University Budget Committee Meeting Minutes April 10, 2020, 2:00 – 3:30 pm Zoom



### Agenda

- 1. Update on tuition and fee actions at the Board of Trustees meeting on April 3
- 2. Overview of current budget issues and planning
- 3. Open discussion—questions, issues, things to take up for the balance of spring term or criteria for decisions on targeted budget reductions or reallocations

## Update on Tuition and Fee Actions - Board of Trustees, April 3

- President Ray recommended Scenario B to the Board
- The Board endorsed Scenario B
  - o No increase for Corvallis and Bend returning undergraduates
  - o Increase of 3.2% for new undergraduates (transfers and first time freshman)
  - Increase for Ecampus Graduate and Professional rates at the values the committee recommended
- Change in recommendation on reducing student incidental fees for Spring term
  - o Corvallis 11.3% decrease
  - o Cascades 58.4% decrease
- The Board would like to revisit tuition decision at the end of May.

## **Overview of Current Budget Issues**

- COVID-19 has posed the most difficult situation many of us have ever seen.
  - o This is a university-wide problem
  - Short-term budget (Spring term) biggest impact is in Self-Support units
    - Occupancy is down 10-15%; \$18M loss of revenue
    - \$6M loss of revenue in Athletics
    - Additional losses in fee revenue, sales, and parking
    - Total loss in revenue from Auxiliary and Self-Support \$28-30M
    - Statewide public services we may lose funds from tax revenues, funds from counties, and sales and service from some departments.
    - Estimated loss in revenue across all funds \$35M
      - Offset by roughly \$10M in expense savings due to no travel, decrease in need for supplies, etc.
  - Long-term budget (Fall term)
    - Continuity planning group is looking at three cases
      - Case 1 Back to mostly normal operation by mid-September
      - Case 2 Back to mostly normal operation in January
      - Case 3 More long-term outlook before getting back to normal operation
    - State revenue forecast in early May
      - Anticipated to be dismal
      - Rainy day fund
      - Reductions in State funding to be expected

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- With an uncertain future we will continue to work towards a preliminary budget.
- Fall enrollment update we are ahead on both freshman and transfer advance tuition payments.
  - A very low amount of students (18 out of 2200) had deposited and then withdrawn.
  - OSU was the first in the nation to extend the Freshman admissions deadline to June 1.
- Capital projects are currently under review
  - Dependent on cash management and available resources
- o Cascades Tuition and student billing
  - Cohort model
  - Transfer students tuition determined based on first term of entry
  - Tuition will freeze for one year

# Other/Action Items

- Future ideas/topics/things to consider
  - Emergency grants for students how it will play out and what can we do as a university to help struggling students
  - Transition strategy as we return to normal operations, could it provide opportunity to change or reevaluate services, etc.
  - Best practices at UO and other places
  - Check in on Student Health Services and CAPS
    - Many services are offered remotely with some limitations
  - o Graduate Assistants impact of long-term and recruitment of Graduate students
  - Process of scholarships for students who are unable to complete a course due to remote learning
    - Designed for students on track to graduate in the Spring who are unable to do so because of something directly related to COVID-19
    - Documented proof needed (e.g. cancellation of a course due to COVID-19)
  - Financial Aid strategy
  - o CARES act funding benefit as Federal funds come for emergency grants to students
    - Coordinated through Financial Aid
    - Following updated guidelines from the Federal government
    - Currently working with the Foundation to get an accounting of maximum funds available to spend in the Spring term to match up students and scholarship opportunities.
    - OSU Foundation the Beaver Cares initiative is designed to provide emergency grants to students and additional opportunities through fundraising.
  - Athletics How this works and the impact on athletes
  - o Research scholarship budget
  - o International students long-term outlook and challenges with remote learning

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## **Next UBC Meeting**

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#### **Attendees**

Belinda Batten – Chair and Associate Dean, College of Engineering Sherm Bloomer – Vice Chair and AVP, Budget & Resource Planning Safi Ahmad – Associated Students of OSU Halli Barrios – Student at large Rakesh Gupta – Professor, College of Forestry Kelly Sparks – Associate Vice President, OSU-Cascades (via phone) Jon Boeckenstedt – Vice Provost, Enrollment Management John Gremmels – Capital Planner, Infrastructure Working Group Representative Bob Cowen – Director, Hatfield Marine Science Center (via phone) Javier Nieto – Dean, College of Public Health & Human Sciences Jackie Thorsness - Manager, Agricultural Sciences and Marine Sciences Business Center Alison Johnston – Associate Professor, School of Public Policy; Faculty Senate Representative Allison Hurst – Associate Professor, School of Public Policy Michaela Canete – Student at Large, School of Public Policy, Student Budget Advisory Council Mahal Miles – Student Budget Advisory Council Lana Klipfel – Student Budget Advisory Council Nicci Real – Director of Budget Development Laurie Henry – Executive Assistant to AVP, Budget & Resource Planning