU auxiliary enterprise, the UHDS business operation relies most heavily on resident room and board/dining revenue streams from our roughly 4,500 residence hall residents, but UHDS also generates considerable ancillary revenues via our catering (OSU Catering), dining center cash sales, dining center Orange Rewards sales, summer conferences, family housing, scholar housing, and homestay housing business lines. UHDS actively works to maximize these ancillary revenue streams to help defray and mitigate the room and board costs charged to our core residence hall student resident customers.

**Revenues:** UHDS generated a record-setting \$50.2M of revenues (the most in the history of the department), clearly benefitting from the comprehensive UHDS FY15 departmental focus on occupancy management, student resident retention, and student resident success and satisfaction. This \$50.2M amount was \$2.0M (4.1%) more than the corresponding FY14 amount of \$48.1M and was driven by UHDS proactively managing weighted average full academic year occupancy to 92% of UHDS residence hall capacity, in spite of first year student enrollment being down 3% from FY14 to FY15.

In achieving \$50.2M of FY15 revenue and an additional \$0.9M of internal service credits (revenue treated as negative expense), UHDS also had strong FY15 revenue and contribution margin performances from all UHDS ancillary business lines. Amongst these UHDS ancillary business lines, OSU Catering's financial performance was especially strong, with \$1.8M of FY15 revenue, which was up \$147K (9%) from FY14 levels. Likewise, UHDS's FY15 Orange Rewards revenue capture in our dining centers reached record levels at \$599K, an increase of \$89K (17%) from FY14 levels and four year growth of \$394K (192%) from the inception of the Orange Rewards program in FY11.

**Expenses**: Total FY15 UHDS expenses increased \$2.8M (5.9%) to \$49.6M from FY14 levels of \$46.8M as UHDS scaled and rebalanced its operations and costs upward, roughly commensurate with the considerable multi-year growth in UHDS revenues and occupancy after adjusting for one-time FY15 expense items.

Amongst the major and noteworthy cost increases, UHDS added \$2.0M (12.6%) year-over-year incremental personnel expenses (salaries and OPE) to scale up, realign, and continue balancing compensation and staffing (unclassified, classified, and student staffing) to best match and support student resident occupancy. This year-over-year \$2.0M personnel cost increase was inflated, however, by a \$381K year-over-year increase in UHDS leave accrual expenses, reflecting both a one-time OSU

accounting correction and higher net FY15 accumulated leave expense balances (accrued, so non-cash) within UHDS.

In spite of the California drought and the price pressure it is imposing on west coast food prices, UHDS food costs increased only \$274K (3.6%) to \$7.8M in FY15 from \$7.5M in FY14. Overall, other expenses (grouped as S&S) increased \$1.5M (6.1%) from FY14 to FY15, driven up \$1.1M by the UHDS's increased debt service interest (for Tebeau Hall), roughly \$500K by wireless access point purchases for all our UHDS buildings, \$214K for a one-time accreted bond interest charge, and \$96K for the one-time purchase of UHDS's new Adirondack housing management software system. UHDS FY15 expenses were helped by the OSU depreciation policy change from 30 year building useful lives to 50 year building useful lives – UHDS FY15 depreciation decreased \$791K (14.2%) from \$5.6M in FY14 to \$4.8M in FY15 even as the depreciation for Tebeau Hall came on line in FY15.

In total, UHDS diligently managed FY15 expense levels to yield net revenues (operating profit) of \$567K, equal to an operating profit margin of 1% on the \$50.2M FY15 revenue base, validating the reduction of the FY15 room and board rate increase to 4% from the prior year FY14 room and board increase of 5%.

**Balance Sheet:** UHDS used the FY15 \$567K operating profit as well as additional achieved one-time FY15 non-operating gains (including those stemming from the OSU building and equipment reserve policy change) to help strengthen the overall UHDS balance sheet. Specifically, UHDS increased its total FY15 aggregate fund balance (operations plus capital/plant funds) to \$16.2M, up \$2.1M (14.9%) from the FY14 \$14.1M balance. Moreover, UHDS increased its working capital \$4.3M (50.1%) from \$8.5M in FY14 to \$12.8M in FY15. Lastly, UHDS increased its FY15 ending operating cash to \$15.2M, bringing UHDS total cash (operations plus capital/plant funds) to \$18.9M.

Collectively, these balance sheet improvements moved UHDS to a position of increased strength for further engagement in OSU strategic developments and partnerships in support of OSU's academic, research, and outreach missions and at all OSU campus locations - from Corvallis to Cascades/Bend to Hatfield/Newport. Additionally, with carefully planned and executed FY15 income statement (SRECNA) and balance sheet performance, UHDS is better positioned to accommodate OSU enrollment declines or variances and to fully capitalize on emerging housing and dining business opportunities.



## Balance Sheet Auxiliary Funds - Housing & Dining Services

As of June 30,		2015		2014		Increase (Decrease)	% Change
Assets							
Current Assets							
Cash	\$	15,213,414	\$	9,489,904	\$	5,723,510	60.3%
Restricted Cash		3,725,263		13,206,422		(9,481,159)	-71.8%
Accounts Receivable		2,392,890		2,294,728		98,162	4.3%
Allowance for Doubtful Accounts		(386,922)		(290,168)		(96,754)	-33.3%
Inventories		236,784		298,766		(61,982)	-20.7%
Prepaid Expenses		2,955				2,955	-
Total Current Assets		21,184,384		24,999,652		(3,815,268)	-15.3%
Non-Current Assets							
Restricted Cash		-		5,971,962		(5,971,962)	-
Fixed Assets		190,341,089		181,304,629		9,036,460	5.0%
Accumulated Depreciation		(70,315,590)		(65,889,082)		(4,426,508)	-6.7%
Total Non-Current Assets		120,025,499		121,387,509		(1,362,010)	-1.1%
Total Assets	\$	141,209,883	\$	146,387,161	\$	(5,177,278)	-3.5%
Liabilities and Fund Balance							
Current Liabilities							
Accounts Payable	\$	2,421,714	\$	5,377,216	\$	(2,955,502)	-55.0%
Liability for Compensated Absences		741,530	·	561,060		180,470	32.2%
Deferred Revenues		292,009		325,965		(33,956)	-10.4%
Deposits		2,192		19,832		(17,640)	-88.9%
Accreted Interest Payable		579,387		617,937		(38,550)	-6.2%
Current Portion of Long Term Liabilities		4,325,825		9,555,360		(5,229,535)	-54.7%
Total Current Liabilities		8,362,657		16,457,370		(8,094,713)	-49.2%
Non-Current Liabilities							
Internal Bank Loan		114,885,863		113,696,724		1,189,139	1.0%
Accreted Interest Payable		1,782,858		2,147,998		(365,140)	-17.0%
Total Non-Current Liabilities		116,668,721		115,844,722		823,999	0.7%
Total Liabilities		125,031,378		132,302,092		(7,270,714)	-5.5%
Fund Balance		16,178,505		14,085,069		2,093,436	14.9%
<b>Total Liabilities and Fund Balance</b>	\$	141,209,883	\$	146,387,161	\$	(5,177,278)	-3.5%
Working Capital							
Current Assets	\$	21,184,384	\$	24,999,652	\$	(3,815,268)	-15.3%
Less: Current Liabilities	7	8,362,657	7	16,457,370	7	8,094,713	49.2%
End of Period Working Capital	<u> </u>	12,821,727	\$	8,542,282	\$	4,279,445	50.1%
	=	,,-	<u> </u>	-,,	=	-,	23.270



### Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Housing & Dining Services

For the twelve months ending June 30,		2015		2014		Increase (Decrease)	% Change
Revenue							
Interest Revenue	\$	81,643	\$	-	\$	81,643	-
Sales & Services		48,318,386		46,405,554		1,912,832	4.1%
Other Revenue		17,863		61,956		(44,093)	-71.2%
Internal Sales		1,772,337		1,676,787		95,550	5.7%
Total Revenue		50,190,229		48,144,297		1,964,289	4.1%
Expenses							
Total Salaries and OPE	\$	18,057,450	\$	16,036,395	\$	2,021,055	12.6%
Service and Supplies		26,781,318		25,234,420		1,546,898	6.1%
Depreciation		4,784,758		5,575,928		(791,170)	-14.2%
Total Expenses		49,623,526		46,846,743		2,776,783	5.9%
Net Change From Operations		566,703		1,297,554		(812,494)	-62.6%
Fixed Asset Disposal Gain/(Loss)		(69,675)		-		(69,675)	-
Transfers In		5,990,586		6,751,590		(761,004)	-11.3%
Transfers Out		(1,701,889)		(6,753,333)		5,051,444	74.8%
Net Increase (Decrease) in Fund Balance		4,785,725		1,295,811		3,408,271	263.0%
Beginning Operations Fund Balance		(273,550)		(823,452)		549,902	66.8%
NIP Change in Fixed Assets		9,235,749		22,348,624		(13,112,875)	-58.7%
Fund Additions/Deductions for Internal Loans		-		(19,836,592)		19,836,592	-
Fund Additions for Bonded Debt		617,937		(257,941)		875,878	339.6%
Fund Deductions to Other Funds		-		-		-	-
Fund Deductions to Reserves				(3,000,000)		3,000,000	-
<b>Ending Fund Balance From Operations</b>	\$	14,365,861	\$	(273,550)	\$	14,557,768	5321.8%
Beginning Plant Fund Balance	\$	14,358,619	\$	13,136,662	\$	1,221,957	9.3%
Plant Revenue - Interest	~	835	~	53,485	*	(52,650)	-98.4%
Other Revenue		6,650		417,897		(411,247)	-98.4%
Expenses		(8,255,698)		(22,574,797)		14,319,099	63.4%
Transfers In		3,610,890		33,606,029		(29,995,139)	-89.3%
Transfers Out		(7,908,652)		(13,280,657)		5,372,005	40.4%
Fund Additions/Deductions		_		3,000,000		(3,000,000)	-
Ending Plant Fund Balance	\$	1,812,644	\$	14,358,619	\$	(12,545,975)	-87.4%



#### **STUDENT CENTERS & ACTIVITIES**

**Background:** The auxiliary operations and associated reserve funds, record transactions relating primarily to the operations of the Memorial Union, Memorial Union Retail Food Services, Student Educational Activities, Student Recreation Center, Student Involvement, Diversity Development and Cultural Centers, Associated Students of Oregon State University (ASOSU), Student Sustainability Initiative, and Student Access and Family Resources. The OSU Incidental Fees Clearing Funds are the originating fund used for distribution of the Student Fees to appropriate auxiliaries. These funds are included in the auxiliary funds report.

**Revenues:** Overall revenue for these operations increased by \$1.2 million or 4.2%. The \$861 thousand increase in Enrollment Fees is attributed to increase in student enrollment. Gifts, Grants & Contracts decreased by \$146 thousand or 97.4% as no additional gifts were received to support the construction of the OSU Cultural Centers. Interest income was \$40 thousand more than the prior year due to higher percentage earnings from the Public University Fund (PUF) and additional cash on hand within auxiliary funds. Sales and Services revenue increased \$377 thousand or 6.7% over prior year due to additional percentage of sales receipts from Memorial Union branded vendors and increased membership sales for the Dixon Recreation Center. Internal Sales increased by \$59 thousand due to increased rental income from OSU customers.

**Expenses:** Total Salaries and Other Payroll Expenses increased by \$1.7 million or 14.9%; primarily resulting from salary increases, additional new full time positions, wage and health benefit cost increases, and an increase in student employment wages. The Service and Supplies expense increased by \$3.6 million or 36.7%, primarily the result of new interest expense liability of \$3 million from the sale of bonds for the Student Experience Center building construction and the Memorial Union renovation.

**Transfers and Plant Funds:** Plant Fund balances decreased \$28.6 million or 81.2% due to expenditures for capital construction projects and Furniture, Fixtures and Equipment (FF&E) for the Memorial Union, Student Experience Center, Cultural Centers and Student Community Center. A decrease in transfers to plant of \$82.6 million or 92.3% is a result of the conclusion of an internal bank loan for the Student Experience Center and Memorial Union projects.

Balance Sheet: Current Assets decreased by \$33.4 million or 54.7% mostly due to spending of proceeds within plant funds for capital construction of the Cultural Centers, Student Experience Center, Memorial Union and Student Community Center projects. Cash in the operating funds decreased \$3.2 million or 14.3% mainly due to purchases of FF&E related to the Student Experience Center and Memorial Union. Restricted cash decreased by \$30.2 million or 81.1% due to the spending of F-bond proceeds. Fixed Assets increased by \$32.5 million or 35.0% as a result of the completion of the remaining Cultural Centers and movement of the Childcare facility asset from the Education and General fund to the fund. Additional **Auxiliary** asset capitalizations from the Student Experience Center and Memorial Union projects also contributed to the increase in fixed assets. Total Liabilities decreased by \$6.3 million or 8.8% primarily due to a reduction in invoices payable within construction plant funds from 2014 to 2015 ending. Total working capital for all Student Center funds ended at \$28.1 million, a reduction of \$56.4% from prior year.



#### **Balance Sheet**

#### **Auxiliary Funds - Student Centers & Activities/Fee Clearing**

46,015 \$ 123,512 126,608 16,266 17,887 17,000 13,501	22,569,833 37,231,092 1,225,980 (152,100) 9,032 9,709 -	\$ (3,223,818) (30,207,580) 628 (44,687) 7,234 8,178 170,000	-14.3% -81.1% 0.1% -29.4% 80.1%
23,512 26,608 96,787) 16,266 17,887 70,000	37,231,092 1,225,980 (152,100) 9,032 9,709	(30,207,580) 628 (44,687) 7,234 8,178	-81.1% 0.1% -29.4% 80.1%
23,512 26,608 96,787) 16,266 17,887 70,000	37,231,092 1,225,980 (152,100) 9,032 9,709	(30,207,580) 628 (44,687) 7,234 8,178	-81.1% 0.1% -29.4% 80.1%
26,608 96,787) 16,266 17,887 70,000	1,225,980 (152,100) 9,032 9,709	628 (44,687) 7,234 8,178	0.1% -29.4% 80.1%
96,787) 16,266 17,887 70,000 <b>D3,501</b>	(152,100) 9,032 9,709	(44,687) 7,234 8,178	-29.4% 80.1%
16,266 17,887 .70,000 <b>D3,501</b>	9,032 9,709 -	7,234 8,178	80.1%
17,887 70,000 <b>03,501</b>	9,709	8,178	
70,000 <b>D3,501</b>	<u>-</u>		
03,501	60.893.546	7 //1 /////	84.2%
	60.893.546		
33,620		(33,290,045)	-54.7%
33,620			
	-	2,733,620	-
-	7,397,378	(4,663,758)	-63.0%
86,108	92,862,632	32,523,476	35.0%
552,581)	(28,904,899)	(2,747,682)	-9.5%
67,147	71,355,111	25,112,036	35.2%
70,648 \$	132,248,657	\$ (8,178,009)	-6.2%
63,152 \$	7,889,969	\$ (5,226,817)	-66.2%
75,559	413,994	61,565	14.9%
29,933	226,697	3,236	1.4%
21,775	1,214,510	7,265	0.6%
609	822	(213)	-25.9%
05,085	1,324,935	(19,850)	-1.5%
96,113	11,070,927	(5,174,814)	-46.7%
20,805	59,819,892	(1,099,087)	-1.8%
4,642	4,764		0.0%
21,560	70,895,583	(6,273,901)	-8.8%
	61,353,074	(1,903,986)	-3.1%
49,088	132,248,657	\$ (8,177,887)	-6.2%
	60,893,546	\$ (33,290,045)	-54.7%
	11,070,927	(5,174,814)	-46.7%
70,648 \$		¢ (29 115 221)	-56.4%
		96,113 11,070,927	



### Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Student Centers & Activities/Fee Clearing

For the twelve months ending June 30,	2015		2014	Increase (Decrease)	% Change
Revenue					
Enrollment Fees	\$ 23,363,396	\$	22,501,842	\$ 861,554	3.8%
Gifts, Grants & Contracts	3,961		150,000	(146,039)	-97.4%
Interest Income	369,190		328,900	40,290	12.2%
Sales & Services	5,997,634		5,620,367	377,267	6.7%
Other Revenue	188,721		151,250	37,471	24.8%
Internal Sales	557,873		498,518	59,355	11.9%
Total Revenue	\$ 30,480,775	\$	29,250,877	\$ 1,229,898	4.2%
Expenses					
Total Salaries and OPE	\$ 12,903,746	\$	11,231,504	\$ 1,672,242	14.9%
Service and Supplies	13,463,452		9,849,187	3,614,265	36.7%
Depreciation	2,230,569		1,937,176	293,393	15.1%
Total Expenses	28,597,767		23,017,867	5,579,900	24.2%
Net Change From Operations	1,883,008		6,233,010	(4,350,002)	-69.8%
Fixed Asset Disposal Gain/(Loss)	(28,501)		(10,322)	(18,179)	-176.1%
Transfers In - From Education & General	869,744		298,537	571,207	191.3%
Transfers In - Other	2,404,485		761,127	1,643,358	215.9%
Transfers Out - Incidental Fee Resources	(2,502,548)		(2,750,650)	248,102	9.0%
Transfers Out - Other	(5,936,454)		(1,139,396)	(4,797,058)	-421.0%
Net Increase (Decrease) in Fund Balance	(3,310,266)	-	3,392,306	 (6,702,572)	-197.6%
Beginning Operations Fund Balance	26,039,806		43,306,963	(17,267,157)	-39.9%
NIP Change in Fixed Assets	29,882,257		28,959,885	922,372	3.2%
Fund Additions from Other Funds	1,047,356		126,943	920,413	725.1%
Fund Additions for Bonded Debt	822		(588)	1,410	239.8%
Fund Additions/Deductions Internal Loan	170,000		(49,240,538)	49,410,538	100.3%
Fund Deductions to Other Funds	(1,047,356)		(505,165)	(542,191)	-107.3%
<b>Ending Fund Balance From Operations</b>	\$ 52,782,619	\$	26,039,806	\$ 26,742,813	102.7%
Beginning Plant Fund Balance	\$ 35,313,268	\$	3,759,339	\$ 31,553,929	839.3%
Gift Revenue	624,583		1,256,952	(632,369)	-50.3%
Interest Revenue	24,402		48,516	(24,114)	-49.7%
Other Revenue	20,296		-	20,296	-
Expenses	(34,899,811)		(29,479,263)	(5,420,548)	-18.4%
Transfers In	6,404,654		59,808,380	(53,403,726)	-89.3%
Transfers Out	(2,815,081)		(458,878)	(2,356,203)	-513.5%
Fund Additions(Deductions)	 1,994,158		378,222		
Ending Plant Fund Balance	\$ 6,666,469	\$	35,313,268	\$ (30,262,735)	-85.7%



#### **ATHLETICS**

**Background:** This auxiliary operation, associated reserve and plant funds, record transactions related to Athletics activities at OSU. These programs involve approximately 500 student athletes in a variety of sports including: football, baseball, softball, men's and women's basketball, women's volleyball, women's track and field, women's cross country, men's and women's soccer, men's and women's rowing, men's wrestling, women's swimming, and men's and women's golf and 500+ students in a variety of support roles such as band, cheer, student trainers, and managers. In addition to the Auxiliary funds, Athletics received \$4,000,000 in support from the Education and General Fund and \$8.3 million in gifts and donations in fiscal year 2015.

**Revenues:** Revenue for this unit was higher than fiscal year 2014 by \$7.8 million or 19% mainly due to an increase in Sales and Services income of \$7.2 million along with an increase in other revenue of \$600 thousand. The reason for the increase in Sales and Services is because of an additional sponsorship booked, ticket sales, and increased NCAA/PAC-12 distributions. The Nike sponsorship for the athletic department provides revenue of \$2.1 million. The reason for the ticket sales increase was in part due to the success in Men's and Women's Basketball along with higher ticket sales for the conference level and championship events. The conference also had an increased distribution due to the success of the participation in Bowl games.

**Expenses:** Total expenses increased \$5.3 million or 8.6% with the changes coming from a variety of factors within the service and supplies category. There was a \$7.1 million increase in Service and Supplies which is due the Nike sponsorship again being booked and realizing \$2.1 million of equipment expense. There were also large expenses related to staff turnover, we hired 53 people last year, largely due to hiring a new Football staff. The moving costs and new equipment costs were very large. The conference assessments were also increased this year due to higher legal costs.

**Balance Sheet**: Current Assets decreased approximately \$8 million or 115.5% due primarily to the decrease in Cash on hand used to pay off inter-institutional cash flow loans. Current liabilities decreased \$2.4M or 19%.



### Balance Sheet Auxiliary Funds - Athletics

A (1 20		2015		2014		Increase	٥/ ١
As of June 30,		2015		2014		(Decrease)	% Change
Assets							
Current Assets	<b>.</b>	(15 571 600)	<b>.</b>	(6,002,652)	<b>+</b>	(0.500.037)	122.00/
Cash	\$	(15,571,690)	\$	(6,982,653)	<b>\$</b>	(8,589,037)	-123.0%
Restricted Cash Accounts Receivable		715,568 4,750,921		810,444 4,514,519		(94,876) 236,402	-11.7% 5.2%
Allowance for Doubtful Accounts		4,730,921		4,314,319		230,402	-24.0%
Prepaid Expenses and Deferred Charges		177,358		155,347		22,011	14.2%
Total Current Assets		(9,927,874)		(1,502,368)		(8,425,506)	-560.8%
Non-Current Assets		(0,027,07.1)		(=,00=,000)		(0) 120,000	
Cash		522,313					
Fixed Assets		188,829,836		183,141,799		5,688,037	3.1%
Accumulated Depreciation		(55,427,962)		(50,612,884)		(4,815,078)	-9.5%
Total Non-Current Assets		133,924,187		132,528,915		872,959	0.7%
Total Assets	\$	123,996,313	\$	131,026,547	\$	(7,552,547)	-5.8%
Liabilities and Fund Balance							
Current Liabilities							
Accounts Payable	\$	1,662,581	\$	761,255	\$	901,326	118.4%
Liability for Compensated Absences		699,166		609,729		89,437	14.7%
Employee Termination Liability - Current		1,764,351		1,288,726		475,625	36.9%
Notes Payable		169,288		202,676		(33,388)	-16.5%
Deferred Revenues		6,191,330		5,922,368		268,962	4.5%
Current Portion of Long Term Liabilities		4,337,049		4,156,892		180,157	4.3%
Total Current Liabilities		14,823,765		12,941,646		1,882,119	14.5%
Non-Current Liabilities							
Internal Bank Loan		83,399,017		84,651,236		(1,252,219)	-1.5%
<b>Employee Termination Liability</b>		1,405,505		2,752,454		(1,346,949)	-48.9%
Long-term Notes Payable		1,138,855		1,068,820		70,035	6.6%
Total Non-Current Liabilities		85,943,377		88,472,510		(2,529,133)	-2.9%
Total Liabilities		100,767,142		101,414,156		(647,014)	-0.6%
Fund Balance		23,229,171		29,612,391		(6,383,220)	-21.6%
Total Liabilities and Fund Balance	\$	123,996,313	\$	131,026,547	\$	(7,030,234)	-5.4%
Working Capital							
Current Assets	\$	(9,927,874)	\$	(1,502,368)	\$	(8,425,506)	-560.8%
Less: Current Liabilities		14,823,765		12,941,646		1,882,119	14.5%



### Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Athletics

For the twelve months ending June 30,	2015	2014	Increase (Decrease)	% Change
Revenue				
Gifts, Grants, and Contracts	\$ 62,833	\$ 50,300	\$ 12,533	24.9%
Interest Income	765,032	858,201	(93,169)	-10.9%
Lottery Proceeds	440,000	440,000	-	0.0%
Sales & Services	45,004,609	37,772,730	7,231,879	19.1%
Other Revenue	2,271,732	1,666,865	604,867	36.3%
Internal Sales	 103,677	83,082	 20,595	24.8%
Total Revenue	\$ 48,647,883	\$ 40,871,178	\$ 7,776,705	19.0%
Expenses				
Total Salaries and OPE	\$ 23,033,041	\$ 24,062,130	\$ (1,029,089)	-4.3%
Service and Supplies	30,117,961	22,926,405	7,191,556	31.4%
Student Aid	9,459,689	9,450,699	8,990	0.1%
Depreciation	 5,165,313	 5,988,247	 (822,934)	-13.7%
Total Expenses	 67,776,004	 62,427,481	 5,348,523	8.6%
Net Change From Operations	(19,128,121)	(21,556,303)	2,428,182	11.3%
Fixed Asset Disposal Gain/(Loss)	(201,067)	-	(201,067)	-
Transfers In - Incidental Fees	2,502,548	2,502,830	(282)	-0.01%
Transfers In - From Education & General	4,149,976	3,354,375	795,601	23.7%
Transfers In - Other	539,792	147,222	392,570	266.7%
Transfers Out	 (368,330)	(335,406)	 (32,924)	-9.8%
Net Increase (Decrease) in Fund Balance	 (12,505,202)	(15,887,282)	 3,382,080	21.3%
Beginning Operations Fund Balance	28,880,835	39,484,300	(10,603,465)	-26.9%
NIP Change in Fixed Assets	5,771,343	2,031,656	3,739,687	184.1%
Fund Additions for Bonded Debt	30,043	(126,379)	156,422	123.8%
Fund Additions/Deductions for Internal Loans	681,527	3,378,540	(2,697,013)	-79.8%
<b>Ending Fund Balance From Operations</b>	\$ 22,858,546	\$ 28,880,835	\$ (6,022,289)	-20.9%
Beginning Plant Fund Balance	\$ 731,556	\$ 2,066,387	\$ (1,334,831)	-64.6%
Plant Revenue - Interest	65	8,720	(8,655)	-99.3%
Plant Revenue - Gifts	2,426,737	712,378	1,714,359	240.7%
Expenses	(5,673,825)	(2,088,145)	(3,585,680)	-171.7%
Transfers In	3,425,918	90,526	3,335,392	3684.5%
Transfers Out	(539,826)	(58,310)	(481,516)	-825.8%
Ending Plant Fund Balance	\$ 370,625	\$ 731,556	\$ (360,931)	-49.3%

<sup>-</sup>See page for Gift Fund revenue and expense information.



### STUDENT HEALTH SERVICES COUNSELING & PSYCHOLOGICAL SERVICES

**Background:** Health care services are comprised of two separate programs that work together to provide comprehensive care to the students of OSU.

Student Health Services (SHS) provides comprehensive primary care medical services, psychiatry services, health education services, and a variety of ancillary medical services. Funding for primary care and psychiatry office visits and health promotion services is covered by the Health Services Fee. Funding for ancillary services such as lab, x-ray, physical therapy, etc. is covered by fees charged for the services.

Counseling and Psychological Services (CAPS) provides a variety of services, both individual and group, to help students address psychological challenges and difficulties. The CAPS staffs is dedicated to helping students by providing brief counseling services, or if more intensive or specialized care is needed, by helping students connect with an appropriate mental health provider in the community. Funding for general counseling visits is provided by the Health Services Fee.

**Revenue:** Total operational revenues rose by \$2,416,629 or 16.3% from FY 2014. There are three main factors that contributed to this increase. The biggest was a 50% rise in student health insurance revenue which has come predominantly from international students from both the OSU/INTO partnership and general international student enrollment. Overall international student enrollment at OSU rose by about 12% from the previous year. The international plan had another record high enrollment with nearly 2,660 students and dependents on the plan. Domestic student enrollment also is increasing. Spring term 2015 enrollment was more than three times the total of a year ago. The second factor is a 33% increase in revenue from medical services to students. This is largely due to an increase in services available to students and to an increase in the acuity of services provided. Other contributing factors are a 2% increase in service fees and an increase in volume. The third factor contributing to the increase in overall revenue is an increase in the health fee and an increase in the number of enrolled students paying the health fee. The health fee at SHS rose by \$1.00 to \$90.09 and the health fee at CAPS remained the same at \$35.23.

SHS experienced an increase of 2.2% in total patient visits from the previous fiscal year. Total visits for the current year were 43,030 compared with 42,123 for FY 2014. This increased visit volume was spread across all SHS departments.

While CAPS clinical services to students have steadily increased for several years, both in terms of the number of students served and in the number of appointments, 2014-2015 increased dramatically. This was largely due to an increase in services as a result of our new consultation system. In 2014-2015, CAPS saw 10% of fee paying students, up from 7.8% last

year. This year (2014-2015) CAPS saw a total number of 2,482 students, compared to 1,897 last year (2013-2014), a 25% from year to year. The total number of individual appointments has increased by 29% from year to year (10,757 2014-2015; 8,339 2013-2014). CAPS has made a concerted effort to increase group offerings, as these are often the preferred means of treatment for many developmental and clinical concerns, and are very cost-effective. These numbers have increased over the previous year, with a total number of group contacts increasing by 35% from year to year.

**Expenses**: Total Health Services expenses increased by \$3 million or 20% over the previous fiscal year. Salaries & OPE rose nearly \$1.07 million due to general pay increases for both unclassified and classified staff, from increased OPE costs and from new staff. Services and Supplies increased by \$1.96 million.

SHS Salaries and OPE rose \$801 thousand due to the above mentioned pay rate changes and from two new classified staff positions. Services & Supplies increased \$1.8 million largely due to the increased payment of Student Health Insurance premiums resulting from the higher international student enrollment alluded to in revenue increases above. This premium increase accounted for nearly 80% of the total increase. The remaining 20% of the increase in costs was seen in medical supplies (including pharmaceuticals and vaccines), minor equipment (mostly IT) and medical services.

CAPS total expenses increased 13% from \$2,464,469 in 2013 to \$2,776,868 for 2014-2015. The Salaries and OPE increased \$267,819 was driven by pay increases for both unclassified and classified staff and filling of vacant positions. Other expenses increased by 15% from the previous year from \$306,156 to \$350,736 primarily due to increases in communications network charges and assessment increases.

**Balance Sheet:** The cash balance for both SHS and CAPS decreased by \$223,200 from the previous fiscal year. Accounts Receivable balances also decreased for both entities. At the same time current liabilities rose as Accounts Payable and the Liability for Compensated Absence grew. As a result of these changes, the Working Capital for both units has decreased. A main contributor to this decrease is that both units are operating on health service fee levels that are below what is needed to sustain regular operations. Additionally, CAPS undertook a renovation cost utilizing fund balance to improve the space for current staffing needs.



# Balance Sheet Auxiliary Funds - Health Services

As of June 30,	2015	2014	Increase (Decrease)	% Change
Assets				
Current Assets				
Cash	\$ 10,612,536	\$ 10,835,760	\$ (223,224)	-2.1%
Accounts Receivable	1,191,356	1,272,590	(81,234)	-6.4%
Allowance for Doubtful Accounts	(195,740)	(164,464)	(31,276)	-19.0%
Prepaid Expenses and Deferred Charges	15,599	9,923	5,676	57.2%
<b>Total Current Assets</b>	11,623,751	11,953,809	(330,058)	-2.8%
Non-Current Assets				
Cash	781,488	890,734	(109,246)	-12.3%
Fixed Assets	4,129,136	4,129,136	-	0.0%
Accumulated Depreciation	(2,010,575)	(1,858,303)	(152,272)	-8.2%
<b>Total Non-Current Assets</b>	2,900,049	3,161,567	(261,518)	-8.3%
Total Assets	\$ 14,523,800	\$ 15,115,376	\$ (591,576)	-3.9%
Liabilities and Fund Balance				
Current Liabilities				
Accounts Payable	\$ 240,083	\$ 138,314	\$ 101,769	73.6%
Liability for Compensated Absences	434,546	373,559	60,987	16.3%
Deferred Revenues	830,073	 910,721	(80,648)	-8.9%
Total Current Liabilities	1,504,702	1,422,594	82,108	5.8%
Fund Balance	13,019,098	13,692,782	(673,684)	-4.9%
Total Liabilities and Fund Balance	\$ 14,523,800	\$ 15,115,376	\$ (591,576)	-3.9%
Working Capital				
Current Assets	\$ 11,623,751	\$ 11,953,809	\$ (330,058)	-2.8%
Less: Current Liabilities	 1,504,702	 1,422,594	 82,108	5.8%
<b>End of Period Working Capital</b>	\$ 10,119,049	\$ 10,531,215	\$ (412,166)	-3.9%



# Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Health Services

For the twelve months ending June 30,		2015		2014		Increase (Decrease)	% Change
Revenue							
Enrollment Fees	\$	9,491,328	\$	9,276,517	\$	214,811	2.3%
Interest Income		154,395		156,110		(1,715)	-1.1%
Sales & Services		7,426,595		5,196,193		2,230,402	42.9%
Other Revenue		113,010		158,925		(45,915)	-28.9%
Internal Sales		26,511		7,465		19,046	255.1%
Total Revenue	\$	17,211,839	\$	14,795,210	\$	2,416,629	16.3%
Expenses							
Total Salaries and OPE	\$	9,910,158	\$	8,840,750	\$	1,069,408	12.1%
Service and Supplies		7,883,368		5,920,418		1,962,950	33.2%
Depreciation		152,273		173,042		(20,769)	-12.0%
Total Expenses		17,945,799		14,934,210		3,011,589	20.2%
Net Change From Operations		(733,960)		(139,000)		(594,960)	-428.0%
Transfers In - From Education & General		65,750		35,000		30,750	87.9%
Transfers In - Other		838,474		126,174		712,300	564.5%
Transfers Out - Other		(270,225)		(466)		(269,759)	-57888.2%
Net Increase (Decrease) in Fund Balance		(99,961)		21,708		(121,669)	-560.5%
Beginning Operations Fund Balance		12,802,053		12,521,595		280,458	2.2%
NIP Change in Fixed Assets		-		285,366		(285,366)	-
Fund Additions/Deductions		-		(26,616)		26,616	-
<b>Ending Fund Balance From Operations</b>	\$	12,702,092	\$	12,802,053	\$	(99,961)	-0.8%
Beginning Plant Fund Balance	\$	890,729	\$	1,263,746	\$	(373,017)	-29.5%
Plant Revenue - Interest	•	844	Ψ	11,907	~	(11,063)	-92.9%
Plant Revenue - Miscellaneous		-		,		-	-
Expenses		(6,218)		(285,366)		279,148	97.8%
Transfers In		270,125		200,000		70,125	35.1%
Transfers Out		(838,474)		(326,174)		(512,300)	-157.1%
Fund Additions/Deductions				26,616		(26,616)	-
Ending Plant Fund Balance	\$	317,006	\$	890,729	\$	(573,723)	-64.4%



#### **PARKING SERVICES**

**Background:** This auxiliary operation, with its associated reserve and plant funds, records transactions related to the operations of parking infrastructure on the OSU campus. Services include construction, maintenance, and permit management for all parking facilities located on the OSU campus as well as managing the campus shuttle. Parking Services' primary revenue source is parking fees paid by OSU students, employees, and visitors.

**Revenues:** Revenue for the unit increased 29.1% from fiscal year 2014. This is attributed to an increase in student, employee, and miscellaneous permit revenue resulting from the shift to a zonal parking system. In addition, enhanced parking management for visitors, conferences, and events contributed to the increase.

**Expenses:** Expenses declined 3.7% from the previous fiscal year. Salary and Other Payroll Expenses increased 10.4% over fiscal year 2014 due a reorganization of the Parking Services unit that included several position reclassifications and the creation of a field supervisor position. Total Service and Supplies expense was higher by 7.5% when compared to the previous fiscal year, but less than was budgeted for the cost to transition to the zonal parking system. Depreciation expense decreased 30.9% due to an updated depreciation schedule for the parking garage that extended its useful life from 30 years to 50 years.

**Balance Sheet:** Total Current Assets grew by 76.1% from fiscal year 2014 due to an increase in Cash On Hand. The Cash on Hand growth is due to permit sales and permit price increases and efforts to reduce service and supplies expenses.

Total Current Liabilities increased from fiscal year 2014 by 142.7% largely due to an increase in accounts payable and deferred parking permit income.

The net change in operations of \$845 thousand allowed for a transfer of funds to the building and equipment reserve fund in the amount of \$738 thousand which will be used to fund deferred maintenance projects in various parking facilities across campus.



# **Balance Sheet Auxiliary Funds - Parking Services**

						Increase	
As of June 30,		2015		2014		(Decrease)	% Change
Assets							
Current Assets							
Cash	\$	4,321,988	\$	2,131,574	\$	2,190,414	102.8%
Restricted Cash		-		300,000		(300,000)	-
Prepaid Expense		6,152		-		6,152	-
Accounts Receivable		50,769		57,837		(7,068)	-12.2%
Allowance for Doubtful Accounts		(8,221)		(7,451)		(770)	-10.3%
<b>Total Current Assets</b>		4,370,688		2,481,960		1,888,728	76.1%
Non-Current Assets							
Restricted Cash		-		352,991		(352,991)	-
Fixed Assets		22,325,788		21,888,507		437,281	2.0%
Accumulated Depreciation		(9,352,268)		(8,776,572)		(575,696)	-6.6%
<b>Total Non-Current Assets</b>		12,973,520		13,464,926		(491,406)	-3.6%
Total Assets	\$	17,344,208	\$	15,946,886	\$	1,397,322	8.8%
Liabilities and Fund Balance Current Liabilities							
Accounts Payable	\$	277,954	\$	41,607	\$	236,347	568.0%
Liability for Compensated Absences	Ą	30,707	Ψ	23,597	Ψ	7,110	30.1%
Deferred Income		236,379		23,337		236,379	-
Current Portion of Long Term Liabilities		290,203		278,980		11,223	4.0%
Total Current Liabilities		835,243		344,184		491,059	142.7%
Non-Current Liabilities							•
Internal Bank Loan		7,522,314		7,828,145		(305,831)	-3.9%
Total Liabilities		8,357,557		8,172,329		185,228	2.3%
Fund Balance		8,986,651		7,774,557		1,212,094	15.6%
Total Liabilities and Fund Balance	\$	17,344,208	\$	15,946,886	\$	1,397,322	8.8%
Working Capital		4 272 665	<i>*</i>	2 424 255	_	4 000 700	70.40
Current Assets	\$	4,370,688	\$	2,481,960	\$	1,888,728	76.1%
Less: Current Liabilities		835,243	·	344,184		491,059	142.7%
End of Period Working Capital	\$	3,535,445	\$	2,137,776		1,397,669	65.4%



# Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Parking Services

						Increase	%
For the twelve months ending June 30,		2015		2014	(	Decrease)	Change
Revenue							
Interest Revenue	\$	8,068	\$	-	\$	8,068	-
Sales & Services		3,040,170		2,371,428		668,742	28.2%
Other Revenue		775		9,359		(8,584)	-91.7%
Internal Sales		265,488		179,566		85,922	47.8%
Total Revenue	\$	3,314,501	\$	2,560,353	\$	746,080	29.1%
Expenses							
Total Salaries and OPE	\$	771,909	\$	699,480	\$	72,429	10.4%
Service and Supplies		1,143,083		1,063,521		79,562	7.5%
Depreciation		554,753		802,883		(248,130)	-30.9%
Total Expenses		2,469,745		2,565,884		(96,139)	-3.7%
Net Change From Operations		844,756		(5,531)		842,219	15227.2%
Fixed Asset Disposal Gain/(Loss)		-		(14,500)		(14,500)	-
Transfers In		652,991		-		(652,991)	-
Transfers Out		(49,000)		-		49,000	-
Net Increase (Decrease) in Fund Balance		1,448,747		(20,031)		223,728	1116.9%
Beginning Operations Fund Balance		7,121,566		7,113,659		7,907	0.1%
NIP Change in Fixed Assets		416,338		(172,062)		588,400	342.0%
Fund Additions from Other Funds				200,000		(200,000)	0.0%
<b>Ending Fund Balance From Operations</b>	\$	8,986,651	\$	7,121,566	\$	620,035	8.7%
Destination Disease Found Delegan	<b>#</b>	CE2 001	<b>.</b>	040.456	<b>.</b>	(100.465)	22.10/
Beginning Plant Fund Balance	\$	652,991	\$	849,456	\$	(196,465)	-23.1%
Plant Revenue - Interest		-		10,760		(10,760)	-
Expenses Transfers Out		(652,991)		(7,225)		- (645.766)	-8937.9%
Fund Additions/Deductions		(032,991)		(200,000)		(645,766) 200,000	-0337.3%
•	<u> </u>		<u> </u>				-
Ending Plant Fund Balance	\$		\$	652,991	\$	(652,991)	-



#### **MISCELLANEOUS AUXILIARIES**

**Background:** Funds in this group of auxiliary operations includes Forestry's and Agriculture's Experiment Station dwelling rentals, LaSells Stewart Center, Conference Services, Food Innovation Center, Student Health Center Pharmacy, Library Document Services, Health & Human Sciences Locker Room Service, Faculty/Staff Fitness Programs, Wireless Instructional Network and Program, Physics Equipment Deposits, Foundation Center Building, student fee clearing funds, building rentals and a child care center.

**Revenues:** Total revenue was \$1.1M more than the previous year, due to an increase in Conference Services income.

**Expenses:** Total expenses were \$523 thousand more than fiscal year 2014 because of the increase in Conference Services revenue. A change to the depreciation policy at the University also affected total expense.



# Balance Sheet Auxiliary Funds - Miscellaneous

						Increase	
As of June 30,		2015		2014		(Decrease)	% Change
Assets							
Current Assets							
Cash	\$	5,882,979	\$	3,486,525	\$	2,396,454	68.7%
Accounts Receivable		144,578		179,444		(34,866)	-19.4%
Allowance for Doubtful Accounts		(23,054)		(22,125)		(929)	-4.2%
Inventories		97,564		126,872		(29,308)	-23.1%
Prepaid Expenses and Deferred Charges		19,824		27,430		(7,606)	-27.7%
Total Current Assets		6,121,891		3,798,146		2,323,745	61.2%
Non-Current Assets							
Restricted Cash		9,723		2,339,826		(2,330,103)	-99.6%
Fixed Assets		3,296,585		4,554,124		(1,257,539)	-27.6%
Accumulated Depreciation		(2,746,610)		(3,452,433)		705,823	20.4%
Total Non-Current Assets		559,698		3,441,517		(2,881,819)	-83.7%
Total Assets	\$	6,681,589	\$	7,239,663	\$	(558,074)	-7.7%
Liabilities and Fund Balance							
Current Liabilities							
Accounts Payable	\$	81,922	\$	149,629	\$	(67,707)	-45.2%
Liability for Compensated Absences	Ψ	76,801	Ψ	70,196	Ψ	6,605	9.4%
Deposits		2,931		2,689		242	9.0%
Deferred Revenues		(166,156)		235,458		(401,614)	-170.6%
Total Current Liabilities		(4,502)		457,972		(462,474)	-101.0%
Fund Balance		6,686,091		6,781,691		(95,600)	-1.4%
Total Liabilities and Fund Balance	\$	6,681,589	\$	7,239,663	\$	(558,074)	-7.7%
Working Capital							
Current Assets	\$	6,121,891	\$	3,798,146	\$	2,323,745	61.2%
Less: Current Liabilities		(4,502)		457,972		(462,474)	-101.0%
		( / /		,			

<sup>&</sup>lt;sup>1</sup> Restated to include Incidental Fee Clearing Funds in report and excluded from other Auxiliary units.



# Statement of Revenues, Expenses, and Other Changes Auxiliary Funds - Miscellaneous

For the twelve month ending June 30,		2015		2014		Increase (Decrease)	% Change
Revenue							
Enrollment Fees	\$	328,465	\$	319,896	\$	8,569	2.7%
Interest Income		34,355		12,467		21,888	175.6%
Sales & Services		4,433,277		3,456,983		976,294	28.2%
Other Revenue		19,968		17,273		2,695	15.6%
Internal Sales		769,050		604,026		165,024	27.3%
Total Revenue	\$	5,585,115	\$	4,410,645	\$	1,174,470	26.6%
Expense							
Total Salaries and OPE		1,692,838		1,504,526		188,312	12.5%
Service and Supplies		3,186,313		2,721,373		464,940	17.1%
Depreciation		55,742		185,766		(130,024)	-70.0%
Total Expense		4,934,893		4,411,665		523,228	11.9%
Net Change From Operations		650,222		(1,020)		651,242	63847.3%
Fixed Asset Disposal Gain/(Loss)		(64,212)		-		(64,212)	-
Transfers In		2,084,131		515,239		1,568,892	304.5%
Transfers Out		(387)		(754,861)		754,474	99.9%
Net Increase (Decrease) in Fund Balance		2,669,754		(240,642)		2,910,396	1209.4%
Beginning Operations Fund Balance		4,536,218		7,242,987		(2,706,769)	-37.4%
NIP Change in Fixed Assets		(524,373)		(2,117,937)		1,593,564	75.2%
Fund Additions/Deductions				(348,190)		348,190	-
<b>Ending Fund Balance From Operations</b>	\$	6,681,599	\$	4,536,218	\$	2,145,381	47.3%
Posinning Plant Fund Palance	¢	2 245 472	¢	2 020 721	¢	206 742	10 10/
Beginning Plant Fund Balance Interest Revenue	\$	2,245,473	\$	2,038,731	\$	206,742	10.1%
		170.001		20,974		(20,974) 170,991	-
Other Revenue		170,991		(207.627)			40.00/
Expenses Transfers In		(159,997) 118,971		(307,627) 562,010		147,630 (443,039)	48.0% -78.8%
Transfers Out		(2,370,946)		(416,805)		(1,954,141)	-76.8% -468.8%
Fund Additions/Deductions		(2,370,340)		348,190		(348,190)	-
Ending Plant Fund Balance	\$	4,492	\$	2,245,473	\$	(2,240,981)	-99.8%



#### **TELECOMMUNICATIONS**

**Background:** This fund records the transactions related to telecommunications expenses incurred by OSU operations as well as telecommunication services provided to other external prior-OUS entities. Telecom provides and maintains a host of local and long distance phone services and equipment including cellular phones, pagers, voicemail, data network connections, wireless network, maintenance of the physical wire plant on campus, and audio and video conference capabilities.

**Revenues:** Overall revenues increased by \$250 thousand or 4.4% compared to fiscal year 2014. Revenue from outside OSU increased by \$120 thousand as prior-OUS entities are now external customers, and revenues from OSU departments increased by \$130 thousand due to increased use of Telecom services.

**Expenses:** Overall expenses increased by \$250 thousand or 4.2% compared to fiscal year 2014. The increase was mainly due to increased Service and Supplies of \$199 thousand, decreased depreciation of \$31 thousand, while Salary and OPE increased by \$82 thousand.

**Balance Sheet:** Current Assets decreased by \$113 thousand or 32.2% between fiscal year 2015 and fiscal year 2014, due to an increase in cash of \$113 thousand, an increase in Accounts Receivables of \$26 thousand and a decrease in prepaid expense of \$252 thousand.

Total Liabilities decreased by \$245 thousand or 37.8% between fiscal year 2015 and fiscal year 2014 mainly due to a decrease in Accounts Payable of \$213 thousand, an increase in Compensated Absence Liability of \$5 thousand and a decrease in Deferred Income of \$37 thousand.



## Balance Sheet Service Center Funds - Telecom

As of June 30,		2015		2014		Increase (Decrease)	% Change
Assets							
<b>Current Assets</b>							
Cash	\$	(618,171)	\$	(731,030)	\$	112,859	15.4%
Accounts Receivable		25,810		-		25,810	-
Inventories		89,590		89,208		382	0.4%
Prepaid Expenses		37,352		289,771		(252,419)	-87.1%
Total Current Assets		(465,419)		(352,051)		(113,368)	-32.2%
Non-Current Assets							
Restricted Cash		264,859		264,914		(55)	0.0%
Fixed Assets		8,666,924		8,884,294		(217,370)	-2.4%
Accumulated Depreciation		(7,864,522)		(7,703,335)		(161,187)	-2.1%
<b>Total Non-Current Assets</b>		1,067,261		1,445,873		(378,612)	-26.2%
Total Assets	\$	601,842	\$	1,093,822	\$	(491,980)	-45.0%
Liabilities and Fund Balance							
Current Liabilities							
Accounts Payable		116,758		330,441		(213,683)	-64.7%
Liability for Compensated Absences		138,832		133,458		5,374	4.0%
Deferred Income		147,507		184,507		(37,000)	-20.1%
Total Current Liabilities		403,097		648,406		(245,309)	-37.8%
Fund Balance		198,745		445,416		(246,671)	-55.4%
Total Liabilities and Fund Balance	\$	601,842	\$	1,093,822	\$	(491,980)	-45.0%
Working Capital							
Current Assets	\$	(465,419)	\$	(352,051)	\$	(113,368)	-32.2%
Less: Current Liabilities	ф	403,419)	Ф	648,406	φ	(245,309)	-32.2 <i>%</i> -37.8%
End of Period Working Capital	\$	(868,516)	\$	(1,000,457)	\$	131,941	13.2%
Lind of Ferroa Working Capital	<u>Ψ</u>	(000,310)	<u> </u>	(1,000,737)	<u>Ψ</u>	131,371	13.2/0



## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Telecom

For the twelve months ending June 30,	2015	2014	Increase (Decrease)	% Change
Revenue				
Sales & Services	\$ 570,246	\$ 450,152	\$ 120,094	26.7%
Other Revenue	40	-	40	-
Internal Sales	5,396,365	5,266,165	130,200	2.5%
Total Revenue	\$ 5,966,651	\$ 5,716,317	\$ 250,334	4.4%
Expense				
Total Salaries and OPE	2,509,196	2,427,148	82,048	3.4%
Service and Supplies	3,285,767	3,085,822	199,945	6.5%
Depreciation	434,323	466,263	(31,940)	-6.9%
Total Expense	6,229,286	5,979,233	250,053	4.2%
Net Change From Operations	 (262,635)	(262,916)	281	0.1%
Fixed Asset Disposal Gain/(Loss)	(9,176)	-	(9,176)	-
Transfers In	290,054	23,199	 266,855	1150.3%
Net Increase (Decrease) in Fund Balance	 18,243	 (239,717)	 257,960	107.6%
Beginning Operations Fund Balance NIP Change in Fixed Assets	180,502	420,219	(239,717)	-57.0% -
Fund Additions/Deductions	_	_	_	_
Ending Fund Balance From Operations	\$ 198,745	\$ 180,502	\$ 18,243	10.1%
Beginning Plant Fund Balance	064044	254.044		0.00/
Expenses	264,914	264,914	(264.04.4)	0.0%
Transfers Out	(264,914)	-	(264,914)	-
Fund Additions/Deductions	 	 -	 	-
Ending Plant Fund Balance	\$ 	\$ 264,914	\$ (264,914)	-



### INTER-INSTITUTIONAL TELECOM/NETWORK SERVICES

**Background:** These funds record transactions related to off-campus network support services provided to the Capital Center and prior-OUS central phone system. Services provided included network support and enterprise system support. Inter-Institutional Telecom Network Services provides support services to non-OSU locations (prior-OUS entities & Capital Center).

**Revenues:** Total revenues for FY15 decreased by \$65 thousand or 13.0% from the previous year due to increased sales & service revenue of \$161 thousand and decreased internal sales of \$227 thousand, due mainly to the prior-OUS entities reported as internal customers in FY14, which are now external customers in FY15 forward.

**Expenses**: Total expenses increased \$19 thousand or 3.6% from the previous year due to increased salary and OPE expenses by \$20 thousand, increased service and supplies expenses by \$12 thousand and decreased depreciation expenses by \$13 thousand.

**Balance Sheet:** Current Assets decreased by \$114 thousand or 39.2% between fiscal year 2015 and fiscal year 2014, due to a decrease in cash of \$38 thousand and a decrease Accounts Receivables of \$75 thousand.

Total Liabilities increased by \$3 thousand or 8.6% between fiscal year 2015 and fiscal year 2014 mainly due to an increase in Compensated Absence Liability of \$2.3 thousand and an increase in Accounts Payable of \$676.



# Balance Sheet Service Center Funds - Network Services

As of June 30,		2015	2014	Increase (Decrease)	% Change
Assets					
<b>Current Assets</b>					
Cash	\$	176,943	\$ 215,704	\$ (38,761)	-18.0%
Accounts Receivable		-	 75,288	 (75,288)	-100.0%
<b>Total Current Assets</b>		176,943	290,992	(114,049)	-39.2%
Non-Current Assets					
Restricted Cash		284,825	284,825	-	0.0%
Fixed Assets		418,752	489,813	(71,061)	-14.5%
Accumulated Depreciation		(408,421)	(469,078)	 60,657	12.9%
<b>Total Non-Current Assets</b>		295,156	305,560	(10,404)	-3.4%
Total Assets	\$	472,099	\$ 596,552	\$ (124,453)	-20.9%
Liabilities and Fund Balance					
Current Liabilities					
Accounts Payable	\$	676	\$ -	\$ 676	-
Liability for Compensated Absences		36,610	34,318	 2,292	6.7%
<b>Total Current Liabilities</b>		37,286	34,318	2,968	8.6%
Fund Balance		434,813	562,234	(127,421)	-22.7%
Total Liabilities and Fund Balance	\$	472,099	\$ 596,552	\$ (124,453)	-20.9%
Working Capital					
Current Assets	\$	176,943	\$ 290,992	\$ (114,049)	-39.2%
Less: Current Liabilities	•	37,286	34,318	2,968	8.6%
<b>End of Period Working Capital</b>	\$	139,657	\$ 256,674	\$ (117,017)	-45.6%



## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Network Services

For the twelve months ending June 30,		2015		2014		Increase Decrease)	% Change
Revenue							
Sales & Service Revenue	\$	337,282	\$	175,672		161,610	92.0%
Internal Sales		99,230		326,322		(227,092)	-69.6%
Total Revenue		436,512		501,994		(65,482)	-13.0%
Expense							
Total Salaries and OPE	\$	509,331	\$	489,309	\$	20,022	4.1%
Service and Supplies		44,197		31,235		12,962	41.5%
Depreciation		10,404		23,806		(13,402)	-56.3%
Total Expense		563,933		544,350		19,582	3.6%
Net Change From Operations		(127,421)		(42,356)		(85,064)	-200.8%
Net Transfers		284,825		-		284,825	-
Net Increase (Decrease) in Fund Balance		157,404		(42,356)		199,761	471.6%
Beginning Operations Fund Balance		277,409		319,765		(42,356)	-13.2%
<b>Ending Fund Balance From Operations</b>	\$	434,813	\$	277,409	\$	157,405	56.7%
Daniming Plant Fund Palance	¢	204 025	\$	204 025	<b>.</b>		0.00/
Beginning Plant Fund Balance Transfers Out	\$	<b>284,825</b> (284,825)	Þ	284,825	\$	- (284,825)	0.0%
Ending Plant Fund Balance	\$	(204,023)	\$	284,825	\$	(284,825)	-
Lituting Fiant Fund Datance	<b>.</b>		<b>—</b>	204,023	<b>P</b>	(204,023)	-



#### PRINTING AND MAILING

**Background:** This fund records financial transactions related to printing and mailing services provided primarily to OSU departments. Printing and Mailing provides some services to customers outside of OSU.

**Revenues:** Printing and Mailing generated revenues of \$5.5 million in fiscal year 2015 or \$185 thousand (3.5%) more than the prior year. The major reasons for the increases in sales are due to the continued growth of our Document Management Services and the acquisition of several large jobs. Another factor is additional business from both old and new customers.

**Expenses:** In fiscal year 2015, Printing and Mailing's total expenses were \$5.4 million or \$66 thousand (1.3%) more than the prior year. There was an increase in expenses due to increase in both classified and unclassified salaries along with the lease, salary, equipment, and operating expenses associated with our XPress Stop location. Printing and Mailing anticipated this increase in expenses and planned on offsetting any losses with increased revenues.

**Balance Sheet:** Printing and Mailing's assets increased \$102 thousand (5.8%) from 2014 to 2015 due to an increase in cash from additional business from both old and new customers and growth of our Document Management Services. Liabilities decreased by \$23 thousand primarily due to a decrease in the accounts payable balance.



# Balance Sheet Service Center Funds - Printing & Mailing

As of June 30,	2015	2014	(	Increase (Decrease)	% Change
Assets					
<b>Current Assets</b>					
Cash	\$ 1,517,217	\$ 920,994	\$	596,223	64.7%
Accounts Receivable	89,678	73,747		15,931	21.6%
Inventories	198,459	187,778		10,681	5.7%
Total Current Assets	 1,805,354	 1,182,519		622,835	52.7%
Non-Current Assets					
Restricted Cash	-	515,531		(515,531)	-
Fixed Assets	706,578	728,206		(21,628)	-3.0%
Accumulated Depreciation	 (636,411)	(653,335)		16,924	2.6%
<b>Total Non-Current Assets</b>	70,167	590,402		(520,235)	-88.1%
Total Assets	\$ 1,875,521	\$ 1,772,921	\$	102,600	5.8%
Liabilities and Fund Balance					
Current Liabilities					
Accounts Payable	\$ 190,748	\$ 210,917	\$	(20,169)	-9.6%
Liability for Compensated Absences	61,319	64,219		(2,900)	-4.5%
Total Current Liabilities	252,067	275,136		(23,069)	-8.4%
Fund Balance	1,623,454	1,497,785		125,669	8.4%
Total Liabilities and Fund Balance	\$ 1,875,521	\$ 1,772,921	\$	102,600	5.8%
Working Capital					
Current Assets	\$ 1,805,354	\$ 1,182,519	\$	622,835	52.7%
Less: Current Liabilities	252,067	275,136		(23,069)	-8.4%
				645,904	



# Statement of Revenues, Expenses, and Other Changes Service Center Funds - Printing & Mailing

For the twelve months ending June 30,	2015	2014	Increase Decrease)	% Change
Revenue				
Sales & Service Revenue	\$ 966,635	\$ 960,272	\$ 6,363	0.7%
Other Revenue	-	237	(237)	-
Internal Sales	4,514,870	4,336,055	178,815	4.1%
Total Revenue	\$ 5,481,505	\$ 5,296,564	\$ 184,941	3.5%
Expense				
Total Salaries and OPE	\$ 1,340,202	\$ 1,308,788	\$ 31,414	2.4%
Service and Supplies	4,000,341	3,933,764	66,577	1.7%
Depreciation	15,293	47,117	(31,824)	-67.5%
Total Expense	 5,355,836	5,289,669	66,167	1.3%
Net Change From Operations	 125,669	6,895	118,774	1722.6%
Fixed Asset Disposal Gain/(Loss)	, -	, -	,	-
Transfers In	515,531	-	515,531	-
Net Increase (Decrease) in Fund Balance	641,200	6,895	634,305	9199.5%
Beginning Operations Fund Balance Fund Additions/Deductions	982,254 -	975,359 -	6,895 -	0.7%
<b>Ending Fund Balance From Operations</b>	\$ 1,623,454	\$ 982,254	\$ 641,200	65.3%
				9.55
Beginning Plant Fund Balance	\$ 515,531	\$ 515,531	\$ - (E4 E E24)	0.0%
Transfers Out	 (515,531)	 	 (515,531)	-
Ending Plant Fund Balance	\$ -	\$ 515,531	\$ (515,531)	-



#### **MOTOR POOL**

**Background:** This fund records financial transactions related to vehicle rental and repair services provided primarily to OSU departments and personnel. The Motor Pool also provides services to customers outside of OSU, including the University of Oregon.

**Revenues:** Total revenues increased \$162 thousand, an increase of 6.3%, due to an increase in fleet size and demand from the research community.

**Expenses:** Expenses increased \$116 thousand, or 4.6%. The majority of the increase resulted from payroll increases as well as changes in insurance payments.

**Balance Sheet:** Motor Pool working capital at the end of fiscal year 2015 totaled \$2.096 million, a 516% increase, due to changes in how equipment reserve funds are recorded.

Liabilities at June 30, 2015, were \$110 thousand, a 59% reduction. The reduction in liabilities resulted from decreases in Accounts Payable.



# **Service Center Funds - Motor Pool**

As of June 30,	2015	2014	(	Increase (Decrease)	% Change
Assets					
Current Assets					
Cash	\$ 2,107,099	\$ 542,763	\$	1,564,336	288.2%
Accounts Receivable	78,372	25,041		53,331	213.0%
Inventories	6,255	18,556		(12,301)	-66.3%
Prepaid Expense	 15,691	 23,924		(8,233)	-34.4%
<b>Total Current Assets</b>	 2,207,417	 610,284		1,597,133	261.7%
Non-Current Assets					
Restricted Cash	-	1,866,021		(1,866,021)	-100.0%
Fixed Assets	8,361,007	7,708,502		652,505	8.5%
Accumulated Depreciation	 (5,629,732)	 (5,153,710)		(476,022)	-9.2%
Total Non-Current Assets	 2,731,275	4,420,813		(1,689,538)	-38.2%
Total Assets	\$ 4,938,692	\$ 5,031,097	\$	(92,405)	-1.8%
Liabilities and Fund Balance					
Current Liabilities					
Accounts Payable	\$ 66,784	\$ 230,038	\$	(163,254)	-71.0%
Liability for Compensated Absences	44,006	40,113		3,893	9.7%
Total Current Liabilities	110,790	 270,151		(159,361)	-59.0%
Fund Balance	4,827,902	4,760,946		66,956	1.4%
Total Liabilities and Fund Balance	\$ 4,938,692	\$ 5,031,097	\$	(92,405)	-1.8%
Working Capital					
Current Assets	\$ 2,207,417	\$ 610,284	\$	1,597,133	261.7%
Less: Current Liabilities	 110,790	270,151		(159,361)	-59.0%
<b>End of Period Working Capital</b>	\$ 2,096,627	\$ 340,133	\$	1,756,494	516.4%



## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Motor Pool

For the twelve months ending June 30,	2015	2014	Increase (Decrease)	% Change
Revenue				
Sales & Service Revenue	\$ 627,460	\$ 212,189	\$ 415,271	195.7%
Other Revenue	1,247	30,834	(29,587)	-96.0%
Revenue from OUS Depts	2,102,244	2,325,792	(223,548)	-9.6%
Total Revenue	\$ 2,730,951	\$ 2,568,815	\$ 162,136	6.3%
Expense				
Total Salaries and OPE	\$ 704,270	\$ 646,628	\$ 57,642	8.9%
Service and Supplies	1,471,108	1,500,705	(29,597)	-2.0%
Depreciation	488,617	399,894	88,723	22.2%
Total Expense	2,663,995	2,547,227	116,768	4.6%
Net Change From Operations	66,956	21,588	45,368	210.2%
Transfers In	 1,866,021	-	 1,866,021	-
Net Increase (Decrease) in Fund Balance	 1,932,977	21,588	1,911,389	8853.9%
Beginning Operations Fund Balance	2,894,925	1,851,390	1,043,535	56.4%
NIP Change in Fixed Assets	-	(53)	53	-
Fund Additions/Deductions	 -	1,022,000	(1,022,000)	-
<b>Ending Fund Balance From Operations</b>	\$ 4,827,902	\$ 2,894,925	\$ 1,932,977	66.8%
Beginning Plant Fund Balance	\$ 1,866,021	\$ 2,888,021	\$ (1,022,000)	-35.4%
Transfers Out	 (1,866,021)	(1,022,000)	 (844,021)	-82.6%
Ending Plant Fund Balance	\$ 	\$ 1,866,021	\$ (1,866,021)	-



#### **CLIENT SERVICES**

**Background:** This fund records the transactions related to desktop and tablet management expenses incurred by OSU operations. Client Services provides and maintains OSU-owned computing desktops, including Community Network customer devices, shared computer lab workstations, and laptops and tablets available via our equipment checkout. Client Services facilitate sand support the ways our communities interface with OSU technologies

**Revenues:** Overall revenues increased by \$68 thousand or 4.0% compared to fiscal year 20134, due to increased external sales and services of \$103 thousand. Increase in external sales resulted due to change in OUS becoming an external customer for FY2015.

**Expenses:** Overall expenses increased by \$129 thousand or 7.2% compared to fiscal year 2014, due to increased Salary and OPE of \$160 thousand, while Service and Supplies decreased by \$31 thousand.

**Balance Sheet:** Current Assets decreased by \$147 thousand or 42.3% between fiscal year 2015 and fiscal year 2014, due to increased total expenditures in FY15.

Total Liabilities increase by \$4 thousand or 3.6% between fiscal year 2015 and fiscal year 2014 mainly due to a decrease in Accounts Payable of \$17 thousand, an increase in Compensated Absence Liability of \$13 thousand and an increase in Deferred Income of \$8 thousand.



# **Service Center Funds - Client Services**

As of June 30,	2015			2014	(Decrease)		% Change	
Assets								
Current Assets								
Cash	\$	192,977	\$	349,141	\$	(156,164)	-44.7%	
Prepaid Expense		8,327				8,327	-	
<b>Total Current Assets</b>		201,304		349,141		(147,837)	-42.3%	
Non-Current Assets								
Restricted Cash		-		-		-	-	
Fixed Assets		30,142		30,142		-	0.0%	
Accumulated Depreciation		(16,342)		(10,314)		(6,028)	-58.4%	
<b>Total Non-Current Assets</b>		13,800		19,828		(6,028)	-30.4%	
Total Assets	\$	215,104	\$	368,969	\$	(153,865)	-41.7%	
Liabilities and Fund Balance								
Current Liabilities								
Accounts Payable	\$	1,317	\$	19,036	\$	(17,719)	-93.1%	
Liability for Compensated Absences		105,605		91,840		13,765	15.0%	
Deferred Income		8,000		_		8,000	-	
Total Current Liabilities		114,922		110,876		4,046	3.6%	
Fund Balance		100,182		258,093		(157,911)	-61.2%	
<b>Total Liabilities and Fund Balance</b>	\$	215,104	\$	368,969	\$	(153,865)	-41.7%	
Working Capital								
Current Assets	\$	201,304	\$	349,141	\$	(147,837)	-42.3%	
Less: Current Liabilities		114,922		110,876		4,046	3.6%	
<b>End of Period Working Capital</b>	\$	86,382	\$	238,265	\$	(151,883)	-63.7%	



## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Client Services

For the twelve months ending June 30,	2015	2014	Increase Decrease)	% Change	
Revenue					
Sales & Service Revenue	\$ 103,356	\$ 177	\$ 103,179	58293.2%	
Internal Sales	 1,660,819	1,695,800	 (34,981)	-2.1%	
Total Revenue	\$ 1,764,175	\$ 1,695,977	\$ 68,198	4.0%	
Expense					
Total Salaries and OPE	\$ 1,734,756	\$ 1,574,587	\$ 160,169	10.2%	
Service and Supplies	197,328	229,220	(31,892)	-13.9%	
Depreciation	6,028	4,898	1,130	23.1%	
Total Expense	 1,938,112	1,808,705	 129,407	7.2%	
Net Change From Operations	(173,937)	(112,728)	(61,209)	-54.3%	
Transfers In	16,026	-	16,026	-	
Net Increase (Decrease) in Fund Balance	(157,911)	(112,728)	(45,183)	-40.1%	
<b>Beginning Operations Fund Balance</b> Fund Additions/Deductions	\$ <b>258,093</b>	\$ <b>370,821</b>	\$ (112,728)	<b>-30.4%</b> -	
<b>Ending Fund Balance From Operations</b>	\$ 100,182	\$ 258,093	\$ (157,911)	-61.2%	



#### **MISCELLANEOUS SERVICE CENTERS**

**Background:** These funds include the following operations: Campus ID System, Animal Isolation Lab, Lab Animal Services, Chemistry Stores, Forestry Quantitative LAN, Surplus Property, Advertising Media Presentation Services, Software Licensing, Statistical Services, Mass Spectrometry, Electron Microscopy and the Insurance Clearing Fund.

**Revenues:** Revenues increased \$120K over fiscal year 2014, a 3.5% increase. The units that reported the most significant increases in sales and services revenues were Laboratory Animal Services, Electron Microscopy, and Software Licensing.

**Expenses:** Salaries and Other Payroll Expenses for all centers increased \$74 thousand or 2.8%. Units posting increases in this category was Advanced Media Presentations Services, Mass Spectrometry and Forestry Quantitative Science LAN services. Services and Supplies expenses were \$260 thousand less than the previous year. This decrease was largely due to Insurance Replacement Reserve and smaller offsetting increases in Chemistry Stores, Software Licensing and Electron Microsopy.

**Balance Sheet:** Current assets increased significantly due to increased cash, while current liabilities increased slightly, causing working capital to be higher at year end.



# Balance Sheet Service Center Funds - Miscellaneous

			Increase	
As of June 30,	2015	2014	(Decrease)	% Change
Assets				
Current Assets				
Cash	\$ 1,656,795	\$ 448,833	\$ 1,207,962	269.1%
Accounts Receivable	128,820	132,084	(3,264)	-2.5%
Inventories	248,008	214,652	33,356	15.5%
Prepaid Expenses	202,121	214,359	 (12,238)	-5.7%
Total Current Assets	2,235,744	1,009,928	1,225,816	121.4%
Non-Current Assets				
Restricted Cash	_	324,899	(324,899)	-
Fixed Assets	851,988	844,427	7,561	0.9%
Accumulated Depreciation	(716,843)	(678,944)	(37,899)	-5.6%
Total Non-Current Assets	135,145	490,382	(355,237)	-72.4%
Total Assets	\$ 2,370,889	\$ 1,500,310	\$ 870,579	58.0%
Liabilities and Fund Balance				
Current Liabilities				
Accounts Payable	\$ 185,676	\$ 162,673	\$ 23,003	14.1%
Liability for Compensated Absences	173,260	152,962	20,298	13.3%
Deposits	597	-	597	-
Deferred Income	5,559	 31,499	 (25,940)	-82.4%
Total Current Liabilities	365,092	347,134	17,958	5.2%
Fund Balance	2,005,797	 1,153,176	852,621	73.9%
Total Liabilities and Fund Balance	\$ 2,370,889	\$ 1,500,310	\$ 870,579	58.0%
•				
Working Capital				
Current Assets	\$ 2,235,744	\$ 1,009,928	\$ 1,225,816	121.4%
Less: Current Liabilities	365,092	347,134	 17,958	5.2%
End of Period Working Capital	\$ 1,870,652	\$ 662,794	\$ 1,207,858	182.2%
·	 	 	 	

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## Statement of Revenues, Expenses, and Other Changes Service Center Funds - Miscellaneous

For the twelve months ending June 30,	2015	2014	(	Increase (Decrease)	% Change
Revenue					
Enrollment Fees	\$ (1,308)	\$ 1,308	\$	(2,616)	-200.0%
Interest Revenue	4,563	4,799		(236)	-4.9%
Sales & Service Revenue	899,394	786,299		113,095	14.4%
Other Revenue	777	4,564		(3,787)	-83.0%
Internal Sales	 2,662,417	2,648,436		13,981	0.5%
Total Revenue	\$ 3,565,843	\$ 3,445,406	\$	120,437	3.5%
Expense					
Total Salaries and OPE	\$ 2,745,997	\$ 2,672,398	\$	73,599	2.8%
Service and Supplies	1,036,926	1,296,853	·	(259,927)	-20.0%
Depreciation	51,070	50,134		936	1.9%
Total Expense	3,833,993	4,019,385		(185,392)	-4.6%
Net Change From Operations	(268,150)	(573,979)		305,829	53.3%
Transfers In	1,513,576	1,154,644		358,932	31.1%
Transfers Out	 (67,906)	-		(67,906)	-
Net Increase (Decrease) in Fund Balance	1,177,520	580,665		596,855	102.8%
Beginning Operations Fund Balance	828,277	255,448		572,829	224.2%
NIP Change in Fixed Assets	-	· -		_	_
Fund Additions/Deductions		(7,836)		7,836	-
<b>Ending Fund Balance From Operations</b>	\$ 2,005,797	\$ 828,277	\$	1,177,520	142.2%
					<b>-</b>
Beginning Plant Fund Balance	\$ 324,899	\$ 317,063	\$	7,836	2.5%
Fund Additions/Deductions	 (324,899)	 7,836		(332,735)	-4246.2%
<b>Ending Plant Fund Balance</b>	\$ -	\$ 324,899	\$	(324,899)	-



#### **Designated Operations**

Fiscal Year 2015 Fiscal Year 2014 **Net Result** Revenue **Expense** Revenue Expense **Net Result** 1,360,973 \$ 4,934,117 \$ University Shared Services Enterprise 3,573,144 1,005,952 941,051 64,901 Extension 3,634,096 3,643,439 (9,343)Seed Certification & Testing 2,070,129 1,996,452 73,677 4,301,370 4,277,710 23,660 Other Agriculture Related 1,896,369 142,978 2,039,346 1,561,431 1,447,327 114,104 (65,277)Health & Human Sciences Outreach 2,876,081 2,941,358 2,713,323 3,186,184 (472,861)**International Study Abroad Programs** 1,027,296 (54,991)972,305 1,233,324 1,255,541 (22,217)College-Ocean, Earth & Atmospheric Sci (16,921)30,458 709,247 726,168 696,218 665,761 College of Forestry 539,660 505,973 33,687 482,499 551,765 (69, 267)College of Engineering 475,256 494,705 (19,449)796,102 761,359 34,743 **OSU Press** 57,538 425,461 498,019 (72,558)469,365 411,827 Ecampus Non-cred courses & workshops 396,682 377,602 19,080 452,603 482,593 (29,991)College of Liberal Arts (25,809)127,706 67,090 152,490 178,299 194,796 **Student Affairs** 275,868 539,622 (263,754)256,906 330,641 (73,735)College of Business 90,155 285,055 272,906 12,148 104,802 (14,648)725,044 48,414 Miscellaneous 414,529 310,515 279,145 230,731 \$ 20,358,244 \$ 18,867,184 \$ 1,491,060 14,685,783 \$ 14,993,696 \$ (307,913)



### **Gift Fund Expenditures by Unit**

## **Externally Funded Expenditures**

	Fiscal Year	Fiscal Year		Fiscal Year	Fiscal Year
	2015	2014		2015	2014
Scholarships (varous units)	\$ 16,123,193	\$ 14,384,099	Federal & State Financial Aid	\$ 42,283,007	\$ 44,213,918
Athletics	9,760,254	10,610,682	College of Agricultural Sciences	41,532,303	40,620,989
College of Forestry	7,000,046	4,953,583	College-Ocean, Earth & Atmosph Sci	38,693,113	40,918,752
College of Engineering	6,833,429	6,130,867	College of Engineering	37,647,511	30,611,581
College of Agricultural Sciences	5,836,521	4,182,466	Research Centers & Institutes	21,181,763	21,515,161
Research Centers & Institutes	2,996,197	3,603,181	College of Health & Human Sciences	16,596,598	13,671,221
College of Business	2,090,473	971,277	College of Science	15,825,474	16,673,848
College of Science	1,440,210	1,676,581	College of Forestry	12,740,051	12,380,360
College of Liberal Arts	1,145,355	1,231,963	Agriculture Experiment Stations	8,477,010	8,298,687
College of Veterinary Medicine	979,145	835,786	Scholarships/Fellowships/Work Study	4,310,977	3,762,729
College of Health & Human Sciences	891,816	583,021	College of Pharmacy	3,231,111	1,839,391
Executive Office	662,772	564,164	College of Veterinary Medicine	2,337,283	2,381,126
University Libraries	578,010	564,195	College of Education	1,645,283	1,190,802
College-Ocean, Earth & Atmospheric Sci	563,589	547,592	Student Programs Support	1,500,386	-
Extension	525,246	473,366	Cascades Campus	1,311,477	772,575
University Relations & Marketing	317,396	277,287	Extension	1,032,990	991,926
Student Affiars	241,913	228,609	College of Liberal Arts	909,182	833,003
College of Pharmacy	231,846	131,459	Academic Affairs	825,793	852,536
Miscellaneous	652,424	436,445	Student Centers & Activities	285,981	374,333
	\$ 58,869,834	\$ 52,386,623	University Libraries	262,372	138,255
			College of Business	213,677	1,172,989
			Honors College	199,097	89,485
			Miscellaneous	232,616	146,725
				\$ 253,275,056	\$ 243,450,390



### **Report of Obligations and Debt Service**

#### **Debt Obligation** (Principal)

		<u> </u>	1 /		
	XI-F Bonds	SELP	COPS	XI-Q Bonds	Revenue Bonds
6/30/15	\$ 335,088,557 \$	14,238,188 \$	5,397,104 \$	4,542,977 \$	51,115,000
6/30/16	322,802,892	13,527,838	4,009,395	4,542,977	51,115,000
6/30/17	310,319,663	12,784,530	2,553,920	4,542,977	51,115,000
6/30/18	297,384,908	12,006,698	1,413,924	4,183,340	51,115,000
6/30/19	283,403,242	11,270,427	965,000	3,804,656	51,115,000
6/30/20	270,861,301	10,587,297	735,000	3,405,978	51,115,000

#### **Debt Service** (Principal & Interest)

Fiscal Year		XI-F Bonds	SELP	COPS	XI-Q	Bonds	Revenue Bonds
2015-2016	\$	28,520,597	\$ 1,363,227	\$ 1,605,754	\$	237,434 \$	2,240,330
2016-2017		28,946,184	1,363,227	1,610,711		231,922	2,489,255
2017-2018		28,612,945	1,363,227	1,234,297		586,237	2,489,255
2018-2019		28,521,021	1,285,503	505,986		587,370	2,489,255
2019-2020		26,690,294	1,198,179	270,200		588,416	2,489,255
Thereafter		404,818,339	13,878,103	801,625		4,118,106	112,252,620
To	tal \$	546,109,380	\$ 20,451,468	\$ 6,028,573	\$	6,349,485 \$	124,449,970
Pay off Date		08/01/2045	06/30/2032	11/01/2024	05/01	1/2027	04/30/2045

XI-G Bonds - Amount reflects OSU's portion of OUS total liability. OSU is not directly responsible for funding. Debt is managed by OUS.

**XI-F(1) Bonds** - Used to finance self-liquidating and self supporting projects.

**SELP - State Energy Loan Program -** A low interest loan program for projects that save energy. Administered through the State of Oregon, Office of Energy.





Office of Budget & Fiscal Planning Oregon State University 510 Kerr Administration Building Corvallis, OR 97331 fa.oregonstate.edu/budget