

University Annual Report for Fiscal Year Ended June 30, 2019
Table of Contents

Financial or Operating Information Item:	Provided in:
Audited financial statements of the University for the prior fiscal year	Oregon State University 2019 Annual Financial Report (the "2019 Annual Financial Report")
The amount of University revenue debt and other debt outstanding in that fiscal year.	2019 Annual Financial Report, Note 9
General Revenue, and General Revenue components, for that fiscal year, generally of the type provided in the table entitled "UNIVERSITY GENERAL REVENUES."	2019 Annual Financial Report, Note 12
Student enrollment information for that fiscal year, generally of the type provided in Table A1 entitled "UNIVERSITY CAMPUS ENROLLMENTS, FALL QUARTER" in APPENDIX A.	Attached Supplement Page 1
Faculty information for that fiscal year, generally of the type provided in Table A2 entitled "INSTRUCTIONAL FACULTY, TENURED AND DEGREES" in APPENDIX A.	Attached Supplement Page 2
Financial results for that fiscal year, generally of the type included in Table A3 entitled "STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION."	2019 Annual Financial Report, Page 22
Information regarding tuition and fees for that fiscal year, generally of the type provided in Table A4 entitled "CORVALLIS CAMPUS TUITION AND FEES-ACADEMIC YEAR" in APPENDIX A.	Attached Supplement Page 3
Grant and contract revenues for that fiscal year, generally of the type provided in Table A5 entitled "GRANT AND CONTRACT REVENUES."	Attached Supplement Page 4
State appropriations to the University for such fiscal year, generally of the type included in Table A7 entitled "STATE APPROPRIATIONS TO THE UNIVERSITY BY TYPE" provided in APPENDIX A.	2019 Annual Financial Report, Note 15
Value of investments for that fiscal year, generally of the type provided in Table A8 in APPENDIX A.	Attached Supplement Page 5
A narrative description of any material changes to the University's investment policy during the preceding fiscal year.	Yes -see attachment 1
A statement if there were material changes to the University's obligations with respect to its pension plans and a description of the University's pension plans.	See 2019 Annual Financial Report, Note 16
A statement if there were material changes to the University's obligations with respect to other post-employment benefits and a description of the University's obligations with respect to other post-employment benefits.	See 2019 Annual Financial Report, Note 17

Supplement

University Campus Enrollments, Fall Quarter

Fall Semester Enrollment (Headcount)	2019
<hr/>	
Undergraduates	
Main (Corvallis, on-line, Eastern Oregon, Portland, Newport)	
Full-time	18,555
Part-time	7,692
Cascades	
Full-time	471
Part-time	<u>555</u>
Total Undergraduates	27,273
Graduates and Professionals	<u>5,756</u>
Total Undergraduates, Graduates, and Professionals	<u><u>33,029</u></u>
Fall Semester Enrollment (FTE)	27,120
Matriculation	
Applications	27,000
Admitted	19,158
Percent Applicants Admitted	70.96%
Enrolled	7,539
Enrolled Percent of Admissions	39.35%

Supplement

Instructional Faculty, Tenured and Degrees

	Fall 2018	Fall 2019
Instructional Faculty		
Full-time	1,184	1,331
Part-time	513	402
Total	1,697	1,733
Percent Tenured	53.4%	53.1%
Percent of Total with PHD, other Doctorate	72.4%	69.8%

Source: University Institutional Research department

Supplement

Corvallis Campus Tuition and Fees – Academic Year

Academic Year	Undergraduate Students ⁽¹⁾		Graduate Students ⁽¹⁾	
	Resident	Non-Resident	Resident	Non-Resident
2019-20	\$13,584	\$33,084	\$14,802	\$26,844
2018-19	\$11,211	\$30,141	\$14,331	\$25,563
2017-18	\$10,797	\$29,457	\$14,601	\$24,483
2016-17	\$10,366	\$28,846	\$13,801	\$23,440
2015-16	\$10,107	\$28,767	\$13,722	\$22,524
2014-15	\$9,122	\$26,294	\$13,379	\$21,425
2013-14 ⁽¹⁾	\$8,322	\$23,514	\$13,110	\$20,643
2012-13	\$8,139	\$22,323	\$12,846	\$19,758
2011-12	\$7,744	\$21,460	\$12,397	\$19,012
2010-11	\$7,115	\$20,435	\$11,777	\$18,095

⁽¹⁾ Tuition amounts vary depending on degree program.

Source: The University fee book

Supplement

Grant and Contract Revenues
in 000's

	<u>2019</u>
Federal	\$212,209
State and Local	9,979
Nongovernmental	23,491
State Appropriations	63,449
Financial Aid Grants	<u>44,418</u>
Total Grants and Contracts	<u><u>\$ 353,546</u></u>

Source: Annual Audited Financial
Report

Supplement

University Cash, Cash Equivalents and Investments
For the Fiscal Year ending (000's)

Cash and Cash Equivalents

Cash and Cash Equivalents	<u>2019</u>
Current Cash and Cash Equivalents	\$223,114
Long-term Cash and Cash Equivalents	<u>27,986</u>
Total Cash and Cash Equivalents	251,100

Investment Types

Fixed Income	163,476
Equities	25,077
Alternatives ⁽¹⁾	<u>23,473</u>
Total Investments	<u>212,026</u>
Total Cash, Cash Equivalents and Investments	<u><u>\$463,126</u></u>

(1) includes \$6,429 of real estate endowments

Source: Annual Audited Financial Report

Investment Policy Amendment

BACKGROUND

The Investment Policy requires a biennial review by the Board of Trustees to ensure it remains current. The Vice President for Finance and Administration, in consultation with the Director of Treasury and the university's advisors, has reviewed the current policy and determined changes to the established guidelines should be considered.

PROPOSED CHANGES

Several options have been incorporated into the Investment Policy for strategic flexibility of asset management as well as proposed amendments for clarity and housekeeping. These proposed amendments are shown in red text and strikethrough in Attachment 1.

General Housekeeping: Current position titles have been updated throughout the policy. To better reflect the interdependence of these sections, the Prudence standard, now in Section VI, has been relocated to be closer to the Ethics and Conflict of Interest Section. The language in the Ethics and Conflict of Interest section has been updated for consistency with the language used in statutes and Board policy.

Scope: The scope in Section II has been expanded to clarify the funds covered by the policy and add board designated funds.

Terminology: For clarity, a new Section III has been developed to provide definitions to aid in interpretation and execution of the policy in line with current and proposed investment strategy.

Permitted Investments: In Section VIII, proposed changes allow for additional investment management relationships outside the Oregon State Treasury. Titles have been updated to current investment classification categorization. Maximum allocation percentages that have been updated are to accommodate additional investment in intermediate and longer-term investment options. Equity class investments have been added to support allocation of a Board-designated fund for longer-term investment.

Investment Restrictions: Section IX has been added to outline investment restrictions including fossil fuels as defined by the Carbon Underground 200 list as previously adopted by the Board.

Arbitrage Management: Section X has been added which identifies the IRS tax consideration required when investing tax-exempt bond proceeds.

Maximum Maturity: An exception has been added to Section XI to allow for the investment in university issued taxable revenue bonds with maturities exceeding 10 years.

Reporting Requirements: Additional reporting of unspent bond proceeds to provide transparency of committed amounts and unallocated funds has been added to Section XIII.

RECOMMENDATION

January 17-18, 2019 Board of Trustees Meetings

Staff propose that the Finance & Administration Committee recommend to the Board approval of the amendments to the Investment Policy as provided in Attachment 1.



Oregon State University Investment Policy

I. Purpose of the Investment Policy

The purpose of this document is to identify the policies for prudent investment of Oregon State University ("University") funds by providing guidelines for suitable investments while maximizing the efficiency of the University's cash management program.

The investment policies and practices of the University are based on state law and prudent money management. All funds will be deposited and invested in accordance with this Policy and all statutes, ordinances and policies governing the University.

II. Scope

It is intended that this policy cover ~~all~~ **operating funds, board designated funds, bond proceeds, and agency funds** (except **retirement funds and funds managed by the Oregon State University Foundation including quasi-endowment, and endowment, and retirement funds**) and investment activities under the direction of the Oregon State University Board of Trustees (Board).

~~III. Prudence~~

~~The Vice President for Finance and Administration, Associate Vice President for Finance and Administration and the Board are fiduciaries subject to the prudent investor standard. When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the University, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the University.~~

III. Definitions

For the purposes of the policy, the following definitions apply:

- A. **Prudent money management** refers to the use of financial assets that are suitable for an investor's goals and objectives considering the risk/return profile and the time horizon. A prudent investor is required to follow a reasonable process in reaching their investment decisions regardless of whether their investment decisions were successful.

Attachment 1

- B. **Board designated fund** is a fund that functions like an endowment, but without any legal restriction to hold the fund permanently. The funds are earmarked by the Board to be invested to provide income for a long but unspecified period. The Board has the right to decide at any time to expend the funds.
- C. **Unspent bond proceeds** shall be considered board designated funds to be invested utilizing a portfolio duration informed by the expected use of funds to provide liquidity for Board approved capital projects. These funds are prohibited from investment in equities.
- D. **Agency funds** account for resources held by the University as a custodian or fiscal agent for an external party or organization that has a close or affiliated relationship with the University, such as a student or faculty organization.
- E. **Liquid investments** refers to cash and cash equivalent assets.
- F. **Short-term** includes investments held less than one year
- G. **Intermediate-term** includes investments held between one to seven years
- H. **Long-term** includes investments held longer than seven years

IV. Objectives

The primary objectives, ~~in priority order,~~ of the investment activities of the University shall be:

1. *Safety* — Safety of principal is the foremost objective of the investment program **with consideration of the investment time horizon**. Investments of the University shall be undertaken in a manner that seeks to ensure preservation of capital in the portfolio. The University shall seek to mitigate credit and interest rate risk, **especially with regard to liquidity and short- to intermediate investments**.
 - a. Credit Risk. The University will minimize credit risk, the risk of loss due to the financial failure of the security issuer or backer, by:
 - Pre-qualifying the financial institutions, broker/dealers, and advisers with which the University conducts business.
 - Diversifying the investment portfolio so that potential losses on individual securities will be minimized.
 - Actively monitoring the investment portfolio holdings.
 - b. Interest Rate Risk. The University will minimize the risk that the market value of securities in the portfolio will fall due to changes in general interest rates by:
 - Structuring the investment portfolio to provide enough liquidity to meet cash flow needs.
 - Maintaining a conservative duration target.
 - Structuring the portfolio to consist largely of securities with active secondary or resale market.

Attachment 1

2. *Liquidity* — The investment portfolio of the University will remain sufficiently liquid to enable the University to meet its cash flow requirements including but not limited to payroll, payroll related liabilities, accounts payable, and debt service.
3. *Return on Investment* — The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into consideration the safety and liquidity needs of the portfolio. **Expected higher returns are available through intermediate- and longer-term investment strategies.**

V. Delegation of Authority

The management responsibility for the investment program is hereby delegated by the University vice president for finance and administration to the University associate vice president for finance and ~~administration~~-**controller**, with oversight by the University provost and executive vice president and the University vice president for finance and administration. The associate vice president will monitor and review all investments for consistency with this investment policy. The associate vice president may delegate investment decision-making and execution authority to an investment advisor. The advisor shall follow the policy and such other written instructions as are provided.

~~VI. III-~~ Prudence

~~The vice president for finance and administration, associate vice president for finance and controller, director of treasury and the Board are fiduciaries subject to the prudent investor standard. When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a fiduciary shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the University, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the University.~~

~~VII. VI-~~ Ethics and Conflict of Interest

~~Officers and employees involved in the investment process shall refrain from personal activity that could conflict with the proper prudent execution and management of the investment program, or that could impair their ability to make impartial decisions. Officers and employees are prohibited from using or attempting to use their positions to gain financial benefit or to avoid a financial cost for themselves, a relative, a member of their household or their business. Officers and employees should not engage directly or indirectly in a personal financial transaction, including any personal financial or investment position, that relies upon confidential information obtained through University employment. Officers and employees shall disclose any material interests in financial institutions with which they conduct business. Disclosure shall be made to the governing body. They shall further disclose any personal~~

Attachment 1

~~financial/investment positions that could be related to the performance of the investment portfolio.~~ Employees and officers shall refrain from undertaking personal investment transactions with the same ~~individual~~ **broker or relationship manager** with whom business is conducted on behalf of the University.

VIII. VII. Permitted Investment Instruments

Where this section specifies a percentage limitation for a particular security type, that percentage is applicable only on the date of purchase. Credit criteria listed in this section refers to the credit rating at the time the security is purchased. If an investment's credit rating falls below the minimum rating required at the time of purchase, the associate vice president for finance and ~~administration~~ **controller** will perform a timely review and decide whether to sell or hold the investment.

The University will limit investments in any one non-government issuer, except investment pools, to no more than 5% regardless of security type.

Investment Pools

1. The **Public University Fund** established by **Oregon Revised Statutes 352.450** ~~Section 7 of House Bill 4018.~~
2. The **Oregon Short-Term Investment Fund (OSTF)**/~~Pool~~ as managed by the Oregon State Treasury in accordance with the terms approved by the Oregon Investment Council.
3. The **Oregon Intermediate Term Pool (OITP)** as managed by the Oregon State Treasury in accordance with the terms approved by the Oregon Investment Council.
4. Any other investment pools managed by the Oregon State Treasury in accordance with terms approved by the Oregon Investment Council.
5. **Any investment pool managed by a third-party manager in accordance with this policy.**

Prior to investing in any investment pool, the University will review the pool's governing document, prospectus (if available), permitted investments, fees, and management.

Securities and Registered Funds

1. **U.S. Treasuries.** United States Treasury notes, bonds, bills, or certificates of indebtedness, or those for which the full faith and credit of the United States are pledged for the payment of principal and interest.
2. **U.S. Agency Obligations.** Federal agency, instrumentalities of the United States, or United States government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies, instrumentalities, or United States government-sponsored enterprises.
3. **Municipal Obligations.** Lawfully issued debt obligations of the agencies and instrumentalities of any State or their political subdivisions in the United States with a

Attachment 1

long-term rating of at least 'A' or the equivalent from two Nationally Recognized Statistical Rating Organizations (NRSRO) or with the highest rating for short-term municipal debt. The maximum percent of the portfolio that may be allocated to this sector is 25%.

4. **Bankers' Acceptances.** Issued by domestic banks or domestic offices of foreign banks, which are eligible for purchase by the Federal Reserve System with a maturity of 180 days or less. The issuing corporation, or its guarantor, must have a short-term debt rating of at least "A-1" or the equivalent from two NRSROs. The maximum percent of the portfolio that may be allocated to this sector is 25%.
5. **Time Deposits.** Certificates of deposit or time deposits of domestic banks and domestic branches of foreign banks with a short-term debt rating of at least "A-1" or the equivalent from two NRSROs.
6. **Negotiable Certificates of Deposit.** Negotiable certificates of deposit issued by a nationally or state-chartered bank, a savings association or a federal association, a state or federal credit union, or by a state or federally-licensed branch of a foreign bank. The maximum percent of the portfolio that may be allocated to this sector is 25%.
7. **Commercial Paper.** "Prime quality" commercial paper, with a maturity of 270 days or less, issued by domestic corporations (corporations organized and operating under the laws of the United States or any state thereof) provided that the issuing corporation, or its guarantor, has a short-term debt rating of at least "A-1" or the equivalent from two NRSROs. The maximum percent of the portfolio that may be allocated to this sector is 25%.
8. **Corporate Notes Bonds.** Corporate and depository institution debt securities issued by corporations organized and operating within the United States or by depository institutions licensed by the U.S. or any state, and operating within the U.S. Corporate notes bonds must have a long-term rating of at least 'A' or the equivalent from two NRSROs. The maximum percent of the portfolio that may be allocated to this sector is ~~30%~~ 35%.
9. **~~Asset-backed~~ Structured/Securitized Securities.** Mortgage pass-through security, collateralized mortgage obligation, mortgage-backed or other pay-through bond, equipment lease-backed certificate, consumer receivable pass-through certificate, or consumer receivable-backed bond which is rated at least "AA" or the equivalent from two NRSROs. The maximum percent of the portfolio that may be allocated to this sector is ~~20%~~ 25%.
10. **Money Market Mutual Funds.** Shares in an open-end, no-load investment funds provided such fund:
 - a) Is registered under the Federal Investment Company Act of 1940,
 - b) Is rated "AAAm" or "AAAm-G" or the equivalent by a NRSRO, and
 - c) Complies with the requirements of Rule 2(a)-7, or any successor rule, of the United States Securities and Exchange Commission.

Attachment 1

Before investing in any mutual fund, the University will obtain a copy of the fund's prospectus and review permitted investments, fees, and management.

11. **Equities.** Shares of common stock of U.S. and international companies purchased in the anticipation of income from dividends and capital gains. Investment in restricted stock is prohibited. To mitigate market volatility, equities are to be used as a long-term investment strategy only.

IX. Investment Restrictions

- Board designated funds shall not exceed investments in equities of 5% of the total investment portfolio balance.
- Board designated funds of bond proceeds or capital funds are not eligible for investment in equities.
- Collateralized debt obligations (CDO), Collateralized Loan obligations (CLO) and Z-tranche investments are not permitted.
- Investments in Alt-A, sub-prime, limited documentation or other "sub-prime" residential mortgage pools are not permitted. There shall be no use of leverage in any investments (excluding use of securities in a securities lending program). Structured securities such as ABS, MBS and CMBS shall not be considered as using leverage.
- For newly issued securities with unassigned ratings, "expected ratings" may be used as a proxy for assigned ratings up to 30 business days after settlement date.
- Investments in issuers identified by the Carbon Underground 200 published by the Fossil Free Indexes LLC ("FFI").
 - This restricted security list will be updated annually at calendar year-end and enforced for all new security purchases.
 - Exposures to issuers added to the Carbon Underground 200 subsequent to purchase may be held to maturity.
 - Underlying pool policy exceptions may exist but are to be restricted when possible.

X. Arbitrage Management

Tax-Exempt bond proceeds will be invested subject to the applicable arbitrage considerations included in the Federal Tax Certificate. Calculated arbitrage rebate resulting from the investment income earned on the revenue bond proceeds resulting in positive arbitrage will be reported.

~~XI. VIII.~~ Maximum Maturity

Maturities shall be based on a review of cash flow forecasts. Maturities will be scheduled to permit the University to meet all projected obligations.

Attachment 1

Unless otherwise noted within this investment policy, the University may not invest in a security with a final maturity that exceeds ten years from the date of purchase, **unless the security is a University issued taxable general revenue bond**. The maximum duration of the University's portfolio (which incorporates a bond's yield, coupon, final maturity and call features into one number, expressed in years, that indicates how price-sensitive a bond or portfolio is to changes in interest rates) may not exceed five years.

XII. ~~IX.~~ Safekeeping and Custody

The assets of the University shall be secured through third-party custody and safekeeping procedures. Bearer instruments shall be held only through third-party institutions.

XIII. ~~X.~~ Reporting Requirements

The University vice president for finance and administration, or his/her delegate, will present to the Finance & Administration Committee quarterly investment reports, which will include:

Investment Pools and Registered Funds

- Cost basis
- Market value
- Dividend income
- Dividend yield
- Quarterly performance

Securities

- Description of investment instrument
- Interest rate or yield to maturity
- Purchase date
- Maturity date
- Purchase price
- Par value
- Current market value as of the date of the report and the source of this valuation
- Overall portfolio yield based on cost

Reporting of unspent bond proceeds reflecting board designated funds will identify committed amounts and unallocated funds.

Attachment 1

XIV. XI. Biennial Review of Investment Policy

The University Vice President for Finance and Administration, or his/her delegate, will present the Investment Policy to the Board for review on a biennial basis.

Document History

- Promulgated October 17, 2014 by majority vote of the Board of Trustees
- Amended on October 21, 2016
- **Amended on January 18, 2019**